Section 3 – Finance Tables

Introduction

There are six types of finance table: tables 1-3 relate to all Service Areas, while only some Service Areas have tables 4, 5 and/or 6. Tables 1, 2, 3 and 6 show a Service Area's revenue budget in different presentations. Tables 3 and 6 detail all the changes to the budget. Table 2 shows the impact of the changes in year 1 on each policy line. Table 1 shows the combined impact on each policy line over the 5 year period. Some changes listed in Table 3 impact on just one policy line in Tables 1 and 2, but other changes in Table 3 are split across various policy lines in Tables 1 and 2. Tables 4 and 5 outline a Service Area's capital budget, with table 4 detailing capital expenditure for individual proposals, and funding of the overall programme, by year and table 5 showing how individual capital proposals are funded.

TABLE 1 presents the net budget split by policy line for each of the five years of the Business Plan. It also shows the revised opening budget and the gross budget, together with fees, charges and ring-fenced grant income, for 2017-18 split by policy line. Policy lines are specific areas within a service on which we report, monitor and control the budget. The purpose of this table is to show how the net budget for a Service Area changes over the period of the Business Plan.

TABLE 2 presents additional detail on the net budget for 2017-18 split by policy line. The purpose of the table is to show how the budget for each policy line has been constructed: inflation, demography and demand, pressures, investments and savings are added to the opening budget to give the closing budget.

TABLE 3 explains in detail the changes to the previous year's budget over the period of the Business Plan, in the form of individual proposals. At the top it takes the previous year's gross budget and then adjusts for proposals, grouped together in sections, covering inflation, demography and demand, pressures, investments and savings to give the new gross budget. The gross budget is reconciled to the net budget in Section 7. Finally, the sources of funding are listed in Section 8. An explanation of each section is given below.

• **Opening Gross Expenditure:** The amount of money available to spend at the start of the financial year and before any adjustments are made. This reflects the final budget for the previous year.

- Revised Opening Gross Expenditure: Adjustments that are made to the base budget to reflect permanent changes in a Service Area. This is usually to reflect a transfer of services from one area to another.
- **Inflation:** Additional budget provided to allow for pressures created by inflation. These inflationary pressures are particular to the activities covered by the Service Area.
- **Demography and Demand:** Additional budget provided to allow for pressures created by demography and increased demand. These demographic pressures are particular to the activities covered by the Service Area. Demographic changes are backed up by a robust programme to challenge and verify requests for additional budget.
- Pressures: These are specific additional pressures identified that require further budget to support.
- **Investments**: These are investment proposals where additional budget is sought, often as a one-off request for financial support in a given year and therefore shown as a reversal where the funding is time limited (a one-off investment is not a permanent addition to base budget).
- **Savings:** These are savings proposals that indicate services that will be reduced, stopped or delivered differently to reduce the costs of the service. They could be one-off entries or span several years.
- **Total Gross Expenditure:** The newly calculated gross budget allocated to the Service Area after allowing for all the changes indicated above. This becomes the Opening Gross Expenditure for the following year.
- Fees, Charges & Ring-fenced Grants: This lists the fees, charges and grants that offset the Service Area's gross budget.

 The section starts with the carried forward figure from the previous year and then lists changes applicable in the current year.
- **Total Net Expenditure:** The net budget for the Service Area after deducting fees, charges and ring-fenced grants from the gross budget.
- **Funding Sources:** How the gross budget is funded funding sources include cash limit funding (central Council funding from Council Tax, business rates and government grants), fees and charges, and individually listed ring-fenced grants.

TABLE 4 presents a Service Area's capital schemes, across the ten-year period of the capital programme. The schemes are summarised by start year in the first table and listed individually, grouped together by category, in the second table. The third table identifies the funding sources used to fund the programme. These sources include prudential borrowing, which has a revenue impact for the Council.

TABLE 5 lists a Service Area's capital schemes and shows how each scheme is funded. The schemes are summarised by start year in the first table and listed individually, grouped together by category, in the second table.

TABLE 6 follows the same format and purpose as table 3 for Service Areas where there is a rationale for splitting table 3 in two.

