

Appendix 1: Finance Tables

Status:	Revised Draft	
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Introduction

There are six types of finance table: tables 1-3 relate to all Service Areas, while only some Service Areas have tables 4, 5 and/or 6. Tables 1, 2, 3 and 6 show a Service Area's revenue budget in different presentations. Tables 3 and 6 detail all the changes to the budget. Table 2 shows the impact of the changes in year 1 on each policy line. Table 1 shows the combined impact on each policy line over the 5 year period. Some changes listed in Table 3 impact on just one policy line in Tables 1 and 2, but other changes in Table 3 are split across various policy lines in Tables 1 and 2. Tables 4 and 5 outline a Service Area's capital budget, with table 4 detailing capital expenditure for individual proposals, and funding of the overall programme, by year and table 5 showing how individual capital proposals are funded.

TABLE 1 presents the net budget split by policy line for each of the five years of the Business Plan. It also shows the revised opening budget and the gross budget, together with fees, charges and ring-fenced grant income, for 2015-16 split by policy line. Policy lines are specific areas within a service on which we report, monitor and control the budget. The purpose of this table is to show how the net budget for a Service Area changes over the period of the Business Plan.

TABLE 2 presents additional detail on the net budget for 2015-16 split by policy line. The purpose of the table is to show how the budget for each policy line has been constructed: inflation, demography and demand, pressures, investments and savings are added to the opening budget to give the closing budget.

TABLE 3 explains in detail the changes to the previous year's budget over the period of the Business Plan, in the form of individual proposals. At the top it takes the previous year's gross budget and then adjusts for proposals, grouped together in sections, covering inflation, demography and demand, pressures, investments and savings to give the new gross budget. The gross budget is reconciled to the net budget in Section 7. Finally, the sources of funding are listed in Section 8. An explanation of each section is given below.

- **Opening Gross Expenditure:** The amount of money available to spend at the start of the financial year and before any adjustments are made. This reflects the final budget for the previous year.

- **Revised Opening Gross Expenditure:** Adjustments that are made to the base budget to reflect permanent changes in a Service Area. This is usually to reflect a transfer of services from one area to another.
- **Inflation:** Additional budget provided to allow for pressures created by inflation. These inflationary pressures are particular to the activities covered by the Service Area.
- **Demography and Demand:** Additional budget provided to allow for pressures created by demography and increased demand. These demographic pressures are particular to the activities covered by the Service Area, which can't be managed within normal cost efficiency plans. Demographic changes are backed up by a robust programme to challenge and verify requests for additional budget.
- **Pressures:** These are specific additional pressures identified that require further budget to support.
- **Investments:** These are investment proposals where additional budget is sought, often as a one-off request for financial support in a given year and therefore shown as a reversal where the funding is time limited (a one-off investment is not a permanent addition to base budget).
- **Savings:** These are savings proposals that indicate services that will be reduced, stopped or delivered differently to reduce the costs of the service. They could be one-off entries or span several years.
- **Total Gross Expenditure:** The newly calculated gross budget allocated to the Service Area after allowing for all the changes indicated above. This becomes the Opening Gross Expenditure for the following year.
- **Fees, Charges & Ring-fenced Grants:** This lists the fees, charges and grants that offset the Service Area's gross budget. The section starts with the carried forward figure from the previous year and then lists changes applicable in the current year.
- **Total Net Expenditure:** The net budget for the Service Area after deducting fees, charges and ring-fenced grants from the gross budget.
- **Funding Sources:** How the gross budget is funded – funding sources include cash limit funding (central Council funding from Council Tax, business rates and government grants), fees and charges, and individually listed ring-fenced grants.

TABLE 4 presents a Service Area's capital schemes, across the ten-year period of the capital programme. The schemes are summarised by start year in the first table and listed individually, grouped together by category, in the second table. The third table identifies the funding sources used to fund the programme. These sources include prudential borrowing, which has a revenue impact for the Council.

TABLE 5 lists a Service Area's capital schemes and shows how each scheme is funded. The schemes are summarised by start year in the first table and listed individually, grouped together by category, in the second table.

TABLE 6 follows the same format and purpose as table 3 for Service Areas where there is a rationale for splitting table 3 in two.

Section 4 - A: Children, Families and Adults Services

Table 1: Revenue - Summary of Net Budget by Operational Division

Budget Period: 2015-16 to 2019-20

Net Revised Opening Budget 2015-16 £000	Policy Line	Gross Budget 2015-16 £000	Fees, Charges & Ring-fenced Grants 2015-16 £000	Net Budget 2015-16 £000	Net Budget 2016-17 £000	Net Budget 2017-18 £000	Net Budget 2018-19 £000	Net Budget 2019-20 £000
	Adult's Social Care							
2,742	Strategic Management - ASC	2,802	-23	2,779	2,779	2,779	2,779	2,779
598	Procurement	612	-	612	612	612	612	612
2,211	ASC Strategy & Transformation	1,876	-170	1,706	1,726	1,526	1,526	1,526
555	ASC Practice & Safeguarding	2,334	-421	1,913	1,466	1,466	1,466	1,466
	<i>Prevention</i>							
-279	Social Fund	36	-	36	36	36	36	36
	<i>Learning Disability Services</i>							
1,987	LD Head of Services	8,268	-5,979	2,289	2,289	2,289	2,289	2,289
-	Ordinary Residence	-	-	-	-	-	-	-
23,540	City & South Locality	26,641	-3,360	23,281	23,281	23,281	23,281	23,281
18,602	E Cambs & Fenland Locality	22,825	-4,025	18,800	18,676	18,556	19,828	21,176
13,672	Hunts Locality	17,199	-3,799	13,400	13,745	14,266	15,525	16,926
	<i>Disability Services</i>							
1,266	PD Head of Services	1,334	-44	1,290	996	692	1,200	1,738
12,555	Physical Disabilities	13,339	-1,501	11,838	11,838	11,838	11,838	11,838
485	Sensory Services	453	-8	445	923	1,334	2,597	3,873
1,037	Carers	1,059	-	1,059	1,059	1,059	1,059	1,059
42	In House Provider Services	230	-198	32	32	32	32	32
79,013	Subtotal Adult's Social Care	99,008	-19,528	79,480	79,458	79,766	84,068	88,631
	Older People and Mental Health Services							
3,435	Director of Older People and Mental Health	14,193	-14,187	6	542	519	519	519
19,317	OP - City & South Locality	26,392	-7,010	19,382	19,289	19,360	20,424	21,492
6,604	OP - East Cambs Locality	9,165	-2,543	6,622	6,592	6,615	6,962	7,310
8,684	OP - Fenland Locality	11,941	-3,230	8,711	8,670	8,702	9,169	9,638
12,991	OP - Hunts Locality	17,554	-4,520	13,034	12,973	13,020	13,726	14,434
1,029	Addenbrooke's Discharge Planning Team	1,052	-	1,052	1,052	1,052	1,052	1,052
568	Hinchingbrooke Discharge Planning Team	581	-	581	581	581	581	581
-	Reablement, Occupational Therapy & Assistive Technology	-	-	-	-	-	-	-
2,261	Integrated Community Equipment Service	5,949	-3,872	2,077	2,169	2,102	2,231	2,359
	<i>Mental Health</i>							
4,402	Head of Services	4,362	-172	4,190	4,116	4,116	4,116	4,116
7,270	Adult Mental Health	7,942	-438	7,504	7,944	8,367	8,760	9,167
5,545	Older People Mental Health	6,507	-1,073	5,434	5,214	5,310	5,397	5,472
72,106	Subtotal Older People and Mental Health Services	105,638	-37,045	68,593	69,142	69,744	72,937	76,141

Section 4 - A: Children, Families and Adults Services

Table 1: Revenue - Summary of Net Budget by Operational Division

Budget Period: 2015-16 to 2019-20

Net Revised Opening Budget 2015-16 £000	Policy Line	Gross Budget 2015-16 £000	Fees, Charges & Ring-fenced Grants 2015-16 £000	Net Budget 2015-16 £000	Net Budget 2016-17 £000	Net Budget 2017-18 £000	Net Budget 2018-19 £000	Net Budget 2019-20 £000
	Children's Social Care							
2,428	Strategic Management - Children's Social Care	2,737	-	2,737	2,737	2,737	2,737	2,737
5,847	Head of Social Work	5,868	-71	5,797	5,868	5,868	5,868	5,868
	- Legal Proceedings	-	-	-	-	-	-	-
936	Safeguarding & Standards	1,108	-150	958	958	958	958	958
3,240	Children's Social Care Access	3,627	-160	3,467	3,467	3,467	3,467	3,467
9,456	Children Looked After	9,930	-403	9,527	9,527	9,527	9,527	9,527
5,065	Children In Need	4,826	-29	4,797	4,904	5,013	5,124	5,237
6,114	Disabled Services	6,585	-470	6,115	6,171	6,229	6,289	6,351
33,086	Subtotal Children's Social Care	34,681	-1,283	33,398	33,632	33,799	33,970	34,145
	Strategy and Commissioning							
265	Strategic Management - S&C	-142	-569	-711	-513	-573	-573	-573
1,129	Information Management & Information Technology	1,156	-50	1,106	1,006	1,006	1,006	1,006
1,743	Strategy, Performance and Partnerships	1,737	-18	1,719	1,719	1,719	1,719	1,719
	<i>Commissioning Enhanced Services</i>							
15,579	LAC Placements	15,832	-329	15,503	15,376	16,374	17,434	18,556
8,031	SEN Placements	8,638	-445	8,193	8,193	8,193	8,193	8,193
5,301	Commissioning Services	5,196	-7	5,189	5,125	4,951	4,951	4,951
1,281	Early Years Specialist Support	1,306	-	1,306	1,306	1,306	1,306	1,306
7,574	Home to School Transport - Special	7,825	-68	7,757	8,040	8,326	8,613	8,901
	<i>Executive Director</i>							
871	Executive Director	1,292	-24	1,268	1,268	1,268	1,268	1,268
-163	Central Financing	-1,206	235	-971	-230	-230	-230	-230
2,735	Teachers Pensions	3,293	-503	2,790	2,790	2,790	2,790	2,790
206	Redundancy	210	-	210	210	210	210	210
44,552	Subtotal Strategy and Commissioning	45,137	-1,778	43,359	44,290	45,340	46,687	48,097
	Children's Enhanced and Preventative Services							
826	Strategic Management - E&P Services	813	-	813	316	316	316	316
635	Children's Centres Strategy	446	-170	276	366	366	366	366
1,633	Support to Parents	1,521	-	1,521	1,406	1,406	1,406	1,406
5,870	SEND Specialist Services	6,076	-87	5,989	5,689	5,689	5,689	5,689
1,361	Safer Communities Partnership	7,840	-6,461	1,379	7,477	7,558	7,648	7,732
	<i>Youth Support Services</i>							
1,301	Youth Offending Service	2,212	-1,271	941	831	831	831	831

Section 4 - A: Children, Families and Adults Services

Table 1: Revenue - Summary of Net Budget by Operational Division

Budget Period: 2015-16 to 2019-20

Net Revised Opening Budget 2015-16 £000	Policy Line	Gross Budget 2015-16 £000	Fees, Charges & Ring-fenced Grants 2015-16 £000	Net Budget 2015-16 £000	Net Budget 2016-17 £000	Net Budget 2017-18 £000	Net Budget 2018-19 £000	Net Budget 2019-20 £000
982	Central Integrated Youth Support Services	1,129	-150	979	799	799	799	799
	<i>Locality Teams</i>							
3,776	East Cambs & Fenland Localities	3,666	-56	3,610	3,569	3,710	3,881	4,074
4,385	South Cambs & City Localities	4,213	-34	4,179	4,061	4,202	4,374	4,568
2,781	Huntingdonshire Localities	2,711	-93	2,618	2,579	2,720	2,891	3,084
23,550	Subtotal Children's Enhanced and Preventative Services	30,627	-8,322	22,305	27,093	27,597	28,201	28,865
	Learning							
-185	Strategic Management - Learning	-223	-13	-236	-266	-296	-296	-296
2,414	Early Years Service	2,361	-398	1,963	1,963	1,963	1,963	1,963
1,804	Schools Intervention Service	2,056	-408	1,648	1,143	513	513	513
1,406	Schools Partnership Service	1,836	-546	1,290	1,160	1,090	1,090	1,090
302	Children's Innovation & Development Service	3,102	-2,867	235	180	-60	-60	-60
1,500	Integrated Workforce Development Service	2,308	-924	1,384	1,326	1,326	1,326	1,326
-354	Catering, Cleaning & Groomfield Services	9,988	-10,442	-454	-454	-454	-454	-454
	<i>0-19 Place Planning & Organisation Service</i>							
901	0-19 Organisation & Planning	1,084	-157	927	927	927	927	927
397	Early Years Policy, Funding & Operations	205	-	205	205	205	205	205
328	Education Capital	350	-12	338	338	338	338	338
8,780	Home to School / College Transport - Mainstream	9,923	-830	9,093	8,782	8,694	8,694	8,694
17,293	Subtotal Learning	32,990	-16,597	16,393	15,304	14,246	14,246	14,246
-21,563	DSG Adjustment	-	-21,914	-21,914	-21,914	-21,914	-21,914	-21,914
	Future Years							
-	Inflation	-	-	-	5,740	10,805	16,095	21,298
-	Savings	-	-	-	-13,576	-24,568	-40,234	-47,007
248,037	CFA BUDGET TOTAL	348,081	-106,467	241,614	239,169	234,815	234,056	242,502

Section 4 - A: Children, Families and Adults Services

Table 2: Revenue - Net Budget Changes by Operational Division

Budget Period: 2015-16

Policy Line	Net Revised Opening Budget £000	Net Inflation £000	Demography & Demand £000	Pressures £000	Investments £000	Savings & Income Adjustments £000	Net Budget £000
Adult's Social Care							
Strategic Management - ASC	2,742	37	-	-	-	-	2,779
Procurement	598	14	-	-	-	-	612
ASC Strategy & Transformation	2,211	51	-	-	-	-556	1,706
ASC Practice & Safeguarding	555	18	-	1,340	-	-	1,913
<i>Prevention</i>							
Social Fund	-279	15	-	-	-	300	36
<i>Learning Disability Services</i>							
LD Head of Services	1,987	43	-	400	-	-141	2,289
Ordinary Residence	-	-	-	-	-	-	-
City & South Locality	23,540	474	1,198	-	-	-1,931	23,281
E Cambs & Fenland Locality	18,602	374	1,402	-	-	-1,578	18,800
Hunts Locality	13,672	276	478	-	-	-1,026	13,400
<i>Disability Services</i>							
PD Head of Services	1,266	26	-	-	-	-2	1,290
Physical Disabilities	12,555	254	1,146	-	-	-2,117	11,838
Sensory Services	485	11	-	-	-	-51	445
Carers	1,037	23	-	-	-	-1	1,059
In House Provider Services	42	68	-	-	-	-78	32
Subtotal Adult's Social Care	79,013	1,684	4,224	1,740	-	-7,181	79,480
Older People and Mental Health Services							
Director of Older People and Mental Health	3,435	132	-	200	-	-3,761	6
OP - City & South Locality	19,317	387	859	-	-	-1,181	19,382
OP - East Cambs Locality	6,604	132	280	-	-	-394	6,622
OP - Fenland Locality	8,684	175	377	-	-	-525	8,711
OP - Hunts Locality	12,991	263	570	-	-	-790	13,034
Addenbrooke's Discharge Planning Team	1,029	23	-	-	-	-	1,052
Hinchingbrooke Discharge Planning Team	568	13	-	-	-	-	581
Reablement, Occupational Therapy & Assistive Technology	-	-	-	-	-	-	-
Integrated Community Equipment Service	2,261	54	112	-	-	-350	2,077
<i>Mental Health</i>							
Head of Services	4,402	87	53	100	-	-452	4,190
Adult Mental Health	7,270	151	471	-	-	-388	7,504
Older People Mental Health	5,545	112	144	-	-	-367	5,434
Subtotal Older People and Mental Health Services	72,106	1,529	2,866	300	-	-8,208	68,593

Section 4 - A: Children, Families and Adults Services

Table 2: Revenue - Net Budget Changes by Operational Division

Budget Period: 2015-16

Policy Line	Net Revised Opening Budget £000	Net Inflation £000	Demography & Demand £000	Pressures £000	Investments £000	Savings & Income Adjustments £000	Net Budget £000
Children's Social Care							
Strategic Management - Children's Social Care	2,428	67	-	447	-	-205	2,737
Head of Social Work	5,847	118	300	-	-	-468	5,797
Legal Proceedings	-	-	-	-	-	-	-
Safeguarding & Standards	936	22	-	-	-	-	958
Children's Social Care Access	3,240	76	-	200	-	-49	3,467
Children Looked After	9,456	207	-	-	-	-136	9,527
Children In Need	5,065	112	106	-	-	-486	4,797
Disabled Services	6,114	126	54	-	-	-179	6,115
Subtotal Children's Social Care	33,086	728	460	647	-	-1,523	33,398
Strategy and Commissioning							
Strategic Management - S&C	265	18	-	-	-	-994	-711
Information Management & Information Technology	1,129	27	-	-	-	-50	1,106
Strategy, Performance and Partnerships	1,743	42	-	-	-	-66	1,719
<i>Commissioning Enhanced Services</i>							
LAC Placements	15,579	316	873	900	-	-2,165	15,503
SEN Placements	8,031	162	-	-	-	-	8,193
Commissioning Services	5,301	111	-	-	-204	-19	5,189
Early Years Specialist Support	1,281	25	-	-	-	-	1,306
Home to School Transport - Special	7,574	100	283	-	-	-200	7,757
<i>Executive Director</i>							
Executive Director	871	21	-	376	-	-	1,268
Central Financing	-161	-12	-	-	-	-798	-971
Teachers Pensions	2,735	55	-	-	-	-	2,790
Redundancy	206	4	-	-	-	-	210
Subtotal Strategy and Commissioning	44,554	869	1,156	1,276	-204	-4,292	43,359
Children's Enhanced and Preventative Services							
Strategic Management - E&P Services	826	29	-	-	-	-42	813
Children's Centres Strategy	635	17	-	-	-	-376	276
Support to Parents	1,633	33	-	-	-145	-	1,521
SEND Specialist Services	5,870	119	-	-	-	-	5,989
Safer Communities Partnership	1,361	155	34	-	-	-171	1,379
<i>Youth Support Services</i>							
Youth Offending Service	1,301	31	-	-	-225	-166	941
Central Integrated Youth Support Services	982	25	-	175	-	-203	979

Section 4 - A: Children, Families and Adults Services

Table 2: Revenue - Net Budget Changes by Operational Division

Budget Period: 2015-16

Policy Line	Net Revised Opening Budget £000	Net Inflation £000	Demography & Demand £000	Pressures £000	Investments £000	Savings & Income Adjustments £000	Net Budget £000
<i>Locality Teams</i>							
East Cambs & Fenland Localities	3,776	87	68	-	-	-321	3,610
South Cambs & City Localities	4,385	99	69	-	-	-374	4,179
Huntingdonshire Localities	2,781	66	68	-	-	-297	2,618
Subtotal Children's Enhanced and Preventative Services	23,550	661	239	175	-370	-1,950	22,305
Learning							
Strategic Management - Learning	-185	-1	-	-	-	-50	-236
Early Years Service	2,414	61	-	-	-	-512	1,963
Schools Intervention Service	1,804	47	-	-	-	-203	1,648
Schools Partnership Service	1,406	26	-	-	-	-142	1,290
Children's Innovation & Development Service	302	12	-	-	-	-79	235
Integrated Workforce Development Service	1,500	49	-	-	-	-165	1,384
Catering, Cleaning & Groomfield Services	-354	-	-	-	-	-100	-454
<i>0-19 Place Planning & Organisation Service</i>							
0-19 Organisation & Planning	901	26	-	-	-	-	927
Early Years Policy, Funding & Operations	397	9	-	-	-	-201	205
Education Capital	328	10	-	-	-	-	338
Home to School / College Transport - Mainstream	8,780	109	28	808	-	-632	9,093
Subtotal Learning	17,293	348	28	808	-	-2,084	16,393
DSG Adjustment	-21,563	-351	-	-	-	-	-21,914
CFA BUDGET TOTAL	248,039	5,468	8,973	4,946	-574	-25,238	241,614

Section 4 - A: Children, Families and Adults Services

Table 3: Revenue - Overview

Budget Period: 2015-16 to 2019-20

Detailed Plans	Outline Plans
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Ref	Title	2015-16 £000	2016-17 £000	2017-18 £000	2018-19 £000	2019-20 £000	Type	Description	Committee
1	OPENING GROSS EXPENDITURE	329,777	334,442	328,149	322,217	321,337			
A/R.1.001	Increase in spend funded from external sources	5,195	-	-	-	-	Existing	Adjustment for permanent changes to base budget from decisions made in 2014-15.	Adults, C&YP
A/R.1.002	Better Care Fund (BCF) Allocation for 'Protecting Social Care'	2,496	-	-	-	-	Existing	Increase in funding transfer from the NHS to social care as part of the Better Care Fund.	Adults
A/R.1.004	Care Act (New Burdens funding) Additional Assessments and care cap	3,243	2,429	-2,648	-764	-	New	New funding to support the new responsibilities under the Care Act.	Adults
A/R.1.005	Care Act (New Burdens Funding) Social Care in Prisons	354	-	-	-	-	New	New funding to support the new responsibilities under the Care Act.	Adults
A/R.1.006	Care Act (Better Care Fund)	1,367	-	-	-	-	New	This new funding is to support the new responsibilities under the Care Act and the funding comes from the Better Care Fund.	Adults
A/R.1.007	Cambridgeshire Local Assistance Scheme	-1,027	-	-	-	-	Existing	Due to the expected removal of Government funding, the budget for Cambridgeshire Local Assistance Scheme (CLAS) will be removed. Alternative options on the future operation and funding of CLAS are being explored, in discussion with partners.	Adults
A/R.1.008	Correction of 2014-15 OP catch-up demography pressure	-2,500	-	-	-	-	New	Correction of 2014-15 demography allocation identified in Closedown 2013-14.	Adults
A/R.1.009	Transfer of Function - Public Health	-20	-	-	-	-	New	Public Health Researcher post to sit within Public Health.	Adults, C&YP
A/R.1.010	Special Educational Needs and Disability (SEND) Implementation Grant	334	-334	-	-	-	New	New funding to support impact of new responsibilities due to SEND reforms.	C&YP
A/R.1.011	Transfer HR budget to LGSS	-50	-	-	-	-	New	Transfer of budget received from Cambridgeshire Community Services for Human Resources support to LGSS HR budget.	Adults
1.999	REVISED OPENING GROSS EXPENDITURE	339,169	336,537	325,501	321,453	321,337			
2	INFLATION								
A/R.2.001	Centrally funded inflation	6,331	6,349	5,696	5,933	5,859	Existing	Forecast pressure from inflation, based on detailed analysis incorporating national economic forecasts, specific contract inflation and other forecast inflationary pressures.	Adults, C&YP
2.999	Subtotal Inflation	6,331	6,349	5,696	5,933	5,859			
3	DEMOGRAPHY AND DEMAND								
A/R.3.001	Integrated Community Equipment Services (ICES)	112	117	118	129	128	Modified	Funding to support the increased demand for Community Equipment, both for the Adult population (demand for more complex equipment and demand led by Reablement) and for children (where demand continues to grow). ICES is an all age service.	Adults
A/R.3.002	Physical Disability & Sensory Services	1,146	1,237	1,250	1,263	1,276	Modified	Funding to support the increase in demand on the service from children transferring to adult services and the net predicted increase in new users' needs (based on current trends of new users less users leaving the service).	Adults
A/R.3.003	Learning Disability Partnership	3,078	3,129	3,457	3,039	3,287	Modified	Funding to support new users in the service (children turning 19 in 2013-14), as well as carer breakdown. Most of the funding for LD demography is based on named users.	Adults
A/R.3.004	Older People	2,231	2,362	2,338	2,671	2,669	Modified	Funding to support the increase in the Older People population, as well as changing levels of need. Funding for Mental Health, and Learning Disability users turning 65 in the year is also included.	Adults

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A/R.3.005	Adult Mental Health	523	540	523	393	407	Modified	Funding to support increases in mental health needs, based on new users' needs (calculated trend) and removing the impact of users turning 65 whose funding is transferred to Older People's Services.	Adults
A/R.3.006	Support Packages - Children in Need	106	107	109	111	113	Modified	Increased costs for Children in Need teams within Children's Social Care due to increasing numbers of referrals, and initial and core assessments being undertaken.	C&YP
A/R.3.007	Disability Children's Services	54	56	58	60	62	Modified	Projected growth in disabled children numbers being seen in Cambridgeshire and requiring support from Children's Social Care, based on national trends in numbers and increases in complexity of need.	C&YP
A/R.3.008	Home to School Special Transport	283	283	286	287	288	Modified	Increased costs of journeys to school for children with Special Educational Needs (SEN) due to increasing numbers and complexity of need of children being transported.	C&YP
A/R.3.009	Looked After Children Numbers	1,173	873	998	1,060	1,122	Modified	Projected change in Looked After Children (LAC) numbers due to local population growth estimates and national growth in LAC numbers. Significant savings are planned to be delivered through the Placements strategy by reducing the risk of children entering care, reducing the length of time children spend in care, and reducing the risk of children returning to care. (See ref A/R.6.407)	C&YP
A/R.3.010	Growth in Children Numbers (incl Migration and IDVAS)	205	469	423	514	580	Modified	Increase in services required to support increased and more diverse child population in Cambridgeshire.	C&YP
A/R.3.011	Home to School Mainstream Transport	28	173	-	-	-	Modified	Increased costs due to known new transport routes being put in place and anticipated increases in Post 16 numbers being transported.	C&YP
A/R.3.012	Adult Alcohol Specialist Treatment Service	34	88	81	90	84	Modified	Funding to support increased demand for alcohol services. Funded by Public Health Grant.	Adults
3.999	Subtotal Demography and Demand	8,973	9,434	9,641	9,617	10,016			
4	PRESSURES								
A/R.4.001	Ordinary Residence	400	-	-	-	-	Modified	Funding allocated to cover responsibility for people with learning disabilities being passed to Cambridgeshire under Ordinary Residence rules given up as saving in 2014/15, but not fully achieved as some transfers have now been made.	Adults
A/R.4.002	Reduce double up care	200	-	-	-	-	Modified	Savings not fully made through the review of all home care packages for older people where two care workers carry out a home visit. This is due to time needed by home care providers to implement the changes- this will be carried forward into 2015/16.	Adults
A/R.4.003	Looked After Children Savings	900	-	-	-	-	Modified	2014-15 saving not fully realised through the delivery of the Children's placements strategy.	C&YP
A/R.4.004	Home to School Transport (Mainstream): Policy	157	-	-	-	-	Modified	2014-15 saving not fully realised through review of routes to school currently deemed unsafe for children to use to walk to school.	C&YP
A/R.4.005	Home to School Transport (Mainstream): Contracts	651	-	-	-	-	Modified	2014-15 saving not fully realised through review and re-tender transport contracts.	C&YP
A/R.4.006	Savings on agency and consultancy spend	447	-	-	-	-	Modified	2014-15 saving not fully realised through reducing spend on agency staff and consultancy.	Adults, C&YP
A/R.4.007	Productivity savings	376	-	-	-	-	Modified	2014-15 saving not fully realised through reduced absence and increased productivity.	Adults, C&YP

