

QUARTERLY UPDATE REPORT ON KEY PARTNERSHIPS**To: Cabinet****Date: 26th January 2010****From: Chief Executive****Electoral division(s): All****Forward Plan ref: Not applicable** **Key decision: No**

Purpose: In order to update Cabinet and enhance accountability of the activities of key strategic partnerships it has been agreed that a quarterly report should be produced. This paper provides the latest quarterly update report on the following six partnerships:

- A) Cambridgeshire Together (pages 2-4)**
- B) Cambridgeshire Children's Trust (pages 5-6)**
- C) Cambridgeshire Care Partnership (pages 7-8)**
- D) Cambridgeshire Horizons (pages 8-9)**
- E) Safer and Stronger Thematic Partnership (formerly Community Safety Strategic Partnership) (9-12)**
- F) Greater Cambridge Partnership (pages 12-15)**

Recommendation: Cabinet is asked to note the content of the report.

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A) CAMBRIDGESHIRE TOGETHER

1. BACKGROUND

- 1.1 Cambridgeshire Together is the strategic overarching partnership board overseeing the successful delivery of Cambridgeshire's Local Area Agreement (LAA). This Board was established in May 2006 and has met quarterly since its launch. The group has been focusing on delivery of LAA outcomes and partnership development.
- 1.2 Cambridgeshire Together is responsible for the following:
- consulting widely on the vision for a sustainable Cambridgeshire and developing the countywide Cambridgeshire Sustainable Community Strategy.
 - ensuring consistency between the countywide and district-area sustainable community strategies, and the strategies of the countywide and district-area thematic partnerships.
 - developing the LAA as the 'delivery plan' for the sustainable community strategy.
 - providing the leadership required to achieve delivery of the LAA having regard to Community Strategies and Plans and other jointly agreed strategies.
 - improving partnership working and being open to new ideas that will lead to continuous improvement.
 - ensuring cross-cutting themes are explored and developed so that the full potential of the LAA can be realised.
 - overseeing the aligning – and pooling where appropriate – of resources to tackle priorities in the most cost-effective way for the communities it serves.
 - overseeing the effective use and management of resources.
 - demonstrating flexibility and taking account of the needs of different partners, different communities of interest and different localities.
 - maintaining clarity as to where responsibility and accountability lie and identifying and addressing areas of underperformance.
 - playing a central role in performance review and management to ensure priorities are being delivered.

- responding to Government reviews of the LAA.

1.3 Members of Cambridgeshire Together will do this by:

- ensuring the bodies they represent sign up to the guidelines put forward in these governing principles.
- acting as a link to their organisation and (where appropriate) the Local Strategic Partnership link on all LAA issues.
- representing the views of the respective organisation or partnership and undertaking decisions within appropriate frameworks.
- offering constructive challenge to matters arising at meetings.
- focusing on the service user.
- promoting partnership working within their own organisation where appropriate.
- striving to achieve consensus through a flexible partnership approach.

SUMMARY OF ACTIVITY

Making Cambridgeshire Count

1.4 Making Cambridgeshire Count is an innovative countywide partnership project commissioned by the Cambridgeshire Together Board, a group of the county's key decision makers. The ultimate purpose of this project is to ensure maximum value is received from every pound of public resource in order to deliver excellent services to the people of Cambridgeshire.

1.5 The new approach provides Cambridgeshire Together with a unique opportunity to look closely at what the partnership really aspires to deliver for and with communities across the County and how it can best use its total resources to deliver our shared vision. In particular, it could:

- Identify what improvements are being achieved for the resources being committed in the area.
- Improve resident satisfaction, both with public services and Cambridgeshire as a place to live.
- Give communities greater say over how public money is spent
- Address the needs of vulnerable groups in budget allocation and strategic planning.
- Identify barriers to delivering seamless joined up public services from the customer perspective.

1.6 Creative solutions to improve the way agencies worked together would be considered by non-executive Board Members and Councillors at an event on 14 December 2009. The Chairman highlighted the need for all agencies to allow parts of their budgets to be devolved, if appropriate, to enable services to be delivered in new, innovative and cost effective ways e.g. NHS Durham was providing funding to grit cycleways to reduce the number of people accessing A&E.

1.7 The Board agreed to continue to support MCC and to encourage all partners to remain committed to cultural change and sharing of learning and effort.