Table 1: Revenue - Summary of Net Budget by Operational Division Budget Period: 2017-18 to 2021-22

Net Revised Opening	Policy Line	Gross Budget	Fees, Charges & Ring-fenced	Net Budget				
Budget 2017-18		2017-18	Grants 2015-16	2017-18	2018-19	2019-20		2021-22
£000		£000	£000	£000	£000	£000	£000	£000
	Health Improvement							
4,074	Sexual Health STI testing & treatment	3,975	-	3,975	3,975	3,975	3,975	3,975
1,170	Sexual Health Contraception	1,170	-	1,170	1,170	1,170	1,170	1,170
-	National Child Measurement Programme	-	-	-	-	-	-	-
151	Sexual Health Services Advice Prevention and Promotion	152	-	152	152	152	152	152
- 00	HI - Obesity Adults	-	-	- -7	-	-	-	-
	Obesity Children Physical Activity Adults	57 39	-	57 39	57 39	57 39	57 39	57 39
	Healthy Lifestyles	1,605	_	1,605	1,605	1,605	1,605	1,605
	Physical Activity Children	1,003		1,005	1,003	1,005	1,005	1,003
	Stop Smoking Service & Intervention	797	_	797	797	797	797	797
31	Wider Tobacco Control	31	-	31	31	31	31	31
	General Prevention Activities	273	-	273	273	273	273	273
	Falls Prevention	80	-	80	80	80	80	80
2	Dental Health	2	-	2	2	2	2	2
8,459	Subtotal Health Improvement	8,181	-	8,181	8,181	8,181	8,181	8,181
	Children Health							
	Children 0-5 PH Programme	7,433	-	7,433	7,433	7,433	7,433	7,433
1,745	Children 5-19 PH Programme	1,656	-	1,656	1,656	1,656	1,656	1,656
9,276	Subtotal Children Health	9,089	-	9,089	9,089	9,089	9,089	9,089
	Adult Health & Wellbeing							
716	NHS Health Checks Programme	716	_	716	716	716	716	716
	Public Mental Health	164	-	164	164	164	164	164
	Comm Safety, Violence Prevention	37	-	37	37	37	37	37
				24-	0.45		24=	0.4=
917	Subtotal Adult Health & Wellbeing	917	-	917	917	917	917	917
	Intelligence Team							
14	Public Health Advice	14	-	14	14	14	14	14
-	Info & Intelligence Misc	-	-	-	-	-	-	-
14	Subtotal Intelligence Team	14		14	14	14	14	14
14	Oublotal intelligence realit	14	-	14	14	14	14	14
	Health Protection							
	LA Role in Health Protection			-				

Table 1: Revenue - Summary of Net Budget by Operational Division

Budget Period: 2017-18 to 2021-22

Net Revised Opening Po Budget 2017-18	olicy Line	Gross Budget 2017-18		Net Budget 2017-18		Net Budget 2019-20		Net Budget 2021-22
£000		£000			£000	£000	£000	£000
6 He	ealth Protection Emergency Planning	6	-	6	6	6	6	6
6 St	ubtotal Health Protection	6	-	6	6	6	6	6
- P1	rogramme Team T - Obesity Adults	-	-	-	-	-	-	-
	top Smoking no pay staff costs eneral Prevention, Traveller, Lifestyle	31 96	- -22	31 74	31 74	31 74	31 74	31 74
103 G	letieral Frevention, Traveller, Eliestyle	90	-22	74	74	74	/4	74
136 St	ubtotal Programme Team	127	-22	105	105	105	105	105
	ublic Health Directorate ublic Health - Admin & Salaries	2,166	-20,338	-18,172	1,878	1,878	1,878	1,878
-18,135 Sı	ubtotal Public Health Directorate	2,166	-20,338	-18,172	1,878	1,878	1,878	1,878
- Inf	uture Years iflation avings	-	- -	-	23 -	44 -	65 -	85 -
673 PL	UBLIC HEALTH TOTAL	20,500	-20,360	140	20,213	20,234	20,255	20,275

Note: Public Health - Admin & Salaries includes direct delivery of health improvement programmes, health protection, and specialist healthcare public health advice services by public health directorate staff.