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A/R.4.008	Single-Tier State Pension	-	1,241	-	-	-	New	The Government plans to abolish the State Second Pension on 1st April 2015. The Council currently receives a rebate on the amount of National Insurance contributions it pays as an employer because it has "contracted out" of the State Second Pension. This rebate will cease when the State Second Pension is abolished, resulting in an increase in the cost of National Insurance contributions which the Council is required to pay.	Adults, C&YP
A/R.4.009	Young Carers	175	-	-	-	-	New	The Care Act coming into force from April 2015 includes significant new expectations around the level of support provided to young people who take on caring roles for adults, especially those whose parents have physical or learning disabilities or other vulnerabilities. We know that there is unmet need amongst young carers and so additional funding will be required to extend the reach of services to more young carers, undertake more assessments and to enhance the level of service in line with the expectations in the Act. Further detailed guidance around expectations is still to be published and so this pressure remains under review.	C&YP
A/R.4.010	Deprivation of Liberty Standards	1,340	-540	-	-	-	New	In March 2014 a Supreme Court Judgement changed the expectations and standards linked to the deprivation of liberty under the Mental Capacity Act and this affects arrangements for existing service users in adult social care, older people's services and some children and young people. The new standards will require all local authorities to undertake significantly more assessments of mental capacity than in previous years, and significant additional funding will therefore be required to cover the costs of assessments. For clients living in supported living or other non-residential settings applications will need to be made through a Court of Protection hearing process, which is likely to also require additional funding for legal costs. However, new guidance has recently been issued that allows professionals who are not legally trained to act as 'Litigation Friend' in DOLS cases that are being heard by the Court of Protection. This has the potential to reduce the legal costs associated with these processes compared to the cost of engaging legal professionals.	Adults
A/R.4.011	Emergency Duty Team	300	-	-	-	-	New	There are pressures on the budget for the Emergency Duty Team accumulating from three different areas of the work of the team, specifically: 1. Safeguarding of children 2. Safeguarding of adults 3. Mental Health Assessments Improved management and scrutiny of EDT has identified a number of areas where current practice is not fully compliant with set practice standards. The recent Ofsted inspection also identified EDT as being under-resourced and that in response a new model of delivery needs to be considered to ensure EDT is fit for purpose. In addition, discussions are also ongoing with the Cambridgeshire and Peterborough Foundation Trust (CPFT) about future service delivery in relation to mental health assessments. These discussions include the possibility of responsibility moving from EDT to CPFT and a requirement for the service to be fully resourced to deal with the required number of clients. Additional funding is therefore required across all three elements to increase the capacity of the EDT to meet future service and client needs	Adults, C&YP
4.999	Subtotal Pressures	4,946	701	-	-	-			

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5	INVESTMENTS								
A/R.5.001	Flexible Shared Care Resource	-204	-64	-174	-	-	- Existing	Ending of transformation funding given to fill a gap in the market for the provision of services which bridge the gap between fostering and community support and residential provision. Investment will be repaid over a 7 year period from savings in placement costs.	C&YP
A/R.5.002	Multi Systemic Therapy Child Abuse & Neglect	-225	-	-	-	-	- Existing	Ending of transformation funding to continue the pilot Multi Systemic Therapy Child Abuse and Neglect (MST CAN) programme. MST CAN works with families where children are at high risk of being placed in care with the aim of keeping children at home with increased safety. Consideration is being given to externalising the service as a traded offer which other local authorities could commission as well as CCC. This proposal could make the service self-funding in the longer term but would require ongoing or invest to save funding in the short term.	C&YP
A/R.5.003	Family Intervention Project Expansion	-145	-	-	-	-	- Existing	Ending of transformation funding to develop the Family Intervention Project model and expand it across the county. Used as a model to test our approach to joint work with highest need families in partnership with the Police, Health, District Councils and Housing Departments.	C&YP
5.999	Subtotal Investments	-574	-64	-174	-	-			
6	SAVINGS								
	Adult Social Care								
A/R.6.101	Learning Disability Partnership contracts	-702	-	-	-	-	- Existing	Development of a Central Placements Team (at a cost of £78k) to manage negotiations with providers of specialist high cost placements to secure better value for money and to manage use of any vacancies arising in local supported living services. The team will also manage the new contracts arrangements following retendering in 2014/15 to ensure they deliver the expected financial benefits.	Adults
A/R.6.102	Special needs and Continuing health care NHS funding for people with learning disabilities placed out of county	-50	-	-	-	-	- Modified	Secure continuing health care funding for people with learning disabilities who have health needs who are placed out of county and where the full cost has been funded by the Learning Disability pooled budget. This will require case by case assessment and negotiation with the Clinical Commissioning Group in the other areas.	Adults
A/R.6.103	Changes to in-house learning disability provider service	-50	-	-	-	-	- New	Change the model of service from residential care to supported living to promote greater independence and security for residents, and include space for an additional tenant on a shorter term occupancy (up to 2 years) with support focused on progressing to more independent living.	Adults
A/R.6.104	Greater efficiencies achieved through Direct Payments - Learning Disabilities	-300	-	-	-	-	- New	Monitoring of the use of Direct Payments has shown that service users & their families can meet their needs more cost effectively given the freedom to manage their own Direct Payments. Any surplus is reclaimed by the Council.	Adults
A/R.6.105	Review of out of county placements	-150	-	-	-	-	- Modified	Focused work on 20 people who are in out of county residential placements to develop appropriate services to meet their needs within Cambridgeshire in a more effective way	Adults
A/R.6.106	Use of assistive technology to maximise independence for people with learning disabilities	-350	-	-	-	-	- Modified	Use of assistive technology to identify how such equipment can reduce the dependency on staff e.g. Waking night staff, leading to deployment of appropriate equipment to support the reduction of staff required.	Adults

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A/R.6.107	Ordinary Residence	-200	-	-	-	-	- Modified	People with learning disabilities living in other local authority areas identified as the responsibility of that local authority under Ordinary Residence rules.	Adults
A/R.6.108	Review of Learning Disability cases	-899	-	-	-	-	- Modified	Continuation of work to review all cases against the reduced allocation to ensure personal budget allocations fit with reduction to resource allocation system introduced in 2014/15 - supported by new policies relating to Transport & Activities. This could lead to increased isolation, boredom and frustration, leading to increased challenging behaviours. There is also a risk that the allocation may not be sufficient to meet assessed needs but this will be partly mitigated by staff considering carefully how to meet substantial and critical needs within the allocation.	Adults
A/R.6.109	Learning Disability packages	-1,388	-	-	-	-	- New	Absorb all demand arising from increased need of existing clients from existing resources. People might need more help because of illness, physical deterioration or a breakdown in their normal informal care arrangements (e.g. elderly parents can no longer cope). Such demand will be managed within existing resources, by focusing on short-term support in a crisis, stabilising situations and subsequently removing extra support.	Adults
A/R.6.110	Learning Disability in-house services	-50	-	-	-	-	- New	Efficiencies to be achieved across all in-house services.	Adults
A/R.6.111	Ending of enhancement to independent sector provider to cover TUPE	-80	-	-	-	-	- Existing	Payments were made to the provider to cover additional costs associated with staff terms and conditions inherited under TUPE regulations when they won the contract. This is the final saving delivered by the provider as they have worked on staff terms and conditions and removed the need for the additional payment.	Adults
A/R.6.112	Inflation on care packages in LD	-630	-	-	-	-	- New	Review and reduce cost of inflation on LD Placements. This is a reduction from 2% to 1% inflation.	Adults
A/R.6.113	Physical Disability Care Packages	-600	-	-	-	-	- New	Reduce budget for Physical Disability care packages as current costs are below budget. This is considered as a structural underspend where the service has modelled costs based on assessed need but actual spending has been at a slightly lower level.	Adults
A/R.6.114	Greater efficiencies achieved through Direct Payments - Physical Disabilities	-100	-	-	-	-	- New	Monitoring of the use of Direct Payments has shown that service users & their families can meet their needs more cost effectively given the freedom to manage their own Direct Payments. Any surplus is reclaimed by the Council.	Adults
A/R.6.115	Support for people on the autistic spectrum	-110	-	-	-	-	- Modified	Investment in 2014/15 established 2 part time support workers in the National Autistic Society to support people with autism to maintain or gain greater independence, reducing their dependence on statutory support	Adults
A/R.6.116	Use of assistive technology to maximise independence for people with physical disabilities	-100	-	-	-	-	- Modified	Use of assistive technology to identify how such equipment can reduce the dependency on staff e.g. Waking night staff, leading to deployment of appropriate equipment to support the reduction of staff required.	Adults
A/R.6.117	Reinforcing the use of reablement as the pathway before completion of formal statutory assessments	-200	-	-	-	-	- Modified	Use of reablement to maximise independence and reduce demand on statutory services	Adults
A/R.6.118	Visual impairment rehabilitation	-50	-	-	-	-	- Modified	Increase take up of visual impairment rehabilitation to increase independence.	Adults
A/R.6.119	Joint health and social care packages for people with physical disabilities	-50	-	-	-	-	- Modified	Negotiation with health where the person with a physical disability has a mix of health and social care needs to ensure a fair joint funded package is agreed.	Adults
A/R.6.120	Review of Physical Disability cases	-384	-	-	-	-	- Modified	Continuation of work to review all cases to promote progression and use of local community resources to reduce dependence on statutory services and transport requirements. May lead to increased isolation and depression if community networks cannot be established to mitigate this.	Adults

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A/R.6.121	Physical Disability packages	-231	-	-	-	-	New	Absorb all demand arising from increased need of existing clients from existing resources. People might need more help because of illness, physical deterioration or a breakdown in their normal informal care arrangements (e.g. elderly parents can no longer cope). Such demand will be managed within existing resources, by focusing on short-term support in a crisis, stabilising situations and subsequently removing extra support.	Adults
A/R.6.122	Inflation on care packages in PD	-206	-	-	-	-	New	Review and reduce cost of inflation on PD Placements. This is a reduction from 2% to 1% inflation.	Adults
A/R.6.123	Quality & Transformation - removal of posts	-71	-	-	-	-	Modified	Removal of specific budget for legal costs, and assuming realistic growth in court of protection income.	Adults
A/R.6.124	Removal of resource to pump prime new developments	-206	-	-	-	-	Existing	Resource available to stimulate new developments to support community capacity building to be removed.	Adults
A/R.6.125	Rationalisation of housing related support contracts (previously part of the Supporting People Programme)	-216	-200	-200	-	-	Existing	Responsibility for housing related support contracts now aligned with adult social care funded contracts. Retendering or renegotiation of contracts to reduce overheads and target available resources to support people to maintain independence.	Adults
A/R.6.126	Cambridgeshire Local Assistance Agreement	300	-	-	-	-	Existing	One year, non recurrent contribution towards savings in 2014/15 has to be covered as a recurrent saving from 2015/16 and is therefore offset against other savings for 2015/16.	Adults
A/R.6.127	Management of packages for people with learning disabilities and people with physical disabilities and sensory needs.	-	-4,000	-4,200	-	-	Modified	This will be particularly challenging to achieve in future years, with relatively low turnover and the number of new service users with learning disabilities and physical disabilities requiring support running at a higher level. The implementation of Transforming Lives and application of policies to ensure the most efficient and effective use of resources will contribute to this target. However, each year it is the same people that we will be working with to try to achieve reductions through supporting their progression (skills development leading to the need for less support) and working with communities to develop new opportunities. Skills development may be slow and many people will continue to require significant levels of support despite developing their skills.	Adults
A/R.6.128	Charge eligible Disabled Facilities Grant expenditure to capital budget	-40	40	-	-	-	New	Some equipment and work to provide better facilities for disabled people is capital spend that is currently funded from revenue.	Adults
A/R.6.129	Older People's Services Handyperson	-50	50	-	-	-	New	Other partners will not be ready to join the contract for a new handyperson service for older people, so it will not begin at the start of 2015-16. This will create a pressure in 2016-17, when the service will be operational all year.	Adults
A/R.6.201	Older People's Services and Adult Mental Health Demand management in OPMH	-	-2,400	-2,092	-	-	New	The implementation of Transforming Lives and closer working with UCP (health services provider), voluntary sector and district councils are expected to help towards delivery of savings related to effective demand management during 2016-17 and beyond. This demand-led budget is subject to a wide range of factors including decisions by other partner organisations, increasing levels of need and complexity amongst service users and seasonal changes and these savings are likely to be very challenging to deliver.	Adults
A/R.6.202	Reviews of Home Care activity	-750	-	-	-	-	Modified	Reduce homecare activity. The Council is currently above median levels for home care support for older people. The Council will invest in capacity to review home care packages with a view to ensuring they meet people's needs appropriately, and introduce flexible, community-based support for independence wherever possible.	Adults

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A/R.6.203	Management of new demand at point of first contact and referral	-500	-	-	-	-	- Modified	Use support from within community to meet need wherever possible in new packages. The Council is using the 'Transforming Lives' programme to change the way that social care packages are planned, using more community support and more short-term support for people to learn to be more independent than they are now. This will result in a lower requirement for home care than otherwise would have been the case.	Adults
A/R.6.204	Reduce demand through a planned approach to prevention- promoting physical activity and falls prevention	-300	-	-	-	-	- New	Prevent falls. Injuries and mobility problems sustained from a fall account for approximately 1/3 of older people needing social care services, and an even larger proportion of attendances and admissions to hospital. Working with health services, physical activity services will be introduced to prevent people from falling over and so reduce the requirement for resources.	Adults
A/R.6.205	Recommissioning interim beds so that distribution and level of funding is appropriate across the County.	-270	-	-	-	-	- New	A review of the provision of interim beds has shown that the Council has developed an unequal level of spend across the County in interim beds in response to pressures in the acute system and availability of NHS beds for rehabilitation and interim care. This is particularly the case in Huntingdonshire where the Council has, for historical reasons, funded a disproportionate level of provision due to limited availability of NHS beds. Any reduction will need to be managed slowly and in partnership with the Hunts NHS system to avoid created hospital delays. The impact of this will be a reduction in the overall capacity in the Hunts system which could result in increased hospital delays and pressure on the NHS.	Adults
A/R.6.206	Rationalisation of the way in which respite care is commissioning and contracted moving away from spot purchasing	-120	-	-	-	-	- New	Review the service model for respite care, to develop a greater balance between home and residential/ nursing home based provision. This will be developed in consultation with providers, carers and service users and will be linked closely to the Carers Review. Apply a brokerage approach to respite, ensure usage is appropriate and planned, enabling a greater utilisation of block contracts. The impact of less funding being available for respite could be a reduction in availability, which could reduce capacity for either emergency respite or planned respite, which could result in an increase in demand.	Adults
A/R.6.207	Continuing Health Care in community on discharge from hospital and longstanding placements	-650	-	-	-	-	- New	Ensure appropriate support is provided for people with high health needs. Continuing Health Care is provided by health services for people with high health needs living in the community. Some social care service users with high health needs may be entitled to such support. The Council will invest in capacity to make sure that eligible people receive the support they are entitled to.	Adults
A/R.6.208	Appropriate recall of direct payment underspends (Older People)	-60	-	-	-	-	- New	Financial monitoring over recent years has regularly shown that a proportion of clients with direct payments do not spend their full allocation, where this occurs the County Council can take this money back. The proposal is to formalise a savings requirement for these Direct Payment clawbacks and establish a process of more regular review of actual spend for each client and targeted reassessment of allocations. The impact of this will be that some older people may feel less inclined to use direct payments.	Adults
A/R.6.209	Inflation on care packages (Older People)	-855	-	-	-	-	- New	Review and reduce cost of inflation on OPMH Placements. This is a reduction from 2% to 1% inflation. The impact of this will be that the Council struggles to have available a suitable range of providers for home care, residential and nursing care and that the providers have to find ways to meet their costs which impact on quality. Ultimately this can result in suspension of placements with providers who do not meet necessary quality standards.	Adults

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A/R.6.210	Integrated Community Equipment Service to manage increasing demand within available budget.	-190	-185	-185	-	-	- Existing	Retendering of contract to achieve better prices for equipment to manage increasing demand within the available budget.	Adults
A/R.6.211	Achieve efficiencies through reablement	-80	-	-	-	-	- New	Ensure that the level of home care that is commissioned when reablement has ceased is at an appropriate level. Ensure that reablement resources and capacity are being used to best effect to manage demand and avoid cost.	Adults
A/R.6.212	Charge eligible ICES expenditure to capital budget	-160	160	-	-	-	- New	Some equipment to provide better facilities to older people is capital spend that is currently funded from revenue.	Adults
A/R.6.213	Ending of enhancement to independent sector provider to cover TUPE and other operational efficiencies in grants to voluntary sector	-50	-	-	-	-	- New	Work will take place with providers where the Council currently pays an enhancement to cover costs of having transferred staff from one provider to another, where harmonisation needs to take place and will reduce costs. Grants to voluntary organisations will continue to be very important to the Council in order to deliver the Transforming Lives agenda, but will be examined to ensure that the commissioning and contracting process is as efficient as possible. This is not expected to have a negative impact on service users but will create an additional pressure for the providers concerned whose priority needs to be the delivery of high quality care.	Adults
A/R.6.214	Older People Mental Health care package governance and authorisation process restructure.	-306	-433	-	-	-	- New	Following the move of older peoples services from Cambridgeshire Community Services (CCS) to Cambridgeshire County Council work is underway to have a more detailed understanding of spend and practice in relation to support within older peoples mental health services. Older peoples mental health services sits within CPFT as part of the Council delegated services under the Section 75 partnership agreement. Work is taking place to ensure that front line staff and managers understand their roles and responsibilities. It is expected that they will have a greater understanding of the correct procedures to follow, best options for quality and financial efficiency, and standards of information and data entry will improve. In parallel to this work the Council is working with Health Commissioning colleagues to improve the joint decision making process when care packages require joint funding. The revised joint funding tool and decision making process is currently being piloted and once details are finalised a programme of joint training will be completed. It is expected that these improvements and the establishment of a robust system will realise financial and quality benefits. This work will continue into 2016/17. The impact of this will be that there will be greater pressure on staff to reduce the costs of support and this will be experienced by older people as a reduction if their existing package is reduced. For older people with dementia who may already be difficult to place, this will exacerbate that situation.	Adults
A/R.6.215	Efficiencies from monies paid to CPFT to deliver adult mental health section 75 agreement	-135	-48	-	-	-	- Existing	Following discussion with Cambridgeshire and Peterborough NHS Foundation Trust (CPFT) it is expected that these savings are achievable through two routes: firstly by delivering staff training in a more efficient way and secondly from the Council's historical funding of services which have ceased or altered through CPFT's pathway redesign. These savings will not impact on the funding of front line social care staff or result in a reduction in services delivered by CPFT as part of the Council's delegated duties under the Section 75 partnership agreement.	Adults

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A/R.6.216	Review of non statutory community based support services for adult mental health	-249	-26	-	-	-	- Existing	The Council has a number of contracts with voluntary and community sector organisations that provide community based support for adults with mental health needs. These range from early help and direct support and services for those with mental health needs to positive activities and opportunities for community engagement. During the implementation of the 2014/15 budget plan, future reductions have been planned and negotiated with voluntary and community organisations. The Council has worked with providers to agree a feasible reduction whilst keeping the services viable and effective. Savings will be achieved through partial funding decrease to Richmond Fellowship, Mind in Cambridgeshire, Lifecraft, Street Outreach, Wintercomfort, Choices, CIAS, Suffolk MIND and Metropolitan services. Community impact assessments have been completed on all services where there are changes planned. These have been completed with commissioning partners and providers as relevant. Further discussions will be needed with providers and commissioning colleagues about the detail of how these savings will be delivered and impact managed.	Adults
A/R.6.217	Improved assessment and reviews, and the implementation of demand management strategies for individual social care packages	-198	-100	-100	-	-	- Existing	This work to ensure that (as for older people) there is a detailed scrutiny of care packages already in place and the process for agreeing any new packages, to ensure best value for money, started in 14/15 and will continue during 15/16. It will be integrated into the work outlined above that will improve the governance and authorisation of older people's mental health care packages. The impact of this will be increased management time being spent on negotiations with the NHS about financial accountability on a general and case by case basis. This has the potential to slow down decision making when an older person has health and social care needs, although this will be avoided wherever possible. It could also contribute to increased pressure on the NHS.	Adults
A/R.6.218	Adult Mental Health	-201	-	-	-	-	- New	Absorb additional demand for specific conditions and services (eg. young onset dementia, autism, drug and alcohol related issues) within existing resources. Efficiencies within enhancement and redesign of Approved Mental Health Professional duty service. The impact of this will be that there is no additional capacity to respond to conditions which result in an increase in demand. Less capacity to respond at an early stage may increase costs further down the pathway.	Adults
A/R.6.219	Application of funding from the Better Care Fund	-2,496	-	-	-	-	- Existing	The Better Care Fund will be used to put in place preventative and early intervention measures to reduce demand on social care, prevent hospital admissions and improve outcomes for service users. This element of the Better Care Fund is intended to protect Social Care services.	Adults
A/R.6.301	Children's Social Care Family Group Conferencing service	-85	-	-	-	-	- Existing	Review of management of the service to include integration of three services within CSC. This will result in a reduced service offer for our service users and this represents a challenging target with overall LAC numbers remaining high.	C&YP
A/R.6.302	Supervised Contact	-250	-	-	-	-	- Existing	Review of management of the service to include integration of three services within CSC. Whilst a proportion of the 15% reduction in CSC Unit spend on social care will be achieved through tighter monitoring of activity, this represents a challenging target with overall LAC numbers remaining high and CSC units under pressure of an overall 25% reduction in total budget.	C&YP

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Table 3: Revenue - Overview

Budget Period: 2015-16 to 2019-20

Detailed Plans	Outline Plans
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Ref	Title	2015-16 £000	2016-17 £000	2017-18 £000	2018-19 £000	2019-20 £000	Type	Description	Committee
A/R.6.303	Unit Expenditure	-252	-	-	-	-	- Existing	All 47 CSC units will manage this 10% budget reduction through greater scrutiny of unit expenditure and better use of universal services, alongside the pressure of an overall 25% reduction in total budget. This will result in less resource being available to each of the social work units.	C&YP
A/R.6.304	Disability Children's Services	-156	-	-	-	-	- Existing	Savings and the expected increase in demographic demand will be delivered through ending the block inclusion contract and identifying alternative ways to achieve inclusive outcomes with families' use of personal budgets. This will result in a reduced service offer for some families. With the continuing increase in numbers of children with disabilities, there is a high risk that the service will not be able to achieve these further unit costs reductions.	C&YP
A/R.6.305	Review of Children's Social Care Management Arrangements	-70	-	-	-	-	- Existing	Achieved through the reduction of a Group Manager post and HoS post, reducing leadership capacity within CSC.	C&YP
A/R.6.306	Review of Business Support Needs	-205	-	-	-	-	- Existing	Reduction of 6% of business support staff across Children's Social Care in line with the reduction of services and though more efficient use of resources. This will reduce the administrative support within the Directorate and there is a risk that this will then take up the time of frontline staff.	C&YP
A/R.6.307	Recommission clinical offer	-200	-	-	-	-	- Existing	Review the current clinical offer within social work units by reallocating clinical posts according to need and function to achieve 15% reduction in provision of this service. This would have an impact in terms of the level of expertise within social care units.	C&YP
A/R.6.308	Legal Proceedings	-100	-	-	-	-	- New	This is an area of high cost and a proposed changed approach would see the absorption of additional demand through better use of in-house knowledge and more direct management of requests for legal advice.	C&YP
A/R.6.309	Future development funding	-154	-	-	-	-	- New	Funding set aside for future developments that have not been taken forward as yet will be removed. Impact will be minimal.	C&YP
A/R.6.401	Strategy and Commissioning Dual use funding	-50	-	-	-	-	- Existing	CFA ceased providing funding for primary swimming in 2012, saving £140k per annum. The remaining dual use budget is used to fund the use of leisure facilities operated by Huntingdonshire District Council (HDC) by one secondary school. Other schools in the county do not receive such funding and meet costs from their own budgets. It has been agreed with HDC colleagues and Members and the schools concerned to withdraw this funding with effect from 1 April 2014 to give the schools and HDC time to undertake a review of current lease and user agreements in the light of funding changes.	C&YP
A/R.6.402	Information Management & InformationTechnology	-50	-100	-	-	-	- Existing	Significant reduction in ICT funding for database improvements resulting in less bespoke development. This should be mitigated by IT Procurement.	Adults, C&YP
A/R.6.403	Team saving proposals	-60	-60	-60	-	-	- Existing	Reduction in Schools Brokerage due to the academy agenda, and reduction in staff hours. This saving has a minimal impact.	Adults, C&YP
A/R.6.404	Contract recommissioning	-100	-187	-	-	-	- Existing	Non renewal of grants including the Children's Links contract which expires in June 2016. The contract has successfully developed a system for voluntary and community organisations. There is also a reduction in small grants funding available to the voluntary and community sector. The saving is a large proportion of the budget but has a small impact.	Adults, C&YP

Section 4 - A: Children, Families and Adults Services

Table 3: Revenue - Overview

Budget Period: 2015-16 to 2019-20

Detailed Plans	Outline Plans
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Ref	Title	2015-16 £000	2016-17 £000	2017-18 £000	2018-19 £000	2019-20 £000	Type	Description	Committee
A/R.6.405	Looked After Children Savings	-2,000	-1,000	-	-	-	- Modified	Reducing the total spend on placements for looked after children, through the delivery of the cross directorate Placements Strategy. This is a significant saving and will have an impact on all children's services. Savings will be achieved through a combination of three things. Firstly, reducing the number of children and young people entering care – with a particular focus on outcomes for teenagers, keeping families together and breaking cycles of family crisis. Secondly, reducing the length of time children are in care for – ensuring that children move into family based care promptly where this is appropriate and safe. Thirdly, reducing the unit cost of placements by better commissioning, changing the mix of placements and considering different ways of meeting needs, with a particular focus on reducing the spend on residential placements and increasing the number of available Local Authority foster carers.	C&YP
A/R.6.406	Strategy and Partnerships Service	-66	-	-	-	-	- Existing	Savings have been identified from a removal of migration funding to support newly arriving families and a 50% reduction in Area Partnership funding which will reduce their ability to progress their commissioning strategies.	Adults, C&YP
A/R.6.407	Home to School Transport (Special)	-200	-	-	-	-	- New	Introduction of parental contribution to non-statutory Post 16 transport, and review of parental claimable mileage. This is a small saving but could have a significant impact on the Post 16 cohort.	C&YP
A/R.6.408	Inflation on LAC Placements	-183	-	-	-	-	- New	Review and reduce cost of inflation on LAC Placements. This is a reduction from 2% to 1% inflation.	C&YP
A/R.6.409	Rationalisation of Strategy and Commissioning support services	-500	-	-	-	-	- New	Rationalisation of Strategy and Commissioning services. Will reduce capacity to support change in operational services and some SEND functions.	Adults, C&YP
A/R.6.410	Deliver new SEND responsibilities through existing resources	-334	334	-	-	-	- New	Careful planning has enabled efficiencies in responding to SEND reforms.	Adults, C&YP
A/R.6.501	Children's Enhanced and Preventative Services Children's Centres	-259	-	-	-	-	- Existing	There are no further savings planned for Children's Centre budgets. Following an extensive public consultation process, Children's Centres in Cambridgeshire embarked on a comprehensive change programme to re-configure the service and achieve savings. A newly re-configured service was launched on 1st September 2014 and all savings profiled for 2014/15 and 2015/16 were achieved through this review. The £259K saving is the full year effect of the savings realised through the re-configuration programme. As such, Children's Centres will not be required to make any further savings in 2015/16.	C&YP
A/R.6.502	Recommissioning of Early Help - Children's Centre Strategy Team & Support to Parents	-117	-80	-	-	-	- Modified	It is proposed to integrate the Children's Centre Strategy team and Parenting Strategy Teams, synthesising their work. This will strengthen Family Work across the 0-19 range by taking a stronger commissioning approach to service delivery and further development of integrated working. This would not require a saving from Children's Centres. The total saving of £197K represents 23% of the Children's Centre Strategy & Parenting Commissioner budgets.	C&YP