Cambridgeshire Together Rural Strategy Consultation

- 1.8 The Board received a report setting out the findings and analysis of the responses to the Cambridgeshire Together Rural Strategy consultation, which would inform the draft strategy to be published in the winter and launched for a 12-week consultation. The final strategy would be presented to the Board for adoption in March 2010.
- 1.9 The Board agreed to:
- Note the main themes and priorities as a framework for the development of the strategy document.
 - Ask the Local Area Agreement Reference Group (LAARG) to ensure that the development of the strategy document takes account of regional and local planning policies.

Joint Strategic Needs Assessment Strands for Migrant Workers and Homeless People

- 1.10 The Board received a paper outlining the two most recent strands of the Joint Strategic Needs Assessment (JSNA) relating to the health profiles and requirements of migrant workers and homeless people within Cambridgeshire and noted how action planning would be taken forward through the Thematic Strategic Partnerships (TSPs) and their sub-groups.
- 1.11 The Board agreed to approve the continued involvement of organisations on the Board in action planning to take forward the Homelessness and Migrant Workers JSNAs recommendations.

Local Area Agreement (LAA) Quarter 2 Performance

- 1.12 The Board received a report summarising the Quarter 2 performance results, the progress being made to deliver the LAA targets and an update on the current activities being undertaken to further improve the overall performance management arrangements for managing Cambridgeshire Together.
- 1.13 The Board agreed
- The Quarter 2 performance results and the conclusions reached in the report;
 - To note the impact of the possible loss of the Housing Growth Fund on the achievement of national indicators (NI's);
 - To review all the NIs to determine the best strategy for meeting the LAA targets and the Sustainable Community Strategy outcomes and Vision for Cambridgeshire; and
 - The proposed actions to continue to develop and embed the overall performance management for Cambridgeshire Together.

B) CAMBRIDGESHIRE CHILDREN'S TRUST
(FORMERLY REPORTED UNDER CHILDREN AND YOUNG PEOPLE'S
STRATEGIC PARTNERSHIP AND THE CHILDREN AND YOUNG PEOPLE
STEERING GROUP)

- 2.1 During 2009, work has been undertaken to develop a Children's Trust in Cambridgeshire in order to meet both the requirements of Cambridgeshire Together and new government legislation on Children's Trusts contained within the Apprenticeships, Skills, Children and Learning Act. The Trust has been based upon the successful Children and Young People's Strategic Partnership (CYPSP) which was been in place since 2002. Partners agreed to decommission the CYPSP in September and the first meetings of the Trust Board and Executive were held in November and December. Partners involved in this development have included: district, city and county councils, police, fire and rescue, health providers and the primary care trust, probation service, Jobcentre Plus, Learning and Skills Council, and representatives from schools, colleges, the voluntary and community sector and the Local Safeguarding Children Board (LSCB).
- 2.2 The Children's Trust Board takes responsibility for the strategic commissioning of services for children and young people in Cambridgeshire in order to improve outcomes. It is not a separate organisation and each partner retains its own functions and responsibilities, though all can through the Trust pool budgets or share other resources if so determined. Through the new legislation, responsibility for developing, publishing, implementing and reviewing the Children and Young People's Plan passes from the local authority alone to the Children's Trust Board.
- 2.3 The Board will meet at least 3 times a year and will set the strategic direction of the Trust. It will be supported by the Trust Executive who will be responsible for implementing the strategy. Work that the Trust has a strategic interest in, for example the development of the 14-19 curriculum, implementation of Children's Centres, will be coordinated through the 5 Every Child Matters Outcome areas (be healthy, stay safe, enjoy and achieve, make a positive contribution, achieve economic well being) and an integrated practices group coordinating for example the workforce strategy, joint planning commissioning arrangements, information sharing. The development of the Trust in Cambridgeshire has been commended as an example of good practice by the Children's Services Adviser for Government Office.
- 2.4 Cambridgeshire County Council is represented on the Trust Board through the Lead Member for Children and the opposition Spokesmen. The Board is chaired by the Lead Member for Children and supported by the Executive Director Children and Young People's Services. Safeguarding is of high importance to the Trust Board and the Independent Chair of the LSCB, sits on the Trust Board in her capacity to both support and challenge the work of the Trust.

