Type 3 Projects

Project	Issues	Successes	Project Performance	
Project name change Oct 2016 **CFC Mobilising Solution upgrade.** **Sponsor: Callum Faint** **PM: John Barlow** **Lead Member: Cllr Sir P Brown** **Planned Completion: Oct 2016** ~~**Feb 2015**~~ **RforC approved** ~~**April 2015**~~ **R for C approved** ~~**Aug 2015**~~ ~~**Q1 2016**~~ **Q2 2017** **Overall Status: Amber** **Project status will be amended following approval of ESR & Project Brief**	• Some concern about availability of ICT resources due to potential clash with MDT deployment. • Due to staffing issues/availability of 4i consoles in CFC data-inputting and configuration is not making the level of progress expected and remain a concern. Meeting scheduled to discuss timescales.	• A revised design for deployment of 4i has been proposed by Remsdaq, this has been assessed and agreed in principal. • Some minor issues were identified but do not present a significant obstacle to progress. • Work-packages redesigned and new owners designated. • Preparatory work is scheduled to commence during Q1 2017	**Board**	
			Team	
			Budget	4k required for revised solution
			Risk	Data input
			Controls	
			Timescales	Timescales will be reviewed following data input meeting.

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Project	Issues	Successes	Project Performance	
Virtual Desktop Infrastructure Project (VDI) **Project Sponsor: M Warren** **PM: Stuart Grey** **Lead Member: Cllr S Bywater** **Completion Date: Rollout commence Q3 2014** **Stage ~~1 FF Feb 15~~ FF Jul 15** **Stage 2 ~~All staff June 2015.~~ Remaining support staff Nov 2015. Stage 3 closed Jan 16.** **Sept 2016. Rescoping to determine further stages required with appropriate timelines.** **Completion July 2017.** **Overall status: Green** **APPV NOW INCORPORATED INTO THIS PROJECT**	Laptop solution is proving to be more troublesome than expected causing a slight delay. Old Remote Access Licence due to expire.	• Appv Packages for Project, Visio, Supportworks and Tensor all rolled out. • Additional packages have been identified. • CAD drawing viewer and Photo Filtre are to be added into the base build of VDI. • 83% of CFRS staff migrated • Additional End Points and monitors ordered to cover CFC and additional people that have migrated from Laptops to Desktops.	**Team** **Board** **Budget** **Risk** **Controls** **Timescales**	

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Project	Issues	Successes	Project Performance	
Huntingdon Property Consolidation Project Sponsor: M Warren PM: Stuart Grey. Lead Member: Cllr Wisson Completion Date: Options Appraisal/Business Case – ~~Oct 2014~~ ~~May 2015~~ ~~July 2015~~ Oct 2015 Approval of Concept Design 15/03/2016 - Complete Planning Permission ~~Sept 2016,~~ Jan 2017 Completion (Build) ~~Aug 2017,~~ Jan 2018 Overall status: ON HOLD		No update – being managed as a collaborative project with the Police.	**Team**	
			Board	
			Budget	£7.54M
			Risk	
			Controls	
			Timescales	
Huntingdon Crewing Project PM: Jon Anderson Project Sponsor: Chris Strickland Completion Date: ~~Oct 15~~ May 2016 FA Paper Oct 2016 FA Paper Status: Green		ON HOLD	**Board**	
			Team	
			Budget	
			Risk	
			Controls	
			Timescales	