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Table 3: Revenue - Overview

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Detailed Plans	Outline Plans
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Ref	Title	2015-16 £000	2016-17 £000	2017-18 £000	2018-19 £000	2019-20 £000	Type	Description	Committee
A/R.6.503	Recommissioning of Early Help - Strategic Management, Locality Teams and Business Support	-1,034	-997	-	-	-	Modified	<p>A reduction in strategic management (one Head of Service post) will save £77K.</p> <p>A restructure of the E&P central business support function is planned for 2016-17 to rationalise the function by hub or local team according to the service changes planned. It is proposed that this will achieve savings of approximately £430K (28% of the budget). Every effort will be made to reduce this savings target, for example allocating income from traded activity generated across the directorate to business support, to recognise the contribution the team make to the Directorate's traded offer.</p> <p>Savings of £1,407K (21% of gross budget) are planned for Locality Teams, which will mean the service has to become more targeted and there will be a reduced offer. £175k of savings will be found through a reduction in management capacity, including a reduction of Locality Teams from 14 to 12. However, £553K of these savings will be mitigated through alternative funding sources, together with the application of £200K of the £205K Growth in Children's Numbers demography funding (see A/R.3.010). Demography funding will be allocated to localities where it is anticipated that there will be an increase in the services required to support increased and more diverse child population in Cambridgeshire. The net impact is a £854K reduction for Locality Teams (13% of gross budget) and will result in a loss of capacity in delivering some aspects of service currently provided.</p>	C&YP
A/R.6.504	Recommissioning of Early Help - Youth Support Services	-369	-463	-	-	-	Modified	<p>The Youth Offending Service (YOS) - within the YOS there is a longer term trend for falling case loads and as such some reduction of posts is expected including the reduction in a sessional staffing budget. This will be offset in part by the Locality Teams assuming some responsibilities for aspects of work with YOS clients. The YOS service will continue to ensure that it meets its statutory requirements and functions in line with expectations for the safe management of young people involved in the criminal justice system. Collectively this will save £165K over two years (18% of the element of the YOS budget that is CCC funded).</p> <p>Multi Systemic Therapy (MST) – the MST service continue to develop ways of working in partnership with other local authorities with joint funding approaches, some MST set-up and consultancy/advice and joint funding approaches. It is anticipated that £111K of savings over two years can be realised from MST without impacting the MST service model of delivery</p> <p>Central Youth Support Service (YSS) - The budget will be reduced by 60%. There will be reductions in the Central Youth Support functions and there will be reduced support for more universally focused activities. There will be a more streamlined focus on performance management and quality assurance function for those young people with NEET. The retention of some community facing voluntary and community sector funding although there will also be savings planned in this area. There will be reductions in management and support posts and some aspects of the service will become fully traded.</p>	C&YP

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Table 3: Revenue - Overview

Budget Period: 2015-16 to 2019-20

Detailed Plans	Outline Plans
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Ref	Title	2015-16 £000	2016-17 £000	2017-18 £000	2018-19 £000	2019-20 £000	Type	Description	Committee
A/R.6.505	Recommissioning of Early Help - Further Review Work	-	-167	-	-	-	New	Further review of the Early Help Strategy to be undertaken in discussion with CFA Management Team.	C&YP
A/R.6.506	Recommissioning of Early Help - SEND	-	-200	-	-	-	Modified	Further savings are expected from a review of the SEND management structure and service redesign. Opportunities for trading of the Specialist SEND services with schools is likely to increase. Having delivered on a contract with the Autism Education Training, there are now opportunities to deliver external training to other Local Authorities and to provide quality assurance.	C&YP
A/R.6.507	Safer Communities Team	-171	-	-	-	-	Modified	The Safer Communities Team will make reductions through staff redundancies and disinvestments, in part due to changes in grants and responsibilities, and a reduction in allocations received from the Police and Crime Commissioner budget. The remainder of the specialist Supporting People budget was moved to the Safer Communities Team in 2013 and it is anticipated that a saving will need to be identified from this core budget.	Adults
A/R.6.601	Learning Home to School Transport (Mainstream): Policy	-282	-284	-88	-	-	Modified	Under Section 509(4) of the 1996 Education Act, the Council provides free transport for children living within the statutory walking distance (2 miles for children aged 5-8 and 3 miles for those aged 8-16) in cases where the route they would have to use to get to and from their designated school, accompanied by an adult as necessary, does not meet the Council's criteria as a safe available walking route. In 2007 Cabinet approved adoption of a Sustainable Travel Strategy which included a commitment to a rolling programme of reviews of unsafe routes. The Council also has a duty to facilitate access to school or college for those students aged 16-19. It currently does so by providing free transport to those living in low income families and subsidised transport to those living in higher income families provided they are attending their nearest appropriate post-16 centre and enrolled on a full-time course; but the level of grant / subsidy is discretionary. It is proposed to review routes to school and where independent risk assessments determine that, following highway improvement work, they now satisfy the Council's criteria as safe walking routes, we will stop funding transport; and to part, rather than fully, subsidise post-16 students living in low income families for their transport. The combined anticipated savings for 2015/16 represent around 3.2% of the total £8.799m budget and would affect around 210 primary-aged children out of total of around 1550 and 990 post-16 students.	C&YP
A/R.6.602	Home to School Transport (Mainstream)	-350	-200	-	-	-	New	Each year, the Council has a number of routes which it places out to tender. Under a dynamic purchasing system introduced for the 2014 tender round, contracts are let for 4 years. Vehicle numbers and seating capacity require regular review to ensure that the Council provides the best possible match to the number of children requiring transport and also to maximise opportunities to link routes. It is proposed to appoint to a two-year fixed term post dedicated to securing these savings; currently, we do not have the specialist skills nor the capacity to carry out the detailed work that we believe will drive out savings. The 2015/16 savings target represents around 4% of the total £8.799m budget.	C&YP
A/R.6.603	Stop, reduce or review non-statutory activities	-	-	-120	-	-	Existing	By 2017-18 to have secured the transfer of the management and operational running of the Wisbech Adventure Playground into community ownership (or another suitable model of external ownership).	C&YP

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Budget Period: 2015-16 to 2019-20

Detailed Plans	Outline Plans
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Ref	Title	2015-16 £000	2016-17 £000	2017-18 £000	2018-19 £000	2019-20 £000	Type	Description	Committee
A/R.6.604	Reduce non statutory school improvement grants	-65	-50	-20	-	-	- Existing	Reduce LA funding for schools' support for KS4 pupils at risk of not participating in post-16 provision. There is a small risk of this increasing NEET figures but most of this support does, and should, come from the schools themselves. End the subsidy of the The Key online information service for schools. This will have a minimal impact and is unlikely to affect the schools' purchasing decision	C&YP
A/R.6.605	CFA Workforce Development	-165	-150	-	-	-	- Existing	A restructuring of the service to realise the efficiencies to be gained from bringing together the Children's and Adult's Workforce teams. No reduction in required professional development for staff.	C&YP
A/R.6.606	School-based support	-90	-345	-320	-	-	- Existing	2015-16: There are currently some vacant school adviser posts that could be deleted if responsibilities are transferred to other posts. 2016-17: Reduction in advisers in line with the growth of school-based support capacity / Teaching Schools.	C&YP
A/R.6.607	Reduce school intervention budget	-95	-50	-40	-	-	- Existing	The current improvement in performance in maintained schools means that the intervention budget to support schools causing concern can be reduced. Additionally, there has been an increase in the number of academies, which are not funded by the LA. Sufficient budget has been retained to support the anticipated number of maintained schools that will require intervention. There is a risk to these savings if the current rate of improvement is not sustained.	C&YP
A/R.6.608	Early Years and Place Planning	-713	-	-	-	-	- Existing	Secure savings by stopping or reducing non-statutory functions that encourage the provision and take-up of Early Years places, and by targeting support where need is greatest. Also, by bringing functions together further savings can be made without a significant impact on service provision. There is a risk that the LA will fall short of its places targets, that some children will not access places they need and that improvement will be jeopardised. However, the government is supporting the sector with free provision of places for 40% of 2 year olds and with an extension of the pupil premium.	C&YP
A/R.6.609	Business Support	-30	-30	-30	-	-	- Existing	Development of new IT systems and new ways of working will lead to more efficient use of business support capacity and enable us to reduce our business support capacity.	C&YP
A/R.6.610	Review traded units and traded activity	-129	-21	-	-	-	- New	Bring forward proposals to stop, restructure or reconfigure traded units that significantly under recover, ensuring that the full costs of running a traded service to the Council are covered.	C&YP
A/R.6.701	CFA Cross-Directorate Bring management of transport budgets together	-150	-500	-	-	-	- New	Manage transport budgets more efficiently by actively reviewing the services they support and finding efficiencies. CFA currently spends approximately £18.5m across services on home to school transport and transport for older people and people with disabilities, but these budgets are managed separately. It is believed that a general saving of 3.5% could be found across these budgets if they were managed together in 2015-16, and a further saving in 2016-17. An invest to save bid supports these savings.	Adults, C&YP

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Detailed Plans	Outline Plans
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Ref	Title	2015-16 £000	2016-17 £000	2017-18 £000	2018-19 £000	2019-20 £000	Type	Description	Committee
A/R.6.702	Timing of implementation of Care Act	-636	636	-	-	-	New	Careful timing of funding received to implement Care Act reforms. The practicalities of planning for the Care Act reforms means that some resources will not be necessary in 2015-16. However, they are anticipated to be necessary in 2016-17 as staffing levels increase, so this will create a pressure.	Adults, C&YP
6.999	Subtotal Savings	-24,403	-11,056	-7,455	-	-			
	UNIDENTIFIED SAVINGS TO BALANCE BUDGET	-	-13,752	-10,992	-15,666	-6,773			
	TOTAL GROSS EXPENDITURE	334,442	328,149	322,217	321,337	330,439			
7	FEES, CHARGES & RING-FENCED GRANTS								
A/R.7.001	Previous year's fees, charges & ring-fenced grants	-78,161	-92,828	-88,980	-87,402	-87,281	Existing	Previous year's fees and charges for the provision of services and ring-fenced grant funding rolled forward.	Adults, C&YP
A/R.7.002	Increase in fees, charges and schools income compared to 2014/15	-5,195	-	-	-	-	Existing	Adjustment for permanent changes to income expectation from decisions made in 2014-15.	Adults, C&YP
A/R.7.003	Fees and charges inflation	-863	-610	-630	-643	-656	Existing	Uplift in external charges to reflect inflation pressures on the costs of services.	Adults, C&YP
	Changes to fees & charges								
A/R.7.101	Charging for Looked After Children services	-50	-	-	-	-	Existing	Implement charging policy for Looked After Children. This will need to be considered alongside the administrative costs of retrieving the monies owed. Explore charging other Local Authorities for services.	C&YP
A/R.7.102	Income Target for Education Psychology services	-	-100	-	-	-	Existing	Opportunities for trading of the Specialist SEND services with schools is likely to increase. Having delivered on a contract with the Autism Education Training, there are now opportunities to deliver external training to other Local Authorities and to provide quality assurance.	C&YP
A/R.7.103	Increased surplus from trading activity in the Learning Directorate	-165	-280	-440	-	-	Existing	Income generated by traded activity in the Learning Directorate in 13/14 was just over £22.5 million. With a few exceptions, service delivery models are currently based on balancing budgets and keeping costs to users as low as possible. All traded activity either has been or is being reviewed to ensure that all costs to the Council are fully covered.	C&YP
A/R.7.104	Rental income at Jasmine House	-20	-	-	-	-	New	Rental income resulting from leasing property to a housing association as part of the change from residential care home to supported living model.	Adults
A/R.7.105	Alternative funding arrangements for children's services	-250	-	-	-	-		Short term investment will be used to develop and implement a fundraising and sponsorship strategy which enables CFA to identify sources of local, national and international funding and establishes a funding pipeline, with multi-year funding streams, to secure funding for medium term plans and projects that support strategic objectives. The strategy will build on an understanding and willingness which currently exists in the private sector that investment in public sector - whether through funding projects, supporting particular work streams or investment 'in kind' (through benefit from their skills and knowledge, or their volunteering and employment opportunities) - will improve the social capital and economic growth of the communities in which they operate.	C&YP

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Detailed Plans	Outline Plans
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Ref	Title	2015-16 £000	2016-17 £000	2017-18 £000	2018-19 £000	2019-20 £000	Type	Description	Committee
A/R.7.106	Align existing education funding to responsibilities	-350	-	-	-	-	New	Following recent reform to Dedicated Schools Grant and Education Services Grant, the opportunity has been taken to show high needs and early years funding directly within CFA budgets rather than as baseline budget received corporately. This is not a reduction in funding for current service.	C&YP
	Changes to ring-fenced grants								
A/R.7.201	Change in Public Health Grant	20	6,933	-	-	-	Existing	Change in ring-fenced Public Health grant to reflect change of function and treatment as a corporate grant from 2016-17 due to removal of ring-fence.	Adults, C&YP
A/R.7.202	Increase in NHS Funding	-2,496	-	-	-	-	Existing	New Better Care funding.	Adults
A/R.7.203	Care Act (New Burdens funding) Additional Assessments and care cap	-3,243	-2,429	2,648	764	-	New	New funding to support responsibilities under the Care Act.	Adults
A/R.7.204	Care Act New Duties (Better Care Fund)	-1,367	-	-	-	-	New	New funding to support responsibilities under the Care Act.	Adults
A/R.7.205	Care Act (New Burdens Funding) Social Care in Prisons	-354	-	-	-	-	New	New funding to support responsibilities under the Care Act.	Adults
A/R.7.206	Special Educational Needs and Disability (SEND) Implementation Grant	-334	334	-	-	-	New	Funding for implementation of SEND reforms.	C&YP
7.999	Subtotal Fees, Charges & Ring-fenced Grants	-92,828	-88,980	-87,402	-87,281	-87,937			
	TOTAL NET EXPENDITURE	241,614	239,169	234,815	234,056	242,502			

FUNDING SOURCES									
8	FUNDING OF GROSS EXPENDITURE								
A/R.8.001	Cash Limit Funding	-241,614	-239,169	-234,815	-234,056	-242,502	Existing	Net spend funded from general grants, business rates and Council Tax.	Adults, C&YP
A/R.8.002	Fees & Charges	-50,725	-51,715	-52,785	-53,428	-54,084	Existing	Fees and charges for the provision of services.	Adults, C&YP
A/R.8.003	Expected income from Cambridgeshire Maintained Schools	-15,426	-15,426	-15,426	-15,426	-15,426	Existing	Expected income from Cambridgeshire maintained schools.	C&YP
A/R.8.004	Public Health Grant	-6,933	-	-	-	-	Existing	Funding transferred to Service areas where the management of Public Health functions will be undertaken by other County Council officers, rather than directly by the Public Health Team.	Adults, C&YP
A/R.8.005	NHS Funding for Joint Working between Health and Social Care	-13,148	-13,148	-13,148	-13,148	-13,148	Existing	Increase in funding transfer from the NHS to social care.	Adults
A/R.8.006	Arts Council Funding	-591	-591	-591	-591	-591	Existing	Arts Council funding for the Music Hub.	C&YP
A/R.8.007	Youth Justice Board Good Practice Grant	-707	-707	-707	-707	-707	Existing	Youth Justice Board Good Practice Grant.	C&YP
A/R.8.008	Care Act (New Burdens Funding) Additional assessments and care cap	-3,243	-5,672	-3,024	-2,260	-2,260	New	Care Act New Burdens funding.	Adults
A/R.8.009	Care Act New Duties (Better Care Fund)	-1,367	-1,367	-1,367	-1,367	-1,367	New	Better Care Fund funding.	Adults
A/R.8.010	Care Act (New Burdens Funding) Social Care in Prisons	-354	-354	-354	-354	-354	New	Care Act New Burdens funding.	Adults

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Detailed Plans	Outline Plans
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Ref	Title	2015-16 £000	2016-17 £000	2017-18 £000	2018-19 £000	2019-20 £000	Type	Description	Committee
A/R.8.011	Special Educational Needs and Disability (SEND) Implementation Grant	-334	-	-	-	-		DfE SEND Implementation Grant.	C&YP
8.999	TOTAL FUNDING OF GROSS EXPENDITURE	-334,442	-328,149	-322,217	-321,337	-330,439			

MEMORANDUM: SAVINGS / INCREASED INCOME						
Savings	-24,403	-11,056	-7,455	-	-	-
Unidentified savings to balance budget	-	-13,752	-10,992	-15,666	-6,773	-
Changes to fees & charges	-835	-380	-440	-	-	-
TOTAL SAVINGS / INCREASED INCOME	-25,238	-25,188	-18,887	-15,666	-6,773	

MEMORANDUM: TOTAL CFA GROSS EXPENDITURE INCLUDING DSG-FUNDED ELEMENT								
	Non DSG-funded expenditure	334,442	328,149	322,217	321,337	330,439	Modified	Total gross expenditure for CFA not funded by the Dedicated Schools Grant (see table 3 above).
	DSG-funded expenditure	21,914	21,914	21,914	21,914	21,914	Modified	Total gross expenditure for CFA funded by the Dedicated Schools Grant (see table 6).
	TOTAL GROSS EXPENDITURE	356,356	350,063	344,131	343,251	352,353		

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Table 4: Capital Programme

Budget Period: 2015-16 to 2024-25

Summary of Schemes by Start Date	Total Cost £000	Previous Years £000	2015-16 £000	2016-17 £000	2017-18 £000	2018-19 £000	2019-20 £000	Later Years £000
Ongoing	81,531	35,094	7,356	5,656	5,004	4,921	4,896	18,604
Committed Schemes	138,610	73,802	60,346	2,262	450	250	250	1,250
2015-2016 Starts	71,245	4,301	28,719	33,334	2,303	1,294	1,294	-
2016-2017 Starts	15,184	923	545	8,350	5,099	267	-	-
2017-2018 Starts	72,075	342	300	1,652	38,655	26,420	4,706	-
2018-2019 Starts	60,850	-	-	120	1,000	11,500	18,010	30,220
2019-2020 Starts	108,760	-	-	-	-	200	12,940	95,620
2021-2022 Starts	11,250	-	-	-	-	-	-	11,250
2022-2023 Starts	22,580	-	-	-	-	-	-	22,580
2023-2024 Starts	21,950	-	-	-	-	-	-	21,950
TOTAL BUDGET	604,035	114,462	97,266	51,374	52,511	44,852	42,096	201,474

Summary of Schemes by Category	Total Cost £000	Previous Years £000	2015-16 £000	2016-17 £000	2017-18 £000	2018-19 £000	2019-20 £000	Later Years £000
Primary - New Communities	128,966	11,682	27,400	13,165	9,204	3,270	2,745	61,500
Primary - Demographic Pressures	108,953	36,529	31,291	5,907	4,999	6,117	5,550	18,560
Primary - Adaptations	5,341	1,550	980	170	1,650	900	91	-
Secondary - New Communities	112,946	8,573	13,600	968	18,155	22,600	19,050	30,000
Secondary - Demographic Pressures	140,560	9,129	10,936	23,460	11,755	5,500	8,220	71,560
Building Schools for the Future	9,118	8,664	250	204	-	-	-	-
Devolved Formula Capital	17,437	7,303	1,126	1,126	1,126	1,126	1,126	4,504
Condition, Maintenance & Suitability	48,657	20,657	4,000	3,000	3,000	3,000	3,000	12,000
Site Acquisition & Development	1,870	937	300	300	133	100	100	-
Temporary Accommodation	8,748	4,248	500	500	500	500	500	2,000
Short Breaks for Disabled Children & Social Care Minor Works	169	69	25	25	25	25	-	-
Children Support Services	10,379	3,270	4,179	570	470	270	270	1,350
Adult Social Care	10,891	1,851	2,679	1,979	1,494	1,444	1,444	-
TOTAL BUDGET	604,035	114,462	97,266	51,374	52,511	44,852	42,096	201,474

Ref	Scheme	Description	Linked Revenue Proposal	Scheme Start	Total Cost £000	Previous Years £000	2015-16 £000	2016-17 £000	2017-18 £000	2018-19 £000	2019-20 £000	Later Years £000	Committee
A/C.01 A/C.01.001	Primary - New Communities Trumpington Meadows, Cambridge	New 2 form entry school with 52 Early Years provision: £6,650k Basic Need requirement 420 places £1,500k Early Years Basic Need 52 places £1,500k Community facilities		Committed	9,650	9,650	-	-	-	-	-	-	C&YP

Section 4 - A: Children, Families and Adults Services

Table 4: Capital Programme

Budget Period: 2015-16 to 2024-25

Ref	Scheme	Description	Linked Revenue Proposal	Scheme Start	Total Cost £000	Previous Years £000	2015-16 £000	2016-17 £000	2017-18 £000	2018-19 £000	2019-20 £000	Later Years £000	
A/C.01.002	Northstowe 1st primary	New 3 form entry school with 52 Early Years provision: £8,170k Basic Need requirement 630 places £1,500k Early Years Basic Need 52 places £1,500k Community facilities - Children's Centre		Committed	11,170	655	10,300	215	-	-	-	-	C&YP
A/C.01.003	North West Cambridge (NIAB site)	New 2 form entry school with 52 Early Years provision: £6,651k Basic Need requirement 420 places £1,500k Early Years Basic Need 52 places £1,000k Community facilities - Children's Centre		2015-16	9,151	471	5,700	2,860	120	-	-	-	C&YP
A/C.01.004	Alconbury 1st primary	New 2 form entry school (with 3 form entry infrastructure) with 52 Early Years provision (Phase 1): £8,750k Basic Need requirement 420 places £1,500k Early Years Basic Need 52 places		2015-16	10,250	500	6,600	2,960	190	-	-	-	C&YP
A/C.01.005	Bearscoft, Godmanchester	New 1.5 form entry school (with 2 form entry core facilities) with 52 Early Years provision: £5,500k Basic Need requirement 315 places £1,500k Early Years Basic Need 52 places		2015-16	7,000	406	4,500	2,000	94	-	-	-	C&YP
A/C.01.007	Clay Farm / Showground	New 1 form entry school (with 2 form entry infrastructure) with 52 Early Years provision (Phase 1): £6,100k Basic Need requirement 210 places £1,500k Early Years Basic Need 52 places		2016-17	7,600	-	300	4,800	2,350	150	-	-	C&YP
A/C.01.010	Chatteris	New 1 form entry school with 26 Early Years provision: £6,875k Basic Need requirement 210 places £750k Early Years Basic Need 26 places		2017-18	7,625	-	-	250	4,900	2,300	175	-	C&YP
A/C.01.011	The Shade	Expansion of 2 forms of entry (Phase 2): £2,300k Basic Need requirement 210 places		2017-18	2,300	-	-	80	1,550	620	50	-	C&YP
A/C.01.012	Alconbury 1st primary	Expansion to 3 form entry school (Phase 2): £2,600k Basic Need requirement 210 places		2019-20	2,600	-	-	-	-	200	1,550	850	C&YP
A/C.01.014	Loves Farm primary	New 1.5 form entry school: £8,700k Basic Need requirement 315 places		2019-20	8,700	-	-	-	-	-	300	8,400	C&YP
A/C.01.015	Littleport 3rd primary	New 1 form entry school (with 2 form entry infrastructure) (Phase 1): £8,020k Basic Need requirement 210 places £750k Early Years Basic Need 26 places		2019-20	8,770	-	-	-	-	-	300	8,470	C&YP
A/C.01.016	NIAB 2nd primary	New 2 form entry school with 52 Early Years provision and community facilities: £7,950k Basic Need requirement 420 places £1,500k Early Years Basic Need 52 places £1,500k Community facilities - Children's Centre		2019-20	10,950	-	-	-	-	-	370	10,580	C&YP
A/C.01.017	Northstowe 2nd primary	New 2 form entry school with 52 Early Years provision and community facilities: £9,990k Basic Need requirement 420 places £1,260k Early Years Basic Need 52 places		2021-22	11,250	-	-	-	-	-	-	11,250	C&YP

Section 4 - A: Children, Families and Adults Services

Table 4: Capital Programme

Budget Period: 2015-16 to 2024-25

Ref	Scheme	Description	Linked Revenue Proposal	Scheme Start	Total Cost £000	Previous Years £000	2015-16 £000	2016-17 £000	2017-18 £000	2018-19 £000	2019-20 £000	Later Years £000	
A/C.01.019	Northstowe 3rd primary	New 2 form entry school with 52 Early Years provision and community facilities: £10,567k Basic Need requirement 420 places £1,333k Early Years Basic Need 52 places		2023-24	11,900	-	-	-	-	-	-	11,900	C&YP
A/C.01.020	Alconbury 2nd primary	New 2 form entry school with 52 Early Years provision and community facilities: £8,582k Basic Need requirement 420 places £1,468k Early Years Basic Need 52 places		2023-24	10,050	-	-	-	-	-	-	10,050	C&YP
Total - Primary - New Communities					128,966	11,682	27,400	13,165	9,204	3,270	2,745	61,500	
A/C.02	Primary - Demographic Pressures												
A/C.02.001	Isle of Ely Primary	New 3 form entry school with 52 Early Years provision: £10,278k Basic Need requirement 630 places £1,500k Early Years Basic Need 52 places £3,500k Highways works and access work to school site		Committed	15,278	2,682	12,400	196	-	-	-	-	C&YP
A/C.02.002	Thorndown Primary	Major rebuild of former junior and infant schools to provide a new 3 form entry school with 52 Early Years provision and 50 out of school club provision: £7,456k Basic Need requirement 210 places £1,000k Condition works (current school being demolished and also internal refurbishment) £1,500k Early Years Basic Need 52 places		Committed	9,956	9,836	120	-	-	-	-	-	C&YP
A/C.02.003	Hemingford Grey Primary School	Expansion from 1 to 1.5 form entry school with 26 Early Years provision: £1,975k Basic Need requirement 105 places £750k Early Years Basic Need 26 places		Committed	2,500	2,445	55	-	-	-	-	-	C&YP
A/C.02.004	Fawcett Primary, Cambridge	Expansion from 1 to 2 form entry school: £1,985k Basic Need requirement 210 places £115k Condition works (internal remodelling) £1,500k Early Years Basic Need 52 places £1,000k Children's Centre		Committed	4,600	3,296	1,200	104	-	-	-	-	C&YP
A/C.02.005	King's Hedges Primary, Cambridge	Expansion from 2 to 3 form entry school with 52 Early Years provision: £3,200k Basic Need requirement 210 places £1,500k Early Years Basic Need 52 places		Committed	4,900	718	4,100	82	-	-	-	-	C&YP
A/C.02.006	Millfield Primary, Littleport	Expansion from 1.5 to 2 form entry school: £1,680k Basic Need requirement 105 places		Committed	1,680	510	1,130	40	-	-	-	-	C&YP
A/C.02.007	Hardwick Second Campus (Cambourne)	New 1 form entry school (with 2 form entry core facilities) with 52 Early Years provision: £5,175k Basic Need requirement 210 places £1,500k Early Years Basic Need 52 places		Committed	6,675	4,507	2,086	82	-	-	-	-	C&YP

