# <u>Economy, Transport and Environment (ETE) - Finance and Performance Report –</u> Final 2015-16 for Economy and Environment Committee

# 1. **SUMMARY**

#### 1.1 Finance

Previous Status	Category	Target	Current Status	Section Ref.
Green	Income and Expenditure	Balanced year end position	Green	2
Green	Capital Programme	Remain within overall resources	Green	3

# 1.2 Performance Indicators – Predicted status at year-end: (see section 4)

Monthly Indicators	Red	Amber	Green	Total
Current status this month	1	0	11	12
Current status last month	1	0	11	12
Year-end prediction (for 2015/16)	0	6	6	12

#### Notes

2014/15 data is still being reported for some indicators due to time lags in data collection. There are also some indicators that are still being measured over the 2014/15 academic year.

# 2. **INCOME AND EXPENDITURE**

#### 2.1 Overall Position

Forecast Variance - Outturn (March 1) £000	Directorate	Current Budget for 2015/16 £000	Actual Spend end of March £000	Variance - (March) £000	Variance - (March)
-16	Executive Director	2,523	2,472	-52	-2
	Infrastructure				
	Management &				
-717	Operations	64,639	63,975	-664	-1
-647	Strategy & Development	15,129	14,443	-686	-5
0	External Grants	-10,647	-10,581	66	-1
				-	-
-1,380	Total ETE	71,644	70,308	-1,336	-2

Previously this financial year, in the "Overall Position" summary, the Winter Maintenance and the Waste PFI forecast variances were shown separately, below the Total Service Funded Items. This reflected the fact that the Winter Maintenance budget is set every year based on the rolling average of the previous 5 years, and explains how actual spend is likely to significantly vary from budget depending on the weather conditions (creating both overspends and underspends). In a similar way,

the waste contract varies from budget. However, going forward, these budgets are now being reported within the respective directorate in the "Overall Position" table, which is consistent with how the information is presented in the detailed main section of the report (Service Level Budgetary Control Report). The methodology for calculating the budget is unchanged.

The service level budgetary control report for the end of the Financial year 2015-16 can be found in appendix 1.

Further analysis of the results can be found in appendix 2.

# 2.2 Significant Issues

There are no new significant issues to report.

# 2.3 Additional Income and Grant Budgeted this Period (De minimis reporting limit = £30,000)

There were no items above the de minimis reporting limit recorded in March 2016.

A full list of additional grant income can be found in appendix 3.

# 2.4 Virements and Transfers to / from Reserves (including Operational Savings Reserve)

(De minimis reporting limit = £30,000)

Allocation of Corporate charges £6,271k

A full list of virements made in the year to date can be found in appendix 4.

# 3. BALANCE SHEET

#### 3.1 Reserves

A schedule of the Service's reserves can be found in appendix 5.

# 3.2 Capital Expenditure and Funding

#### Expenditure

£90m Highways Maintenance schemes – A number of schemes originally covered by this funding have been charged to Operating the Network to fully utilise the DfT grant funding in 2015/16. These include drainage work on High street, Brampton and Braisley Bridge, Grantchester.

The contractor overestimated the work they could get done in March for the Countywide pre-patching for the surface dressing programme and this work will be completed in 2016/17 - £274k.

Bythorn Culvert, Bythorn Bridge – was cheaper than expected due to efficiencies and changes in work required once on site -£182k.

Waste – Work at the St. Neots reuse centre will now be carried out in 2016/17.

Cambridge Cycling Infrastructure, 2 S106 funded schemes will be carried forward to be completed in 2016/17. These are:-

Water Street, Fen Road Midsummer Common

King's Dyke – costs for this scheme have been transferred to major scheme development to fully utilise the DfT grant funding available in 2015/16.

## Funding

All schemes are funded as was presented in the 2015/16 Business Plan.

A detailed explanation of the position can be found in appendix 6.

## 4. **PERFORMANCE**

#### 4.1 Introduction

This report provides performance information for the suite of key Economy & Environment (E&E) indicators for 2015/16.

