

Appendix A

Section 3 - F: Commercial and Investments

Table 4: Capital Programme

Budget Period: 2019-20 to 2028-29

Summary of Schemes by Start Date	Total Cost £000	Previous Years £000	2019-20 £000	2020-21 £000	2021-22 £000	2022-23 £000	2023-24 £000	Later Years £000
Ongoing	80,989	44,889	36,938	-7,200	762	800	800	4,000
Committed Schemes	177,425	119,100	47,247	10,886	192	-	-	-
2018-2019 Starts	30,639	206	1,318	29,115	-	-	-	-
TOTAL BUDGET	289,053	164,195	85,503	32,801	954	800	800	4,000

Ref	Scheme	Description	Linked Revenue Proposal	Scheme Start	Total Cost £000	Previous Years £000	2019-20 £000	2020-21 £000	2021-22 £000	2022-23 £000	2023-24 £000	Later Years £000	Committee
F/C.2.101	Commercial & Investments County Farms investment (Viability)	To invest in projects which protect and improve the County Farms Estate's revenue potential, asset value and long term viability.	F/R.7.103, F/R.7.104	Ongoing	3,000	-	300	300	300	300	300	1,500	C&I
F/C.2.103	Local Plans - representations	Making representations to Local Plans and where appropriate following through to planning applications with a view to adding value to County Farms and other Council land, whilst meeting Council objectives through the use / development of such land.		Ongoing	1,000	-	100	100	100	100	100	500	C&I
F/C.2.109	Community Hubs - East Barnwell	Creation of a community hub in the Abbey ward by renovating and extending East Barnwell community centre and adjoining preschool. To accommodate a library, a base for the South City locality team, to extend the childcare facility to address insufficiency in local provision, as well as provide flexible community facilities with dedicated space for young people.		Committed	1,950	131	910	909	-	-	-	-	C&I
F/C.2.111	Shire Hall	This budget is used to carry out essential maintenance and potentially limited improvements required to occupy Shire Hall for a further 10 years to 2020, in accordance with the previous Cabinet decision in November 2009.		Ongoing	5,439	4,889	550	-	-	-	-	-	C&I
F/C.2.112	Building Maintenance	This budget is used to carry out replacement of failed elements and maintenance refurbishments.		Ongoing	6,000	-	600	600	600	600	600	3,000	C&I
F/C.2.114	MAC Joint Highways Depot	The Joint Highways Depot Project will facilitate the physical co-location of partner organisations to a single depot site, with joint-working practices implemented initially, with an aspiration to develop shared services in the future.		Committed	5,198	582	4,616	-	-	-	-	-	C&I
F/C.2.116	Shire Hall Relocation	As part of the Cambs 2020 vision, the Council plans to vacate Shire Hall and relocate to outside of Cambridge.	F/R.6.101	Committed	18,326	2,643	5,633	9,858	192	-	-	-	C&I
F/C.2.117	Commercial Investments	Development of a portfolio of strategic investments which are able to provide an income return. This will be developed through commercial research into options available, appropriate balance of portfolio and the extent of risk.	F/R.4.008	Ongoing	96,744	40,000	56,744	-	-	-	-	-	C&I
F/C.2.118	Smart Energy Grid Demonstrator scheme at the St Ives Park and Ride	Low carbon energy generation assets with battery storage on Council assets at St Ives Park and Ride	F/R.7.114	Committed	3,645	246	3,280	119	-	-	-	-	C&I