SUMMARY OF ACTIVITY

- 2.5 Since the last report to Cabinet, the Children's Trust Board met on 14 December and the Trust Executive on 19 and 25 November.
- 2.6 Work during this quarter has focused on;
- Delivery of the Big Plan 2 and Children's Workforce Strategy. This work will continue through the Spring with a full review of progress planned in March.
 - Arrangements to safeguard children and young people have been of particular importance during this period, and the Trust and LSCB have worked to develop a strong relationship of support and challenge. More recently, partners have worked effectively together to respond to the Ofsted Inspection on Safeguarding and Services for Looked After Children, supporting approximately 100 interviews and focus groups. At its next meetings, the Trust Board and Executive will look at the partnership work needed to respond to the recommendations made in Ofsted's report.
 - Financial planning: the Trust Executive has begun a programme of work to share the savings proposals of each organisation with a view to rationalise work in a complementary way and consistent with the work underway through Making Cambridgeshire Count (MCC). The Board highlights the need for joint initiatives developed through MCC for children, young people and families to be led by the Children's Trust.
 - With the move from CYPSP to Trust Board, how children, young people, parents and carers participate in the work of the Trust has been reviewed and a strategic steer provided. Work will now take place to put this into action.
- 2.6 The Trust continues to be concerned about the number of young people who are not in education, employment or training (NEET) and its next meeting will consider further work to address this including opportunities to increase the number of apprenticeships available locally. The Trust anticipates that this work will be both of interest and will require support from Cambridgeshire Together.
- 2.7 Child Poverty: currently the Child Poverty Bill is progressing through parliament which will require local authorities and their partners to:
- co-operate to tackle child poverty,
 - conduct a local needs assessment
 - produce a joint local child poverty strategy
 - take child poverty into account when preparing Sustainable Community Strategies
- 2.8 For Children's Trusts, the Children and Young People's Plan regulations require Trust Boards to include in their plan the arrangements they will make to reduce and mitigate the effects of child poverty. The Child Poverty Bill makes clear that tackling poverty is a subject that requires commitment from all partners and needs consideration across all the sectors. The Trust Board has an important role in this but cannot work alone and will require support from the local authority and Cambridgeshire Together and its thematic partnerships.

C) CAMBRIDGESHIRE CARE PARTNERSHIP

3. BACKGROUND

- 3.1 Cambridgeshire Care Partnership (CCP) brings together members of the Council and non-executive members of Cambridgeshire Primary Care Trust (PCT), supported by senior officers, to provide the governance for the Section 75 agreements (formerly known as Section 31 agreements) and to recommend the joint strategic direction and commissioning strategies for adults and older people to Cabinet and the PCT Board.
- 3.2 The membership of CCP underwent significant change in membership following the creation of the single PCT and the new relationship has developed positively, with an ongoing commitment to working closely in partnership to deliver good quality services for the people of Cambridgeshire.

SUMMARY OF ACTIVITY

- 3.3 The meeting on 19th November 2009 considered the finance and performance reports for the first six months of the year i.e. end of September for adults of working age with mental health needs and people with learning disabilities and the integrated community equipment services (ICES). The report for older people and occupational therapy service was given for the period to the end of October due to the concerns regarding the projected overspend.
- 3.4 Performance against formal National Indicators was progressing well, with all teams focused on targets to deliver for the end of the year. Financial pressures have been identified in the pooled budgets for learning disabilities and older people and occupational therapy. The Learning Disability Partnership was working to an action plan to address the overspend
- 3.5 For the Older People's Services Budget at the end of month 7 (October 2009) the forecast outturn position for then end of the year was an overspend of £4.9M in excess of the budget of £99.7M. The main areas of over spend were broken down between the relevant partners as follows:

Cambridgeshire Community Services (CCS)

- CCS were forecasting an over spend of £0.8M. This showed a reduced forecast overspend due to a budget transfer (the last reported forecast was a £1.2M overspend).

Cambridgeshire PCT (CPCT)

- Cambridgeshire PCT was forecasting an underspend of £25.4K an improvement compared to month 4 (quarter one report) when the PCT's projected outturn was an overspend of £223K.

Cambridgeshire County Council (CCC)

- The projected outturn at the end of month 7 stood at a £4.2M overspend and was predominantly due to overspending on Domiciliary, Nursing and Direct Payments as a result of demography pressures, other activity increases and cost increases.