Section 4 - A: Children, Families and Adults Services

Table 4: Capital Programme

Budget Period: 2015-16 to 2024-25

Ref	Scheme	Description	Linked Revenue Proposal	Scheme Start	Total Cost £000	Previous Years £000	2015-16 £000	2016-17 £000	2017-18 £000	2018-19 £000	2019-20 £000	Later Years £000	
A/C.02.008	Cottenham	Expansion from 2 to 3 form entry school, including replacement of mobile classrooms and demolition of unsuitable accommodation: £3,560k Basic Need requirement 210 places £1,000k Condition works		Committed	4,560	3,239	1,250	71	-	-	-	-	- C&YP
A/C.02.009	St Neots, Loves Farm (Joint Scheme with Huntingdonshire District Council)	Expansion of 26 Early Years provision: £670k Early Years Basic Need 26 places		Committed	670	441	209	20	-	-	-	-	- C&YP
A/C.02.010	Orchards Primary, Wisbech	Expansion from 2 to 3 form entry school: £4,871k Basic Need requirement 210 places		Committed	4,871	3,600	1,171	100	-	-	-	-	- C&YP
A/C.02.011	Cavalry Primary, March	Expansion from 1.5 to 2 form entry school: £2,000k Basic Need requirement 105 places		Committed	2,000	850	1,100	50	-	-	-	-	- C&YP
A/C.02.012	Swavesey Primary	Expansion of 2 classrooms to replace temporary buildings and classroom accommodating Early Years provision and out of school club: £1,500k Basic need requirement 60 places £755k Early Years Basic Need 52 places		Committed	2,325	520	1,730	75	-	-	-	-	- C&YP
A/C.02.013	Brampton Primary	Expansion from 2 to 3 form entry school with 52 Early Years provision and 100 out of school club places: £2,940k Basic Need requirement 210 places £1,500k Early Years Basic Need 52 places £750k Condition Works		Committed	5,190	2,233	2,870	87	-	-	-	-	- C&YP
A/C.02.014	Huntingdon Primary	Expansion of 3 classrooms, to be completed in 2 phases: £1,024k Basic Need requirement 90 places		2015-16	1,024	679	325	20	-	-	-	-	- C&YP
A/C.02.015	Maple Grove	Expansion from 3 to 4 form entry infant school with 52 Early Years provision: £1,500k Basic Need requirement 90 places £1,200k Early Years Basic Need 52 places		2015-16	2,700	50	1,300	1,300	50	-	-	-	- C&YP
A/C.02.016	Wisbech	Expansion of 1 form of entry: £2,709k Basic Need requirement 210 places		2016-17	2,709	-	90	1,800	770	49	-	-	- C&YP
A/C.02.017	Little Paxton Primary	Expansion from 1 to 1.5 form entry school / replacement of temporary buildings: £800k Basic Need requirement 105 places		2016-17	800	10	20	450	300	20	-	-	- C&YP
A/C.02.018	Fordham	Expansion from 1 to 1.5 form entry school / replacement of temporary buildings: £925k Basic Need requirement 105 places		2016-17	925	47	-	280	580	18	-	-	- C&YP
A/C.02.019	Burwell	Expansion of 90 places: £1,000k Basic Need requirement, expansion of 90 places		2016-17	1,000	10	20	300	650	20	-	-	- C&YP
A/C.02.020	Fulbourn	Expansion of 60 places with 52 Early Years provision: £1,000k Basic Need requirement 60 places £750k Early Years Basic Need 52 places		2016-17	1,750	856	100	500	294	-	-	-	- C&YP
A/C.02.021	Orchard Park	Expansion of 24 Early Years provision: £400k Early Years Basic Need 24 places		2016-17	400	-	15	220	155	10	-	-	- C&YP
A/C.02.022	St Ives, Eastfield / Westfield / Wheatfields	Expansion of 1 form of entry: £3,000k Basic Need requirement 210 places		2017-18	3,000	-	-	130	1,900	900	70	-	- 0

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Table 4: Capital Programme

Budget Period: 2015-16 to 2024-25

Ref	Scheme	Description	Linked Revenue Proposal	Scheme Start	Total Cost £000	Previous Years £000	2015-16 £000	2016-17 £000	2017-18 £000	2018-19 £000	2019-20 £000	Later Years £000	
A/C.02.023	Westwood Junior	Expansion from 3 to 4 form entry junior school / replacement of temporary buildings: £1,850k Basic Need requirement 120 places		2018-19	1,850	-	-	-	100	1,200	550	-	C&YP
A/C.02.024	Wyton Primary	Replacement of 1 form entry school: £5,750k Basic Need requirement 210 places		2018-19	5,750	-	-	-	200	3,900	1,560	90	C&YP
A/C.02.025	Sawston Primary	Expansion of 1 form of entry: £1,800k Basic Need requirement 210 places		2019-20	1,800	-	-	-	-	-	270	1,530	C&YP
A/C.02.026	Benwick Primary	Expansion from 3 to 5 classrooms / replacement of temporary buildings: £500k Basic Need requirement 60 places		2019-20	500	-	-	-	-	-	500	-	C&YP
A/C.02.027	Harston Primary	Expansion / development required; waiting for the outcome of a feasibility report to confirm numbers: £500k Basic Need requirement		2019-20	500	-	-	-	-	-	500	-	C&YP
A/C.02.028	Melbourn Primary	Expansion of 2 classrooms: £500k Basic Need requirement 60 places		2019-20	500	-	-	-	-	-	500	-	C&YP
A/C.02.029	Robert Arkenstall Primary	Expansion of 1 classroom: £500k Basic Need requirement 30 places		2019-20	500	-	-	-	-	-	500	-	C&YP
A/C.02.030	Wilburton Primary	Expansion from 4 to 5 classrooms / replacement of temporary building: £500k Basic Need requirement 30 places		2019-20	500	-	-	-	-	-	500	-	C&YP
A/C.02.031	Wisbech	New 1 form entry school; this is to be an on-going review: £8,770k Basic Need requirement 210 places		2019-20	8,770	-	-	-	-	-	300	8,470	C&YP
A/C.02.032	March	New 1 form entry school (Phase 1): £8,770k Basic Need requirement 210 places		2019-20	8,770	-	-	-	-	-	300	8,470	C&YP
	Total - Primary - Demographic Pressures				108,953	36,529	31,291	5,907	4,999	6,117	5,550	18,560	
A/C.03	Primary - Adaptations												
A/C.03.001	Hauxton	Expansion of 1 classroom and extension of hall: £1,060k Basic Need requirement 30 places		Committed	1,060	630	400	30	-	-	-	-	C&YP
A/C.03.002	Dry Drayton	Expansion of 3 classrooms / replacement of temporary buildings: £800k Basic Need requirement 30 places £400k Early Years Basic Need 18 places		Committed	1,281	671	580	30	-	-	-	-	C&YP
A/C.03.003	Morley Memorial	Expansion of 2 classrooms and internal re-modelling with 52 Early Years provision: £1,500k Basic Need requirement 60 places £1,500k Early Years Basic Need 18 places		2017-18	3,000	249	-	110	1,650	900	91	-	C&YP
	Total - Primary - Adaptations				5,341	1,550	980	170	1,650	900	91	-	

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Table 4: Capital Programme

Budget Period: 2015-16 to 2024-25

Ref	Scheme	Description	Linked Revenue Proposal	Scheme Start	Total Cost £000	Previous Years £000	2015-16 £000	2016-17 £000	2017-18 £000	2018-19 £000	2019-20 £000	Later Years £000	
A/C.04	Secondary - New Communities												
A/C.04.001	Southern Fringe	New 5 form entry school with community facilities: £20,796k Basic Need requirement 750 places £1,500k Community facilities - Children's Centre		Committed	22,296	8,510	13,500	286	-	-	-	-	C&YP
A/C.04.002	North West Fringe	New 4 form entry school (Phase 1): £19,250k Basic Need requirement 600 places		2017-18	19,250	18	-	182	2,000	13,200	3,850	-	C&YP
A/C.04.003	Northstowe	New 4 form entry school (with 12 form entry core facilities): £21,400k Basic Need requirement 600 places		2017-18	21,400	45	100	400	15,655	5,000	200	-	C&YP
A/C.04.004	Alconbury Secondary	New 4 form entry school (with 8 form entry core facilities): £30,000k Basic Need requirement 600 places		2018-19	30,000	-	-	-	-	1,400	2,000	26,600	C&YP
A/C.04.005	Cambridge City	New 4 form entry school: £20,000k Basic Need requirement 600 places		2018-19	20,000	-	-	100	500	3,000	13,000	3,400	C&YP
	Total - Secondary - New Communities				112,946	8,573	13,600	968	18,155	22,600	19,050	30,000	
A/C.05	Secondary - Demographic Pressures												
A/C.05.001	Coleridge	Expansion from 4 to 5 form entry school: £4,500k Basic Need requirement 150 places		Committed	4,500	3,902	598	-	-	-	-	-	C&YP
A/C.05.002	Ely College	Expansion from 8 to 9 form entry school: £1,530k Basic Need requirement 150 places		Committed	1,530	1,470	60	-	-	-	-	-	C&YP
A/C.05.003	Swavesey Secondary - expansion 1 Form Entry	Expansion from 8 to 9 form entry school: £2,650k Basic Need requirement 150 places		Committed	2,650	1,532	1,078	40	-	-	-	-	C&YP
A/C.05.004	Littleport	New 4 form entry school (with 5 form entry core facilities) with new SEN school and 52 Early Years provision: £21,150k Basic Need requirement 600 places £1,500k Early Years Basic Need 26 places £12,000k SEN 110 places		2015-16	34,650	2,195	9,000	22,900	555	-	-	-	C&YP
A/C.05.005	North Cambridgeshire	New 4 form entry school: £15,500k Basic Need requirement 600 places		2017-18	15,500	30	200	500	11,000	3,500	270	-	C&YP
A/C.05.007	Bottisham Village College	Expansion from 7 to 8 form entry school: £3,250k Basic Need requirement 150 places		2018-19	3,250	-	-	20	200	2,000	900	130	C&YP
A/C.05.009	Cromwell community college, Chatteris	Expansion from 7 to 8 form entry school: £3,700k Basic Need requirement 150 places		2019-20	3,700	-	-	-	-	-	190	3,510	C&YP
A/C.05.010	8-10 Form Entry additional secondary capacity to serve March & Wisbech	New 8 to 10 form entry school: £47,600k Basic Need requirement 1200 - 1500 places		2019-20	47,600	-	-	-	-	-	6,700	40,900	C&YP
A/C.05.011	Cambourne secondary	Expansion to provide 6th form entry (Phase 2): £4,600k Basic Need requirement 150 places		2019-20	4,600	-	-	-	-	-	160	4,440	C&YP
A/C.05.012	St Neots Secondary - additional basic need capacity	Expansion of 300 places. £10,940 Basic Need requirement		2022-23	10,940	-	-	-	-	-	-	10,940	C&YP
A/C.05.013	Northstowe secondary - expansion 4 Form Entry. Phase 2	New 4 Form entry 600 place School(12FE Core Facilities) £11,640 Basic Need requirement 600 places		2022-23	11,640	-	-	-	-	-	-	11,640	C&YP
	Total - Secondary - Demographic Pressures				140,560	9,129	10,936	23,460	11,755	5,500	8,220	71,560	

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Table 4: Capital Programme

Budget Period: 2015-16 to 2024-25

Ref	Scheme	Description	Linked Revenue Proposal	Scheme Start	Total Cost £000	Previous Years £000	2015-16 £000	2016-17 £000	2017-18 £000	2018-19 £000	2019-20 £000	Later Years £000	
A/C.08 A/C.08.003	Building Schools for the Future BSF ICT for Fenland	BSF ICT funding is designed to allow PFI schools to gain the benefits of transformational change through ICT.		Committed	9,118	8,664	250	204	-	-	-	-	C&YP
	Total - Building Schools for the Future				9,118	8,664	250	204	-	-	-	-	
A/C.09 A/C.09.001	Devolved Formula Capital School Devolved Formula Capital	Funding is allocated directly to Cambridgeshire Maintained schools to enable them to undertake low level refurbishments and condition works.		Ongoing	17,437	7,303	1,126	1,126	1,126	1,126	1,126	4,504	C&YP
	Total - Devolved Formula Capital				17,437	7,303	1,126	1,126	1,126	1,126	1,126	4,504	
A/C.10 A/C.10.001	Condition, Maintenance & Suitability School Condition, Maintenance & Suitability	Funding which enables the Council to undertake work which addresses conditions and suitability needs identified in schools' asset management plans, ensuring places are sustainable and safe.		Ongoing	48,657	20,657	4,000	3,000	3,000	3,000	3,000	12,000	C&YP
	Total - Condition, Maintenance & Suitability				48,657	20,657	4,000	3,000	3,000	3,000	3,000	12,000	
A/C.11 A/C.11.001	Site Acquisition & Development Site Acquisition, Development, Analysis and Investigations	Funding which enables the Council to undertake investigations and feasibility studies into potential land acquisitions to determine their suitability for future school development sites.		Ongoing	1,870	937	300	300	133	100	100	-	C&YP
	Total - Site Acquisition & Development				1,870	937	300	300	133	100	100	-	
A/C.12 A/C.12.001	Temporary Accommodation Temporary Accommodation	Funding which enables the Council to increase the number of school places provision through use of mobile accommodation. This scheme covers the cost of purchasing new mobiles and the transportation of provision across the county to meet demand.		Ongoing	8,748	4,248	500	500	500	500	500	2,000	C&YP
	Total - Temporary Accommodation				8,748	4,248	500	500	500	500	500	2,000	

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Table 4: Capital Programme

Budget Period: 2015-16 to 2024-25

Ref	Scheme	Description	Linked Revenue Proposal	Scheme Start	Total Cost £000	Previous Years £000	2015-16 £000	2016-17 £000	2017-18 £000	2018-19 £000	2019-20 £000	Later Years £000	
A/C.13	Short Breaks for Disabled Children & Social Care Minor Works												
A/C.13.001	Children's Minor Works and Adaptions	Funding which enables remedial and essential work to be undertaken, maintaining the Council's in-house Looked After Children provision.		Ongoing	169	69	25	25	25	25	-	-	C&YP
	Total - Short Breaks for Disabled Children & Social Care Minor Works				169	69	25	25	25	25	-	-	
A/C.15	Children Support Services												
A/C.15.001	Cambridgeshire Alternative Education Service Minor Works	Funding which enables remedial and essential work to be undertaken by supplementing the Devolved formula allocations of Cambridgeshire Alternative Education Service.		Ongoing	229	29	20	20	20	20	20	100	C&YP
A/C.15.002	LA maintained Early Years Provision	Funding which enables the Council to increase the number of free Early Years funded places to ensure the Council meets its statutory obligation. This includes providing one-off payments to external providers to help meet demand as well as increasing capacity attached to Cambridgeshire primary schools.		Committed	2,900	1,791	709	200	200	-	-	-	C&YP
A/C.15.003	Trinity School Hartford, Huntingdon	This scheme provides for the relocation of the school's base in Huntingdon, which is unsuitable for the educational requirements and needs of the pupils and staff. The funding covers purchase of a site in St Neots and its redevelopment for use by Trinity and local early years and childcare providers.		Committed	4,500	1,200	3,200	100	-	-	-	-	C&YP
A/C.15.004	CFA Buildings & Capital Team Capitalisation	As part of CFA's revenue savings, £250k of salaries from the Buildings and Capital Team are to be capitalised on an ongoing basis.		Committed	2,750	250	250	250	250	250	250	1,250	C&YP
	Total - Children Support Services				10,379	3,270	4,179	570	470	270	270	1,350	
A/C.16	Adult Social Care												
A/C.16.004	Strategic Investments	This category enables the Council to make one-off investments in the care sector to support the strategic direction for Adult Social Care and Older People Mental Health Services, stimulating market capacity and improving care affordability.		Ongoing	1,460	-	1,000	460	-	-	-	-	Adults
A/C.16.005	Technology Initiatives	Investment in handheld devices to accompany the rollout of the Adults Integrated System (AIS). This should enable more case recording and information sharing to take place whilst assessment staff are face-to-face with service users.		Ongoing	510	285	100	75	50	-	-	-	Adults

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Budget Period: 2015-16 to 2024-25

Ref	Scheme	Description	Linked Revenue Proposal	Scheme Start	Total Cost £000	Previous Years £000	2015-16 £000	2016-17 £000	2017-18 £000	2018-19 £000	2019-20 £000	Later Years £000	
A/C.16.006	Enhanced Frontline	Department of Health funding to support adult social care delivery and develop community capacity. Areas include innovative alternatives to residential care, alternatives to residential care via community based services and service redesign to the care infrastructure.		Ongoing	2,451	1,566	285	150	150	150	150	-	Adults
A/C.16.007	Better Care Fund Capital Allocation	Capital resource in support of Better Care Fund (BCF) Objectives. The detailed spending plan will form part of the BCF strategy and programme to be agreed jointly with Clinical Commissioning Group and wider partners through the Health and Wellbeing Board and BCF Governance Arrangements. Note this funding was previously an existing Adult Social Care Capital Grant, now included within the BCF pooled budget arrangement.		2015-16	6,470	-	1,294	1,294	1,294	1,294	1,294	-	Adults
	Total - Adult Social Care				10,891	1,851	2,679	1,979	1,494	1,444	1,444	-	
	TOTAL BUDGET				604,035	114,462	97,266	51,374	52,511	44,852	42,096	201,474	

Funding	Total Funding £000	Previous Years £000	2015-16 £000	2016-17 £000	2017-18 £000	2018-19 £000	2019-20 £000	Later Years £000
Government Approved Funding								
Basic Need	106,701	23,950	4,102	3,814	10,000	10,000	9,527	45,308
Capital Maintenance	80,781	24,053	6,294	6,294	6,294	6,294	6,294	25,258
Devolved Formula Capital	17,437	7,303	1,126	1,126	1,126	1,126	1,126	4,504
Specific Grants	20,398	11,358	2,679	1,979	1,494	1,444	1,444	-
Total - Government Approved Funding	225,317	66,664	14,201	13,213	18,914	18,864	18,391	75,070
Locally Generated Funding								
Agreed Developer Contributions	40,114	14,828	11,137	9,399	4,730	20	-	-
Anticipated Developer Contributions	134,214	58	14,420	10,367	27,211	19,976	7,825	54,357
Prudential Borrowing	200,862	31,833	29,703	22,339	19,909	8,276	16,755	72,047
Prudential Borrowing (Repayable)	-	1,051	27,105	-4,644	-18,953	-2,984	-1,575	-
Other Contributions	3,528	28	700	700	700	700	700	-
Total - Locally Generated Funding	378,718	47,798	83,065	38,161	33,597	25,988	23,705	126,404
TOTAL FUNDING	604,035	114,462	97,266	51,374	52,511	44,852	42,096	201,474

Section 4 - A: Children, Families and Adults Services

Table 5: Capital Programme - Funding

Budget Period: 2015-16 to 2024-25

Summary of Schemes by Start Date						Total Funding £000	Grants £000	Develop. Contr. £000	Other Contr. £000	Capital Receipts £000	Prud. Borr. £000	Committee
Ongoing						81,531	74,048	1,662	28	-	5,793	
Committed Schemes						138,610	41,462	45,929	3,500	-	47,719	
2015-2016 Starts						71,245	10,682	27,677	-	-	32,886	
2016-2017 Starts						15,184	6,266	6,434	-	-	2,484	
2017-2018 Starts						72,075	17,769	32,994	-	-	21,312	
2018-2019 Starts						60,850	19,330	23,400	-	-	18,120	
2019-2020 Starts						108,760	24,882	36,232	-	-	47,646	
2021-2022 Starts						11,250	2,842	-	-	-	8,408	
2022-2023 Starts						22,580	14,226	-	-	-	8,354	
2023-2024 Starts						21,950	13,810	-	-	-	8,140	
TOTAL BUDGET						604,035	225,317	174,328	3,528	-	200,862	

Ref	Scheme	Linked Revenue Proposal	Net Revenue Impact	Scheme Start	Total Funding £000	Grants £000	Develop. Contr. £000	Other Contr. £000	Capital Receipts £000	Prud. Borr. £000	Committee
A/C.01	Primary - New Communities										
A/C.01.001	Trumpington Meadows, Cambridge			- Committed	9,650	3,836	6,927	-	-	-1,113	C&YP
A/C.01.002	Northstowe 1st primary			- Committed	11,170	105	11,065	-	-	-	C&YP
A/C.01.003	North West Cambridge (NIAB site)			- 2015-16	9,151	346	7,702	-	-	1,103	C&YP
A/C.01.004	Alconbury 1st primary			- 2015-16	10,250	-	9,734	-	-	516	C&YP
A/C.01.005	Bearscoft, Godmanchester			- 2015-16	7,000	655	5,080	-	-	1,265	C&YP
A/C.01.007	Clay Farm / Showground			- 2016-17	7,600	297	5,595	-	-	1,708	C&YP
A/C.01.010	Chatteris			- 2017-18	7,625	1,889	5,650	-	-	86	C&YP
A/C.01.011	The Shade			- 2017-18	2,300	2,048	152	-	-	100	C&YP
A/C.01.012	Alconbury 1st primary			- 2019-20	2,600	30	2,150	-	-	420	C&YP
A/C.01.014	Loves Farm primary			- 2019-20	8,700	150	-	-	-	8,550	C&YP
A/C.01.015	Littleport 3rd primary			- 2019-20	8,770	190	-	-	-	8,580	C&YP
A/C.01.016	NIAB 2nd primary			- 2019-20	10,950	170	8,145	-	-	2,635	C&YP
A/C.01.017	Northstowe 2nd primary			- 2021-22	11,250	2,842	-	-	-	8,408	C&YP
A/C.01.019	Northstowe 3rd primary			- 2023-24	11,900	4,900	-	-	-	7,000	C&YP
A/C.01.020	Alconbury 2nd primary			- 2023-24	10,050	8,910	-	-	-	1,140	C&YP
	Total - Primary - New Communities			-	128,966	26,368	62,200	-	-	40,398	
A/C.02	Primary - Demographic Pressures										
A/C.02.001	Isle of Ely Primary			- Committed	15,278	4,378	3,159	3,500	-	4,241	C&YP
A/C.02.002	Thorndown Primary			- Committed	9,956	3,099	1,003	-	-	5,854	C&YP
A/C.02.003	Hemingford Grey Primary School			- Committed	2,500	1,590	910	-	-	-	C&YP
A/C.02.004	Fawcett Primary, Cambridge			- Committed	4,600	513	4,000	-	-	87	C&YP
A/C.02.005	King's Hedges Primary, Cambridge			- Committed	4,900	1,246	503	-	-	3,151	C&YP
A/C.02.006	Millfield Primary, Littleport			- Committed	1,680	487	72	-	-	1,121	C&YP
A/C.02.007	Hardwick Second Campus (Cambourne)			- Committed	6,675	3,023	431	-	-	3,221	C&YP

Section 4 - A: Children, Families and Adults Services

Table 5: Capital Programme - Funding

Budget Period: 2015-16 to 2024-25

Ref	Scheme	Linked Revenue Proposal	Net Revenue Impact	Scheme Start	Total Funding £000	Grants £000	Develop. Contr. £000	Other Contr. £000	Capital Receipts £000	Prud. Borr. £000	
A/C.02.008	Cottenham			- Committed	4,560	3,490	-	-	-	1,070	C&YP
A/C.02.009	St Neots, Loves Farm (Joint Scheme with Huntingdonshire District Council)			- Committed	670	164	46	-	-	460	C&YP
A/C.02.010	Orchards Primary, Wisbech			- Committed	4,871	1,634	25	-	-	3,212	C&YP
A/C.02.011	Cavalry Primary, March			- Committed	2,000	534	16	-	-	1,450	C&YP
A/C.02.012	Swavesey Primary			- Committed	2,325	1,149	-	-	-	1,176	C&YP
A/C.02.013	Brampton Primary			- Committed	5,190	1,404	1,141	-	-	2,645	C&YP
A/C.02.014	Huntingdon Primary			- 2015-16	1,024	67	111	-	-	846	C&YP
A/C.02.015	Maple Grove			- 2015-16	2,700	742	50	-	-	1,908	C&YP
A/C.02.016	Wisbech			- 2016-17	2,709	2,248	-	-	-	461	C&YP
A/C.02.017	Little Paxton Primary			- 2016-17	800	36	629	-	-	135	C&YP
A/C.02.018	Fordham			- 2016-17	925	899	8	-	-	18	C&YP
A/C.02.019	Burwell			- 2016-17	1,000	1,000	-	-	-	-	C&YP
A/C.02.020	Fulbourn			- 2016-17	1,750	1,623	-	-	-	127	C&YP
A/C.02.021	Orchard Park			- 2016-17	400	163	202	-	-	35	C&YP
A/C.02.022	St Ives, Eastfield / Westfield / Wheatfields			- 2017-18	3,000	2,100	-	-	-	900	0
A/C.02.023	Westwood Junior			- 2018-19	1,850	523	-	-	-	1,327	C&YP
A/C.02.024	Wyton Primary			- 2018-19	5,750	2,159	-	-	-	3,591	C&YP
A/C.02.025	Sawston Primary			- 2019-20	1,800	1,800	-	-	-	-	C&YP
A/C.02.026	Benwick Primary			- 2019-20	500	500	-	-	-	-	C&YP
A/C.02.027	Harston Primary			- 2019-20	500	500	-	-	-	-	C&YP
A/C.02.028	Melbourn Primary			- 2019-20	500	500	-	-	-	-	C&YP
A/C.02.029	Robert Arkenstall Primary			- 2019-20	500	138	-	-	-	362	C&YP
A/C.02.030	Wilburton Primary			- 2019-20	500	-	-	-	-	500	C&YP
A/C.02.031	Wisbech			- 2019-20	8,770	6,126	-	-	-	2,644	C&YP
A/C.02.032	March			- 2019-20	8,770	120	7,020	-	-	1,630	C&YP
	Total - Primary - Demographic Pressures			-	108,953	43,955	19,326	3,500	-	42,172	
A/C.03	Primary - Adaptations										
A/C.03.001	Hauxton			- Committed	1,060	60	763	-	-	237	C&YP
A/C.03.002	Dry Drayton			- Committed	1,281	51	-	-	-	1,230	C&YP
A/C.03.003	Morley Memorial			- 2017-18	3,000	1,322	-	-	-	1,678	C&YP
	Total - Primary - Adaptations			-	5,341	1,433	763	-	-	3,145	
A/C.04	Secondary - New Communities										
A/C.04.001	Southern Fringe			- Committed	22,296	1,196	15,601	-	-	5,499	C&YP
A/C.04.002	North West Fringe			- 2017-18	19,250	-	18,892	-	-	358	C&YP
A/C.04.003	Northstowe			- 2017-18	21,400	3,651	8,300	-	-	9,449	C&YP
A/C.04.004	Alconbury Secondary			- 2018-19	30,000	1,080	23,400	-	-	5,520	C&YP
A/C.04.005	Cambridge City			- 2018-19	20,000	13,388	-	-	-	6,612	C&YP
	Total - Secondary - New Communities			-	112,946	19,315	66,193	-	-	27,438	

Section 4 - A: Children, Families and Adults Services

Table 5: Capital Programme - Funding

Budget Period: 2015-16 to 2024-25

Ref	Scheme	Linked Revenue Proposal	Net Revenue Impact	Scheme Start	Total Funding £000	Grants £000	Develop. Contr. £000	Other Contr. £000	Capital Receipts £000	Prud. Borr. £000	
A/C.05	Secondary - Demographic Pressures										
A/C.05.001	Coleridge			- Committed	4,500	532	267	-	-	3,701	C&YP
A/C.05.002	Ely College			- Committed	1,530	1,530	-	-	-	-	C&YP
A/C.05.003	Swavesey Secondary - expansion 1 Form Entry			- Committed	2,650	1,934	-	-	-	716	C&YP
A/C.05.004	Littleport			- 2015-16	34,650	2,402	5,000	-	-	27,248	C&YP
A/C.05.005	North Cambridgeshire			- 2017-18	15,500	6,759	-	-	-	8,741	C&YP
A/C.05.007	Bottisham Village College			- 2018-19	3,250	2,180	-	-	-	1,070	C&YP
A/C.05.009	Cromwell community college, Chatteris			- 2019-20	3,700	250	3,250	-	-	200	C&YP
A/C.05.010	8-10 Form Entry additional secondary capacity to serve March & Wisbech			- 2019-20	47,600	9,968	15,667	-	-	21,965	C&YP
A/C.05.011	Cambourne secondary			- 2019-20	4,600	4,440	-	-	-	160	C&YP
A/C.05.012	St Neots Secondary - additional basic need capacity			- 2022-23	10,940	10,240	-	-	-	700	C&YP
A/C.05.013	Northstowe secondary - expansion 4 Form Entry. Phase 2			- 2022-23	11,640	3,986	-	-	-	7,654	C&YP
	Total - Secondary - Demographic Pressures			-	140,560	44,221	24,184	-	-	72,155	
A/C.08	Building Schools for the Future										
A/C.08.003	BSF ICT for Fenland			0 Committed	9,118	8,664	-	-	-	454	C&YP
	Total - Building Schools for the Future			0	9,118	8,664	-	-	-	454	
A/C.09	Devolved Formula Capital										
A/C.09.001	School Devolved Formula Capital			0 Ongoing	17,437	17,437	-	-	-	-	C&YP
	Total - Devolved Formula Capital			0	17,437	17,437	-	-	-	-	
A/C.10	Condition, Maintenance & Suitability										
A/C.10.001	School Condition, Maintenance & Suitability			0 Ongoing	48,657	43,136	1,296	28	-	4,197	C&YP
	Total - Condition, Maintenance & Suitability			0	48,657	43,136	1,296	28	-	4,197	
A/C.11	Site Acquisition & Development										
A/C.11.001	Site Acquisition, Development, Analysis and Investigations			0 Ongoing	1,870	1,850	20	-	-	-	C&YP
	Total - Site Acquisition & Development			0	1,870	1,850	20	-	-	-	
A/C.12	Temporary Accommodation										
A/C.12.001	Temporary Accommodation			0 Ongoing	8,748	6,855	346	-	-	1,547	C&YP
	Total - Temporary Accommodation			0	8,748	6,855	346	-	-	1,547	
A/C.13	Short Breaks for Disabled Children & Social Care Minor Works										
A/C.13.001	Children's Minor Works and Adaptions			0 Ongoing	169	149	-	-	-	20	C&YP
	Total - Short Breaks for Disabled Children & Social Care Minor Works			0	169	149	-	-	-	20	