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F/C.2.119	Babraham Smart Energy Grid	The project is to develop a high level assessment, then an Investment Grade Proposal for a renewable energy scheme on the Babraham Park and Ride site. This project at Babraham will look to build on the skills developed in the St Ives project to replicate on other Park and Ride sites. A 2.1 MW solar canopy project is proposed at the HLA stage.	F/R.7.115	2018-19	11,399	76	383	10,940	-	-	-	-
F/C.2.120	Trumpington Smart Energy Grid	The project is to develop a high level assessment, then an Investment Grade Proposal for a renewable energy scheme on the Trumpington Park and Ride site. This project at Trumpington will look to build on the skills developed in the St Ives project to replicate on other Park and Ride sites. A 2.1 MW solar canopy project is proposed at the HLA stage.	F/R.7.116	2018-19	6,969	25	292	6,652	-	-	-	-
F/C.2.121	Stanground Closed Landfill Energy Project	The project is to develop a high level assessment, then an Investment Grade Proposal for a clean energy scheme on the closed landfill site in Stanground. Bouygues propose a 2.25MWp Solar PV ground mounted array on the site together with a 10MW 2C battery storage system for demand side response.	F/R.7.117	2018-19	9,745	62	397	9,286	-	-	-	-
F/C.2.122	Woodston Closed Landfill Energy Project	The project is to develop a high level assessment, then an Investment Grade Proposal for a clean energy scheme on the closed landfill site in Woodston. A tailored 3MW 2C Battery Storage for Demand Side Response services is proposed. This would provide a steady revenue stream, while being respectful of the local environment in terms of disruption and visual amenity.	F/R.7.118	2018-19	2,526	43	246	2,237	-	-	-	-
F/C.2.240	Housing schemes	The Council is in a position of continuing to be a major landowner in Cambridgeshire and this provides an asset capable of generating both revenue and capital returns. This will require CCC to move from being a seller of sites to being a developer of sites, through a Housing Company. In the future, CCC will operate to make best use of sites with development potential in a co-ordinated and planned manner to develop them for a range of development options, generating capital receipts to support site development and significant revenue and capital income to support services and communities.	F/R.5.001, F/R.7.113	Committed	148,172	115,445	32,727	-	-	-	-	-
Total - Commercial & Investments					320,113	164,142	106,778	41,001	1,192	1,000	1,000	5,000

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Budget Period: 2019-20 to 2028-29

Ref	Scheme	Description	Linked Revenue Proposal	Scheme Start	Total Cost £000	Previous Years £000	2019-20 £000	2020-21 £000	2021-22 £000	2022-23 £000	2023-24 £000	Later Years £000	
F/C. F/C.3.001	Capital Programme Variation Variation Budget	The Council includes a service allowance for likely Capital Programme slippage, as it can sometimes be difficult to allocate this to individual schemes due to unforeseen circumstances. This budget is continuously under review, taking into account recent trends on slippage on a service by service basis.		Ongoing	-31,194	-	-21,356	-8,200	-238	-200	-200	-1,000	C&I
F/C.3.002	Capitalisation of Interest Costs	The capitalisation of borrowing costs helps to better reflect the costs of undertaking a capital project. Although this budget is initially held on a service basis, the funding will ultimately be moved to the appropriate schemes once exact figures have been calculated each year.		Committed	134	53	81	-	-	-	-	-	C&I
	Total - Capital Programme Variation				-31,060	53	-21,275	-8,200	-238	-200	-200	-1,000	
	TOTAL BUDGET				289,053	164,195	85,503	32,801	954	800	800	4,000	

Funding					Total Funding £000	Previous Years £000	2019-20 £000	2020-21 £000	2021-22 £000	2022-23 £000	2023-24 £000	Later Years £000
Government Approved Funding												
Specific Grants					1,822	-	1,759	63	-	-	-	-
Total - Government Approved Funding					1,822	-	1,759	63	-	-	-	-
Locally Generated Funding												
Agreed Developer Contributions					260	-	130	130	-	-	-	-
Capital Receipts					95,737	45,137	45,395	2,205	-	500	500	2,000
Prudential Borrowing					42,767	7,734	1,076	30,403	954	300	300	2,000
Prudential Borrowing (Repayable)					-	108,374	29,543	-600	-4,200	-	-	-133,117
Ring-Fenced Capital Receipts					4,800	-	-	600	4,200	-	-	-
Other Contributions					143,667	2,950	7,600	-	-	-	-	133,117
Total - Locally Generated Funding					287,231	164,195	83,744	32,738	954	800	800	4,000
TOTAL FUNDING					289,053	164,195	85,503	32,801	954	800	800	4,000

