

Section 3 - C: Finance and Resources

Table 4: Capital Programme

Budget Period: 2023-24 to 2032-33

Summary of Schemes by Start Date	Total Cost £000	Previous Years £000	2023-24 £000	2024-25 £000	2025-26 £000	2026-27 £000	2027-28 £000	Later Years £000
Ongoing Committed Schemes	3,858 182,725	1,092 158,069	-756 8,598	316 2,483	686 575	800 -	800 -	920 13,000
TOTAL BUDGET	186,583	159,161	7,842	2,799	1,261	800	800	13,920

Ref	Scheme	Description	Linked Revenue Proposal	Scheme Start	Total Cost £000	Previous Years £000	2023-24 £000	2024-25 £000	2025-26 £000	2026-27 £000	2027-28 £000	Later Years £000	Committee
C/C.1	Information Technology												
C/C.1.006	Data Centre Relocation	Removal and relocation/transformation of all IT infrastructure & Systems from Shire Hall Data Centre prior to disposal of the site.		Committed	4,642	3,770	872	-	-	-	-	-	S&R
C/C.1.007	IT Strategy	Implementation of the IT Strategy to support sharing of services across Cambridgeshire and Peterborough. To include: - Operations - Business Systems - Digital Engagement		Committed	5,939	3,339	1,600	1,000	-	-	-	-	S&R
C/C.1.008	IT Infrastructure Refresh	Upgrades/refresh of the core CCC IT systems that underpin use of IT across the Council. This essential work will ensure that the critical IT Infrastructure continues to be fit for purpose and supports changes in technology and business requirements.		Committed	674	568	106	-	-	-	-	-	S&R
C/C.1.010	IT Education System Replacement	This programme gathers the system information workflows across the Education Directorate, including the student journey and the touch points across the teams. With a myriad of systems in use there is a business challenge in maintaining consistent, accurate data, especially within shared data sets. Where the current systems are identified as not fit for purpose in supporting education services, the projects under the Education Systems Programme will then procure and implement the most suitable IT system solution, ensuring that separate reporting for both authorities is preserved.		Committed	2,921	1,832	1,089	-	-	-	-	-	S&R
	Total - Information Technology				14,176	9,509	3,667	1,000	-	-	-	-	

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C/C.2	Investments												
C/C.2.001	Housing schemes	The Council is a major landowner in Cambridgeshire and this provides an asset capable of generating both revenue and capital returns. CCC has moved from being not only a seller of sites, but also a developer of sites, through a Housing Company. CCC is continuing to make the best use of its sites with development potential in a co-ordinated and planned manner, developing them for a range of options, generating capital receipts to support site development and also significant revenue and capital income to support services and communities.		Committed	148,720	135,720	-	-	-	-	-	13,000	S&R
C/C.2.002	Development Funding	Capital expenditure related to planning applications.		Committed	1,613	563	350	350	350	-	-	-	S&R
Total - Investments					150,333	136,283	350	350	350	-	-	13,000	
C/C.3	Property Services												
C/C.3.003	Building Maintenance	This budget is used to carry out replacement of failed elements and maintenance refurbishments.		Ongoing	6,492	1,092	600	600	600	600	600	2,400	S&R
C/C.3.004	Condition Survey Works	Condition surveys have reviewed the structural, M&E and internal finishes of corporate buildings. The surveys are reviewed by the Property Services team to determine priority and criticality. Indicative costs are applied to each element of work. The scheme intends to make the necessary repairs to bring buildings back to a decent standard, taking into account statutory requirements, property H&S and compliance.		Committed	2,983	927	2,056	-	-	-	-	-	S&R
Total - Property Services					9,475	2,019	2,656	600	600	600	600	2,400	
C/C.4	Strategic Assets												
C/C.4.001	Lower Portland Farm	To replenish the rural portfolio with agricultural land that has the opportunity for diversification in renewable energy projects, commercial and residential development whilst receiving regular income from agricultural land let to tenant farmers. Long Term (10 years) plan to obtain planning permissions for development leading to a significant increase in value across 68 acres of agricultural land.		Committed	3,741	3,516	-	-	225	-	-	-	S&R
C/C.4.006	County Farms investment (Viability)	To invest in projects which protect and improve the County Farms Estate's revenue potential, asset value and long term viability.		Ongoing	3,000	-	300	300	300	300	300	1,500	S&R