Table 1: Revenue - Summary of Net Budget by Operational Division

Budget Period: 2017-18 to 2021-22

The above Public Health Directorate does not constitute the full extent of Public Health expenditure. The reconciliation below sets out where the Public Health grant is being managed in other areas of the County Council.

	Children, Families and Adults Services - Public Health expenditure delivered by CFA	6,322	-6,322	-
	Subtotal Children, Families and Adults Services			-
	Economy, Transport and Environment Services Public Health expenditure delivered by ETE	153	-153	-
	Subtotal Economy, Transport and Environment Services			-
	Corporate Services - Public Health expenditure delivered by CS	201	-201	-
	Subtotal Corporate Services			
	LGSS - Cambridge Office Overheads associated with Public Health function	220	-220	-
	Subtotal LGSS - Cambridge Office			
	PUBLIC HEALTH MANAGED IN OTHER SERVICE AREAS TOTAL	6,896	-6,896	-
40	Less Fees & Charges / Contributions	240	310	
-42	Less Fees & Charges / Continuutions	-310	010	

-42 L	ess Fees & Charges / Contributions	-310	310	
631 E	XPENDITURE FUNDED BY PUBLIC HEALTH GRANT TOTAL	27,086	-26,946	140

Table 2: Revenue - Net Budget Changes by Operational Division Budget Period: 2017-18

Policy Line	Net Revised Opening		Demography &	Pressures	Investments	Savings & Income	Net Budget
Policy Line	Budget		Demand	Fiessules	investinents	Adjustments	
	£000	£000	£000	£000	£000	£000	£000
Health Improvement							
Sexual Health STI testing & treatment	4,074	1	-	-	-	-100	3,975
Sexual Health Contraception	1,170	-	-	-	-	_	1,170
National Child Measurement Programme	-	-	-	-	-	_	, -
Sexual Health Services Advice Prevention and Promotion	151	1	-	-	-	_	152
HI - Obesity Adults	-	-	-	-	-	_	-
Obesity Children	82	-	-	-	-	-25	57
Physical Activity Adults	84	-	-	-	-	-45	39
Healthy Lifestyles	1,605	-	-	-	-	_	1,605
Physical Activity Children	-	-	-	-	-	_	-
Stop Smoking Service & Intervention	907	-	-	-	-	-110	797
Wider Tobacco Control	31	-	-	-	-	_	31
General Prevention Activities	273	-	-	-	-	_	273
Falls Prevention	80	-	-	-	-	_	80
Dental Health	2	-	-	-	-	-	2
Subtotal Health Improvement	8,459	2	-	-	-	-280	8,181
Children Health							
Children 0-5 PH Programme	7,531	-	-	-	-	-98	7,433
Children 5-19 PH Programme	1,745	1	-	-	-	-90	1,656
Subtotal Children Health	9,276	1	-	-	-	-188	9,089
Adult Health & Wellbeing							
NHS Health Checks Programme	716	-	-	-	-	-	716
Public Mental Health	164	-	-	-	-	-	164
Comm Safety, Violence Prevention	37	-	-	-	-	-	37
Subtotal Adult Health & Wellbeing	917	-	-	-	-	-	917
ladali anno 7							
Intelligence Team Public Health Advice	1.4						1.1
	14	-	-	-	-	-	14
Info & Intelligence Misc	-	-	-	-	-	_	-
Subtotal Intelligence Team	14	-	-	-	-	-	14
Health Protection							
LA Role in Health Protection	_	-	-	-	-	-	-

Table 2: Revenue - Net Budget Changes by Operational Division

Budget Period: 2017-18

Policy Line	Net Revised Opening Budget	Net Inflation	Demography & Demand	Pressures	Investments	Savings & Income Adjustments	Net Budget
	£000		£000	£000	£000		
Health Protection Emergency Planning	6	-	-	-	-	-	6
Subtotal Health Protection	6	-	-	-	-	-	6
Programme Team PT - Obesity Adults	_	_	-	_	_	-	-
Stop Smoking no pay staff costs	31	-	-	-	-	-	31
General Prevention, Traveller, Lifestyle	105	-	-	-	-	-31	74
Subtotal Programme Team	136	-	-	-	-	-31	105
Public Health Directorate							
Public Health - Admin & Salaries	-18,135	10	-	4	-	-51	-18,172
Subtotal Public Health Directorate	-18,135	10	-	4	-	-51	-18,172
Public Health Ring-fenced Grant and Fees & Charges	-	-	-	-	-	-	-
PUBLIC HEALTH TOTAL	673	13	-	4	-	-550	140

Note: Public Health - Admin & Salaries includes direct delivery of health improvement programmes, health protection, and specialist healthcare public health advice services by public health directorate staff.