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Section 3 - F: Commercial and Investments

Table 5: Capital Programme - Funding

Budget Period: 2019-20 to 2028-29

Summary of Schemes by Start Date					Total Funding £000	Grants £000	Develop. Contr. £000	Other Contr. £000	Capital Receipts £000	Prud. Borr. £000	
Ongoing					80,989	-	-	150	95,706	-14,867	
Committed Schemes					177,425	1,822	260	143,517	4,831	26,995	
2018-2019 Starts					30,639	-	-	-	-	30,639	
TOTAL BUDGET					289,053	1,822	260	143,667	100,537	42,767	

Ref	Scheme	Linked Revenue Proposal	Net Revenue Impact	Scheme Start	Total Funding £000	Grants £000	Develop. Contr. £000	Other Contr. £000	Capital Receipts £000	Prud. Borr. £000	Committee
F/C.	Commercial & Investments										
F/C.2.101	County Farms investment (Viability)	F/R.7.103, F/R.7.104	-5,250	Ongoing	3,000	-	-	-	-	3,000	C&I
F/C.2.103	Local Plans - representations		-	Ongoing	1,000	-	-	-	-	1,000	C&I
F/C.2.109	Community Hubs - East Barnwell		-	Committed	1,950	-	260	-	31	1,659	C&I
F/C.2.111	Shire Hall		-	Ongoing	5,439	-	-	150	2,273	3,016	C&I
F/C.2.112	Building Maintenance		-	Ongoing	6,000	-	-	-	-	6,000	C&I
F/C.2.114	MAC Joint Highways Depot		-183	Committed	5,198	-	-	-	4,800	398	C&I
F/C.2.116	Shire Hall Relocation	F/R.6.101	-	Committed	18,326	-	-	-	-	18,326	C&I
F/C.2.117	Commercial Investments	F/R.4.008	-217,000	Ongoing	96,744	-	-	-	96,744	-	C&I
F/C.2.118	Smart Energy Grid Demonstrator scheme at the St Ives Park and Ride	F/R.7.114	-1,594	Committed	3,645	1,822	-	-	-	1,823	C&I
F/C.2.119	Babraham Smart Energy Grid	F/R.7.115	-2,600	2018-19	11,399	-	-	-	-	11,399	C&I
F/C.2.120	Trumpington Smart Energy Grid	F/R.7.116	-1	2018-19	6,969	-	-	-	-	6,969	C&I
F/C.2.121	Stanground Closed Landfill Energy Project	F/R.7.117	-3,324	2018-19	9,745	-	-	-	-	9,745	C&I
F/C.2.122	Woodston Closed Landfill Energy Project	F/R.7.118	-837	2018-19	2,526	-	-	-	-	2,526	C&I
F/C.2.240	Housing schemes	F/R.5.001, F/R.7.113	-70,049	Committed	148,172	-	-	143,517	-	4,655	C&I
	Total - Commercial & Investments		-300,838		320,113	1,822	260	143,667	103,848	70,516	
F/C.	Capital Programme Variation										
F/C.3.001	Variation Budget		-	Ongoing	-31,194	-	-	-	-11,349	-19,845	C&I
F/C.3.002	Capitalisation of Interest Costs		-	Committed	134	-	-	-	-	134	C&I
	Total - Capital Programme Variation		-		-31,060	-	-	-	-11,349	-19,711	
F/C.9.001	Excess Corporate Services capital receipts used to reduce total prudential borrowing			Ongoing	-	-	-	-	8,038	-8,038	C&I
	TOTAL BUDGET				289,053	1,822	260	143,667	100,537	42,767	