New information for red, amber and green indicators is shown in Sections 4.2 to 4.4 below, with contextual indicators reported in Section 4.5. Further information is contained in Appendix 7.

## 4.2 Red Indicators (new information)

This section covers indicators where 2015/16 targets have not been achieved.

## a) Economy & Environment

No new information this month.

## b) ETE Operational Indicators

No new information this month.

## 4.3 Amber indicators (new information)

This section covers indicators where there is some uncertainty at this stage as to whether or not year-end targets will be achieved.

# a) Economy & Environment

No new information this month.

#### b) ETE Operational Indicators

No new information.

#### 4.4 Green Indicators (new information)

Year-end targets have been achieved or are on-course to be achieved for the following indicators.

# a) Economy & Environment

#### Adult Learning & Skills

# • The number of people starting as apprentices (to January 2016 - 2015/16 academic year)

Provisional figures for the number of people starting as apprentices up to the end of January 2016 is 2,160, compared with 2,100 for the same period in 2015. This increase means that the County is up 2.3% against a national increase of 1%.

The number of 19-24 year olds starting apprenticeships has increased significantly and is 18% up on last year's figure for the same period.

There has been a significant move into Engineering and Manufacturing, but there are fewer apprenticeships in Retail.

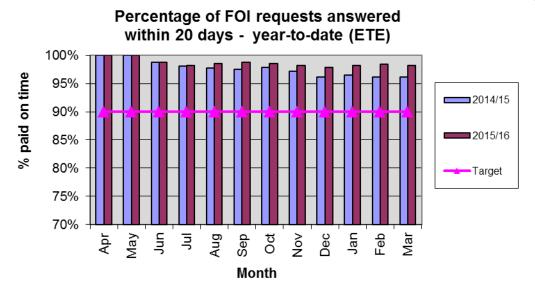
# b) ETE Operational Indicators

# Freedom of Information (FOI) requests

• FOI requests - % responded to within 20 days (March 2016)

Three hundred and thirty-five Freedom of Information requests were received during 2015/16. 98.2% of these were responded to on-time.

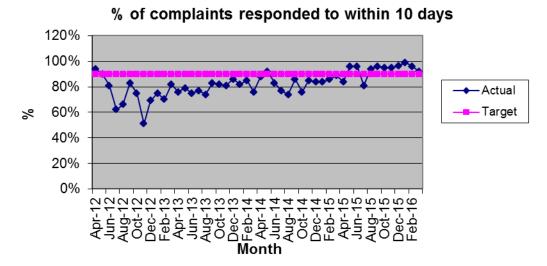
Thirty out of 31 requests received during March were responded to on-time.



# Complaints and representations – response rate

Percentage of complaints responded to within 10 days (March 2016)
 One hundred and one complaints were received in March. Ninety-two percent of these were responded to within 10 working days, which is above the challenging 90% target.

Seven hundred and thirty-eight complaints were received during 2015/16 and 93% of these were responded to on time.



## 4.5 Contextual indicators (new information)

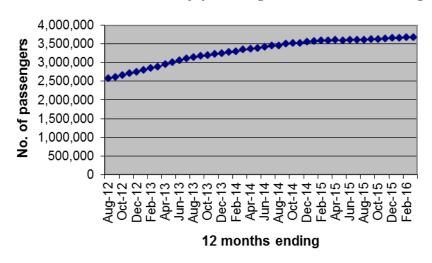
# a) Economy & Environment

# **Passenger Transport**

• Guided Busway passenger numbers (March 2016)

The Guided Busway carried around 305,000 passengers in March, and there have now been over 15.1 million passengers since the Busway opened in August 2011. The 12-month rolling total is 3.67 million.