Section 4 - A: Children, Families and Adults Services

Table 5: Capital Programme - Funding

Budget Period: 2015-16 to 2024-25

Ref	Scheme	Linked Revenue Proposal	Net Revenue Impact	Scheme Start	Total Funding £000	Grants £000	Develop. Contr. £000	Other Contr. £000	Capital Receipts £000	Prud. Borr. £000	
A/C.15	Children Support Services										
A/C.15.001	Cambridgeshire Alternative Education Service Minor Works			0 Ongoing	229	200	-	-	-	29	C&YP
A/C.15.002	LA maintained Early Years Provision			0 Committed	2,900	843	-	-	-	2,057	C&YP
A/C.15.003	Trinity School Hartford, Huntingdon			0 Committed	4,500	-	-	-	-	4,500	C&YP
A/C.15.004	CFA Buildings & Capital Team Capitalisation			0 Committed	2,750	-	-	-	-	2,750	C&YP
	Total - Children Support Services		0		10,379	1,043	-	-	-	9,336	
A/C.16	Adult Social Care										
A/C.16.004	Strategic Investments			0 Ongoing	1,460	1,460	-	-	-	-	Adults
A/C.16.005	Technology Initiatives			0 Ongoing	510	510	-	-	-	-	Adults
A/C.16.006	Enhanced Frontline			0 Ongoing	2,451	2,451	-	-	-	-	Adults
A/C.16.007	Better Care Fund Capital Allocation			0 2015-16	6,470	6,470	-	-	-	-	Adults
	Total - Adult Social Care		0		10,891	10,891	-	-	-	-	
	TOTAL BUDGET				604,035	225,317	174,328	3,528	-	200,862	

Section 4 - A: Children, Families and Adults Services

Table 6: Revenue - Dedicated Schools Grant Overview

Budget Period: 2015-16 to 2019-20

Detailed Plans	Outline Plans
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Ref	Title	2015-16 £000	2016-17 £000	2017-18 £000	2018-19 £000	2019-20 £000	Type	Description	Committee
1	OPENING GROSS EXPENDITURE	22,695	21,914	21,914	21,914	21,914			
G/R.1.001	Transfer of function	-1,132	-	-	-	-	Existing	Transfer of function of DSG directly managed by CFA.	C&YP
1.999	REVISED OPENING GROSS EXPENDITURE	21,563	21,914	21,914	21,914	21,914			
2	INFLATION								
G/R.2.001	Inflation	351	378	401	400	400	Existing	Forecast pressure from inflation on services funded by the Dedicated Schools Grant.	C&YP
2.999	Subtotal Inflation	351	378	401	400	400			
3	DEMOGRAPHY AND DEMAND								
3.999	Subtotal Demography and Demand	-	-	-	-	-			
4	PRESSURES								
4.999	Subtotal Pressures	-	-	-	-	-			
5	INVESTMENTS								
5.999	Subtotal Investments	-	-	-	-	-			
6	SAVINGS								
G/R.6.001	Special Educational Needs management costs and training budget	-	-60	-40	-	-	Existing	Further reduction in management costs for support services for Special Educational Needs (SEN). Reduction in budget available to train CFA, schools and settings staff in identification of, and support for, SEN.	C&YP
6.999	Subtotal Savings	-	-60	-40	-	-			
	UNIDENTIFIED SAVINGS TO BALANCE BUDGET	-	-318	-361	-400	-400			
	TOTAL GROSS EXPENDITURE	21,914	21,914	21,914	21,914	21,914			
7	FEES, CHARGES & RING-FENCED GRANTS								
G/R.7.001	Previous year's DSG	-22,695	-21,914	-21,914	-21,914	-21,914	Modified	Previous year's DSG rolled forward.	C&YP
G/R.7.002	Overall change in DSG	781	-	-	-	-	Existing	Change in DSG directly managed by CFA including funding of inflation.	C&YP
7.999	Subtotal Fees, Charges & Ring-fenced Grants	-21,914	-21,914	-21,914	-21,914	-21,914			
	TOTAL NET EXPENDITURE	-	-	-	-	-			

Section 4 - A: Children, Families and Adults Services

Table 6: Revenue - Dedicated Schools Grant Overview

Budget Period: 2015-16 to 2019-20

Detailed Plans	Outline Plans
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Ref	Title	2015-16 £000	2016-17 £000	2017-18 £000	2018-19 £000	2019-20 £000	Type	Description	Committee
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FUNDING SOURCES									
8	FUNDING OF GROSS EXPENDITURE								
G/R.8.104	Dedicated Schools Grant	-21,914	-21,914	-21,914	-21,914	-21,914	Existing	Grant under regulation to support schools and education functions.	C&YP
8.999	TOTAL FUNDING OF GROSS EXPENDITURE	-21,914	-21,914	-21,914	-21,914	-21,914			

MEMORANDUM: SAVINGS / INCREASED INCOME					
Savings	-	-60	-40	-	-
Unidentified savings to balance budget	-	-318	-361	-400	-400
Changes to fees & charges	-	-	-	-	-
TOTAL SAVINGS / INCREASED INCOME	-	-378	-401	-400	-400

Section 4 - B: Economy, Transport and Environment Services

Table 1: Revenue - Summary of Net Budget by Operational Division

Budget Period: 2015-16 to 2019-20

Net Revised Opening Budget 2015-16 £000	Policy Line	Gross Budget 2015-16 £000	Fees, Charges & Ring-fenced Grants 2015-16 £000	Net Budget 2015-16 £000	Net Budget 2016-17 £000	Net Budget 2017-18 £000	Net Budget 2018-19 £000	Net Budget 2019-20 £000
	Executive Director							
369	Executive Director	-42	-26	-68	44	44	44	44
498	Business Support	532	-54	478	463	463	463	463
867	Subtotal Executive Director	490	-80	410	507	507	507	507
	Infrastructure Management & Operations							
136	Director of Infrastructure Management and Operations	139	-	139	139	139	139	139
	<i>Assets & Commissioning</i>							
4,479	Street Lighting	8,959	-4,046	4,913	5,195	5,284	5,360	5,436
28,691	Waste Disposal Including PFI	34,345	-4,147	30,198	28,877	28,117	28,383	28,562
992	Asset Management	1,405	-443	962	962	962	962	962
	<i>Local Infrastructure & Street Management</i>							
428	Road Safety	808	-364	444	594	494	494	494
-410	Traffic Manager	918	-1,419	-501	-706	-711	-711	-711
1,299	Network Management	1,202	-	1,202	1,202	1,202	1,202	1,202
4,469	Local Infrastructure & Streets	3,265	-11	3,254	3,234	3,234	3,234	3,234
2,205	Winter Maintenance	1,638	-	1,638	1,638	1,638	1,638	1,638
2,850	Local Infrastructure & Street Management Other	3,748	-869	2,879	2,722	2,368	2,518	2,673
	<i>Supporting Business & Communities</i>							
1,346	Communities & Business	1,744	-400	1,344	1,386	1,129	1,129	1,129
-	Parking Enforcement	3,068	-3,068	-	-	-	-	-
-	Recycling for Cambridgeshire & Peterborough	-	-	-	-	-	-	-
	<i>Community & Cultural Services</i>							
4,549	Libraries	4,826	-779	4,047	3,517	2,877	2,972	2,972
584	Archives	676	-78	598	528	360	360	360
-304	Registrars	903	-1,360	-457	-502	-496	-490	-485
896	Coroners	815	-	815	815	815	815	815
52,210	Subtotal Infrastructure Management & Operations	68,459	-16,984	51,475	49,601	47,412	48,005	48,420
	Strategy & Development							
132	Director of Strategy and Development	135	-	135	135	135	135	135
46	Transport & Infrastructure Policy & Funding	358	-206	152	152	152	152	152
	<i>Growth & Economy</i>							
621	Growth & Development	729	-133	596	596	596	596	596
338	County Planning, Minerals & Waste	502	-154	348	232	66	25	25

Section 4 - B: Economy, Transport and Environment Services

Table 1: Revenue - Summary of Net Budget by Operational Division

Budget Period: 2015-16 to 2019-20

Net Revised Opening Budget 2015-16 £000	Policy Line	Gross Budget 2015-16 £000	Fees, Charges & Ring-fenced Grants 2015-16 £000	Net Budget 2015-16 £000	Net Budget 2016-17 £000	Net Budget 2017-18 £000	Net Budget 2018-19 £000	Net Budget 2019-20 £000
144	Enterprise & Economy	111	-3	108	58	58	58	58
-	MLEI	257	-257	-	-	-	-	-
-24	Growth & Economy Other	1,499	-952	547	519	497	497	497
	<i>Major Infrastructure Delivery</i>							
-242	Major Infrastructure Delivery	428	-428	-	-	-	-	-
	<i>Passenger Transport</i>							
451	Park & Ride	2,421	-2,252	169	69	69	69	69
5,177	Concessionary Fares	5,472	-10	5,462	5,462	5,462	5,462	5,462
2,586	Passenger Transport Other	2,947	-637	2,310	1,927	1,727	1,727	1,727
	<i>Adult Learning & Skills</i>							
-	Adult Learning & Skills	2,655	-2,455	200	200	200	200	200
171	Learning Centres	956	-777	179	-	-	-	-
-	National Careers	469	-469	-	-	-	-	-
9,400	Subtotal Strategy & Development	18,939	-8,733	10,206	9,350	8,962	8,921	8,921
	Future Years							
-	Inflation	-	-	-	1,945	3,740	5,620	7,490
-	Savings	-	-	-	-1,495	-2,412	-5,288	-6,458
62,477	ETE BUDGET TOTAL	87,888	-25,797	62,091	59,908	58,209	57,765	58,880

Section 4 - B: Economy, Transport and Environment Services

Table 2: Revenue - Net Budget Changes by Operational Division

Budget Period: 2015-16

Policy Line	Net Revised Opening Budget £000	Net Inflation £000	Demography & Demand £000	Pressures £000	Investments £000	Savings & Income Adjustments £000	Net Budget £000
Executive Director							
Executive Director	369	6	-	-	-123	-320	-68
Business Support	498	13	-	-	-	-33	478
Subtotal Executive Director	867	19	-	-	-123	-353	410
Infrastructure Management & Operations							
Director of Infrastructure Management and Operations	136	3	-	-	-	-	139
<i>Assets & Commissioning</i>							
Street Lighting	4,479	210	56	-	398	-230	4,913
Waste Disposal Including PFI	28,691	871	256	480	-	-100	30,198
Asset Management	992	28	-	-	-	-58	962
<i>Local Infrastructure & Street Management</i>							
Road Safety	428	16	-	-	-	-	444
Traffic Manager	-410	-5	-	-	-	-86	-501
Network Management	1,299	3	-	-	-	-100	1,202
Local Infrastructure & Streets	4,469	15	-	-	-	-1,230	3,254
Winter Maintenance	2,205	23	10	-	-	-600	1,638
Local Infrastructure & Street Management Other	2,850	30	129	-	70	-200	2,879
<i>Supporting Business & Communities</i>							
Communities & Business	1,346	37	-	-	-	-39	1,344
Parking Enforcement	-	-	-	-	-	-	-
Recycling for Cambridgeshire & Peterborough	-	-	-	-	-	-	-
<i>Community & Cultural Services</i>							
Libraries	4,549	108	80	-	-	-690	4,047
Archives	584	14	-	-	-	-	598
Registrars	-304	3	3	-	-	-159	-457
Coroners	896	19	-	-	-	-100	815
Subtotal Infrastructure Management & Operations	52,210	1,375	534	480	468	-3,592	51,475
Strategy & Development							
Director of Strategy and Development	132	3	-	-	-	-	135
Transport & Infrastructure Policy & Funding	46	11	-	-	95	-	152
<i>Growth & Economy</i>							
Growth & Development	621	16	-	-	-	-41	596
County Planning, Minerals & Waste	338	10	-	-	-	-	348

Section 4 - B: Economy, Transport and Environment Services

Table 2: Revenue - Net Budget Changes by Operational Division

Budget Period: 2015-16

Policy Line	Net Revised Opening Budget £000	Net Inflation £000	Demography & Demand £000	Pressures £000	Investments £000	Savings & Income Adjustments £000	Net Budget £000
Enterprise & Economy	144	4	-	-	-	-40	108
MLEI	-	-	-	-	-	-	-
Growth & Economy Other	-24	15	-	-	593	-37	547
<i>Major Infrastructure Delivery</i>							
Major Infrastructure Delivery	-242	-	-	-	87	155	-
<i>Passenger Transport</i>							
Park & Ride	451	-12	-	-	-	-270	169
Concessionary Fares	5,177	285	-	-	-	-	5,462
Passenger Transport Other	2,586	37	-	-	-	-313	2,310
<i>Adult Learning & Skills</i>							
Adult Learning & Skills	-	-	-	200	-	-	200
Learning Centres	171	8	-	-	-	-	179
National Careers	-	-	-	-	-	-	-
Subtotal Strategy & Development	9,400	377	-	200	775	-546	10,206
ETE BUDGET TOTAL	62,477	1,771	534	680	1,120	-4,491	62,091

Section 4 - B: Economy, Transport and Environment Services

Table 3: Revenue - Overview

Budget Period: 2015-16 to 2019-20

Detailed Plans	Outline Plans
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Ref	Title	2015-16 £000	2016-17 £000	2017-18 £000	2018-19 £000	2019-20 £000	Type	Description	Committee
1	OPENING GROSS EXPENDITURE	86,962	87,888	84,966	83,385	83,092			
B/R.1.001	Base adjustments	-26	-	-	-	-	New	Premises related budgeted moved to Corporate Services	E&E, H&CI
B/R.1.005	Increased expenditure funded by additional income	413	-	-	-	-	New		E&E, H&CI
B/R.1.007	Transfer of Function - Responsibility for Bus Service Operators Grant	-	-	-273	-	-	Existing	Devolution from the Department for Transport of budget associated with Bus Service Operators Grant for bus services run under local authority contract.	E&E
1.999	REVISED OPENING GROSS EXPENDITURE	87,349	87,888	84,693	83,385	83,092			
2	INFLATION								
B/R.2.001	Inflation	1,904	2,085	1,938	2,025	2,017	Existing	Forecast pressure from inflation, based on detailed analysis incorporating national economic forecasts, specific contract inflation and other forecast inflationary pressures.	E&E, H&CI
2.999	Subtotal Inflation	1,904	2,085	1,938	2,025	2,017			
3	DEMOGRAPHY AND DEMAND								
B/R.3.001	Maintaining our infrastructure	139	143	146	150	155	Existing	Population increase leads to more infrastructure being built, as well as increased use of existing infrastructure, requiring more maintenance.	H&CI
B/R.3.002	Street Lighting	56	56	76	76	76	Existing	Additional energy and maintenance costs for streetlighting in new developments adopted by the County Council in the financial year and accrued into the PFI contract.	H&CI
B/R.3.003	Recycling Credits	58	20	41	43	44	Existing	To match increasing recycling rates and an increasing population.	H&CI
B/R.3.004	Growth in demand for Registration & Coroner Services	3	5	6	6	5	Existing	Predicted increase in customer demand for Registration and Coroner services linked to population increase.	H&CI
B/R.3.005	Impact of population growth on libraries and community hubs	80	-	-	60	-	Existing	Increased running costs arising from the provision of new community facilities in response to housing development and population growth across the County.	H&CI
B/R.3.006	Residual Waste	22	35	101	110	117	New	To cover the cost of landfilling additional waste produced by an increasing population.	H&CI
B/R.3.007	PFI Contract Waste	176	56	80	78	77	New	To cover the cost of handling additional waste produced by an increasing population.	H&CI
3.999	Subtotal Demography and Demand	534	315	450	523	474			
4	PRESSURES								
B/R.4.003	City Deal - Adult Learning Skills	200	-	-	-	-	New	Ensuring training is targeted to meet the skills needed to support economic growth.	E&E
B/R.4.004	Single-tier State Pension	-	246	-	-	-	New	The Government plans to abolish the State Second Pension on 1st April 2015. The Council currently receives a rebate on the amount of National Insurance contributions it pays as an employer because it has "contracted out" of the State Second Pension. This rebate will cease when the State Second Pension is abolished, resulting in an increase in the cost of National Insurance contributions which the Council is required to pay.	E&E
B/R.4.005	Waste PFI - Revision of funding gap	480	-42	-37	-60	-59	Modified	Differences in the Waste PFI are corporately funded. This funding adjustment balances the difference between the expected expenditure and the initial funding. The figures are negative to reflect an increase in savings and additional income.	H&CI
4.999	Subtotal Pressures	680	204	-37	-60	-59			

Section 4 - B: Economy, Transport and Environment Services

Table 3: Revenue - Overview

Budget Period: 2015-16 to 2019-20

Detailed Plans	Outline Plans
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Ref	Title	2015-16 £000	2016-17 £000	2017-18 £000	2018-19 £000	2019-20 £000	Type	Description	Committee
5	INVESTMENTS								
B/R.5.002	Recycling Centre Business Rates & Licences	-	-	5	95	-	Existing	Tax liability and operating licences linked to the phasing of the latest Recycling Centre Capital programme. From original bid included in 2011-2012 budget.	H&CI
B/R.5.003	Street Lighting PFI	398	274	13	-	-	Existing	Based on the Streetlighting contract, the original saving was made in the 2011-2012 budget.	H&CI
B/R.5.007	Use of ERDF funding for Superfast Broadband	-123	-	-	-	-	Existing	Revenue element of ERDF funding to be used for Superfast Broadband. Original investment in 2013-14 for one year only.	E&E
B/R.5.008	Use of DfT funding for 'Walking in Cities' project	-155	-	-	-	-	Existing	Funding for 'Walking in Cities' project. Original investment in 2013-14 for one year only.	E&E
B/R.5.009	Use of Local Sustainable Transport Funding	1,000	-1,000	-	-	-	New	Additional revenue grant funding from DfT for 2015-16 only.	E&E, H&CI
5.999	Subtotal Investments	1,120	-726	18	95	-			
6	SAVINGS								
	ETE Cross-Directorate								
B/R.6.003	Highways Services contract review - 2016	-	-300	-500	-	-	Existing	The existing Highway Services contract comes to an end in 2016. We are currently reviewing different options to deliver financial savings and expect to make 10% savings on the existing budget. This will build on 20% savings already achieved through the existing contract and the introduction of an asset management strategy.	H&CI
B/R.6.013	Reduce back office budgets and shift from manual to video Traffic Census	-33	-15	-	-	-	Existing	General efficiencies and reduction in IT, Training and Office Support budgets. Video counting is improving the efficiency of the Traffic Census process.	E&E
B/R.6.014	Employment Review costs	-165	-165	-	-	-	Existing	Reduction in employment costs. Savings will be allocated across Services on a pro rata basis.	E&E, H&CI
	Infrastructure Management & Operations								
B/R.6.105	Efficiencies from Highways Services Contract	-200	-	-	-	-	Modified	The current highways services contract delivers efficiencies year on year. New ways of working are continuously being explored to reduce overheads, improve systems, make operations more efficient. Substantial efficiency savings have been delivered in recent years and negotiations continue with the contractor to ensure delivery of the proposed savings identified for 2015/16. This will represent a further saving of approximately 2.5% of the budget.	H&CI
B/R.6.125	Reduce Highways Surveys	-58	-	-	-	-	Existing	Highway surveys will be reduced to only those that provide value to the County Council and its communities through its Asset Management Strategy. Some surveys for national comparison purposes will no longer be carried out.	H&CI
B/R.6.127	Reduce energy costs of streetlights	-230	-48	-	-	-	Existing	Requires switching off streetlights in residential areas between at least midnight and 6 am and further reduction in lighting levels at other times. This represents a further 21% of the Authority's resultant energy budget after the PFI has delivered 46% savings.	H&CI
B/R.6.129	Review waste management and recycling	-100	-1,390	-950	-	-	Modified	In conjunction with Defra, a review is being undertaken on the Waste PFI contract to identify future savings. All options are being explored, including possible reductions in service levels such as reduced hours or site closures at household recycling centres and contract review. The District Councils, as waste collection authorities, are key partners and the review is engaging with these authorities through the RECAP partnership to work towards an efficient joined up service. This saving represents 7.25% of that budget.	H&CI

Section 4 - B: Economy, Transport and Environment Services

Table 3: Revenue - Overview

Budget Period: 2015-16 to 2019-20

Detailed Plans	Outline Plans
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Ref	Title	2015-16 £000	2016-17 £000	2017-18 £000	2018-19 £000	2019-20 £000	Type	Description	Committee
B/R.6.132	Reduce winter maintenance service	-600	-	-	-	-	- Modified	Savings would be achieved through efficiencies, including route optimisation to reduce the fleet, leasing vehicles and improved forecasting information. Further savings would be achieved by reducing network coverage, which would result in a service covering approximately 34% of the county's road network, compared with the current level of approximately 40%.	H&CI
B/R.6.134	Reduce grass cutting of highways verges	-100	-	-	-	-	- Existing	Reduce the number of grass cuts of highway verges to two per year, but retaining existing provision for safety sight lines.	H&CI
B/R.6.135	Review Rights of Way provision	-50	-20	-	-	-	- Existing	Review the way in which Rights of Way is provided and make operational savings.	H&CI
B/R.6.139	Review communications and policy work	-28	-	-	-	-	- Existing	This activity within Supporting Business and Communities will be reviewed to create further efficiencies by working with other services whilst maintaining essential information for customers.	H&CI
B/R.6.142	Efficiencies achieved through whole systems approach to Waste	-	-	-37	-	-	- Modified	Work with District Councils is currently being undertaken to develop a 'whole systems approach' to Waste which will deliver savings and efficiencies.	H&CI
B/R.6.143	Reduce community grants	-15	-15	-15	-	-	- Modified	Legal advice provider grants given to local voluntary groups will be reduced. This proposal will have an impact on voluntary services dependent on public sector finance. Grants will be phased out in the medium term.	H&CI
B/R.6.148	Redefine Library Service provision and structure	-540	-515	-540	-	-	- Modified	A comprehensive review of library services will seek to deliver substantial savings through greater working with communities, leading to a reduction in Council provided services, further to previous savings of £2M. Support will be targeted to areas of greatest need and to build community capacity to take a greater role in running local services. There will be further joint delivery of services across the public sector through community hubs, although the level of service may be reduced to cut costs. Support services and the stock fund will be reduced, although there will be further development of partnerships with other library authorities to maximise the use of resources. 2015/16 savings will focus on reducing the cost of larger libraries, shifting from mobile services towards an enhanced 'Library at Home' service, reducing the stock fund, generating new income from the introduction of business support services in libraries, and making efficiencies in professional and support services.	H&CI
B/R.6.149	Cambridgeshire Archives and Local Studies (CALS) staffing efficiencies	-	-40	-143	-	-	- Modified	Fully integrate and streamline Cambridgeshire Archives and Local Studies staffing as part of relocation to a new joint Centre. This is a 31% saving, further to previous savings of £125k (14%) since 2010.	H&CI
B/R.6.150	Transfer Cromwell Museum to a charitable trust	-	-30	-	-	-	- Existing	Implement transfer to a new charitable organisation to secure long-term future.	H&CI
B/R.6.152	Coroners service efficiencies	-100	-	-	-	-	- Modified	Efficiencies and economies of scale from creating a single merged jurisdiction.	H&CI
B/R.6.156	Capitalise road patching repairs	-1,040	-	-	-	-	- New	Transfer of half of the revenue budget for patching to capital. This would have an impact on highway maintenance budgets in terms of requiring to capitalise further revenue work. In turn this would impact the number of highway improvement schemes able to be delivered.	H&CI
B/R.6.157	Work with partners to provide Road Safety education	-	-100	-100	-	-	- New	Further collaboration with other highway authorities and police forces.	H&CI
B/R.6.158	Roll out Business Hub across the county	-	-	-150	-	-	- New	Develop a one stop 'business hub' model for our regulatory work with businesses. Work with District Councils to consider whether more joined up and effective regulatory services can be provided.	H&CI
B/R.6.159	Rationalise community support	-	-25	-25	-	-	- New	Work collaboratively with other Services in the Council to provide a more integrated approach to improving community resilience.	H&CI

Section 4 - B: Economy, Transport and Environment Services

Table 3: Revenue - Overview

Budget Period: 2015-16 to 2019-20

Detailed Plans	Outline Plans
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Ref	Title	2015-16 £000	2016-17 £000	2017-18 £000	2018-19 £000	2019-20 £000	Type	Description	Committee
B/R.6.160	Working practice efficiencies arising from the Highway Asset Management Plan	-80	-	-	-	-	New	Improve working practices and provide greater clarity of the level of service we provide.	H&CI
	Strategy & Development								
B/R.6.206	Remove one planning enforcement post	-	-30	-	-	-	Existing	The minerals and waste functions will remain, although enforcement activity will reduce.	E&E
B/R.6.209	Cut additional support for Fenland Learning Centres	-	-179	-	-	-	New	This budget tops up a grant targeted at learners who are hard to reach and unemployed and require a level of support to progress to gaining skills and qualifications. As well as providing skills through learning, we have started to provide staff to support Job Clubs running in March and Wisbech Learning Centres with this funding. The complexities and difficulties of delivery in Fenland mean that the hardest to reach are often only reached as individuals or in small numbers meaning that traditional delivery models do not work and so we have adopted a different model of delivery. Under this model of delivery, the Council funding complements Skills for Learning grant and if the Council funding were to be lost, then the grant would also be at risk as the service is not viable without the total funding package. Without this service, the training which consists of a range of employability skills undertaken in the County Council Learning Centres would be reduced and at least one Learning Centre would be likely to close. In 2013/14, 1,000 learners benefited from this training and therefore this number would be reduced. This training is in addition to the main Skills Funding Agency grant funded training in Fenland.	E&E
B/R.6.210	Remove funding from MLEI	-7	-	-	-	-	New	Remove funding for part of postholder as MLEI comes to an end. Will have no impact on service.	E&E
B/R.6.211	Review effectiveness of Community Transport and Cambridgeshire Future Transport and reduce funding to CFT and Community Transport	-313	-383	-200	-	-	New	The budget is being reduced but there will be no impact on services until 2016/17 as one off community grant previously received will be used to cover the financial saving. To mitigate the impact of further budget reductions there will be a Member led review of Cambridgeshire Future Transport to improve integration across public transport, home to school transport and non emergency hospital transport. The review will assess which services are working well and pare back funding for services where ridership is not providing value for money. The review will examine the level of direct grant funding to Community Transport organisations and the funding of concessionary passholders using Dial a Ride schemes.	E&E
B/R.6.213	Review Planning functions across the county	-	-	-100	-	-	New	Increase joint working or develop shared service model or models with District Councils. Will need to be negotiated with Districts.	E&E
B/R.6.214	Review Enterprise and Economy (Economic Development) function	-40	-50	-	-	-	New	A shared service is currently being developed between the County and District Councils. This will allow a reduction in funding from the County Council due to more efficient working.	E&E
6.999	Subtotal Savings	-3,699	-3,305	-2,760	-	-			
	UNIDENTIFIED SAVINGS TO BALANCE BUDGET	-	-1,495	-917	-2,876	-1,170			
	TOTAL GROSS EXPENDITURE	87,888	84,966	83,385	83,092	84,354			