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Project	Issues	Successes	Project Performance	
Asset Management Software **Project Sponsor: Matthew Warren** **Project Manager: Stuart Grey** **Lead Member: Cllr Divine** **Completion date: Options Appraisal/Business Case: October 2014** **Finance model complete: Jan 2016** **Stage 2 Implementation: June 2017.** **Procurement Jan2017** **Overall status: Green**	• Database issues were identified with data quality and method of entry. George Kidd now assigned to work on data to ensure conformity. Templates being built & processes being put in place.	• Tablets and Scanner selected based upon the feedback from the people using them • Business case for Hardware signed off • Database issues have now been resolved. • Marking of kit has recommenced 9th Jan. • Taken delivery of 3 tablet devices for ICT configuration testing and process testing. • Order placed for 45 Panasonic Tablets with Scanners and Vehicle dock for mounting in first away appliances.	**Board**	
			Team	
			Budget	Business Case for additional budget
			Risk	
			Timescales	Rollout to all stations planned for April 2017. Potential for slippage. Dates may need to be reviewed dependent on DB issues.
			Controls	
Redevelopment of Yaxley Fire Station **Project Sponsor: Chris Strickland** **Project Manager: Kevin Napier** **Lead Member: Cllr D Over** **Completion date: May 2017** **Overall status: Green**	• On-going issues with the Construction Company and Architect – PM dealing	• Remedial snagging work to begin on the 9/1/17 and will take 2 weeks. • Official opening date provisionally set for March 1st 2017. • The temporary site cleared and handed back to the owner.	**Board**	
			Team	
			Budget	
			Risk	
			Controls	
			Timescales	Will be completed ahead of schedule

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Project	Issues	Successes	Project Performance	
MDT Review **Project Sponsor: Maurice Moore** **Project Manager: John Barlow** **Lead Member: Cllr S Bywater** **Completion date:** ~~**01/04/16**~~ ~~**Sept 2016**~~ **Deviation Report** **Overall status: Amber**	• Due to complicated server issues, 3rd party SMEs recruited to assist with resolution. • Some difficulty with vehicle installation pricing.	• Gateway upgrade complete with no issues. • Server upgrade complete. • 2 of the software packages installed on CFRS infrastructure. • MDT builds making good progress • ICT requirements identified and progressing.	**Board** **Team** **Budget** **Risk** **Controls** **Timescales**	 Deviation Report
Review of Rescue Capability **PM: W Swales** **Project Sponsor: R Hylton** **Lead Member: Cllr Loynes** **Completion date: Stage 2 Vans –On the run March 2016 complete.** **Stage 2 completion (date TBD)** **Overall Status: ON HOLD pending crewing decision with exception of IRU/Haz Mat work stream.**	• Decision by Board to close down project until clarity/direction is received on crewing. Work stream for replacement Haz Mat vehicle continuing.	• Agreement signed with Environment Agency to provide funding support for new HMU/EPU. • Work package to create specification and procure vehicle ongoing	**Board** **Team** **Budget** **Risk** **Controls** **Timescales**	

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Project	Issues	Successes	Project Performance	
Review of Reporting PM: Nicola Smith Project Sponsor: T Mirfin Lead Member: Cllr Butcher Completion date: Gap Analysis Nov 2015 – complete Planned project completion 31/03/17 Overall status: Green *Interdependency with VDI (Cognos) & SQL	• Scope being reviewed following heavy influence of the SQL project & ResourceLink Migration. Aiming to re-scope.	• 84 reports migrated • 5 out of 6 Finance reports in UAT • Secured a further 12-weeks with a BI Developer • New Reports servers being built	**Board**	
			Team	
			Budget	**Deviation Report**
			Risk	Challenging access to data sources
			Controls	
			Timescales	
Strategic Review of Training Resources PM: Callum Faint Project Sponsor: Jon Anderson Lead Member: Cllr J Schumann Completion Date: Sutton Date: ~~Dec 2016~~ TBC St Neots Date: ~~July 2017~~ ON HOLD Peterborough Date: ~~Dec 2017~~ ON HOLD	Heavy dependency on Property and contracts/procurement for multiple work streams. Economic issues will now impact this project with the fall in the £ and importing of Steel this will likely increase costs.	**RTC compound procurement** Work now complete. **St Neots (B13)** Planning application granted. Work now currently on hold whilst collaborative options are being explored. **Milton -** Work on smoke house commissioned and taking place in January/Feb. Other improvements have now been granted planning permission so procurement work will begin in Feb/March.	**Board**	
			Team	
			Budget	FBT element
			Risk	

