

Section 4 - F: Commercial and Investments

Table 3: Revenue - Overview
Budget Period: 2018-19 to 2022-23

		Detailed Plans	Outline Plans				
Ref	Title	2018-19 £000	2019-20 £000	2020-21 £000	2021-22 £000	2022-23 £000	Description
1	OPENING GROSS EXPENDITURE	10,505	10,678	10,805	10,393	10,543	
F/R.1.001	Base adjustments	-	-	-	-	-	Adjustment for permanent changes to base budget from decisions made in 2016-17.
1.999	REVISED OPENING GROSS EXPENDITURE	10,505	10,678	10,805	10,393	10,543	
2	INFLATION						
F/R.2.001	Inflation	188	141	145	143	143	Forecast pressure from inflation, based on detailed analysis incorporating national economic forecasts, specific contract inflation and other forecast inflationary pressures.
2.999	Subtotal Inflation	188	141	145	143	143	
3	DEMOGRAPHY AND DEMAND						
3.999	Subtotal Demography and Demand	-	-	-	-	-	
4	PRESSURES						
F/R.4.903	Renewable Energy - Soham	4	5	4	5	40	Operating costs associated with the capital investment in Renewable Energy, at the Soham Solar Farm. Links to capital proposal C/C.2.102 in BP 2016-17.
4.999	Subtotal Pressures	4	5	4	5	40	
5	INVESTMENTS						
5.999	Subtotal Investments	-	-	-	-	-	
6	SAVINGS C&I						
F/R.6.107	Rationalisation of Property Portfolio	-	-	-553	-	-	Savings generated by the more efficient use of Council properties.
F/R.6.108	Energy Efficiency Fund - Repayment of Financing Costs	-19	-19	-8	2	2	Savings to be generated from Energy Efficiency Fund capital investment. Element to repay financing costs. Links to capital proposal F/C.2.119
6.999	Subtotal Savings	-19	-19	-561	2	2	
	TOTAL GROSS EXPENDITURE	10,678	10,805	10,393	10,543	10,728	

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October Committee

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7	FEES, CHARGES & RING-FENCED GRANTS						
F/R.7.001	Previous year's fees, charges & ring-fenced grants	-7,803	-11,508	-11,521	-11,534	-11,547	Previous year's fees and charges for the provision of services and ring-fenced grant funded rolled forward.
F/R.7.002	Decrease in fees, charges & ring-fenced grants	-	-	-	-	-	- Adjustment for changes to fees, charges & ring-fenced grants reflecting decisions made in 2016-17.
F/R.7.003	Fees and charges inflation	-	-	-	-	-	- Uplift in external charges to reflect inflation pressures on the cost of services.
	Changes to fees & charges						
F/R.7.103	County Farms Investment (Viability) - Surplus to Repayment of Financing Costs	37	16	-4	-	-	- Increase in County Farms rental income resulting from capital investment. Element surplus to repaying financing costs.
F/R.7.104	County Farms Investment (Viability) - Repayment of Financing Costs	-37	-16	4	-	-	- Increase in County Farms rental income resulting from capital investment. Links to capital proposal F/C.2.101.
F/R.7.105	Renewable Energy Soham - Repayment of Financing Costs	-1	-8	100	70	16	Income generation resulting from capital investment in solar farm at Soham. Element to repay financing costs. Links to capital proposal C/C.2.102 in BP 2016-17.
F/R.7.106	Renewable Energy Soham - Surplus to Repayment of Financing Costs	-4	-5	-113	-83	-29	Income generation resulting from capital investment in solar farm at Soham. Element to surplus to repaying financing costs.
F/R.7.107	Solar PV - Repayment of Financing Costs	1	-	-	1	-	- Income generation resulting from installation of solar PV at a further 5 CCC non-school sites. Element to repay financing costs.
F/R.7.108	Solar PV - Surplus to Repayment of Financing Costs	-1	-	-	-1	-	- Income generation resulting from installation of solar PV at a further 5 CCC non-school sites. Element surplus to repayment of financing costs.
F/R.7.109	Additional commercial return on the Farms Estate	-500	-	-	-	-	- We will Invest further in our farms estates to achieve additional income from commercial opportunities
F/R.7.110	Commercial Investments	-3,000	-	-	-	-	- Develop a portfolio of strategic investments which able to provide an income return. Will be developed through commercial research into options available, appropriate balanced portfolio and the extent of risk
F/R.7.111	External Funding	-200	-	-	-	-	- Identifying and leveraging in new external funding to support CCC initiatives. This might come from a range of approaches, e.g. - Advertising - Sponsorship - Lottery - Crowdfunding - Social Finance - Private Investors - Timebanking We also know that our business partners, and especially the Cambridge Ahead group, are keen to invest in Cambridgeshire. They are particularly interested in initiatives which support families (i.e. their staff) or which increase the range of skills in the local workforce, or which have demonstrable social value.

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7.999	Subtotal Fees, Charges & Ring-fenced Grants	-11,508	-11,521	-11,534	-11,547	-11,560	
	TOTAL NET EXPENDITURE	-830	-716	-1,141	-1,004	-832	

FUNDING SOURCES							
8	FUNDING OF GROSS EXPENDITURE						
F/R.8.001	Budget Allocation	830	716	1,141	1,004	832	Net spend funded from general grants, business rates and Council Tax.
F/R.8.003	Fees & Charges	-11,508	-11,521	-11,534	-11,547	-11,560	Fees and charges for the provision of services.
8.999	TOTAL FUNDING OF GROSS EXPENDITURE	-10,678	-10,805	-10,393	-10,543	-10,728	