Detailed	Outline Plans
Plans	Outilile Flairs

Ref	Title	2017-18 £000	2018-19 £000	2019-20 £000	2020-21 £000		Transformation Workstream	Description
1	OPENING GROSS EXPENDITURE	20,948	20,500	20,523	20,544	20,565		
	One-off use of Public Health reserve funding Increase in spend funded from external sources	84 56	-	-	-	-		This is the removal of a Public Health grant to Economy, Transport and Environment. This funded specific work and campaigns which have now ended and so the money is no longer required. Increase in expenditure budgets (compared to published 2016-17 Business Plan) as advised during the budget preparation period and permanent inyear changes made during 2016-17.
1.999	REVISED OPENING GROSS EXPENDITURE	21,088	20,500	20,523	20,544	20.565		
2 E/R.2.001	INFLATION Inflation	14	23	21	21	20		Forecast pressure from inflation in the Public Health Directorate, excluding inflation on any costs linked to the standard rate of inflation where the inflation rate is assumed to be 0%.
2.999	Subtotal Inflation	14	23	21	21	20		
3	DEMOGRAPHY AND DEMAND							
3.999	Subtotal Demography and Demand	-	-	-	-			
	PRESSURES Professional and Management Pay Structure	4	-	-	-	-		The revised management band pay structure was implemented in October 2016. The revised pay grades will not be inflated during 2017-18, as the inflation funding was factored into the available funding for the new pay structure. This pressure replaces inflation and funds the additional cost of the new pay structure expected to be incurred in 2017-18.
4.999	Subtotal Pressures	4	-	-	-	-		
5	INVESTMENTS							
5.999	Subtotal Investments	-	-	-	-	-		

Detailed	Outline Plans
Plans	Outilile Plans

Ref	Title	2017-18	2018-19	2019-20	2020-21	2021-22 Transformation	Description
		£000	£000	£000	£000	£000 Workstream	
6 E/R.6.003	SAVINGS Health CCS contract for integrated contraception and sexual health services	-50	-	-		- Public Health	Continued move to a more demand led model which means that although there will be a small reduction in clinic sessions the service will be even
	noalar cor vicco						more targeted where there is most need. Specific proposals that reflect this approach are being discussed with Cambridgeshire Community Services.
E/R.6.006	Review exercise referral schemes	-71	-	-	-	- Public Health	As part of the Public Health drive to promote and increase physical activity to benefit everyone across the County the service is discontinuing investment in the current district based exercise referral schemes by £48k (recurrent). There is inequity in the current investment in exercise referral schemes as only two areas are funded. However the Health Committee approved at its November 2016 meeting a countywide physical activity programme which includes all the Districts. An additional £23k saving (recurrent) results from the end of a workplace
							physical activity pilot at County Council premises Scott House, from which the learning is now mainstreamed, and from ceasing other currently unallocated physical activity project budgets.
E/R.6.012	Public health services contract for children and young people aged 0-19	-90	-	-	-	- Public Health	Reducing the cost of the contract for age 0-19 public health services with Cambridgeshire Community Services, while investing in public health school nursing services for Special Schools. Review of skill mix and ways of working in 0-5 public health services, including health visiting and family nurse partnership, which should enable saving of £150k. Existing staff will be working in a more integrated way with other Council services, such as Children's Centres and Together for Families Programme. Invest £60k to provide a public health school nursing service for Special Schools.
E/R.6.019	Public health programmes team restructure/vacancy management	-50	-	-	-	- Public Health	Explore the potential for closer working across smoking cessation and other healthy lifestyle services without a reduction in service.
	Public health commissioning - explore joint work with other organisations	-57	-	-	-	- Public Health	Create a joint Public Health commissioning unit with Peterborough City Council in order to drive best value across both areas, building on the existing Children's Health Joint Commissioning Unit and existing joint work across the two Councils by the public health specialist team.
E/R.6.025	Smoking Cessation : Reduced spend on NRT and GP Payments	-110	-	-	-	- Public Health	After review of smoking cessation spend on nicotine replacement therapy (NRT) and payments to GP practices and pharmacies in the first two quarters of 2016-17, it has been established that this level of saving can be withdrawn while meeting the current level of demand for the smoking cessation service.