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Milton Date: ~~Sept 2016~~ TBC **On Call RTC Compounds: ~~Sept 2016~~ TBC** **FBT – ON HOLD** **Status: Amber** *****Project to be re-scoped in Jan 2017 & Deviation Report will be drafted to revise scope/timescales.**		**FBT** – Business Case/Feasibility Study drafted. Presentation to Nov Board. Considering costs and collaboration. **Sutton (B03)** - QMP completed paperwork – planning received. Tender documentation on Delta. Full completion expected June/July. **P'boro** – Confirmed that workshops will move to Swavesey in approx. 5 years (post A14 upgrade) in collaboration with Partner agencies. Meaning Dogsthorpe site may be developed. In mean time £35k to be spent on existing facilities to improve them.	**Control**	
			Timescales	Deviation Report to be drafted following re scoping re scope and timescales.
ESMCP **PM: Emma Graham** **Project Sponsor: Matthew Warren** **CFRS migration to ESN commencing Q1 2018.** **Status: Amber**	The ICCS upgrade quote provided to Remsdaq by Frequentis is more than 50% of the original implementation and support costs, which will potentially result in Frequentis users having to run a full OJEU tender to replace the ICCS – pushing out timescales for the project. The Home Office will be attending a meeting in CFRS to discuss this issue.	Network coverage maps have been distributed to all services. Network coverage events and workshops have been scheduled to drill down into areas of concern, along with a site visit to EE. The recruitment of an additional PM, and two additional Support and Training officers for Essex,	**Board**	
			Team	
			Budget	
			Risk	HH timescales

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| ESMCP cont….. | The new timeline released by the Centre shows that Vehicle Devices will not be available until mid-2018 – this will affect project timelines as a number of work streams are dependent upon these devices being available.

RISK – Huntingdon Hub timescales, impact onto ITHC, potential that that these will have to be run twice, once at existing SHQ, and again at new site. | Beds, and Herts is underway.

A new RIM for the East of England should be in post in February.

A new high-level project plan for the region has been completed. This will be discussed at the National Regional Coordinators meeting on Friday 13th January to inform the discussion around realistic timelines and transition order. | **Control** | |
| | | | **Timescales** | |

Project	Issues	Successes	Project Performance	
On Call Review – Stage 2 PM: Gary Mitchley Project Sponsor: Rick Hylton Lead Member: Cllr P Brown Completion Date: Stage 1 Feb 16 Stage 2: May 31st 2016 Stage 3: Alternative Appliances ~~Jan 2018~~ **Deviation report Alternative Crewing On call standby's March 2017 Alternative Crewing W/T Secondary Contracts TBD** **Status: Green**	Some parts of the On call review are now being linked to the RV crewing proposal which is currently in negotiation with the Rep bodies. Strategic stations:- Until the outcome is known we will then be in a better position to identify which stations will be deemed strategic. Alternative crewing models:- On hold. Secondary contracts for WT staff to crew on call appliances now forms part of the RV crewing negotiations and therefore will not be progressed until we know the outcome of the negotiations	Alternative crewing models:- Formalised use of On call to crew at other stations is being progressed and looking to implemented fully by March 2017. Alternative Appliances:- Danny Kelly is the PM for this project which will still fall under P088. He is currently identifying stakeholders and members for his team, he has consulted with procurement to identify potential frameworks or other routes to market. The selling point for these vehicles is that they are fitted with COBRA and can be crewed with a crew of four or less. OA to be presented March 17, with a view that appliances will be OTR by Jan 2019	**Board** **Team** **Budget** **Risk** **Control** **Timescales**	Deviation Report

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Project	Issues	Successes	Project Performance	
SQL Server Database Migration Project **Project Sponsor: J Fagg** **Project Manager: D Reeson** **Lead member: Not required on this project.** **Completion Date (new server environment):** ~~April 2015~~ ~~July 2015~~ **Sept 2015** **Stage 2 Migration work** ~~Oct 2016~~ **May 17** **Overall status: Green** ***Interdependency with Review of Reporting/ VDI/Asset Management & 4i.**	Delays to the 4i and Asset Management projects may delay the decommissioning of Oracle systems.	• ResourceLink Live migrated to SQL Nov 28th to Nov 30th. • Dream Archive and Test migrated to SQL cluster from standalone SQL server Dec 13th. • IPDS moved to free version of Oracle 18th Dec. • Oracle Test Schema Decommissioning 80% completed awaiting 4i & Asset Mgmt.	**Board** **Team** **Budget** **Risk** **Control** **Timescales**	 This project is being driven by 4i & Asset Management projects. Timescales may need to be reviewed.