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C/C.4.007	Local Plans - representations	Making representations to Local Plans and where appropriate following through to planning applications with a view to adding value to County Farms and other Council land, whilst meeting Council objectives through the use / development of such land.		Ongoing	1,000	-	100	100	100	100	100	500	S&R
C/C.4.008	Community Hubs - East Barnwell	Provision of a replacement community centre, children's nursery and library on a site owned by Cambridge City Council in the Abbey ward as part of a regeneration project led by the City Council which includes the existing community centre and library.		Committed	1,981	552	350	1,079	-	-	-	-	S&R
C/C.4.010	Cambs 2020 Spokes Asset Review	The Cambs 2020 Programme will see the current Shire Hall site will be disposed, moving to a 'Hub and Spokes' model with a central purpose built Hub in Alconbury Weald and Spokes sites across the County. This was an opportunity to review our asset portfolio based on organisational needs. This project includes: - acquisition of a new freehold asset - disposal of properties surplus to requirements - major refurbishment works - minor refurbishment works		Committed	5,582	5,542	40	-	-	-	-	-	S&R
C/C.4.011	Mill Farmhouse	Demolition of the existing house that has been deemed structurally beyond economical repair and replace with a new dwelling.		Committed	451	113	338	-	-	-	-	-	S&R
C/C.4.012	Intensive Therapeutic Support Hub - Hawthorns	This scheme is for developing and mobilising an accommodation and community-based Intensive Therapeutic Support Hub for children and young people (CYP) with SEN, disabilities and mental health difficulties, following successful award of a £1million grant from the Department for Education in March 2022, in line with a submission by CCC to the Respite Innovation Fund. The grant is for revenue for the project and requires capital investment by the Council to provide the accommodation to which the hub will be hosted. The preferred option for the ITSH is The Hawthorns in Cambridge, a current surplus asset for CCC that can be brought back into use.		Committed	3,227	1,627	1,600	-	-	-	-	-	S&R
Total - Strategic Assets					18,982	11,350	2,728	1,479	625	400	400	2,000	

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C/C.6 C/C.6.001	Capital Programme Variation Variation Budget	The Council includes a service allowance for likely Capital Programme slippage, as it can sometimes be difficult to allocate this to individual schemes due to unforeseen circumstances. This budget is continuously under review, taking into account recent trends on slippage on a service by service basis.		Ongoing	-6,634	-	-1,756	-684	-314	-200	-200	-3,480	S&R
C/C.6.002	Capitalisation of Interest Costs	The capitalisation of borrowing costs helps to better reflect the costs of undertaking a capital project. Although this budget is initially held on a service basis, the funding will ultimately be moved to the appropriate schemes once exact figures have been calculated each year.		Committed	251	-	197	54	-	-	-	-	S&R
	Total - Capital Programme Variation				-6,383	-	-1,559	-630	-314	-200	-200	-3,480	
	TOTAL BUDGET				186,583	159,161	7,842	2,799	1,261	800	800	13,920	

Funding	Total Funding £000	Previous Years £000	2023-24 £000	2024-25 £000	2025-26 £000	2026-27 £000	2027-28 £000	Later Years £000
Government Approved Funding								
Total - Government Approved Funding	-	-	-	-	-	-	-	-
Locally Generated Funding								
Agreed Developer Contributions	209	-	-	209	-	-	-	-
Capital Receipts	80,722	5,882	1,500	28,500	24,340	3,000	2,500	15,000
Prudential Borrowing	-31,935	26,088	6,342	-25,910	-23,079	-2,200	-1,700	-11,476
Prudential Borrowing (Repayable)	-	113,851	-	-	-	-27,879	-36,846	-49,126
Other Contributions	137,587	13,340	-	-	-	27,879	36,846	59,522
Total - Locally Generated Funding	186,583	159,161	7,842	2,799	1,261	800	800	13,920
TOTAL FUNDING	186,583	159,161	7,842	2,799	1,261	800	800	13,920