Section 4 - B: Economy, Transport and Environment Services

Table 3: Revenue - Overview

Budget Period: 2015-16 to 2019-20

Detailed Plans	Outline Plans
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Ref	Title	2015-16 £000	2016-17 £000	2017-18 £000	2018-19 £000	2019-20 £000	Type	Description	Committee
7	FEES, CHARGES & RING-FENCED GRANTS								
B/R.7.001	Previous year's fees, charges & ring-fenced grants	-23,737	-25,797	-25,058	-25,176	-25,327	Existing	Previous year's fees and charges for the provision of services and ring-fenced grant funding rolled forward.	E&E, H&CI
B/R.7.002	Fees and charges inflation	-133	-140	-143	-145	-147	Existing	Uplift in external charges to reflect inflation pressures on the costs of services.	E&E, H&CI
B/R.7.004	Additional budgeted income	-413	-	-	-	-	New		E&E, H&CI
	Changes to fees & charges								
B/R.7.102	Generate income through advertising and sponsorship at Park and Ride and Cambridgeshire Guided Busway	-50	-	-	-	-	Existing	Generate income through sale of advertising space on bus shelters and possibly billboards at Guided Busway stops and all seven Park and Ride sites.	E&E
B/R.7.103	Section 106 funding for Clay Farm Community Centre	-35	-	-	35	-	Existing	Section 106 funding to contribute towards the running costs of the library and other County Council provision as part of the Clay Farm Community Centre in its first three years. This will partially offset costs built into the budget	H&CI
B/R.7.104	Increase highways charges to cover costs	-86	-5	-5	-	-	Existing	Increased charges resulting from the review of charges across ETE. Further targeted review and monitoring of charges will continue.	H&CI
B/R.7.106	Increase Growth & Economy charges to cover costs	-41	-36	-16	-41	-	Existing	Fees relating to transport, planning and ecology advice.	E&E
B/R.7.107	Implement cost recovery model for Supporting Businesses and Communities	-56	-45	-30	-	-	Existing	Introduce a charging model for some services, such as business advice services and recovering the costs of our financial investigators work.	H&CI
B/R.7.108	Secure funding for the Historic Environment Team	-30	-28	-22	-	-	Existing	The team is to become self-funding by 2018-19.	E&E
B/R.7.109	Introduce parking charges at the 5 Cambridge Park and Ride sites	-100	-	-	-	-	Existing	Implemented July 2014.	E&E
B/R.7.110	Introduce charges for parking at Guided Busway sites	-120	-	-	-	-	Existing	Charges would apply at Longstanton and St Ives. Financial assessment will be considered by a future E&E Committee seeking approval to advertise the necessary Traffic Regulation Orders and commence procurement of equipment.	E&E
B/R.7.112	Create enterprise centres in Libraries - Surplus to Repayment of Financing Costs	-80	-25	-100	-	-	Existing	Optimise the potential of library buildings to support business start-ups and generate income.	H&CI
B/R.7.113	Increase Registration charges to cover costs	-159	-50	-	-	-	Modified	Introduction of new services and charges to generate further income.	H&CI
B/R.7.115	Secure percentage of S106 contributions to cover costs of negotiation	-	-50	-50	-	-	New	Explore legality and impact on site viability and significant time lag following introduction.	E&E
B/R.7.116	Further commercialisation of Park and Ride Services	-	-100	-	-	-	New	Explore options, including changing the use of the buildings and further commercialisation of the car parks.	E&E
B/R.7.118	Increase income from digital archive services	-	-	-25	-	-	New	This service is chargeable and so further income can be raised. Implement as part of a relocated Archives facility.	H&CI
B/R.7.119	Increase Libraries charges to cover costs	-35	-	-	-	-	New	Review fees and charges.	H&CI
B/R.7.120	Implementation of a permit scheme for streetworks	-	-200	-	-	-	New	Investigate implementation of a permit scheme for street works to increase the efficiency of how and when utility companies carry out road works.	H&CI
	Changes to ring-fenced grants								
B/R.7.201	ERDF grant funding for Superfast Broadband	123	-	-	-	-	Existing	ERDF grant funding for Superfast Broadband. Grant in 2013-14 for one year only.	E&E
B/R.7.202	Change in Public Health Grant	-	418	-	-	-	Existing	Change in ring-fenced Public Health grant to reflect treatment as a corporate grant from 2016-17 due to removal of ring-fence.	E&E, H&CI
B/R.7.203	DfT grant funding - Walking in Cities	155	-	-	-	-	Existing	Grant funding for Walking in Cities. Grant in 2013-14 for one year only.	E&E
B/R.7.204	Change in Bus Service Operators Grant	-	-	273	-	-	Existing	New ring-fenced Bus Service Operators Grant devolved from the Department of Transport for bus services run under local authority contract.	E&E

Section 4 - B: Economy, Transport and Environment Services

Table 3: Revenue - Overview

Budget Period: 2015-16 to 2019-20

Detailed Plans	Outline Plans
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Ref	Title	2015-16 £000	2016-17 £000	2017-18 £000	2018-19 £000	2019-20 £000	Type	Description	Committee
B/R.7.205	DfT grant - Local Sustainable Transport funding	-1,000	1,000	-	-	-	New	Extension of grant funding for 2015-16 only.	E&E, H&CI
7.999	Subtotal Fees, Charges & Ring-fenced Grants	-25,797	-25,058	-25,176	-25,327	-25,474			
	TOTAL NET EXPENDITURE	62,091	59,908	58,209	57,765	58,880			

FUNDING SOURCES									
8	FUNDING OF GROSS EXPENDITURE								
B/R.8.001	Cash Limit Funding	-62,091	-59,908	-58,209	-57,765	-58,880	Existing	Net spend funded from general grants, business rates and Council Tax.	E&E, H&CI
B/R.8.002	Public Health Grant	-418	-	-	-	-	Existing	Funding transferred to Service areas where the management of Public Health functions will be undertaken by other County Council officers, rather than directly by the Public Health Team.	E&E, H&CI
B/R.8.003	Fees & Charges	-14,387	-15,066	-15,457	-15,608	-15,755	Existing	Fees and charges for the provision of services.	E&E, H&CI
B/R.8.004	PFI Grant - Street Lighting	-3,944	-3,944	-3,944	-3,944	-3,944	Existing	PFI Grant from DfT for the life of the project.	H&CI
B/R.8.005	PFI Grant - Waste	-2,691	-2,691	-2,691	-2,691	-2,691	Existing	PFI Grant from DEFRA for the life of the project.	H&CI
B/R.8.008	DfT Grant - Bus Service Operators Grant	-273	-273	-	-	-	Existing	Department for Transport funding for bus services run under local authority contract.	E&E
B/R.8.009	DfT Grant - Local Sustainable Transport funding	-1,000	-	-	-	-	New	Department for Transport funding for Local Transport projects.	E&E, H&CI
B/R.8.010	Adult Learning & Skills Grants	-2,380	-2,380	-2,380	-2,380	-2,380	Existing	External grant funding for Adult Learning & Skills.	E&E
B/R.8.011	Learning Centre grants	-302	-302	-302	-302	-302	Existing	Learning Centre grant funding.	E&E
B/R.8.012	National Careers grant funding	-402	-402	-402	-402	-402	Existing	Funding for National Careers.	E&E
8.999	TOTAL FUNDING OF GROSS EXPENDITURE	-87,888	-84,966	-83,385	-83,092	-84,354			

MEMORANDUM: SAVINGS / INCREASED INCOME					
Savings	-3,699	-3,305	-2,760	-	-
Unidentified savings to balance budget	-	-1,495	-917	-2,876	-1,170
Changes to fees & charges	-792	-539	-248	-6	-
TOTAL SAVINGS / INCREASED INCOME	-4,491	-5,339	-3,925	-2,882	-1,170

Section 4 - B: Economy, Transport and Environment Services

Table 4: Capital Programme

Budget Period: 2015-16 to 2024-25

Summary of Schemes by Start Date	Total Cost £000	Previous Years £000	2015-16 £000	2016-17 £000	2017-18 £000	2018-19 £000	2019-20 £000	Later Years £000
Ongoing	160,553	41,330	22,377	20,539	19,469	19,419	19,419	18,000
Committed Schemes	290,007	185,395	54,159	41,427	5,346	2,570	370	740
2014-2015 Starts	20,340	-	-	5,000	5,000	5,735	667	3,938
2015-2016 Starts	100,351	-	20,351	20,000	20,000	20,000	20,000	-
2017-2018 Starts	25,000	-	-	-	-	-	-	25,000
TOTAL BUDGET	596,251	226,725	96,887	86,966	49,815	47,724	40,456	47,678

Ref	Scheme	Description	Linked Revenue Proposal	Scheme Start	Total Cost £000	Previous Years £000	2015-16 £000	2016-17 £000	2017-18 £000	2018-19 £000	2019-20 £000	Later Years £000	Committee
B/C.01	Integrated Transport												
B/C.1.002	Air Quality Monitoring	This funding is required to support Air Quality Monitoring.		Ongoing	106	-	23	23	20	20	20	-	E&E
B/C.1.009	Major Scheme Development	Funding for developing and delivering major schemes.		Ongoing	2,000	-	400	400	400	400	400	-	E&E
B/C.1.011	Local Highway Improvements (includes Accessibility & New Paths)	Allows local communities to bring forward proposals to address highway issues that are considered locally to be a priority. Local communities co-fund the works with the Council. In addition, this fund covers improvements to our Rights of Way network and improvements for accessibility.		Ongoing	2,410	-	482	482	482	482	482	-	H&CI
B/C.1.012	Safety Schemes	Allows improvements to the highway network to target accident cluster / high risk areas.		Ongoing	2,970	-	594	594	594	594	594	-	H&CI
B/C.1.015	Strategy Development & Integrated Transport Schemes	Resources to support the development of transport strategies and policies and to progress feasibility work and early scheme development.		Ongoing	1,725	-	345	345	345	345	345	-	E&E
B/C.1.019	Promoting Economic Growth - Delivering Strategy Aims	Funding to support delivering some of the projects highlighted in the Transport Plan. This includes long term plans such as the Countywide and Market Town Transport Strategies.		Ongoing	6,593	-	2,901	1,088	868	868	868	-	H&CI
B/C.1.021	Cambridgeshire Sustainable Transport Improvements	The focus is on countywide sustainable transport improvements, to include bus priority measures, cycleway improvements, sustainable travel and demand management proposals.		Ongoing	2,399	-	478	478	481	481	481	-	E&E, H&CI
	Total - Integrated Transport				18,203	-	5,223	3,410	3,190	3,190	3,190	-	
B/C.02	Operating the Network												
B/C.2.001	Carriageway & Footway Maintenance incl Cycle Paths	Allows the highway network throughout the county to be maintained. With the significant backlog of works to our highways well documented, this fund is crucial in ensuring that we are able to maintain our transport links.		Ongoing	33,500	-	6,700	6,700	6,700	6,700	6,700	-	H&CI
B/C.2.002	Rights of Way	Allows improvements to our Rights of Way network which provides an important local link in our transport network for communities.		Ongoing	790	-	140	155	165	165	165	-	H&CI

Section 4 - B: Economy, Transport and Environment Services

Table 4: Capital Programme

Budget Period: 2015-16 to 2024-25

Ref	Scheme	Description	Linked Revenue Proposal	Scheme Start	Total Cost £000	Previous Years £000	2015-16 £000	2016-17 £000	2017-18 £000	2018-19 £000	2019-20 £000	Later Years £000	
B/C.2.003	Street Lighting	Budget to implement the Street Lighting Policy changes made by the previous Cabinet in January 2013 to lessen the impact on communities of permanently removing streetlights.		Ongoing	175	-	140	35	-	-	-	-	H&CI
B/C.2.004	Bridge strengthening	Bridges form a vital part of the transport network. With many structures to maintain across the county it is important that we continue to ensure that the overall transport network can operate and our bridges are maintained.		Ongoing	11,304	-	2,248	2,264	2,264	2,264	2,264	-	H&CI
B/C.2.005	Traffic Signal Replacement	Traffic signals are a vital part of managing traffic throughout the county. Many signals require to be upgraded to help improve traffic flow and ensure that all road users are able to safely use the transport network.		Ongoing	4,140	-	600	1,540	700	650	650	-	H&CI
B/C.2.006	Smarter Travel Management - Int Highways Man Centre	The Integrated Highways Management Centre (IHMC) collects, processes and shares real time travel information to local residents, businesses and communities within Cambridgeshire. In emergency situations the IHMC provides information to ensure that the impact on our transport network is mitigated and managed.		Ongoing	974	-	179	195	200	200	200	-	H&CI
B/C.2.007	Smarter Travel Management - Real Time Bus Information	Provision of real time passenger information for the bus network.		Ongoing	787	-	137	155	165	165	165	-	H&CI
	Total - Operating the Network				51,670	-	10,144	11,044	10,194	10,144	10,144	-	
B/C.03	Infrastructure Management & Operations												
B/C.3.001	Highways Maintenance (carriageways only from 2015/16 onwards)	This fund allows us to increase our investment in the transport network throughout the county. With the significant backlog of works to our transport network well documented, this fund is crucial in ensuring that we reduce the rate of deterioration of our highways.		Ongoing	90,000	41,075	6,925	6,000	6,000	6,000	6,000	18,000	H&CI
B/C.3.012	Waste - Cambridge Area Growth	To deliver the HRC (Household Waste Recycling Centre) Strategy, by acquiring appropriate sites, gaining planning permission and designing and building the new facilities. New facilities are proposed in the greater Cambridge area, a site to replace the current facility at March and an extension at Wisbech HRC to avoid the need to shut the facility for skip exchanges. The proposal also includes funds to develop the St. Neots Re-use Centre at the current St. Neots HRC facility for use by the third sector.		2014-15	5,000	-	-	-	-	395	667	3,938	H&CI

Section 4 - B: Economy, Transport and Environment Services

Table 4: Capital Programme

Budget Period: 2015-16 to 2024-25

Ref	Scheme	Description	Linked Revenue Proposal	Scheme Start	Total Cost £000	Previous Years £000	2015-16 £000	2016-17 £000	2017-18 £000	2018-19 £000	2019-20 £000	Later Years £000	
B/C.3.101	Development of Archives Centre premises	Development of fit for purpose premises for Cambridgeshire Archives, to conserve and make available unique historical records of the county as part of an exciting new cultural heritage centre in partnership with Cambridgeshire University museums and archives.		Committed	4,131	131	3,000	1,000	-	-	-	-	H&CI
B/C.3.103	Public PC replacement programme: libraries and learning centre	This is a rolling programme to update the public PCs in libraries and library learning centres in order to replace equipment that has become obsolete and ensure continued service delivery. This is particularly important to support people to access learning, skills, transactions and employment online in response to the Digital by Default agenda.		Committed	256	156	100	-	-	-	-	-	H&CI
B/C.3.106	New Community Hub / Library Service Provision Cambourne	Contribution to the development of new community hub / library facilities in areas of growth in the county.		2015-16	151	-	151	-	-	-	-	-	H&CI
B/C.3.107	New Community Hub / Library Provision Clay Farm	Contribution to the development of a community centre / hub in Clay Farm, including library and other community facilities.		Committed	777	777	-	-	-	-	-	-	H&CI
B/C.3.108	New Community Hub / Library Service Provision Darwin Green	Contribution to the development of new community hub / library facilities in areas of growth in the county.		2014-15	340	-	-	-	-	340	-	-	H&CI
	Total - Infrastructure Management & Operations				100,655	42,139	10,176	7,000	6,000	6,735	6,667	21,938	
B/C.04	Strategy & Development												
B/C.4.001	Ely Crossing	The project will alleviate traffic congestion on the A142 at the level crossing adjacent to Ely railway station, which will benefit local businesses and residents. The station area is a gateway to the City. Implementation of the bypass option would remove a significant amount of traffic around the station and enhance the gateway area, which will make the City more attractive to tourists and improve the local environment.		Committed	36,000	2,320	9,451	23,203	1,026	-	-	-	E&E
B/C.4.002	Cambridge Science Park Station	Cambridge Science Park Station will be a new railway station which will provide links to transport routes for cyclists, pedestrians and bus users. The station will be built in the area of Chesterton sidings, close to the Science Park, St John's Innovation Centre and Cambridge Business Park. The railway station will provide a huge boost for the local economy, and will kick start development and the creation of jobs by improving accessibility and journey times.		Committed	30,000	5,000	20,000	5,000	-	-	-	-	E&E

Section 4 - B: Economy, Transport and Environment Services

Table 4: Capital Programme

Budget Period: 2015-16 to 2024-25

Ref	Scheme	Description	Linked Revenue Proposal	Scheme Start	Total Cost £000	Previous Years £000	2015-16 £000	2016-17 £000	2017-18 £000	2018-19 £000	2019-20 £000	Later Years £000	
B/C.4.005	Northstowe	Planned investment with South Cambridgeshire and the Homes and Communities Agency in a Joint Venture to bring forward Northstowe Phases 2 and 3. The investment will be repaid from the surplus made from the development.		2014-15	15,000	-	-	5,000	5,000	5,000	-	-	E&E
B/C.4.006	Guided Busway	Guided Busway construction contract retention payments.		Committed	151,147	148,557	370	370	370	370	370	740	E&E
B/C.4.014	Huntingdon West of Town Centre Link Road	The 520 metre link road will consist of a single carriageway, with footpaths either side, and new junctions on Ermine Street and Brampton Road. This new road will provide a link from Ermine Street to Brampton Road, close to the railway station junction.		Committed	10,534	8,805	1,729	-	-	-	-	-	E&E
B/C.4.017	Cambridge Cycling Infrastructure	Cambridge Cycling Infrastructure		Committed	5,533	990	2,253	2,290	-	-	-	-	E&E
B/C.4.021	Chisholm Trail Scheme Development	This cycle route will link together three centres of employment in the city along a North / South axis, including: Addenbrooke's hospital, the CB1 Area and the Science park. The Trail will reduce the levels of congestion by taking vehicles off key city centre roads, including Hills Road and Milton Road and around the Cambridge Science Park Station.		Committed	2,050	100	400	100	1,450	-	-	-	E&E
B/C.4.023	King's Dyke	The level crossing at King's Dyke between Whittlesey and Peterborough has long been a problem for people using the A605. The downtime of the barriers at the crossing causes traffic to queue for significant periods of time and this situation will get worse as rail traffic increases along the Ely to Peterborough railway line in the future. The issue is also made worse during the winter months as the B1040 at North Brink often floods, leading to its closure and therefore increasing traffic use of the A605 across King's Dyke.		Committed	13,629	322	4,843	7,964	500	-	-	-	E&E
B/C.4.024	Soham Station	Proposed new railway station at Soham to support new housing development.		Committed	6,200	500	-	1,500	2,000	2,200	-	-	E&E
B/C.4.028	A14	Improvement of the A14 between Cambridge and Huntingdon. This is a scheme led by the Highways Agency but in order to secure delivery, a local contribution to the total scheme cost, which is in excess of £1bn, is required. The Council element of this local contribution is £25m and it is proposed that it should be paid in equal instalments over a period of 25 years commencing 2017.		2017-18	25,000	-	-	-	-	-	-	25,000	E&E

Section 4 - B: Economy, Transport and Environment Services

Table 4: Capital Programme

Budget Period: 2015-16 to 2024-25

Ref	Scheme	Description	Linked Revenue Proposal	Scheme Start	Total Cost £000	Previous Years £000	2015-16 £000	2016-17 £000	2017-18 £000	2018-19 £000	2019-20 £000	Later Years £000
B/C.4.030	City Deal schemes	The Greater Cambridge City Deal has been agreed with Central Government to provide £100m over five years for infrastructure to support growth and development in Cambridge and South Cambridgeshire. The three authorities plus the University and Local Enterprise Partnership have formed a City Deal Board which will set the priorities for investment.		2015-16	100,000	-	20,000	20,000	20,000	20,000	20,000	-
	Total - Strategy & Development				395,093	166,594	59,046	65,427	30,346	27,570	20,370	25,740
B/C.05	Other Schemes											
B/C.5.001	Making Assets Count	This funding is for the Programme resource for the Making Assets Count (MAC) Programme, which brings public sector organisations together in a partnership that uses their combined property portfolio in a more efficient & effective manner to deliver better public services and reduce the cost of occupying property.		Ongoing	680	255	85	85	85	85	85	-
B/C.5.002	Investment in Connecting Cambridgeshire	Connecting Cambridgeshire is working to ensure businesses, residents and public services can make the most of opportunities offered by a fast-changing digital world. Led by the Council, this ambitious partnership programme is improving Cambridgeshire's broadband, mobile and Wi-Fi coverage, whilst supporting online skills, business growth and technological innovation to meet future digital challenges.		Committed	29,750	17,737	12,013	-	-	-	-	-
B/C.5.003	Heritage Lottery fund contribution for Wisbech	Contribution to scheme in Wisbech being led by Fenland District Council.		2015-16	200	-	200	-	-	-	-	-
	Total - Other Schemes				30,630	17,992	12,298	85	85	85	85	-
	TOTAL BUDGET				596,251	226,725	96,887	86,966	49,815	47,724	40,456	47,678

Funding	Total Funding £000	Previous Years £000	2015-16 £000	2016-17 £000	2017-18 £000	2018-19 £000	2019-20 £000	Later Years £000
Government Approved Funding								
Department for Transport	287,159	95,489	33,334	33,334	33,334	33,334	33,334	25,000
Specific Grants	22,404	8,054	7,850	6,500	-	-	-	-
Total - Government Approved Funding	309,563	103,543	41,184	39,834	33,334	33,334	33,334	25,000
Locally Generated Funding								
Agreed Developer Contributions	38,335	10,303	8,506	7,310	4,100	2,795	3,067	2,254

Section 4 - B: Economy, Transport and Environment Services

Table 4: Capital Programme

Budget Period: 2015-16 to 2024-25

Funding	Total Funding £000	Previous Years £000	2015-16 £000	2016-17 £000	2017-18 £000	2018-19 £000	2019-20 £000	Later Years £000
Anticipated Developer Contributions	20,284	3,018	1,201	725	-	340	-	15,000
Growing Places Fund	-	2,033	-1,017	-1,016	-	-	-	-
Prudential Borrowing	146,059	47,329	21,427	31,618	9,611	8,285	6,085	21,704
Prudential Borrowing (Repayable)	-	18,474	-3,850	-2,054	2,770	2,970	-2,030	-16,280
Other Contributions	52,010	12,025	29,436	10,549	-	-	-	-
Refund Expected from Developer on Guided Bus	30,000	30,000	-	-	-	-	-	-
Total - Locally Generated Funding	286,688	123,182	55,703	47,132	16,481	14,390	7,122	22,678
TOTAL FUNDING	596,251	226,725	96,887	86,966	49,815	47,724	40,456	47,678

Section 4 - B: Economy, Transport and Environment Services

Table 5: Capital Programme - Funding

Budget Period: 2015-16 to 2024-25

Summary of Schemes by Start Date					Total Funding £000	Grants £000	Develop. Contr. £000	Other Contr. £000	Capital Receipts £000	Prud. Borr. £000	Committee
Ongoing					160,553	69,659	3,203	-	-	87,691	
Committed Schemes					290,007	114,904	38,629	82,010	-	54,464	
2014-2015 Starts					20,340	-	16,636	-	-	3,704	
2015-2016 Starts					100,351	100,000	151	-	-	200	
2017-2018 Starts					25,000	25,000	-	-	-	-	
TOTAL BUDGET					596,251	309,563	58,619	82,010	-	146,059	
Ref	Scheme	Linked Revenue Proposal	Net Revenue Impact	Scheme Start	Total Funding £000	Grants £000	Develop. Contr. £000	Other Contr. £000	Capital Receipts £000	Prud. Borr. £000	Committee
B/C.01	Integrated Transport										
B/C.1.002	Air Quality Monitoring		-	Ongoing	106	106	-	-	-	-	
B/C.1.009	Major Scheme Development		-	Ongoing	2,000	2,000	-	-	-	-	
B/C.1.011	Local Highway Improvements (includes Accessibility & New Paths)		-	Ongoing	2,410	2,410	-	-	-	-	
B/C.1.012	Safety Schemes		-	Ongoing	2,970	2,970	-	-	-	-	
B/C.1.015	Strategy Development & Integrated Transport Schemes		-	Ongoing	1,725	1,725	-	-	-	-	
B/C.1.019	Promoting Economic Growth - Delivering Strategy Aims		-	Ongoing	6,593	4,340	2,253	-	-	-	E&E, H&CI
B/C.1.021	Cambridgeshire Sustainable Transport Improvements		-	Ongoing	2,399	2,399	-	-	-	-	
	Total - Integrated Transport		-		18,203	15,950	2,253	-	-	-	H&CI
B/C.02	Operating the Network										
B/C.2.001	Carriageway & Footway Maintenance incl Cycle Paths		-	Ongoing	33,500	33,500	-	-	-	-	
B/C.2.002	Rights of Way		-	Ongoing	790	790	-	-	-	-	
B/C.2.003	Street Lighting		-	Ongoing	175	175	-	-	-	-	
B/C.2.004	Bridge strengthening		-	Ongoing	11,304	11,304	-	-	-	-	
B/C.2.005	Traffic Signal Replacement		-	Ongoing	4,140	3,190	950	-	-	-	
B/C.2.006	Smarter Travel Management - Int Highways Man Centre		-	Ongoing	974	974	-	-	-	-	H&CI
B/C.2.007	Smarter Travel Management - Real Time Bus Information		-	Ongoing	787	787	-	-	-	-	
	Total - Operating the Network		-		51,670	50,720	950	-	-	-	H&CI
B/C.03	Infrastructure Management & Operations										
B/C.3.001	Highways Maintenance (carriageways only from 2015/16 onwards)		-	Ongoing	90,000	2,989	-	-	-	87,011	
B/C.3.012	Waste - Cambridge Area Growth		-	2014-15	5,000	-	1,296	-	-	3,704	
B/C.3.101	Development of Archives Centre premises		-	Committed	4,131	-	-	-	-	4,131	
B/C.3.103	Public PC replacement programme: libraries and learning centre		-	Committed	256	-	-	-	-	256	
B/C.3.106	New Community Hub / Library Service Provision Cambourne		-	2015-16	151	-	151	-	-	-	
B/C.3.107	New Community Hub / Library Provision Clay Farm		-	Committed	777	-	527	-	-	250	H&CI
B/C.3.108	New Community Hub / Library Service Provision Darwin Green		-	2014-15	340	-	340	-	-	-	
	Total - Infrastructure Management & Operations		-		100,655	2,989	2,314	-	-	95,352	

Section 4 - B: Economy, Transport and Environment Services

Table 5: Capital Programme - Funding

Budget Period: 2015-16 to 2024-25

Ref	Scheme	Linked Revenue Proposal	Net Revenue Impact	Scheme Start	Total Funding £000	Grants £000	Develop. Contr. £000	Other Contr. £000	Capital Receipts £000	Prud. Borr. £000	
B/C.04	Strategy & Development										
B/C.4.001	Ely Crossing		-	Committed	36,000	6,654	-	5,318	-	24,028	E&E
B/C.4.002	Cambridge Science Park Station		-	Committed	30,000	-	-	30,000	-	-	E&E
B/C.4.005	Northstowe		37,294	2014-15	15,000	-	15,000	-	-	-	E&E
B/C.4.006	Guided Busway		-	Committed	151,147	92,500	26,753	31,894	-	-	E&E
B/C.4.014	Huntingdon West of Town Centre Link Road		-	Committed	10,534	-	4,266	3,768	-	2,500	E&E
B/C.4.017	Cambridge Cycling Infrastructure		-	Committed	5,533	-	5,533	-	-	-	E&E
B/C.4.021	Chisholm Trail Scheme Development		-	Committed	2,050	-	1,550	500	-	-	E&E
B/C.4.023	King's Dyke		-	Committed	13,629	8,000	-	3,545	-	2,084	E&E
B/C.4.024	Soham Station		-	Committed	6,200	1,000	-	500	-	4,700	E&E
B/C.4.028	A14		-	2017-18	25,000	25,000	-	-	-	-	E&E
B/C.4.030	City Deal schemes		-	2015-16	100,000	100,000	-	-	-	-	E&E
	Total - Strategy & Development		37,294		395,093	233,154	53,102	75,525	-	33,312	
B/C.05	Other Schemes										
B/C.5.001	Making Assets Count		-	Ongoing	680	-	-	-	-	680	E&E
B/C.5.002	Investment in Connecting Cambridgeshire		-	Committed	29,750	6,750	-	6,485	-	16,515	E&E
B/C.5.003	Heritage Lottery fund contribution for Wisbech		-	2015-16	200	-	-	-	-	200	E&E
	Total - Other Schemes		-		30,630	6,750	-	6,485	-	17,395	
	TOTAL BUDGET				596,251	309,563	58,619	82,010	-	146,059	