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Project	Issues	Successes	Project Performance	
Co-Responding **Project Sponsor: Rick Hylton** **Project Manager: Simon Newton** **Lead Member: TBC** **6 Month Trial to commence** ~~April 2016~~ **RfC to defer to May 2016** **Co-Responding Trial End** ~~Sep 2016~~ ~~Nov 2016~~ **Overall status: Green**	• The NJC trials are programmed to end at the end of Feb 17. Nationally we are not certain how this will look post Feb eg will the FBU tell its members to stop undertaking CR work whilst negotiations go ahead. • Regionally there is a consensus that services would like to continue CR work now that it is in place. We continue to work with the FBU reps to gain clarity around this issue.	• St Neot's went live as planned on the 1st December 16. • Up to the 6th December we received 68 CR call attending 42 of these. • There have been numerous examples of where CFRS staff have been in attendance before Ambulance however the majority of the time we attend after them. • Interagency working continues to be developing well with good feedback being received from Ambulance crews. • The service have complied with the NJC request for all data across the trial which will contribute to the national co-responding work stream.	**Board**	
			Team	
			Budget	
			Risk	
			Controls	
			Timescales	Deviation report re extention of trial/Use of B13 crews.

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Project	Issues	Successes	Project Performance	
CSR **Project Sponsor: Chris Strickland / Matthew Warren** **Project Manager: Callum Faint** **Lead Member: TBC** **Completion Date:** **Overall status: Green**		Work shops completed across the Service – Very well received. Budget report approved by Policy and Finance for a 1.9% council tax precept increase – going to FA in Feb. If approved , Year 1 and year 2 savings now in place. Efficiency plan approved by the home office (guaranteeing year 3 and 4 reductions). Planning for years 3 and 4 is now underway – with significantly less reductions to find.	**Board**	
			Team	
			Budget	
			Risk	
			Control	
			Timescales	
Use of Recording Devices & Governance **Project Sponsor: Callum Faint** **PM : Trudi Hellwing** **Lead Member: TBC** **Completion date:** ~~trials Oct 2016~~ **Phased Approach** **Phase 1 Policy /Guidelines 01/03/17** **Phase 2 Red Fleet 30/04/17** **Phase 3 Nov 17 Body cams/Drones.**	• CFOA have created a Research and Development Group which will be looking at all aspects of Body Camera usage within Fire Services. The Body Cams trials CFRS were going to run will be unlikely to take place due to this new development. • The project identified that the Timespace CCTV systems installed on recent new appliances cannot be	• The draft Recording Devices Policy has been approved by both the Project Board and Team and will shortly go 'live'. • An SEN article is being created to inform personnel of the changes and the current status of the Project and will be included in SEN at the earliest opportunity.	**Board**	Consideration of Board attendees required – Media and Comms, W/T or On Call are not represented at Board level
			Team	ICT resources now required
			Budget	
			Risk	
			Control	

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Any Body Cam work will be as part of national trial. Overall status: Green	viewed remotely. Our ICT infrastructure has the capacity but this was not set up on installation. This is in the process of being rectified.		**Timescales**		
Aerial Capability Project Sponsor: Maurice Moore PM: Simon Newton Lead Member: *No member for review stage.* Completion date: ~~Oct 2016~~ RfC to extend to Feb 2017 Overall status : Green	Awaiting ORH report to factor into the final recommendations paper. This will be completed by end Jan.	An initial draft report has been agreed by Board. Due to the impact of this work on other service negotiations the PM was asked to complete this work without the final validation data from ORH. ORH are undertaking our data analysis and will have this completed by the end of Jan when the report can be published in full. I am confident that the recommendations made will be validated rather than changed by the inclusion of the ORH review.	**Board**		
			Team		
			Budget		
			Risk		
			Control		
			Timescales		
CPSN Project Sponsor: M Warren PM: John Fagg Lead Member: N/A Completion date: June 2018 Overall status: Red	First Board Meeting scheduled to discuss concerns with partnership. Current situation being monitored closely - investigating alternative options.	This is a Joint procurement with other partners. Project led by CCC. Project usually reports through the ICT Strategy Board but PM requested that it is reported through Business Development board as well.	**Board** **Team** **Budget** **Risk** **Control** **Timescales**		

