

**REVIEW OF HIGHWAYS AND COMMUNITY INFRASTRUCTURE
STRATEGIC FRAMEWORK PERFORMANCE INDICATORS FOR 2016/17**

To: **Highways and Community Infrastructure Committee**

Meeting Date: **12th January 2016**

From: **Executive Director: Economy, Transport &
Environment**

*Electoral
division(s):* **All**

Forward Plan ref: **N/A** *Key decision:* **No**

Purpose: **To review Highways & Community Infrastructure key
performance indicators to be included in the
Council's Strategic Framework for 2016/17**

Recommendation: **Committee is asked to comment on and to approve
the proposed Highways & Community Infrastructure
key performance indicators for the 2016/17 Strategic
Framework as set out in Appendix A**

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1. BACKGROUND

- 1.1 Key performance indicators for 2015/16 were approved by Highways & Community Infrastructure (H & CI) Committee on 18th November 2014:
<http://www2.cambridgeshire.gov.uk/CommitteeMinutes/Committees/AgendaItem.aspx?agendaItemID=10611>
- 1.2 Subsequent to this, targets were developed for these indicators and H & CI Committee approved these on 20th January 2015:
<http://www2.cambridgeshire.gov.uk/CommitteeMinutes/Committees/AgendaItem.aspx?agendaItemID=11025>
- 1.3 As a result of adopting the Operating Model, the Council is shifting towards an outcome-based approach, which has implications for how performance is monitored.
- 1.4 The Operating Model outcomes are:
 - Older people live well independently
 - People with disabilities live well independently
 - Places that work with children help them to reach their full potential
 - The Cambridgeshire economy prospers to the benefit of all Cambridgeshire residents
 - People lead a healthy lifestyle and stay healthy for longer
 - People live in a safe environment
 - People at risk of harm are kept safe
- 1.5 At this stage we are reviewing the “high level” H & CI performance indicators in the Council’s Strategic Framework document. This is part of work being undertaken in conjunction with colleagues in other Directorates to update the Strategic Framework for 2016/17.
- 1.6 H & CI Indicators in the Strategic Framework are a subset of those in the Economy, Transport and Environment Finance and Performance Report (ETE F & P Report). It is proposed that the remaining, “lower level”, H & CI indicators in the ETE F & P report are reviewed in February / March 2016 following publication of the Council’s Business Plan.
- 1.7 The review of H & CI indicators is taking place in parallel with a review of other ETE performance indicators owned by the Economy & Environment Committee.

2. KEY POINTS

- 2.1 The current set of H & CI Strategic Framework performance indicators has been reviewed to ensure that each indicator links to at least one of the Operating Model outcomes.
- 2.2 On this basis it is proposed that the following indicators are removed from the Strategic Framework for 2016/17:

Municipal waste landfilled

This is currently a contextual indicator (i.e. an indicator with no target) that does not link to an Operating Model outcome.

Book issues per head of population – narrowing the gap between the 10% most deprived wards and others

This does not link clearly to an Operating Model outcome and is more of an output than an outcome indicator, although it is one of the Council's previously agreed deprivation indicators.

Number of problem rogue traders brought back into compliance

This is no longer a good indicator for in-year monitoring, and it is an indicator that has really run its course – it is less meaningful now due to focus shifting to the more difficult longer-term cases.

- 2.3 At this stage, following discussions with Infrastructure Management & Operations services, there are no specific proposals for any new H & CI Strategic Framework indicators.
- 2.4 The proposed set of H & CI performance indicators for the 2016/17 Strategic Framework is attached as Appendix A. Links to Operating Model outcomes are also shown.
- 2.5 The full list of indicators in the 2015/16 Strategic Framework is attached for information as Appendix B. Those indicators not owned by H & CI committee are being reviewed by other Council committees.

3. FUTURE WORK/DIRECTION

- 3.1 Following approval by service committees, the proposed set of indicators for the 2016/17 Strategic Framework is scheduled to be considered by General Purposes Committee on 2nd February 2016 as part of the Council's Business Plan.
- 3.2 It is proposed that other H & CI key indicators in the ETE F & P Report are reviewed by H & CI Committee in February / March 2016 following approval of the Council's Business Plan.

4. ALIGNMENT WITH CORPORATE PRIORITIES

4.1 Developing the local economy for the benefit of all

All of the proposed indicators align with the health of the local economy.

4.2 Helping people live healthy and independent lives

A number of the proposed indicators align with this priority (e.g. participation in sport and active recreation).

4.3 Supporting and protecting vulnerable people

A number of the proposed indicators align with this priority (e.g. reducing road accident deaths and serious injuries).

5. SIGNIFICANT IMPLICATIONS

5.1 Resource Implications

There are no significant implications within this category.

5.2 Statutory, Risk and Legal Implications

There are no significant implications within this category.

5.3 Equality and Diversity Implications

Two of the proposed indicators - measuring classified road condition and participation in sport and active recreation - are specifically aimed at narrowing the gap between Fenland and other areas of the county.

All of the proposed indicators link to the Operating Model outcome:

- The Cambridgeshire economy prospers to the benefit of all Cambridgeshire residents

A number of the proposed indicators also link to the following Operating Model outcomes:

- People lead a healthy lifestyle and stay healthy for longer
- People live in a safe environment

5.4 Engagement and Consultation Implications

There are no significant implications within this category.

5.5 Localism and Local Member Involvement

There are no significant implications within this category.

5.6 Public Health Implications

A number of the proposed indicators align with improving public health, including reducing road accident deaths and serious injuries and increasing participation in sport and active recreation.

Source Documents	Location
Economy, Transport and Environment Finance and Performance Reports	http://www.cambridgeshire.gov.uk/info/20043/finance_and_budget/147/finance_and_performance_reports
Business Plan 2015 to 2016	http://www.cambridgeshire.gov.uk/info/20043/finance_and_budget/90/business_plan_2015_to_2016