Section 4 - C: Corporate and Managed Services

Table 1: Revenue - Summary of Net Budget by Operational Division

Budget Period: 2015-16 to 2019-20

Net Revised Opening Budget 2015-16 £000	Policy Line	Gross Budget 2015-16 £000	Fees, Charges & Ring-fenced Grants 2015-16 £000	Net Budget 2015-16 £000	Net Budget 2016-17 £000	Net Budget 2017-18 £000	Net Budget 2018-19 £000	Net Budget 2019-20 £000
	Corporate Services							
743	Corporate Director	849	-165	684	1,006	1,006	1,006	1,006
2,319	Business Transformation	2,585	-136	2,449	2,306	2,065	2,082	2,100
430	Chief Executive's Office	442	-3	439	439	439	439	439
1,240	Communications & Community Engagement	1,135	-191	945	945	945	945	945
194	Elections	198	-	198	198	198	198	198
945	Redundancy, Pensions & Injury	1,152	-195	958	958	958	958	958
5,870	Subtotal Corporate Services	6,361	-689	5,672	5,851	5,610	5,627	5,645
	Managed Services							
1,109	Building Maintenance	1,212	-80	1,131	1,131	1,131	1,131	1,131
-3,099	County Farms	668	-3,842	-3,174	-3,249	-3,324	-3,324	-3,324
275	Effective Property Asset Management	265	-144	121	121	-864	-1,085	-1,256
169	External Audit	163	-	163	163	163	163	163
-19	Finance Managed	287	-318	-31	69	69	69	69
1,453	Insurance	1,483	-	1,483	1,483	1,483	1,483	1,483
1,801	IT Managed	1,834	-	1,834	1,834	1,834	1,834	1,834
981	Members Allowances	990	-5	985	985	985	985	985
125	Organisational & Workforce Development Managed	128	-	128	128	128	128	128
5,635	Property Managed	5,947	-443	5,504	4,544	4,050	3,950	3,850
1,000	Transformation Fund	1,000	-	1,000	1,000	1,000	1,000	1,000
9,432	Subtotal Managed Services	13,978	-4,833	9,145	8,210	6,656	6,335	6,064
	Future Years							
-	Inflation	-	-	-	393	747	1,118	1,490
-	Savings	-	-	-	-412	-263	-310	-599
15,302	CS BUDGET TOTAL	20,339	-5,522	14,817	14,042	12,750	12,770	12,600

Section 4 - C: Corporate and Managed Services

Table 2: Revenue - Net Budget Changes by Operational Division

Budget Period: 2015-16

Policy Line	Net Revised Opening Budget £000	Net Inflation £000	Demography & Demand £000	Pressures £000	Investments £000	Savings & Income Adjustments £000	Net Budget £000
Corporate Services							
Corporate Director	743	20	-	-	-	-78	684
Business Transformation	2,319	58	13	-	8	51	2,449
Chief Executive's Office	430	10	-	-	-	-1	439
Communications & Community Engagement	1,240	33	-	48	-	-376	945
Elections	194	4	-	-	-	-	198
Redundancy, Pensions & Injury	945	19	-	-	-	-6	958
Subtotal Corporate Services	5,870	143	13	48	8	-410	5,672
Managed Services							
Building Maintenance	1,109	22	-	-	-	-	1,131
County Farms	-3,099	-	-	-	-	-75	-3,174
Effective Property Asset Management	275	6	-	-	-100	-59	121
External Audit	169	3	-	-	-	-10	163
Finance Managed	-19	3	-	-	-	-15	-31
Insurance	1,453	29	-	-	-	-	1,483
IT Managed	1,801	34	-	-	-	-	1,834
Members Allowances	981	4	-	-	-	-	985
Organisational & Workforce Development Managed	125	3	-	-	-	-	128
Property Managed	5,635	182	-	-	-	-313	5,504
Transformation Fund	1,000	-	-	-	-	-	1,000
Subtotal Managed Services	9,432	285	-	-	-100	-472	9,145
CS BUDGET TOTAL	15,302	428	13	48	-92	-882	14,817

Section 4 - C: Corporate and Managed Services

Table 3: Revenue - Overview

Budget Period: 2015-16 to 2019-20

Detailed Plans	Outline Plans
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Ref	Title	2015-16 £000	2016-17 £000	2017-18 £000	2018-19 £000	2019-20 £000	Type	Description	Committee
1	OPENING GROSS EXPENDITURE	21,085	20,339	19,496	19,387	19,701			
C/R.1.001	Base Adjustments	-369	-	-	-	-	New	Adjustment for permanent changes to base budget from decisions made in 2014-15.	GPC
1.999	REVISED OPENING GROSS EXPENDITURE	20,716	20,339	19,496	19,387	19,701			
2	INFLATION								
C/R.2.001	Inflation	448	415	377	394	395	Modified	Forecast pressure from inflation, based on detailed analysis incorporating national economic forecasts, specific contract inflation and other forecast inflationary pressures.	GPC
2.999	Subtotal Inflation	448	415	377	394	395			
3	DEMOGRAPHY AND DEMAND								
C/R.3.001	Customer Services Demography	13	17	17	17	18	Modified	Increases in demography growth may increase contact volumes to Customer Services (Contact Centre).	GPC
3.999	Subtotal Demography and Demand	13	17	17	17	18			
4	PRESSURES								
C/R.4.003	Reinstatement of Voluntary Sector Infrastructure Budget Shortfall	48	-	-	-	-	New	The Council provides grant funding to a small number of voluntary sector infrastructure organisations, who in turn provide advice and support to voluntary groups and promote and co-ordinate volunteer activity across Cambridgeshire. The draft 2013/14 Business Plan contained proposals to reduce this funding, which were partially implemented. The base budget shortfall in 2013/14 and 2014/15 has been funded from operational underspends. This is not a sustainable solution and this bid will reinstate the funding into the base budget.	GPC
C/R.4.004	Single-tier State Pension	-	157	-	-	-	New	The Government plans to abolish the State Second Pension on 1st April 2015. The Council currently receives a rebate on the amount of National Insurance contributions it pays as an employer because it has "contracted out" of the State Second Pension. This rebate will cease when the State Second Pension is abolished, resulting in an increase in the cost of National Insurance contributions which the Council is required to pay.	GPC
4.999	Subtotal Pressures	48	157	-	-	-			
5	INVESTMENTS								
C/R.5.001	Contact Centre - customer service advisors	-	-160	-	-	-	Existing	Removal of 2 year investment in year 2015-16.	GPC
C/R.5.002	Digital by Default	-250	-	-	-	-	Existing	Removal of one off funding to develop and implement digital solutions in year 2015-16.	GPC
C/R.5.003	Exploitation of Digital solutions	258	-	-258	-	-	New	A number of organisation wide digital solutions have been procured and implemented, as part of the Digital First and Smarter Business Programme. In order to fully exploit these solution and roll out across the organisation, capacity is required to do so. This 2 year bid is to retain the level of staffing who are currently on fixed term contracts (to end of Mar 15) funded outside of revenue, to continue the delivery of digital solutions.	GPC
C/R.5.902	Property Rationalisation Resource (Managed)	-	-45	-75	-	-	Existing	Phased removal of two year investment in resource to support property rationalisation project.	GPC

Section 4 - C: Corporate and Managed Services

Table 3: Revenue - Overview

Budget Period: 2015-16 to 2019-20

Detailed Plans	Outline Plans
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Ref	Title	2015-16 £000	2016-17 £000	2017-18 £000	2018-19 £000	2019-20 £000	Type	Description	Committee
C/R.5.952	Making Assets Count Market Towns Project (March)	-100	-	-	-50	-	Existing	Phased removal of revenue investment for staffing costs to support the Making Assets Count Market Towns Project (March) capital scheme. Links to capital proposal C/C.2.107.	GPC
5.999	Subtotal Investments	-92	-205	-333	-50	-			
6	SAVINGS								
	CS Cross-Service								
C/R.6.001	Customer Service and Transformation Directorate Review	-349	-	-	-	-	New	The saving, which represents 8% of net budget, will be achieved through reductions in staffing by focusing the Directorate's work on critical functions to support the delivery of the Council's priorities. This will involve working in a more integrated way across teams to maximise effectiveness.	GPC
	Corporate Director								
C/R.6.101	HealthWatch Efficiency	-61	-	-	-	-	Existing	Reduction in funding to healthwatch and introduction of single advocacy provision for Cambridgeshire.	GPC
	Managed								
C/R.6.901	Reduction in External Audit Fees	-10	-	-	-	-	New	Reduction in external audit costs to reflect reduced fees.	GPC
C/R.6.902	Corporate Subscriptions	-15	-	-	-	-	New	Reduction as a result of the review of Corporate subscriptions paid by Cambridgeshire County Council.	GPC
C/R.6.903	Rationalisation of Property Portfolio	-300	-815	-319	-	-	Existing	Rationalisation of CCC property portfolio.	GPC
C/R.6.904	Effective Property Asset Management	-59	-	-	-	-	New	Reduction in budget available to fund revenue costs associated with the Effective Property Asset Management project.	GPC
6.999	Subtotal Savings	-794	-815	-319	-	-			
	UNIDENTIFIED SAVINGS TO BALANCE BUDGET	-	-412	149	-47	-289			
	TOTAL GROSS EXPENDITURE	20,339	19,496	19,387	19,701	19,825			
7	FEES, CHARGES & RING-FENCED GRANTS								
C/R.7.001	Previous year's fees, charges & ring-fenced grants	-5,414	-5,522	-5,454	-6,637	-6,931	Modified	Previous year's fees and charges for the provision of services and ring-fenced grant funding rolled forward.	GPC
C/R.7.002	Fees and charges inflation	-20	-22	-23	-23	-23	Existing	Uplift in external charges to reflect inflation pressures on the costs of services.	GPC
	Changes to fees & charges								
C/R.7.101	Offices Joint Venture	-	-100	-100	-100	-100	Existing	Creation of a joint venture to exploit the latent value of major office building(s) through alternative uses, subject to planning permission, e.g. residential to provide a substantial revenue stream to be shared between CCC and its partner.	GPC
C/R.7.102	Housing provision (primarily for rent) on CCC portfolio	-	-	-80	-160	-160	Existing	Housing provision (at discounted market rents / shared equity). Links to capital proposal C/C.2.104.	GPC
C/R.7.104	County Farms Investment (Viability) - Repayment of Financing Costs	-75	-75	-75	-	-	Existing	Increase in County Farms rental income resulting from capital investment. Links to capital proposal C/C.2.101.	GPC

Section 4 - C: Corporate and Managed Services

Table 3: Revenue - Overview

Budget Period: 2015-16 to 2019-20

Detailed Plans	Outline Plans
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Ref	Title	2015-16 £000	2016-17 £000	2017-18 £000	2018-19 £000	2019-20 £000	Type	Description	Committee
C/R.7.105	Renewable Energy Soham - Repayment of Financing Costs	-	-	-905	-11	-11	Modified	Income generation resulting from capital investment in solar farm at Soham. Element to repay financing costs. Links to capital proposal C/C.2.102.	GPC
C/R.7.106	Renewable Energy Soham - Surplus to Repayment of Financing Costs	-	-	-	-	-	Modified	Income generation resulting from capital investment in solar farm at Soham. Element to surplus to repaying financing costs.	GPC
C/R.7.107	Solar PV - Repayment of Financing Costs	-10	1	-	1	-	Existing	Income generation resulting from installation of solar PV at a further 5 CCC non-school sites. Element to repay financing costs.	GPC
C/R.7.108	Solar PV - Surplus to Repayment of Financing Costs	-3	-1	-	-1	-	Existing	Income generation resulting from installation of solar PV at a further 5 CCC non-school sites. Element surplus to repayment of financing costs.	GPC
C/R.7.201	Changes to ring-fenced grants Change in Public Health Grant	-	265	-	-	-	Existing	Change in ring-fenced Public Health grant to reflect treatment as a corporate grant from 2016-17 due to removal of ring-fence.	GPC
7.999	Subtotal Fees, Charges & Ring-fenced Grants	-5,522	-5,454	-6,637	-6,931	-7,225			
	TOTAL NET EXPENDITURE	14,817	14,042	12,750	12,770	12,600			

FUNDING SOURCES									
8	FUNDING OF GROSS EXPENDITURE								
C/R.8.001	Cash Limit Funding	-14,817	-14,042	-12,750	-12,770	-12,600	Existing	Net spend funded from general grants, business rates and Council Tax.	GPC
C/R.8.002	Public Health Grant	-265	-	-	-	-	Existing	Funding transferred to Service areas where the management of Public Health functions will be undertaken by other County Council officers, rather than directly by the Public Health Team.	GPC
C/R.8.003	Fees & Charges	-5,257	-5,454	-6,637	-6,931	-7,225	Modified	Fees and charges for the provision of services.	GPC
8.999	TOTAL FUNDING OF GROSS EXPENDITURE	-20,339	-19,496	-19,387	-19,701	-19,825			

MEMORANDUM: SAVINGS / INCREASED INCOME					
Savings	-794	-815	-319	-	-
Unidentified savings to balance budget	-	-412	149	-47	-289
Changes to fees & charges	-88	-175	-1,160	-271	-271
TOTAL SAVINGS / INCREASED INCOME	-882	-1,402	-1,330	-318	-560

Section 4 - C: Corporate and Managed Services

Table 4: Capital Programme

Budget Period: 2015-16 to 2024-25

Summary of Schemes by Start Date	Total Cost £000	Previous Years £000	2015-16 £000	2016-17 £000	2017-18 £000	2018-19 £000	2019-20 £000	Later Years £000
Ongoing	31,572	5,252	1,395	5,445	5,440	5,440	5,440	3,160
Committed Schemes	34,888	7,168	8,470	15,551	1,000	1,000	-	1,699
2015-2016 Starts	2,000	-	1,820	20	20	20	20	100
TOTAL BUDGET	68,460	12,420	11,685	21,016	6,460	6,460	5,460	4,959

Ref	Scheme	Description	Linked Revenue Proposal	Scheme Start	Total Cost £000	Previous Years £000	2015-16 £000	2016-17 £000	2017-18 £000	2018-19 £000	2019-20 £000	Later Years £000	Committee
C/C.01	Corporate Services												
C/C.1.001	Essential CCC Business Systems Upgrade	Windows 2003 servers come to the end of their life in July 2015. The majority of all organisation wide customer / digital systems currently sit on these servers, which will require upgrading.		2015-16	300	-	300	-	-	-	-	-	GPC
	Total - Corporate Services				300	-	300	-	-	-	-	-	
C/C.02	Managed Services												
C/C.2.001	Optimising the benefits of IT for Smarter Business Working	IT provision to the Council will be significantly redesigned and optimised to support the transformation working envisioned by the Council as defined by the Smarter Business programme. This will involve an increase in mobile working (smart phones, tablets and laptops) and a smaller set of 'desktop' devices, likely provisioned using Thin Client technology.		Committed	3,375	675	1,840	860	-	-	-	-	GPC
C/C.2.002	Implementing IT Resilience Strategy for Data Centres	To establish mirrored data centre facilities for LGSS service users, in order to maintain IT services in the event of failure of one of the sites.		2015-16	500	-	500	-	-	-	-	-	GPC
C/C.2.003	IT Infrastructure Investment	This scheme continues the delivery of upgrades / refresh of the core IT software and hardware systems that underpin use of IT across the Council into 2015-16 and 2016-17.		Committed	2,400	1,250	950	200	-	-	-	-	GPC
C/C.2.004	Communications & Storage Infrastructure Refresh	Refresh of existing communications and storage infrastructure.		2015-16	1,000	-	1,000	-	-	-	-	-	GPC
C/C.2.005	Microsoft Enterprise Agreement for CCC	Microsoft software is deeply embedded in the Council's IT services, from desktop office automation, email and operating systems, to collaboration (SharePoint) and integration (BizTalk) services, and server operating systems and management tools. An Enterprise Agreement is offered by Microsoft as a way to buy and support licences for their software products as a bundle. This is at a lower cost than buying the components separately, and delivers additional benefits such as technical training and support.		Committed	1,902	402	500	1,000	-	-	-	-	GPC

Section 4 - C: Corporate and Managed Services

Table 4: Capital Programme

Budget Period: 2015-16 to 2024-25

Ref	Scheme	Description	Linked Revenue Proposal	Scheme Start	Total Cost £000	Previous Years £000	2015-16 £000	2016-17 £000	2017-18 £000	2018-19 £000	2019-20 £000	Later Years £000	
C/C.2.101	County Farms investment (Viability)	To invest in projects which protect and improve the County Farms Estates' revenue potential, asset value and long term viability.	C/R.7.104	Committed	8,031	4,031	1,000	1,000	1,000	1,000	-	-	GPC
C/C.2.102	Renewable Energy - Soham	Investment in a solar farm to maximize potential revenue from Council land holdings, helping to secure national energy supplies and helping meet Government carbon reduction targets.	C/R.7.105 C/R.7.106	Committed	12,030	150	203	9,978	-	-	-	1,699	GPC
C/C.2.103	Local Plans - representations	Making representations to Local Plans and where appropriate following through to planning applications with a view to adding value to County Farms and other Council land, whilst meeting Council objectives through the use / development of such land.		Ongoing	1,548	1,178	45	45	40	40	40	160	GPC
C/C.2.104	Housing provision (primarily for rent) on CCC portfolio	Development of the new "affordable" housing requirement related to an open market residential planning consent for development on Council owned land in order to generate an ongoing income stream.	C.R.7.102	Ongoing	17,500	300	200	4,250	4,250	4,250	4,250	-	GPC
C/C.2.105	Closed Landfill Sites Development	Investigation and subsequent project(s) to maximize the potential income from developing the Council's closed landfill sites and reduce / mitigate the Council's potential future liabilities for these sites under the contaminated land regulations.		Committed	200	25	175	-	-	-	-	-	GPC
C/C.2.106	Disposal / Relocation of Huntingdon Highways Depot	Relocation of Huntingdon Depot to a more suitable location, taking the opportunity to work more closely with Making Assets Count (MAC) partners and Council contractors, possibly through the creation of a joint operation centre.		Committed	1,625	75	50	1,500	-	-	-	-	GPC
C/C.2.107	MAC Market Towns Project (March)	Work within the MAC partnership to deliver property-related benefits in key market towns, including public service hubs, housing, retail and regeneration, with significant revenue savings and substantial capital receipts for the Council and its partners. The first phase will focus on March.	C/R.5.952	Committed	1,780	150	630	1,000	-	-	-	-	GPC
C/C.2.108	Community Hubs - Sawston	To develop a community hub in Sawston combining the library, children's centre, locality team and flexible community meeting facilities, in close association with Sawston Village College.		Committed	1,250	65	1,180	5	-	-	-	-	GPC
C/C.2.109	Community Hubs - East Barnwell	Creation of a community hub in the Abbey Ward by renovating and extending East Barnwell community centre and adjoining preschool. To accommodate a library, a base for the South City locality team, to extend the childcare facility to address insufficiency in local provision, as well as provide flexible community facilities with dedicated space for young people.		Committed	1,950	200	1,742	8	-	-	-	-	GPC

Section 4 - C: Corporate and Managed Services

Table 4: Capital Programme

Budget Period: 2015-16 to 2024-25

Ref	Scheme	Description	Linked Revenue Proposal	Scheme Start	Total Cost £000	Previous Years £000	2015-16 £000	2016-17 £000	2017-18 £000	2018-19 £000	2019-20 £000	Later Years £000
C/C.2.110	Community Hubs	To provide space in a community where people can access facilities, information, advice and guidance about a range of services under one roof, as the 'face to face channel' for Council services.		Committed	345	145	200	-	-	-	-	-
C/C.2.111	Shire Hall	This budget is used to carry out essential maintenance and potentially limited improvements required to occupy Shire Hall for a further 10 years, in accordance with the previous Cabinet decision in November 2009.		Ongoing	6,524	3,774	550	550	550	550	550	-
C/C.2.112	Building Maintenance	This budget is used to carry out replacement of failed elements and maintenance refurbishments.		Ongoing	6,000	-	600	600	600	600	600	3,000
C/C.2.113	Equality Act Works in Corporate Offices	This budget is used to provide "reasonable adjustments" for disabled staff employed by the Council.		2015-16	200	-	20	20	20	20	20	100
	Total - Managed Services				68,160	12,420	11,385	21,016	6,460	6,460	5,460	4,959
	TOTAL BUDGET				68,460	12,420	11,685	21,016	6,460	6,460	5,460	4,959

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Funding	Total Funding £000	Previous Years £000	2015-16 £000	2016-17 £000	2017-18 £000	2018-19 £000	2019-20 £000	Later Years £000
Government Approved Funding								
Specific Grants	110	110	-	-	-	-	-	-
Total - Government Approved Funding	110	110	-	-	-	-	-	-
Locally Generated Funding								
Agreed Developer Contributions	255	-	255	-	-	-	-	-
Capital Receipts	70,903	10,659	4,531	29,074	6,331	5,749	4,592	9,967
Prudential Borrowing	-2,973	1,480	6,345	5,252	-4,121	-3,539	-3,382	-5,008
Prudential Borrowing (Repayable)	-	6	554	-13,310	4,250	4,250	4,250	-
Other Contributions	165	165	-	-	-	-	-	-
Total - Locally Generated Funding	68,350	12,310	11,685	21,016	6,460	6,460	5,460	4,959
TOTAL FUNDING	68,460	12,420	11,685	21,016	6,460	6,460	5,460	4,959

Section 4 - C: Corporate and Managed Services

Table 5: Capital Programme - Funding

Budget Period: 2015-16 to 2024-25

Summary of Schemes by Start Date					Total Funding £000	Grants £000	Develop. Contr. £000	Other Contr. £000	Capital Receipts £000	Prud. Borr. £000	Committee
Ongoing					31,572	-	-	160	60,752	-29,340	
Committed Schemes					34,888	110	255	5	10,151	24,367	
2015-2016 Starts					2,000	-	-	-	-	2,000	
TOTAL BUDGET					68,460	110	255	165	70,903	-2,973	

Ref	Scheme	Linked Revenue Proposal	Net Revenue Impact	Scheme Start	Total Funding £000	Grants £000	Develop. Contr. £000	Other Contr. £000	Capital Receipts £000	Prud. Borr. £000	Committee
C/C.01	Corporate Services										
C/C.1.001	Essential CCC Business Systems Upgrade		-	2015-16	300	-	-	-	-	300	GPC
	Total - Corporate Services		-		300	-	-	-	-	300	
C/C.02	Managed Services										
C/C.2.001	Optimising the benefits of IT for Smarter Business Working		2,475	Committed	3,375	-	-	-	-	3,375	GPC
C/C.2.002	Implementing IT Resilience Strategy for Data Centres		-	2015-16	500	-	-	-	-	500	GPC
C/C.2.003	IT Infrastructure Investment		-	Committed	2,400	-	-	-	262	2,138	GPC
C/C.2.004	Communications & Storage Infrastructure Refresh		-	2015-16	1,000	-	-	-	-	1,000	GPC
C/C.2.005	Microsoft Enterprise Agreement for CCC		-	Committed	1,902	-	-	-	-	1,902	GPC
C/C.2.101	County Farms investment (Viability)	C/R.7.104	-	Committed	8,031	110	-	-	1,874	6,047	GPC
C/C.2.102	Renewable Energy - Soham	C/R.7.105	-6,238	Committed	12,030	-	-	-	-	12,030	GPC
		C/R.7.106									
C/C.2.103	Local Plans - representations		-	Ongoing	1,548	-	-	10	148	1,390	GPC
C/C.2.104	Housing provision (primarily for rent) on CCC portfolio	C.R.7.102	-16,464	Ongoing	17,500	-	-	-	21,000	-3,500	GPC
C/C.2.105	Closed Landfill Sites Development		-	Committed	200	-	-	-	-	200	GPC
C/C.2.106	Disposal / Relocation of Huntingdon Highways Depot		-3,640	Committed	1,625	-	-	-	3,000	-1,375	GPC
C/C.2.107	MAC Market Towns Project (March)	C/R.5.952	-7,787	Committed	1,780	-	-	-	4,475	-2,695	GPC
C/C.2.108	Community Hubs - Sawston		-	Committed	1,250	-	-	-	-	1,250	GPC
C/C.2.109	Community Hubs - East Barnwell		-	Committed	1,950	-	255	-	500	1,195	GPC
C/C.2.110	Community Hubs		-	Committed	345	-	-	5	40	300	GPC
C/C.2.111	Shire Hall		-	Ongoing	6,524	-	-	150	1,874	4,500	GPC
C/C.2.112	Building Maintenance		-	Ongoing	6,000	-	-	-	-	6,000	GPC
C/C.2.113	Equality Act Works in Corporate Offices		-	2015-16	200	-	-	-	-	200	GPC
	Total - Managed Services		-31,654		68,160	110	255	165	33,173	34,457	
C/C.9.001	Excess Corporate Services capital receipts used to reduce total prudential borrowing			Ongoing	-	-	-	-	37,730	-37,730	GPC
	TOTAL BUDGET				68,460	110	255	165	70,903	-2,973	

Section 4 - C: Corporate and Managed Services

Table 6: Revenue - Financing Debt Charges Overview

Budget Period: 2015-16 to 2019-20

Detailed Plans	Outline Plans
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Ref	Title	2015-16 £000	2016-17 £000	2017-18 £000	2018-19 £000	2019-20 £000	Type	Description	Committee
1	OPENING GROSS EXPENDITURE	34,142	36,443	41,154	42,535	42,601			
F/R.1.001	Base Adjustments	100	-	-	-	-	New	Adjustment for permanent changes to base budget from decisions made in 2014-15.	GPC
1.999	REVISED OPENING GROSS EXPENDITURE	34,242	36,443	41,154	42,535	42,601			
2	INFLATION								
2.999	Subtotal Inflation	-	-	-	-	-			
3	DEMOGRAPHY AND DEMAND								
3.999	Subtotal Demography and Demand	-	-	-	-	-			
4	PRESSURES								
4.999	Subtotal Pressures	-	-	-	-	-			
5	INVESTMENTS								
F/R.5.001	Revenue impact of Capital decisions	2,201	4,711	1,381	66	143	Existing	Change in borrowing costs as a result of changes to levels of prudential borrowing in the capital programme.	GPC
5.999	Subtotal Investments	2,201	4,711	1,381	66	143			
6	SAVINGS								
6.999	Subtotal Savings	-	-	-	-	-			
	TOTAL GROSS EXPENDITURE	36,443	41,154	42,535	42,601	42,744			
7	FEES, CHARGES & RING-FENCED GRANTS								
7.999	Subtotal Fees, Charges & Ring-fenced Grants	-	-	-	-	-			
	TOTAL NET EXPENDITURE	36,443	41,154	42,535	42,601	42,744			

FUNDING SOURCES									
8	FUNDING OF GROSS EXPENDITURE								
F/R.8.101	Cash Limit Funding	-36,443	-41,154	-42,535	-42,601	-42,744	Existing	Net spend funded from general grants, business rates and Council Tax.	GPC
8.999	TOTAL FUNDING OF GROSS EXPENDITURE	-36,443	-41,154	-42,535	-42,601	-42,744			