- 3.6 Key officers from CCC, CCS and CPCT had been working together to identify actions necessary to address the projected overspend which had been formalised into a Recovery Action Plan to ensure clear accountability for specific actions and the framework against which progress can be monitored. Key actions being undertaken included:
- due rigour being applied when making placements to ensure that they were appropriate and were not unnecessarily expensive
 - ensuring block contracts were being used effectively
 - seeking to reduce expensive out of county placements
 - ensuring changing client circumstances were managed in a more timely way
 - ensuring high cost domiciliary care packages were adequately scrutinised, including a review of charging and in some cases reductions had already been agreed
 - ensuring day services were being used effectively including a review of contracting arrangements and negotiating reductions where appropriate
 - ensuring front-line staff were entering data correctly on information systems
 - extending the use of telecare
 - developing further intermediate care
 - ensuring more effective management of the domiciliary care, nursing and residential care home markets
 - Provider organisations undertaking action to ensure robust monetary systems were in place.
- 3.7 The Care Partnership agreed to the need to receive update reports on the Recovery Action Plan at all future Care Partnership meetings and that due to the seriousness of the overspend, they should receive detailed monthly budget position updates as soon as practicable.

D) CAMBRIDGESHIRE HORIZONS

4. BACKGROUND

- 4.1 Cambridgeshire Horizons is a not for profit limited company that was formed by the Cambridgeshire Local Authorities and other partners in order to help deliver the Government's growth agenda. The growth agenda involves the delivery of over 50,000 houses and associated infrastructure by 2016.
- 4.2 Cambridgeshire Horizons operates through a Board, which consists of representatives from all of the member organisations, as well as including a range of other interested parties. The County Council's representative is Councillor Jill Tuck, Leader of the Council.

SUMMARY OF ACTIVITY

- 4.3 During the period since the last report to Cabinet in October, a range of activities have been undertaken by Horizons and partners including:

a) Housing growth Fund (HGF) – Projects utilising the allocation of the

£27m HGF funding over 2 years are continuing. Government has, however, now decided that it will cut the HGF for 2010/11 by around £6. The County Council and Horizons have worked together to put clear arguments to Government as to the damage this cut will do to the area. In parallel, the Horizons Board have agreed the areas where funding will now be reduced.

- b) Section 106 negotiations** – Horizons and partners have worked closely together with developers on the Section 106 agreements for the Addenbrooke's 2020 and Trumpington meadows sites in the Cambridge Southern Fringe. A key element of this work has been to look at the viability of each of the developments to ensure that s106 agreements remain relevant. Work on utilising alternative sources of funding (such as Housing Growth Fund) to help bring the major housing sites forward has also taken place. The Clay Farm development was the subject of an appeal by the developer and it is hoped that the outcome of this will be known in March.
- c) Northstowe** – Work on bringing the Northstowe proposals forward has temporarily been put on hold while discussions between the Homes and Communities Agency (formerly English Partnerships) and government take place. These discussions have not yet concluded but the Government has indicated that Northstowe could be considered as an eco town, an announcement that has been welcomed.
- d) Cambridge East** – the Councils and Horizons have held talks with Marshall and Government to move forward the issue of a relocation site for the activities of the company. A clear option for a relocation site is still to be determined.
- e) Project and programme management** – Horizons and partners have been working closely to manage work in relation to the major new developments. Close working continues with other agencies and the developers, particularly in relation to Cambridge East and Cambridge North West in seeking to increase the pace of housing delivery.

- 4.4 In addition to the points above, a wide range of other activities have been undertaken in support of the growth agenda. Work to embed the Quality Charter has continued and a range of studies looking at arts, sport and faith provision are being rolled out.

E) SAFER AND STRONGER THEMATIC PARTNERSHIP (Formerly the Community Safety Strategic Partnership Board)

5. BACKGROUND

- 5.1 Following the partnership review, conducted by Gordon Jeyes on behalf of the LAARG in January 2009 a new thematic partnership was formed bringing together responsibilities for developing “safer communities” and “stronger communities”. As a result of this proposal a number of Officers across the partnership worked to bring together the various duties and responsibilities. It was agreed to base the new partnership on the former Community Safety

Strategic Board which had been in existence for two years and was a requirement of the Crime and Disorder Act 1998. The work to set up the new partnership has initially focused on identifying the groups currently in existence and trying to minimize the introduction of any new partnerships. However, it is worth acknowledging at this stage that the structure under this theme could be seen as quite bureaucratic and complicated. Further work on rationalising the partnership will be taken forward in the future. However the first step was to amend the existing structures. The County Council portfolio holder chairs the Board (currently Cllr Sir Peter Brown).