Detailed	Outline Plans
Plans	Outilile Plans

Ref	Title	2017-18 £000	2018-19 £000	2019-20 £000	2020-21 £000		Transformation Workstream	Description
E/R.6.026	Chlamydia Screening : Online Testing and reduction in lab costs	-50	-	-	-	-	Public Health	Demand for the online chlamydia screening service has declined. This is partially due to adopting a more targeted screening model. This also results in a lower spend on laboratory tests.
E/R.6.028	Food for Life : Jointly commission across Cambridgeshire and Peterborough	-25	-	-	-	-	Public Health	The Food for Life programme aims to promote a healthier eating lifestyle and reduce childhood obesity. Currently the Council and Peterborough City Council separately commission this programme. The proposal is to reduce costs by recommissioning jointly with Peterborough City Council the programme which will promote healthy eating and physical activity while targeting areas that are more deprived with higher levels of childhood obesity.
E/R.6.029	Traveller Health Team : Changed ways of working	-5	-	-	-	-	Public Health	Reduce value of contract with Ormiston Trust so that it reflects current level of community worker input, while funding additional input from Traveller Health specialist nurse.
E/R.6.031	Contribution to CCC 0-5 voluntary sector contract no longer required	-98	-	-	-	-	Public Health	The Council's three year contract with Homestart ceased in September 2016 as part of a wider refocussing of preventive services for children aged 0-5. Public Health made a contribution to the overall budget for this contract, which is no longer required.
6.999	Subtotal Savings	-606	-	-	-	-		
	TOTAL GROSS EXPENDITURE	20,500	20,523	20,544	20,565	20,585		
	TOTAL GROSS EXPENDITURE	20,300	20,323	20,544	20,565	20,565		
	FEES, CHARGES & RING-FENCED GRANTS Previous year's fees, charges & ring-fenced grants	-20,766	-20,360	-310	-310	-310		Fees and charges expected to be received for services provided and Public Health ring-fenced grant from Government.
E/R.7.002	Increase in fees and charges income compared to 2016- 17 published business plan	-56	-	-	-	-		Adjustment for permanent changes to income expectation from decisions made in 2016-17.
E/R.7.101	Changes to fees & charges Fess and Charges Inflation	-1	-	-	-	-	Finance & budget	Income from teaching medical students.
E/R.7.102	Reduction in income	56	-	-	-	-	review	Reductions in income from Cambridgeshire and Peterborough Clinical Commissioning Group for management of joint Health Intelligence Unit. A reduction in Public Health Consultant sessions of medical student teaching.

Detailed	Outline Plans
Plans	Outilile Flairs

Ref	Title	2017-18 £000		2019-20 £000			Transformation Workstream	Description
	Changes to ring-fenced grants Change in Public Health Grant	407	20,050	-	-	-		Grant reductions announced in the comprehensive spending review, and removal of the ring-fence in 2018-19.
7.999	Subtotal Fees, Charges & Ring-fenced Grants	-20,360	-310	-310	-310	-310		
	TOTAL NET EXPENDITURE	140	20,213	20,234	20,255	20,275		

FUNDING S	FUNDING SOURCES								
E/R.8.001 E/R.8.101	FUNDING OF GROSS EXPENDITURE Budget Allocation Public Health Grant Fees & Charges	-140 -20,050 -310	- , -	-20,234 - -310	-20,255 - -310	-20,275 - -310		Net spend funded from general grants, business rates and Council Tax. Direct expenditure funded from Public Health grant. Income generation (various sources).	
8.999	TOTAL FUNDING OF GROSS EXPENDITURE	-20,500	-20,523	-20,544	-20,565	-20,585			