Project	Issues	Successes	Project Performance	
Training Recording & Competency System (TRaCS) (IPDS) **Project Sponsor: M Moore** **PM: Bren Morgan** **Lead Member: TBC** **Completion date: Options Appraisal/Business Case 01/04/2017** **Overall Status: Green**		• Supplier's days completed, with a number of companies attending. STEP and BFRS also demonstrated products. • Neighbouring FRS have been visited. • Procurement have asked for indicative costs from suppliers that attended. • An options appraisal will be completed to decide if we will use a free product (Bucks FRS) or if we will go out to tender. • At this stage the project is on time.	**Board**	
			Team	
			Budget	
			Risk	
			Controls	
			Timescales	

Type 2 & Type 1 Projects

Project	Comment	Project Performance	
Gartan Flexible Duty System & Control PM: Steve Beaton Proj Sponsor:	Project to be closed down End Project Report required –Programme Officer to talk to SB.	**Board**	
		Team	
		Budget	
		Risk	
		Controls	
		Timescales	
CFOA Protective Marking Project Sponsor: C Faint Project Manager: D Taylor TBC Date for Recommendations: March 2016 Overall status: On Hold	• Project on hold	**Board**	
		Team	
		Budget	
		Risk	
		Controls	
		Timescales	
ICT Assistive Technology Project Sponsor: John Fagg PM: Jodie Papworth Start Date June 2015 Completion Date: TBD Overall Status: On Hold		**Board**	
		Team	
		Budget	£15k
		Risk	
		Controls	
		Timescales	

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Project	Comment	Project Performance	
Fire ground Radios **Project Sponsor: Maurice Moore** **PM: Brett Mills** **Completion date:** ~~**Feb 2016**~~ ~~**Jan 17**~~ **Deviation Report** **Overall status: Green**	• HX 485 radio's recalled and to be re-programmed by supplier • HX 483 radio's re-issued as an interim measure • A14 issues with interference with old radios- H&S reported and being investigated • Extensive testing to be completed upon HX 485 return before roll out by Equipment Team • Trial of ear piece accessory at A16 & B01 to start (Multistar on-going comm's issue) • Reviewing interoperability with Partner F&R Services at Cambridge Airport & Duxford Imperial War Museum.	**Board**	
		Team	
		Budget	
		Risk	
		Controls	
		Timescales	Deviation Report
CFC Crewing **Project Sponsor: Maurice Moore** **PM: Teri Seaber** **Completion Date: Jan 2017** **Overall Status: Green**	• New crewing system went live on Jan 1st • Reviews will be carried out periodically with a full review after 12 months in operation. • Risk remains regarding radio traffic if officers not on GPS and not doing their own status updates but slight change to the start time of one of the mid shift staff means not such a risk as before. JB/TS meeting with AG to discuss. • End Project Report being drafted.	**Board**	
		Team	
		Budget	
		Risk	
		Controls	
		Timescales	

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APP V 5.0 Application Packaging **Project Sponsor: John Fagg** **PM: Mark Austin** **Completion date:** ~~July 2016~~ **31st December 2016** **Overall Status: Amber** **INCORPORATED INTO VDI PROJECT**	• Now part of VDI Project	**Board**	Joint Board with VDI
		Team	
		Budget	
		Risk	
		Controls	
		Timescales	
Smartboard Replacement **Project Sponsor: J Fagg** **Project Manager: Rudy Boddington** **Completion date: Dec 2017** **Overall Status: Green**	• Agreed to defer this project • Unified Comms is being instigated at Beds & is a priority project for them. This project will provide the pre-requisites for other technologies i.e. Smartboard replacement.	**Board**	
		Team	
		Budget	
		Risk	
		Controls	
		Timescales	