5.2 The new Safer and Stronger Board will be responsible for the following National Indicators:

- NI 1 - % of people who believe people from different backgrounds get on well together
- NI 4 - % of people who feel they can influence decisions in their locality
- NI 7 – environment for a thriving third sector
- NI 16 – serious acquisitive crime rate
- NI 17 – perceptions of antisocial behaviour
- NI 20 – assault with less serious injury
- NI 21 – dealing with local concerns about anti-social behaviour (local target)
- NI 32 – repeat incidents of domestic violence
- NI 47 – people killed or injured in road traffic accidents
- NI 115 – substance misuse by young people (local target)

5.3 The Safer and Stronger Board is required to ensure that there is a County Community Safety Agreement, which sets out how the group will cooperate to achieve crime reduction in their area and assist the districts in the achievement of their priorities. Statutory annual public consultation and Strategic Assessments undertaken at district Community Safety Partnership level inform the content of the Agreement.

5.4 The Partnership Board and the Community Safety Partnerships have a statutory duty to have an Information Sharing Agreement which sets out how partners will share non-personalised information. The Board is also required to identify which of its priorities shall be escalated up to the Local Area Agreement. These are set out in the Community Safety Agreement.

SUMMARY OF ACTIVITY

Since the last report, the old Community Safety Strategic Board held its final quarterly meeting on October 27th. The following decisions and recommendations were made:

5.5 The Community Safety Strategic Board was dissolved and the new Safer and Stronger Strategic Board established. The new structure and terms of reference were agreed.

5.6 The Board requested more information on the feasibility of holding their future meetings in public and a paper on this will be presented at the January Board meeting.

- 5.7 A presentation was made on the current service delivery to tackle domestic violence. The Domestic Abuse Partnership is currently funded via various internal and external grants; the Board requested further information on costs and potential funding streams for the next meeting.
- 5.8 A report was presented on developing a countywide cohesion strategy; the Board requested an update report at the May Board meeting.
- 5.9 A presentation was made on developing a gypsy and traveller countywide action plan. The Board agreed to the proposals contained in the report.

5.10 **Anti-Social Behaviour**

The Government have allocated £44,000 to Cambridgeshire County Council to address the perception of Anti-Social Behaviour. There are currently two areas within the county (Fenland and East Cambs), which according to the Place Survey need to address the perception issue as more than 25% of residents here are not satisfied with the way service providers respond to anti-social behaviour. An additional £41,000 has been allocated to each of the police sector areas of Fenland and East Cambs to address confidence issues around reporting anti-social behaviour.

The countywide Anti-Social Behaviour Strategic Group will develop an action plan which will ensure the funds are spent on partnership work with a view to improve service provision and also some potential projects within local areas. The funding is to be spent before end of March 2010.

5.11 **Strategic Assessments**

All five district Crime and Disorder Reduction Partnerships have now completed their strategic assessments on performance and agreed their priorities for the year. The assessments can be found at the county council's web site where a copy can be downloaded:

<http://www.cambridgeshire.gov.uk/business/research/rescrime/>

The countywide strategic assessment is currently being completed and will be presented to the Safer and Stronger Strategic Board at the January meeting.

5.12 **Scrutiny of the Safer and Stronger Strategic Board**

The Cambridgeshire County Council (CCC) Corporate Services Scrutiny Committee scrutinised the new Safer and Stronger Board in November 2009. Representatives from the Constabulary and district Crime and Disorder Reduction Partnerships were in attendance.

Recommendations from the Committee were:

- That the Safer and Stronger Board reviews partnership arrangements with a view to reducing groups and partnerships currently reporting into the Board considering the option of merging some of the crime and disorder reduction partnerships within the County.
- To establish firm links with Neighbourhood Panels to ensure local intelligence informs decision-making.

- Clear and consistent performance management information to be developed for the partnership to reflect local differences.

F) GREATER CAMBRIDGE PARTNERSHIP

6. BACKGROUND

6.1 The Greater Cambridge Partnership (GCP) was formally established in 1998 as an alliance of public, private and community sector interests. In 2006 the GCP became a company limited by guarantee with the Partnership Board representing the members of the company and the Operating Board constituting the company's Directors. Membership of the Partnership Board is split with approximately one third each being:

- subscribing local authority leaders
- representatives of private sector companies or associations
- representatives of the 'community', including education and health.

