

**REVIEW OF ECONOMY AND ENVIRONMENT STRATEGIC FRAMEWORK  
PERFORMANCE INDICATORS FOR 2016/17**

*To:* **Economy and Environment Committee**

*Meeting Date:* **19<sup>th</sup> January 2016**

*From:* **Executive Director: Economy, Transport &  
Environment**

*Electoral  
division(s):* **All**

*Forward Plan ref:* **N/A** *Key decision:* **No**

*Purpose:* **To review Economy & Environment key performance  
indicators to be included in the Council's Strategic  
Framework for 2016/17**

*Recommendation:* **Committee is asked to comment on and to approve  
the proposed Economy & Environment  
key performance indicators for the 2016/17 Strategic  
Framework as set out in Appendix A**

<b><i>Officer contact:</i></b>
Name: Graham Amis
Post: Performance and Information Manager
Email: <a href="mailto:graham.amis@cambridgeshire.gov.uk">graham.amis@cambridgeshire.gov.uk</a>
Tel: 01223 715931

## **1. BACKGROUND**

- 1.1 Key performance indicators for 2015/16 were approved by Economy & Environment (E & E) Committee on 11<sup>th</sup> November 2014:  
<http://www2.cambridgeshire.gov.uk/CommitteeMinutes/Committees/AgendaItem.aspx?agendaItemID=10575>
- 1.2 Subsequent to this, targets were developed for these indicators and E & E Committee approved these on 3<sup>rd</sup> February 2015:  
<http://www2.cambridgeshire.gov.uk/CommitteeMinutes/Committees/AgendaItem.aspx?agendaItemID=11094>
- 1.3 As a result of adopting the Operating Model, the Council is shifting towards an outcome-based approach, which has implications for how performance is monitored.
- 1.4 The Operating Model outcomes are:
  - Older people live well independently
  - People with disabilities live well independently
  - Places that work with children help them to reach their full potential
  - The Cambridgeshire economy prospers to the benefit of all Cambridgeshire residents
  - People lead a healthy lifestyle and stay healthy for longer
  - People live in a safe environment
  - People at risk of harm are kept safe
- 1.5 At this stage we are reviewing the “high level” E&E performance indicators in the Council’s Strategic Framework document. This is part of work being undertaken in conjunction with colleagues in other Directorates to update the Strategic Framework for 2016/17.
- 1.6 E&E Indicators in the Strategic Framework are a subset of those in the Economy, Transport and Environment Finance and Performance Report (ETE F & P Report). It is proposed that the remaining, “lower level”, E&E indicators in the ETE F & P report are reviewed in February / March 2016 following publication of the Council’s Business Plan.
- 1.7 The review of E&E indicators is taking place in parallel with a review of other ETE performance indicators owned by the Highways & Community Infrastructure Committee.

## **2. KEY POINTS**

- 2.1 The current set of E&E Strategic Framework performance indicators has been reviewed to ensure that each indicator links to at least one of the Operating Model outcomes.
- 2.2 It is proposed that the following indicator is removed from the Strategic Framework for 2016/17:

## Wider Outcomes of Adult Learning

This is currently a contextual indicator (i.e. an indicator with no target). It is one of the Council's previously agreed deprivation indicators, although, at this stage, it is not clear whether or not it is still going to be required to be reported to the Skills Funding Agency.

It is worth noting in relation to the suggested removal of this wider outcomes indicator that it is proposed to retain the key adult learning indicator that measures adult learners in the most deprived wards completing courses to improve their chances of learning or employment. In May 2015 E & E Committee approved a change to the definition of this indicator so that its focus was on just the most deprived wards. This links to the Council's commitment to tackling deprivation and narrowing the deprivation gap by adopting a more focused and targeted approach to improving performance and outcomes:

<http://www2.cambridgeshire.gov.uk/CommitteeMinutes/Committees/AgendaItem.aspx?agendaItemID=11544>

- 2.3 It is proposed that the following indicator is added to the Strategic framework for 2016/17.

% of premises in Cambridgeshire with access to at least superfast broadband

This indicator was originally going to be included last year but had to be withdrawn due to difficulty in measuring it.

Additionally we will report on take-up in the intervention area as part of the superfast broadband rollout programme.

- 2.4 The proposed set of E&E performance indicators for the 2016/17 Strategic Framework is attached as Appendix A. Links to Operating Model outcomes are also shown.
- 2.5 The full list of indicators in the 2015/16 Strategic Framework is published at: [http://www.cambridgeshire.gov.uk/download/downloads/id/3642/section\\_2\\_-\\_strategic\\_framework\\_2015-16pdf](http://www.cambridgeshire.gov.uk/download/downloads/id/3642/section_2_-_strategic_framework_2015-16pdf). Those indicators not owned by E & E Committee are being reviewed by the relevant Council committee.

## **3. FUTURE WORK/DIRECTION**

- 3.1 Following approval by service committees, the proposed set of indicators for the 2016/17 Strategic Framework is scheduled to be considered by General Purposes Committee on 2<sup>nd</sup> February 2016 as part of the Council's Business Plan.
- 3.2 It is proposed that other E&E key indicators in the ETE F & P Report are reviewed by E & E Committee in February / March 2016 following approval of the Council's Business Plan.

#### **4. ALIGNMENT WITH CORPORATE PRIORITIES**

##### **4.1 Developing the local economy for the benefit of all**

All of the proposed indicators align with the health of the local economy.

##### **4.2 Helping people live healthy and independent lives**

A number of the proposed indicators align with this priority (e.g. growth in cycling and walking).

##### **4.3 Supporting and protecting vulnerable people**

There are no significant implications for this priority

#### **5. SIGNIFICANT IMPLICATIONS**

##### **5.1 Resource Implications**

There are no significant implications within this category.

##### **5.2 Statutory, Risk and Legal Implications**

There are no significant implications within this category.

##### **5.3 Equality and Diversity Implications**

Two of the proposed indicators – ‘Out-of-work’ benefits claimants and levels of cycling and walking - are specifically aimed at narrowing the gap between the most deprived areas and others. The adult learners indicator is also targeted at the most deprived wards.

All of the proposed indicators link to the Operating Model outcome:

- The Cambridgeshire economy prospers to the benefit of all Cambridgeshire residents

Two of the proposed indicators also link to the Operating Model outcomes:

- People lead a healthy lifestyle and stay healthy for longer

##### **5.4 Engagement and Consultation Implications**

There are no significant implications within this category.

##### **5.5 Localism and Local Member Involvement**

There are no significant implications within this category.

##### **5.6 Public Health Implications**

A number of the proposed indicators align with improving public health, including increasing levels of cycling and walking.

<b>Source Documents</b>	<b>Location</b>
Economy, Transport and Environment Finance and Performance Reports	<a href="http://www.cambridgeshire.gov.uk/info/20043/finance_and_budget/147/finance_and_performance_reports">http://www.cambridgeshire.gov.uk/info/20043/finance_and_budget/147/finance_and_performance_reports</a>
Business Plan 2015 to 2016	<a href="http://www.cambridgeshire.gov.uk/info/20043/finance_and_budget/90/business_plan_2015_to_2016">http://www.cambridgeshire.gov.uk/info/20043/finance_and_budget/90/business_plan_2015_to_2016</a>