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Table 5: Capital Programme - Funding

Budget Period: 2023-24 to 2032-33

Summary of Schemes by Start Date					Total Funding £000	Grants £000	Develop. Contr. £000	Other Contr. £000	Capital Receipts £000	Prud. Borr. £000
Ongoing					3,858	-	-51	-2,604	74,840	-68,327
Committed Schemes					182,725	-	260	140,191	5,882	36,392
TOTAL BUDGET					186,583	-	209	137,587	80,722	-31,935

Ref	Scheme	Linked Revenue Proposal	Net Revenue Impact	Scheme Start	Total Funding £000	Grants £000	Develop. Contr. £000	Other Contr. £000	Capital Receipts £000	Prud. Borr. £000	Committee
C/C.1	Information Technology										
C/C.1.006	Data Centre Relocation		-	Committed	4,642	-	-	-	-	4,642	S&R
C/C.1.007	IT Strategy		-	Committed	5,939	-	-	-	-	5,939	S&R
C/C.1.008	IT Infrastructure Refresh		-	Committed	674	-	-	-	-	674	S&R
C/C.1.010	IT Education System Replacement		-	Committed	2,921	-	-	-	-	2,921	S&R
	Total - Information Technology		-		14,176	-	-	-	-	14,176	
C/C.2	Investments										
C/C.2.001	Housing schemes		-58,161	Committed	148,720	-	-	140,191	5,851	2,678	S&R
C/C.2.002	Development Funding		-	Committed	1,613	-	-	-	-	1,613	S&R
	Total - Investments		-58,161		150,333	-	-	140,191	5,851	4,291	
C/C.3	Property Services										
C/C.3.003	Building Maintenance		-	Ongoing	6,492	-	-	-	-	6,492	S&R
C/C.3.004	Condition Survey Works		-	Committed	2,983	-	-	-	-	2,983	S&R
	Total - Property Services		-		9,475	-	-	-	-	9,475	
C/C.4	Strategic Assets										
C/C.4.001	Lower Portland Farm		-15,134	Committed	3,741	-	-	-	-	3,741	S&R
C/C.4.006	County Farms investment (Viability)		-5,000	Ongoing	3,000	-	-	-	-	3,000	S&R
C/C.4.007	Local Plans - representations		-	Ongoing	1,000	-	-	-	-	1,000	S&R
C/C.4.008	Community Hubs - East Barnwell		-	Committed	1,981	-	260	-	31	1,690	S&R
C/C.4.010	Cambs 2020 Spokes Asset Review		-	Committed	5,582	-	-	-	-	5,582	S&R
C/C.4.011	Mill Farmhouse		-	Committed	451	-	-	-	-	451	S&R
C/C.4.012	Intensive Therapeutic Support Hub - Hawthorns		-	Committed	3,227	-	-	-	-	3,227	S&R
	Total - Strategic Assets		-20,134		18,982	-	260	-	31	18,691	

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Budget Period: 2023-24 to 2032-33

Ref	Scheme	Linked Revenue Proposal	Net Revenue Impact	Scheme Start	Total Funding £000	Grants £000	Develop. Contr. £000	Other Contr. £000	Capital Receipts £000	Prud. Borr. £000
C/C.6	Capital Programme Variation									
C/C.6.001	Variation Budget			- Ongoing	-6,634	-	-51	-2,604	-	-3,979
C/C.6.002	Capitalisation of Interest Costs			- Committed	251	-	-	-	-	251
	Total - Capital Programme Variation			-	-6,383	-	-51	-2,604	-	-3,728
C/C.9.001	Excess Corporate Services capital receipts used to reduce total prudential borrowing			Ongoing	-	-	-	-	74,840	-74,840
	TOTAL BUDGET				186,583	-	209	137,587	80,722	-31,935

S&R

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