The Board is chaired by a representative from the private sector.

6.2 The Greater Cambridge sub-region reflects the "engine of growth" for Greater Cambridge as identified in the new Regional Economic Strategy and the Cambridge sub-region in the Regional Spatial Strategy. In relation to local authority boundaries, the GCP area covers all of Cambridgeshire county and parts of Forest Heath, North Hertfordshire, St Edmundsbury and Uttlesford districts in adjacent counties.

6.3 The GCP seeks to engender greater understanding between the private, public and third sectors to ensure that sustainable economic development is delivered, and in particular, help achieve the 75,000 jobs target for the area to With the onset of the recession the GCP has also been co-ordinating activities to mitigate the impact and prepare for the upturn. It is the strategic partnership for the Economic Prosperity theme of the Cambridgeshire Vision

and Local Area Agreement (LAA).

SUMMARY OF ACTIVITY

6.4 During the period since the last report to Cabinet in October, a range of activities have been undertaken by the GCP and its partners. Key activities include:

6.5 **Responding to the Recession** – the GCP has been monitoring the effects of the recession and identifying potential actions to mitigate them. As suggested in the October report to Cabinet there are continuing indications that the recession may have reached its trough in the Greater Cambridge area, including:

- Whilst the overall rate of unemployment continues to rise the rate of increase has declined and Cambridge and Huntingdon job centres showing a small fall in the numbers registered as unemployed in December.
- Some sectors, e.g. hi-tech companies, are reporting positive results and investment agreements

- National reports have identified cities such as Cambridge as being well placed to 'ride out the recession' due to the positive influence of universities and the science base.

The uncertainty is whether this is a temporary plateauing and what impact the cuts in public sector funding will have in 2010. It should be noted that the City Council area in particular has a high proportion of public sector jobs 42% compared to the 23% regional average. The overall county picture remains mixed with unemployment continuing to increase in Fenland and specific sectors such as construction and some retailers continuing to suffer.

Policy proposals in a recent Government report "Building Britain's Future" align closely with the hi-tech nature of the county's economy and provide an opportunity to continue to lobby for support for these sectors of the Greater Cambridge economy.

Partner agencies are responding to the recession with tailored initiatives, often delivered in partnership. The GCP has created an **Upturn Action Plan** to:

- be "ahead of the game" or competition both locally and globally in preparedness to secure investment
- build on the Sub-Regional Economic Strategy with specific interventions; and
- co-ordinate partner activities and responses across Greater Cambridge to the recession

One specific initiative is the production of a 'cleantech' strategy and action plan over the next few months, with possible East of England Development Agency (EEDA) funding, to exploit the opportunities this area has in this technology.

6.6 **LAA Performance** – The Partnership has undertaken a number of initiatives to improve the focus on the LAA targets including:

- identified champions for the key indicators (**NB: it is proving difficult to find an organisation to lead on NI152 (working age people on out of work benefits in Fenland))**)
- updated the key indicator action plans
- co-ordinated broader partner support to try to achieve the LAA targets through a quarterly joint meeting of key indicator leads and other relevant partners
- promoted the work of the broader partnership in working to achieve the LAA targets through an LAA special newsletter
- adopted specific actions to help achieve the NI 8 and NI 152 targets, currently flagged as red.

6.7 The partnership has continued to monitor the performance of the economic prosperity theme key indicators, using proxy data where official statistics are not current or only produced annually. The indicators causing concern are National Indicators (NI) 8, NI 152 and NI 163:

- NI 8 (adult participation in sport) – the latest data (rolling 12 months to April 2009) shows that the proportion of adults (22.3%) is somewhat adrift of the target of 24.7% for 2009/10. To try and bridge this gap a robust action has now been developed, prioritising those projects likely to have the most impact on the target (e.g. increasing leisure centre usage). In addition best practice projects from other areas, which are meeting their NI 8 target, have been analysed to see if there are any we could adopt, as

well as an assessment of the benefits (outside the specific target of 3 x 30 mins sessions per week) of the various actions being delivered. Following the GCP Partnership Board discussion on this indicator Cambridge News has run a series of features to encourage participation in sport.

