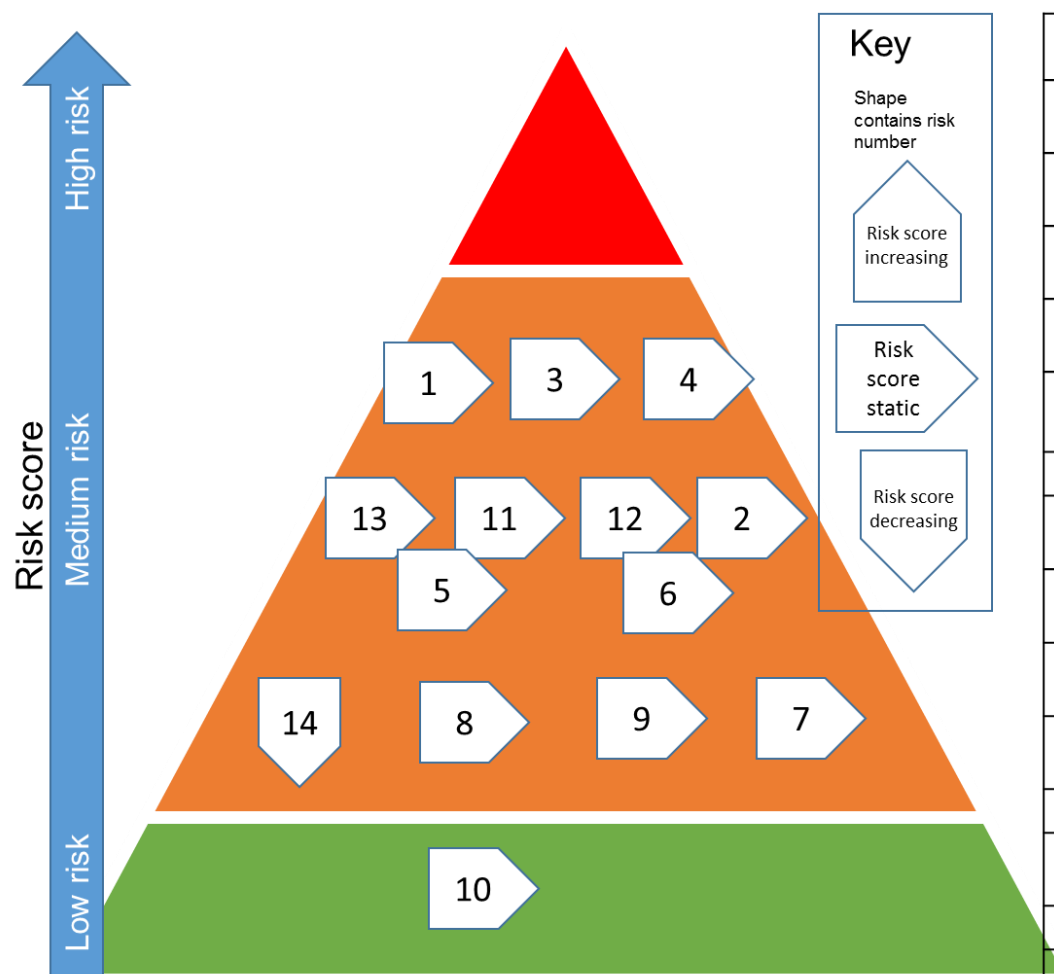


Appendix 3 - Risk Map – CFA Risk Register Q3 2016-17



Number	Description	Score Q2	Score Q3
1 (CR)	Failure of the Council's arrangements for safeguarding vulnerable children and adults	15	15
3 (CR)	Insufficient availability of care services at affordable rates	15	15
4	Failure of provider organisations to attract or retain a sufficient workforce	15	15
13	Insufficient capacity to manage organisational change	12	12
11	Failure to effectively plan how the Council will deliver services over the 5 year Business Plan	12	12
12	Failure to deliver the current Business Plan	12	12
2 (CR)	Insufficient availability of affordable Looked After Children (LAC) placements	12	12
5	Cessation of delivery, loss in quality and/or failure of adult social care providers	12	12
6	Children and young people do not reach their potential (educational attainment)	12	12
14	Failure to attract or retain a sufficient (social care) workforce	12	9
8	Failure of key partnership agreements	9	9
9	Failure to work within regulation and/or regulatory frameworks	8	8
7	Failure of information and data systems	8	8
10	Inability to maintain sustainable traded learning services	6	6