Section 4 - D: LGSS - Cambridge Office

Table 1: Revenue - Summary of Net Budget by Operational Division

Budget Period: 2015-16 to 2019-20

Net Revised Opening Budget 2015-16 £000	Policy Line	Gross Budget 2015-16 £000	Fees, Charges & Ring-fenced Grants 2015-16 £000	Net Budget 2015-16 £000	Net Budget 2016-17 £000	Net Budget 2017-18 £000	Net Budget 2018-19 £000	Net Budget 2019-20 £000
	Central Management							
379	Service Assurance	384	-	384	380	380	380	380
-8,526	Trading	92	-9,500	-9,408	-9,460	-10,492	-11,280	-11,280
-8,147	Subtotal Central Management	476	-9,500	-9,024	-9,080	-10,112	-10,900	-10,900
	Finance							
1,072	Chief Finance Officer	1,129	-86	1,042	1,010	1,010	1,010	1,010
30	Strategic Finance	83	-52	31	31	31	31	31
907	Strategic Assets	930	-2	928	928	928	928	928
676	CF, ETE, CS & LGSS Finance	692	-	692	692	692	692	692
1,427	CFA Finance	1,963	-497	1,466	1,466	1,466	1,466	1,466
-	Pensions Service	1,071	-1,071	-	-	-	-	-
4,111	Subtotal Finance	5,867	-1,707	4,159	4,127	4,127	4,127	4,127
	People, Transformation & Transactional							
-205	Director of People, Transformation & Transactional	13	-264	-251	-297	-297	-297	-297
1,208	HR Business Partners	1,233	-	1,233	1,233	1,233	1,233	1,233
410	HR Policy & Strategy	484	-64	420	420	420	420	420
2,189	LGSS Programme Team	2,330	-104	2,226	2,226	2,226	2,226	2,226
594	Organisational & Workforce Development	658	-52	606	606	606	606	606
2,266	Revenues & Benefits	2,266	-	2,266	2,266	2,266	2,266	2,266
1,629	Transactional Services	1,931	-267	1,665	1,665	1,665	1,665	1,665
8,090	Subtotal People, Transformation & Transactional	8,916	-752	8,164	8,118	8,118	8,118	8,118
	Law, Property & Governance							
-422	Director of Law, Property & Governance	5	-446	-441	-460	-460	-460	-460
757	Audit & Risk Management	787	-20	767	767	767	767	767
-383	Legal Services	-78	-303	-381	-381	-381	-381	-381
521	Democratic & Scrutiny Services	519	-19	500	475	468	468	468
340	Procurement	387	-37	349	349	349	349	349
715	Property Operations & Delivery	985	-256	728	728	728	728	728
1,529	Subtotal Law, Property & Governance	2,603	-1,081	1,522	1,478	1,471	1,471	1,471

Section 4 - D: LGSS - Cambridge Office

Table 1: Revenue - Summary of Net Budget by Operational Division

Budget Period: 2015-16 to 2019-20

Net Revised Opening Budget 2015-16 £000	Policy Line	Gross Budget 2015-16 £000	Fees, Charges & Ring-fenced Grants 2015-16 £000	Net Budget 2015-16 £000	Net Budget 2016-17 £000	Net Budget 2017-18 £000	Net Budget 2018-19 £000	Net Budget 2019-20 £000
5,113	IT Services IT Services	5,146	-	5,146	5,120	5,120	5,120	5,120
5,113	Subtotal IT Services	5,146	-	5,146	5,120	5,120	5,120	5,120
	Future Years							
	- Inflation	-	-	-	306	506	755	989
	- Savings	-	-	-	259	261	275	-115
10,696	LGSS - CAMBRIDGE OFFICE BUDGET TOTAL	23,008	-13,040	9,968	10,329	9,492	8,967	8,811

Section 4 - D: LGSS - Cambridge Office

Table 2: Revenue - Net Budget Changes by Operational Division

Budget Period: 2015-16

Policy Line	Net Revised Opening Budget £000	Net Inflation £000	Demography & Demand £000	Pressures £000	Investments £000	Savings & Income Adjustments £000	Net Budget £000
Central Management							
Service Assurance	379	10	-	-	-	-4	384
Trading	-8,526	-	-	-	-	-882	-9,408
Subtotal Central Management	-8,147	10	-	-	-	-886	-9,024
Finance							
Chief Finance Officer	1,072	3	-	-	-	-32	1,042
Strategic Finance	30	1	-	-	-	-	31
Strategic Assets	907	21	-	-	-	-	928
CF, ETE, CS & LGSS Finance	676	17	-	-	-	-	692
CFA Finance	1,427	39	-	-	-	-	1,466
Pensions Service	-	-	-	-	-	-	-
Subtotal Finance	4,111	80	-	-	-	-32	4,159
People, Transformation & Transactional							
Director of People, Transformation & Transactional	-205	-	-	-	-	-46	-251
HR Business Partners	1,208	25	-	-	-	-	1,233
HR Policy & Strategy	410	10	-	-	-	-	420
LGSS Programme Team	2,189	37	-	-	-	-	2,226
Organisational & Workforce Development	594	12	-	-	-	-	606
Revenues & Benefits	2,266	-	-	-	-	-	2,266
Transactional Services	1,629	36	-	-	-	-	1,665
Subtotal People, Transformation & Transactional	8,090	120	-	-	-	-46	8,164
Law, Property & Governance							
Director of Law, Property & Governance	-422	-	-	-	-	-19	-441
Audit & Risk Management	757	9	-	-	-	-	767
Legal Services	-383	2	-	-	-	-	-381
Democratic & Scrutiny Services	521	12	-	-	-	-34	500
Procurement	340	9	-	-	-	-	349
Property Operations & Delivery	715	13	-	-	-	-	728
Subtotal Law, Property & Governance	1,529	46	-	-	-	-53	1,522

Section 4 - D: LGSS - Cambridge Office

Table 2: Revenue - Net Budget Changes by Operational Division

Budget Period: 2015-16

Policy Line	Net Revised Opening Budget £000	Net Inflation £000	Demography & Demand £000	Pressures £000	Investments £000	Savings & Income Adjustments £000	Net Budget £000
IT Services							
IT Services	5,113	59	-	-	-	-26	5,146
Subtotal IT Services	5,113	59	-	-	-	-26	5,146
LGSS - CAMBRIDGE OFFICE BUDGET TOTAL	10,696	315	-	-	-	-1,043	9,968

Section 4 - D: LGSS - Cambridge Office

Table 3: Revenue - Overview

Budget Period: 2015-16 to 2019-20

Detailed Plans	Outline Plans
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Ref	Title	2015-16 £000	2016-17 £000	2017-18 £000	2018-19 £000	2019-20 £000	Type	Description	Committee
1	OPENING GROSS EXPENDITURE	24,069	23,008	23,271	22,556	22,153			
D/R.1.001	Base Adjustments	-811	-	-	-	-	New	Adjustment for permanent changes to base budget from decisions made in 2014-15.	LGSS JC
1.999	REVISED OPENING GROSS EXPENDITURE	23,258	23,008	23,271	22,556	22,153			
2	INFLATION								
D/R.2.001	Inflation	330	328	222	271	256	Modified	Forecast pressure from inflation, based on detailed analysis incorporating national economic forecasts, specific contract inflation and other forecast inflationary pressures.	LGSS JC
2.999	Subtotal Inflation	330	328	222	271	256			
3	DEMOGRAPHY AND DEMAND								
3.999	Subtotal Demography and Demand	-	-	-	-	-			
4	PRESSURES								
D/R.4.001	Single-tier State Pension	-	320	-	-	-	New	The Government plans to abolish the State Second Pension on 1st April 2015. The Council currently receives a rebate on the amount of National Insurance contributions it pays as an employer because it has "contracted out" of the State Second Pension. This rebate will cease when the State Second Pension is abolished, resulting in an increase in the cost of National Insurance contributions which the Council is required to pay.	LGSS JC
4.999	Subtotal Pressures	-	320	-	-	-			
5	INVESTMENTS								
5.999	Subtotal Investments	-	-	-	-	-			
6	SAVINGS								
D/R.6.303	Law, Property & Governance Democratic & Scrutiny Savings	-34	-25	-7	-	-	Existing	Savings to be achieved by Democratic & Scrutiny Services following transfer from Corporate Services.	LGSS JC
D/R.6.501	LGSS Cross-Directorate Operational Reductions	-419	-492	-932	-688	-	Modified	Cross-cutting efficiencies to be achieved across all LGSS services.	LGSS JC
D/R.6.502	Employment Review	-127	-127	-	-	-	Existing	Savings from employment review.	LGSS JC
6.999	Subtotal Savings	-580	-644	-939	-688	-			
	UNIDENTIFIED SAVINGS TO BALANCE BUDGET	-	259	2	14	-390			
	TOTAL GROSS EXPENDITURE	23,008	23,271	22,556	22,153	22,019			

Section 4 - D: LGSS - Cambridge Office

Table 3: Revenue - Overview

Budget Period: 2015-16 to 2019-20

Detailed Plans	Outline Plans
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Ref	Title	2015-16 £000	2016-17 £000	2017-18 £000	2018-19 £000	2019-20 £000	Type	Description	Committee
7	FEES, CHARGES & RING-FENCED GRANTS								
D/R.7.001	Previous year's fees, charges & ring-fenced grants	-12,562	-13,040	-12,942	-13,064	-13,186	Existing	Previous year's fees and charges for the provision of services and ring-fenced grant funding rolled forward.	LGSS JC
D/R.7.002	Fees and charges inflation	-15	-22	-22	-22	-22	Existing	Uplift in external charges to reflect inflation pressures on the costs of services.	LGSS JC
	Changes to fees & charges								
D/R.7.101	Future Sharing and Trading	-463	-100	-100	-100	-	Existing	Additional surplus from further sharing / trading.	LGSS JC
	Changes to ring-fenced grants								
D/R.7.201	Change in Public Health Grant	-	220	-	-	-	Existing	Change in ring-fenced Public Health grant to reflect treatment as a corporate grant from 2016-17 due to removal of ring-fence.	LGSS JC
7.999	Subtotal Fees, Charges & Ring-fenced Grants	-13,040	-12,942	-13,064	-13,186	-13,208			
	TOTAL NET EXPENDITURE	9,968	10,329	9,492	8,967	8,811			

FUNDING SOURCES									
8	FUNDING OF GROSS EXPENDITURE								
D/R.8.001	Cash Limit Funding	-9,968	-10,329	-9,492	-8,967	-8,811	Existing	Net spend funded from general grants, business rates and Council Tax.	LGSS JC
D/R.8.002	Cambridgeshire Maintained Schools income	-496	-506	-516	-526	-537	Modified	Expected income from Cambridgeshire maintained schools.	LGSS JC
D/R.8.003	Fees & Charges	-12,324	-12,436	-12,548	-12,660	-12,671	Modified	Fees and charges for the provision of services.	LGSS JC
D/R.8.004	Public Health Grant	-220	-	-	-	-	Existing	Funding transferred to Service areas where the management of Public Health functions will be undertaken by other County Council officers, rather than directly by the Public Health Team.	LGSS JC
8.999	TOTAL FUNDING OF GROSS EXPENDITURE	-23,008	-23,271	-22,556	-22,153	-22,019			

MEMORANDUM: SAVINGS / INCREASED INCOME					
Savings	-580	-644	-939	-688	-
Unidentified savings to balance budget	-	259	2	14	-390
Changes to fees & charges	-463	-100	-100	-100	-
TOTAL SAVINGS / INCREASED INCOME	-1,043	-485	-1,037	-774	-390

Section 4 - E: Public Health

Table 1: Revenue - Summary of Net Budget by Operational Division

Budget Period: 2015-16 to 2019-20

Net Revised Opening Budget 2015-16 £000	Policy Line	Gross Budget 2015-16 £000	Fees, Charges & Ring-fenced Grants 2015-16 £000	Net Budget 2015-16 £000	Net Budget 2016-17 £000	Net Budget 2017-18 £000	Net Budget 2018-19 £000	Net Budget 2019-20 £000
	Health Improvement							
	- Sexual Health STI testing & treatment	4,375	-4,375	-	4,457	4,534	4,610	4,683
	- Sexual Health and Contraception	1,170	-1,170	-	1,170	1,170	1,170	1,170
	- National Childhood Measurement Programme	87	-87	-	90	90	91	93
	- Sexual Health Services Prevention and Promotion	153	-153	-	156	159	162	165
	- HI - Obesity Adults	325	-325	-	334	342	350	358
	- Obesity Children	191	-191	-	196	203	208	213
	- Physical Activity Adults	99	-99	-	101	103	105	107
	- Physical Activity Children	-	-	-	-	-	-	-
	- Stop Smoking Service & Intervention	1,054	-1,054	-	1,084	1,115	1,145	1,175
	- Wider Tobacco Control	123	-123	-	126	129	132	135
	- General Prevention Activities	994	-994	-	1,008	1,024	1,039	1,054
	- Dental PH	52	-52	-	52	52	52	52
	- Subtotal Health Improvement	8,623	-8,623	-	8,774	8,920	9,063	9,204
	Children Health							
	- Children 0-5 PH Programme	3,700	-3,700	-	-	7,400	7,400	7,400
	- Children 5-19 PH Programme	1,815	-1,815	-	1,833	1,847	1,863	1,881
	- Subtotal Children Health	5,515	-5,515	-	1,833	9,247	9,263	9,281
	Adult Health & Wellbeing							
	- NHS Health Checks Programme	752	-752	-	752	752	752	752
	- Public Mental Health	194	-194	-	194	194	194	194
	- Comm Safety, Violence Prevention	37	-37	-	37	37	37	37
	- Subtotal Adult Health & Wellbeing	983	-983	-	983	983	983	983
	Intelligence Team							
	- Public Health Advice	16	-16	-	16	16	16	16
	- Info & Intelligence Misc	22	-22	-	22	22	22	22
	- Subtotal Intelligence Team	38	-38	-	38	38	38	38
	Health Protection							
	- LA Role in Health Protection	16	-16	-	16	16	16	16
	- Health Protection Emergency Planning	5	-5	-	5	5	5	5
	- Subtotal Health Protection	21	-21	-	21	21	21	21

Section 4 - E: Public Health

Table 1: Revenue - Summary of Net Budget by Operational Division

Budget Period: 2015-16 to 2019-20

Net Revised Opening Budget 2015-16 £000	Policy Line	Gross Budget 2015-16 £000	Fees, Charges & Ring-fenced Grants 2015-16 £000	Net Budget 2015-16 £000	Net Budget 2016-17 £000	Net Budget 2017-18 £000	Net Budget 2018-19 £000	Net Budget 2019-20 £000
	Programme Team							
	- PT - Obesity Adults	25	-25	-	25	25	25	25
	- Stop Smoking no pay staff costs	31	-31	-	31	31	31	31
	- General Prevention, Traveller, Lifestyle	125	-125	-	125	125	125	125
	- Subtotal Programme Team	181	-181	-	181	181	181	181
	Public Health Directorate							
	- Public Health - Admin & Salaries	2,700	-2,700	-	2,657	2,656	2,655	2,654
	- Subtotal Public Health Directorate	2,700	-2,700	-	2,657	2,656	2,655	2,654
	Future Years							
	- Inflation	-	-	-	308	620	941	1,251
	- Savings	-	-	-	-140	-271	-1,029	-1,445
	- PUBLIC HEALTH TOTAL	18,061	-18,061	-	14,655	22,395	22,116	22,168

Note: *Public Health - Admin & Salaries* includes direct delivery of health improvement programmes, health protection, and specialist healthcare public health advice services by public health directorate staff.

The above Public Health Directorate does not constitute the full extent of Public Health expenditure. The reconciliation below sets out where the Public Health grant is being managed in other areas of the County Council.

	Children, Families and Adults Services			
	- Public Health expenditure delivered by CFA	6,933	-6,933	-
	- Subtotal Children, Families and Adults Services	6,933	-6,933	-
	Economy, Transport and Environment Services			
	- Public Health expenditure delivered by ETE	418	-418	-
	- Subtotal Economy, Transport and Environment Services	418	-418	-
	Corporate Services			
	- Public Health expenditure delivered by CS	265	-265	-
	- Subtotal Corporate Services	265	-265	-

Section 4 - E: Public Health

Table 1: Revenue - Summary of Net Budget by Operational Division

Budget Period: 2015-16 to 2019-20

Net Revised Opening Budget 2015-16 £000	Policy Line	Gross Budget 2015-16 £000	Fees, Charges & Ring-fenced Grants 2015-16 £000	Net Budget 2015-16 £000
	LGSS - Cambridge Office			
	- Overheads associated with Public Health function	220	-220	-
	- Subtotal LGSS - Cambridge Office	220	-220	-
	- PUBLIC HEALTH MANAGED IN OTHER SERVICE AREAS TOTAL	7,836	-7,836	-
-42	Less Fees & Charges / Contributions	-42	42	-
-42	EXPENDITURE FUNDED BY PUBLIC HEALTH GRANT TOTAL	25,855	-25,855	-

Section 4 - E: Public Health

Table 2: Revenue - Net Budget Changes by Operational Division

Budget Period: 2015-16

Policy Line	Net Revised Opening Budget £000	Net Inflation £000	Demography & Demand £000	Pressures £000	Investments £000	Savings & Income Adjustments £000	Net Budget £000
Health Improvement							
Sexual Health STI testing & treatment	4,488	92	30	-	-	-235	4,375
Sexual Health and Contraception	1,147	23	-	-	-	-	1,170
National Childhood Measurement Programme	85	2	-	-	-	-	87
Sexual Health Services Prevention and Promotion	266	5	2	-	-	-120	153
HI - Obesity Adults	312	6	7	-	-	-	325
Obesity Children	182	4	5	-	-	-	191
Physical Activity Adults	96	2	1	-	-	-	99
Physical Activity Children	-	-	-	-	-	-	-
Stop Smoking Service & Intervention	1,261	25	18	-	-	-250	1,054
Wider Tobacco Control	31	-	2	-	90	-	123
General Prevention Activities	909	18	2	-	65	-	994
Dental PH	51	1	-	-	-	-	52
Subtotal Health Improvement	8,828	178	67	-	155	-605	8,623
Children Health							
Children 0-5 PH Programme	3,700	-	-	-	-	-	3,700
Children 5-19 PH Programme	1,730	34	8	-	80	-37	1,815
Subtotal Children Health	5,430	34	8	-	80	-37	5,515
Adult Health & Wellbeing							
NHS Health Checks Programme	757	15	-	-	-	-20	752
Public Mental Health	102	2	-	-	120	-30	194
Comm Safety, Violence Prevention	36	1	-	-	-	-	37
Subtotal Adult Health & Wellbeing	895	18	-	-	120	-50	983
Intelligence Team							
Public Health Advice	15	1	-	-	-	-	16
Info & Intelligence Misc	21	1	-	-	-	-	22
Subtotal Intelligence Team	36	2	-	-	-	-	38
Health Protection							
LA Role in Health Protection	16	-	-	-	-	-	16
Health Protection Emergency Planning	5	-	-	-	-	-	5
Subtotal Health Protection	21	-	-	-	-	-	21

Section 4 - E: Public Health

Table 2: Revenue - Net Budget Changes by Operational Division

Budget Period: 2015-16

Policy Line	Net Revised Opening Budget £000	Net Inflation £000	Demography & Demand £000	Pressures £000	Investments £000	Savings & Income Adjustments £000	Net Budget £000
Programme Team							
PT - Obesity Adults	25	-	-	-	-	-	25
Stop Smoking no pay staff costs	30	1	-	-	-	-	31
General Prevention, Traveller, Lifestyle	123	2	-	-	-	-	125
Subtotal Programme Team	178	3	-	-	-	-	181
Public Health Directorate							
Public Health - Admin & Salaries	2,670	56	-	-	45	-72	2,700
Subtotal Public Health Directorate	2,670	56	-	-	45	-72	2,700
Public Health Ring Fenced Grant and Fees & Charges	-18,058	-291	-76	-	-400	764	-18,061
PUBLIC HEALTH TOTAL	-	-	-	-	-	-	-

Note: *Public Health - Admin & Salaries* includes direct delivery of health improvement programmes, health protection, and specialist healthcare public health advice services by public health directorate staff.

Section 4 - E: Public Health

Table 3: Revenue - Overview

Budget Period: 2015-16 to 2019-20

Detailed Plans	Outline Plans
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Ref	Title	2015-16 £000	2016-17 £000	2017-18 £000	2018-19 £000	2019-20 £000	Type	Description	Committee
1	OPENING GROSS EXPENDITURE	14,482	18,061	22,098	22,439	22,161			
E/R.1.001	Increased spend funded by external income	-	-	-	-	-	Modified	Income from teaching medical students.	Health
E/R.1.002	Transfer of Function - Public Health Researcher	20	-	-	-	-	New	Public Health reasearcher post transfer from Children, Families and Adults to Public Health	Health
E/R.1.003	Transfer of Function - HIV Commissioning	-144	-	-	-	-	New	Funding for HIV services provided by Cambridgeshire Community Services transferred to NHS England	Health
E/R.1.004	Transfer of Function - Healthy Child Programme	3,700	3,700	-	-	-	New	Transfer of the healthy child programme for 0-5 year olds from NHS England in October 2015. This is the estimated allocation, which has not yet been announced.	Health
1.999	REVISED OPENING GROSS EXPENDITURE	18,058	21,761	22,098	22,439	22,161			
2	INFLATION								
E/R.2.001	Inflation funded by Public Health Grant	291	308	312	321	310	Modified	Forecast pressure from inflation, based on detailed analysis incorporating national economic forecasts, specific contract inflation and other forecast inflationary pressures.	Health
2.999	Subtotal Inflation	291	308	312	321	310			
3	DEMOGRAPHY AND DEMAND								
E/R.3.001	Sexual Health Services	32	85	80	79	76	Modified	Funding to support increased demand for sexual health and contraception services, based on population growth in the age groups which use these services.	Health
E/R.3.002	Adult Health Improvement	32	59	61	59	59	Modified	Funding to support increased demand for adult health improvement services, based on population growth in the age groups which use these services.	Health
E/R.3.003	Children's Health Improvement	12	25	19	21	24	Modified	Funding to support increased demand for child health improvement services, based on population growth in the age groups which use these services.	Health
3.999	Subtotal Demography and Demand	76	169	160	159	159			
4	PRESSURES								
4.999	Subtotal Pressures	-	-	-	-	-			
5	INVESTMENTS								
E/R.5.001	Tobacco Control - Reducing Smoking Prevalence	90	-	-	-	-	New	Smoking prevalence in Fenland, and amongst routine and manual workers county-wide, is considerably higher than national rates and is an important factor in local health inequalities. This investment is to support a well evidenced and cost effective 'Regional Tobacco Control Office' approach, which includes strategic communications/media; reducing use of illicit tobacco; best use of evidence and data, and tailored engagement methods. This approach has succeeded in reducing smoking prevalence elsewhere in the UK.	Health

Section 4 - E: Public Health

Table 3: Revenue - Overview

Budget Period: 2015-16 to 2019-20

Detailed Plans	Outline Plans
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Ref	Title	2015-16 £000	2016-17 £000	2017-18 £000	2018-19 £000	2019-20 £000	Type	Description	Committee
E/R.5.002	Fenland Health Equalities Fund Infrastructure	65	-	-	-	-	New	There are marked health inequalities and a higher prevalence of unhealthy lifestyles in Fenland than the rest of the county, with the risk of a further increase in inequalities in future. This investment will be used for the administration and promotion of a Fenland Health Inequalities Fund, using a community engagement approach. The fund will be pump-primed through non-recurrent underspend in the public health grant and will be used for projects developed with local communities, also aiming to attract match funding from other sources.	Health
E/R.5.003	Workplace Health Support (Manual Workers)	45	-	-	-	-	New	The prevalence of smoking amongst manual workers in Cambridgeshire is higher than average - which will impact on health outcomes and inequalities. This investment will fund expansion of the current workplace healthy lifestyles programme, to support a wider range of businesses which employ manual workers.	Health
E/R.5.004	Public Mental Health Strategy - Implementation	120	-	-	-	-	New	Additional investment to deliver the recommendations of the public mental health strategy. Further information is provided in a separate paper to October Health Committee on the scope of the public mental health strategy.	Health
E/R.5.005	Child and Young Peoples Mental Health - Voluntary Sector	80	-	-	-	-	New	Additional investment in Counselling services for children and young people, a NICE recommendation, to address rates of self harm which are above national average. The investment will be focused on areas of higher deprivation, and addresses a service gap identified through the JSNA on the mental health and wellbeing of children and young people.	Health
5.999	Subtotal Investments	400	-	-	-	-	-		
6	SAVINGS								
	Health Improvement								
E/R.6.001	Cost improvement programmes requested through contracts with providers	-292	-	-	-	-	New	Contracted providers will be asked to cover pressures resulting from inflation and demography through cost improvement programmes, with no net uplift in contract values. This reflects the fact that there has been no increase in the 2015/16 Public Health Grant allocation	Health
E/R.6.002	Sexual health promotion	-120	-	-	-	-	New	A new contract for a countywide Integrated Sexual Health and Contraception Service has been awarded. This contract includes a requirement for the new Service to provide sexual health promotion activities, allowing the in-house budget for sexual health promotion to be taken as a saving. Please note: this saving does NOT impact on the DHIVERSE contract.	Health
E/R.6.003	Smoking Cessation - Medications and payments to contractors	-200	-	-	-	-	New	The in house and contracted Stop Smoking Services nationally and locally are experiencing a downturn in activity which is expected to be maintained. This is producing savings through lower payments to contractors and medication costs.	Health
E/R.6.004	QUIT telephone line savings	-50	-	-	-	-	New	The contract with the organisation QUIT for providing a telephone stop smoking counselling service has been decommissioned. The Service will be provided by the in house Stop Smoking Service, CAMQUIT.	Health
	Public Health Directorate								
E/R.6.005	Dental public health	-30	-	-	-	-	New	Reduction of budget to promote dental health, which has been underspent to date. Dental health promotion can be integrated into wider health promotion initiatives.	Health

Section 4 - E: Public Health

Table 3: Revenue - Overview

Budget Period: 2015-16 to 2019-20

Detailed Plans	Outline Plans
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Ref	Title	2015-16 £000	2016-17 £000	2017-18 £000	2018-19 £000	2019-20 £000	Type	Description	Committee
E/R.6.006	Internal cost improvement savings	-72	-	-	-	-	New	Savings on non-pay costs and reduced use of agency staff	Health
6.999	Subtotal Savings	-764	-	-	-	-			
	UNIDENTIFIED SAVINGS TO BALANCE BUDGET	-	-140	-131	-758	-416			
	TOTAL GROSS EXPENDITURE	18,061	22,098	22,439	22,161	22,214			
7	FEES, CHARGES & RING-FENCED GRANTS								
E/R.7.001	Previous year's fees, charges & ring-fenced grants	-14,482	-18,061	-7,443	-44	-45	Modified	Previous year's fees and charges for the provision of services and ring-fenced grant funding rolled forward.	Health
E/R.7.101	Changes to fees & charges Increase in fees and charges	-3	-1	-1	-1	-1	Existing	Income from teaching medical students.	Health
E/R.7.201	Changes to ring-fenced grants Change in Public Health Grant	-3,576	10,619	7,400	-	-	Existing	Change in ring-fenced Public Health grant to reflect change in Public Health functions and treatment as a corporate grant from 2016-17 due to removal of ring-fence.	Health
7.999	Subtotal Fees, Charges & Ring-fenced Grants	-18,061	-7,443	-44	-45	-46			
	TOTAL NET EXPENDITURE	-	14,655	22,395	22,116	22,168			

FUNDING SOURCES									
8	FUNDING OF GROSS EXPENDITURE								
E/R.8.001	Cash Limit Funding	-	-14,655	-22,395	-22,116	-22,168	Existing	Net spend funded from general grants, business rates and Council Tax.	Health
E/R.8.101	Public Health Grant	-18,019	-7,400	-	-	-	Existing	Direct expenditure funded from Public Health grant.	Health
E/R.8.102	Fees & Charges	-42	-43	-44	-45	-46	Modified	Income from teaching medical students.	Health
8.999	TOTAL FUNDING OF GROSS EXPENDITURE	-18,061	-22,098	-22,439	-22,161	-22,214			

MEMORANDUM: SAVINGS / INCREASED INCOME					
Savings	-764	-	-	-	-
Unidentified savings to balance budget	-	-140	-131	-758	-416
Changes to fees & charges	-3	-1	-1	-1	-1
TOTAL SAVINGS / INCREASED INCOME	-767	-141	-132	-759	-417