- NI 152 (people on benefits in Fenland) – **despite several requests to relevant organisations a lead for this indicator has not been identified** but in the interim GCP has worked with agencies delivering relevant programmes in Fenland to develop an action plan. With the recession the gap between the latest figure – 13.4% (July 2008 – June 2009) and the target for 2009/10 - 11.5% has widened. In the renegotiation of the target for 2010/11 with Go East, it is proposed that the target is switched to one which seeks to maintain the current 3.6% points difference between the Fenland level and the regional average
- NI 163 (working age population achieving Level 2 skills) – the latest data for this indicator shows that although the percentage of the population with level 2 skills increased from 73% to 73.4% in 2008, it fell short of the 2008/09 target of 74% and may therefore also fail to meet the 2009/10 target of 75%. GCP is working with relevant partners to identify actions to try to improve performance further but it is likely that the impact of the recession on programmes like Train 2 Gain and apprenticeships will make this difficult. Other counties in the region have also failed to meet their target for NI 163 in 2008/09.

Task groups reflecting the grouping of LAA prosperity theme indicators have been established, with the purpose of identifying and driving the actions to improve performance of the key indicators. This includes assessing best practice nationally and prioritising actions that are likely to have the biggest impact on the targets.

6.8 Investing in Communities (IiC) Programme - an Investment Template which contains proposals for the allocation of the £724,000 of IiC revenue funding in 2010/11 has been endorsed by the GCP Board on behalf of Cambridgeshire Together and the Council's Cabinet, before being submitted to EEDA for approval. The key activities will assist those individuals and groups most affected by the recession and include support for:

- Learning communities in the most deprived wards
- Enterprise start-up, mentoring and advice
- Employability and skills training for disadvantaged groups/communities
- Engineering skills in Fenland

6.9 Business Forum – a Business Forum has been established following a request to the GCP by Cambridgeshire Together to formalise the business engagement process in the Greater Cambridge area. It is being used to co-ordinate the private sector to:

- Act as a sounding board and, ultimately, endorse the LAA vision and priorities
- Help to deliver LAA targets
- Provide views and contribute to the debate on the economic prosperity theme
- Provide economic intelligence both informal, in terms of views, and formal, in terms of collective data

- 6.10 The Business Forum has been used recently to encourage participation in the series of breakfast workshops on the Regional Spatial Strategy consultation; and for discussions on 14-19 employer training needs. The GCP also facilitates an Employers Skills Forum (focusing initially on the construction sector) and an International
- 6.11 Cambridgeshire Business Ltd (CBL) Legacy Funding – the GCP earlier this year inherited £500,000 of legacy funding over two years from the former CBL to assist businesses in the recession. Three strands of support have been put in place:
- The Cambridgeshire Growth Fund (business grants) has offered just under £98,000 in grants to date and is forecast to create or safeguard 92 jobs. The allocation of funds has been “front loaded” in accordance with CBL’s wishes.
 - Hi-Growth Company Support programme - approximately 50 companies have now been provided with business advice from St John’s Innovation Centre.
 - The first workshops as part of the Intensive Training in Sustainable Procurement Project are planned from early 2010 throughout Cambridgeshire. The workshops will cover the following topics:
 - i. Understanding the Procurement Process.
 - ii. Finding opportunities: Sources of Tenders.
 - iii. How to get through the Pre-Qualification Questionnaire (PQQ).
 - iv. Tenders and their evaluation

IMPLICATIONS

7. RESOURCES AND PERFORMANCE INFORMATION

Financial

- 7.1 There are no financial implications as a result of action taken by the Cambridgeshire Together partnership to date. However Cambridgeshire Together is increasingly take on a significant role in the alignment, and potential pooling, of partners’ resources.
- 7.2 There are no financial implications as a result of current action being taken by the Cambridgeshire Children Trust not already referred to.
- 7.3 The work on the budget building process for the Cambridgeshire Care Partnership pooled budgets links with the Council’s Integrated Planning Process (IPP). Proposals for the 2010/11 budget were initially presented and discussed at a member only seminar held on 13th January 2010.
- 7.4 One of the key roles of Horizons is to secure additional funding to support growth. A number of activities over the reporting period have taken place that have secured additional resource and further activity to secure additional funding is continuing. This will benefit all partners and will substantially enhance the ability of the County Council to engage in the growth agenda.
- 7.5 There are no financial implications as a result of the Safer and Stronger Thematic Partnership actions to date. However, Members will wish to be aware of the need for an increasing role of Cambridgeshire Together in the funding process and the alignment of funding allocations with priorities.

- 7.6 As the accountable body for the £724,000 of LiC funding in 2010/11, the County Council has responsibility to ensure the funding is wholly spent on eligible projects and activities. Payments to projects are only made on receipt of evidenced claims and the programme in 2008/09 was audited satisfactorily by the County Council's auditors and signed off by EEDA.

Risk Management Implications

- 7.7 The growth agenda is enormously complicated and carries many risks. Through close joint working, maximisation of the available resources and the application of strong project and programme management disciplines, these risks are being managed.

8. STATUTORY DUTIES REQUIREMENTS AND PARTNERSHIP WORKING

- 8.1 The report as a whole deals with partnership working arrangements and any statutory requirements.

9. CLIMATE CHANGE

- 9.1 Members are advised that there are no climate change implications, relating to both climate change mitigation and adaptation, arising from the Cambridgeshire Together update report. However, Members are invited to note that Cambridgeshire Together has identified climate change as a priority area for inclusion in the LAA in 2008.
- 9.2 Members are advised of that there are no climate change implications, relating to both climate change mitigation and adaptation, arising from the Cambridgeshire Children's Trust. However, members are invited to note that the Children and Young People's Strategic Partnership Big Plan includes targets within it (2.1 and 4.7 The Big Plan) around school travel and transport which will help contribute to developments around climate change.
- 9.3 There are no implications for climate change, arising from this report or the work of the Cambridgeshire Care Partnership at present.
- 9.4 The focus of the growth agenda is on creating sustainable communities through the application of close working and with additional resources, the delivery of such an objective can be maximised. The development of relatively self-contained communities not predominantly reliant on car transport will help reduce greenhouse gas emissions and thus have a beneficial impact on the environment and climate change.
- 9.5 There are no implications for climate change arising from the Safer and Stronger Thematic Partnership update.

10. ACCESS AND INCLUSION

Crime and Disorder Implications

- 10.1 Crime and Disorder is currently a key section in the Cambridgeshire Vision, and LAA including priority indicators and targets on community safety. The

Cambridgeshire Together Board has also formalised its relationship to the countywide Community Safety Strategic Board to ensure this thematic partnership is appropriately linked to the Board and is accountable for achieving outcomes in community safety.

- 10.2 The Cambridgeshire Children Trust and the Youth Offending Service, is concerned with preventative work to support children and young people who are at risk of becoming involved in crime and disorder, and has activity identified in the Big Plan towards this.
- 10.3 Members are advised that there are no direct links to the reduction of crime and disorder arising from this report or from the work of Cambridgeshire Horizons, or the Cambridgeshire Care Partnership at the present time.
- 10.4 Through strong design and planning of the new communities and the provision of appropriate social infrastructure, measures will be put in place that are intended to minimise the incidence of crime and the fear of crime.

11. ENGAGEMENT AND CONSULTATION

- 11.1 The Cambridgeshire Together Board has included community empowerment and engagement as a key priority in the Cambridgeshire Vision and LAA. The priorities in these documents were drawn from consultation with local communities done by the five District based Local Strategic Partnerships, resident's surveys (such as the Best Value Survey) and focus groups. In addition, some of the indicators in the LAA are perception indicators that will be measured by the Place Survey, designed to capture the views of our Cambridgeshire residents regarding local services, their area, and their quality of life.

Source Documents	Location
For Cambridgeshire Together Cambridgeshire's Long term Vision Cambridgeshire's LAA 2008/2011	Partnerships Team Room 219 Shire Hall Cambridge CB3 0AP
For the Children and Young People's Strategic Partnership - The Big Plan	www.cambridgeshire.gov.uk/cypp
For the Cambridgeshire Care Partnership Section 75 agreements	C/o Lilian Cumic Third Floor, B Wing Castle Court, Shire Hall Cambridge CB3 0AP
Cambridgeshire Horizons Business Plan	Room B311 Castle Court, Shire Hall Cambridge CB3 0AP
Greater Cambridge Partnership Board Papers & Minutes 2009/10 liC Investment Plan	Guy Mills Box No: RES1219 42 Castle Street, Shire Hall Cambridge CB3 0AP