# Guided Busway passengers: 12-month rolling total



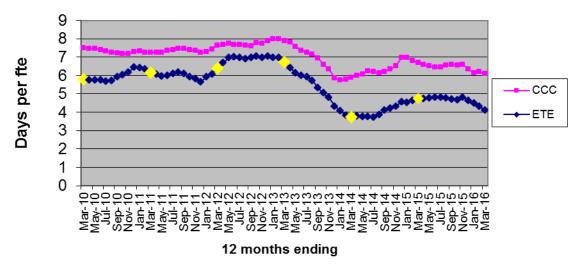
## b) ETE Operational Indicators

#### Staff sickness

 Economy, Transport & Environment staff sickness per full time equivalent (f.t.e.) -12-month rolling average (to March 2016)

The 12-month rolling average has fallen to 4.11 days per full time equivalent (f.t.e.).

# Sickness (ETE) - 12-month rolling total days per fte



# **APPENDIX 1 – Service Level Budgetary Control Report**

Forecast Variance - Outturn March	Service	Current Budget for 2015-16	Actual to end of Closedown	Current Variance	
£'000		£'000	£'000	£'000	%
	Economy, Transport & Environment Services				
+19	Executive Director	1,975	1,959	-16	-1
-33	Business Support	548		-36	-7
0	Direct Grants	0	0	0	+0
-16	Total Executive Director	2,523	2,472	-52	-2
	Directorate of Infractive time Management 9 Open	, tions			
-13	Directorate of Infrastructure Management & Operations		2 206	12	-1
-13	Director of Infrastructure Management & Operations Assets & Commissioning	2,319	2,306	-13	-1
+184	- Street Lighting	9,187	9,372	+184	+2
-6	- Waste Disposal including PFI	33,350		-13	-0
+99	- Asset Management	599		+53	+9
.00	Local Infrastructure & Street Management (LISM)	000	562		
-73	- Road Safety	663	595	-68	-10
+71	- Traffic Manager	-507		+77	-15
+79	- Network Management	1,236		+99	+8
+28	- Local Infrastructure & Streets	4,237		+182	+4
-274	- Winter Maintenance	1,911		-204	-11
-351	- LISM other	2,244	-	-373	-17
	Supporting Business & Communities	,	,-		
-190	- Communities & Business	1,474	1,207	-267	-18
+0	- Parking Enforcement	0		+0	+0
+0	- Recycle for Cambridge & Peterborough (RECAP)	0		+0	+0
	Community & Cultural Services				
-48	- Libraries	7,028	6,920	-108	-2
-19	- Archives	615	582	-33	-5
-174	- Registrars	-468	-611	-144	+31
-31	- Coroners	751	715	-36	-5
0	Direct Grants	-7,038	-6,981	57	+0
-717	Total Infrastructure Management & Operations	57,601	56,994	-607	-1
	Directorate of Otrata and O Development				
.6	Directorate of Strategy & Development Director of Strategy & Development	006	1 004	. 0	. 1
+6 +21	Transport & Infrastructure Policy & Funding	996 692		+8 +23	+1 +3
721	Growth & Economy	092	713	723	+3
-12	- Growth & Development	587	570	-17	-3
-68	- County Planning, Minerals & Waste	341		-70	-20
-29	- Enterprise & Economy	165		-9	-20 -6
+0	Mobilising Local Energy Investement (MLEI)	0		+0	+0
+2	- Growth & Economy other	812		-13	-2
+0	Major Infrastructure Delivery	451	454	+3	+1
	Passenger Transport	701	707	.0	• • •
+68	- Park & Ride	376	443	+67	+18
-339	- Concessionary Fares	5,477		-334	-6
-96	- Passenger Transport other Adult Learning & Skills	2,563		-134	-5
-200	- Adult Learning & Skills	2,070	1,864	-206	-10
-200	- Learning & Skins - Learning Centres	199		-200	-10
+0	- National Careers	400		-5 +1	+0
0	Direct Grants	-3,609		9 -	-0
-647	Total Strategy & Development	11,520		-677 <sup>F</sup>	-6
	The state of the s				

	MEMORANDUM				
£'000	Grant Funding	£'000	£'000	£'000	%
0	- Public Health Grant	-418	-361	+57	+0
0	- Street Lighting - PFI Grant	-3,944	-3,944	+0	+0
0	- Waste - PFI Grant	-2,691	-2,691	+0	+0
0	- Bus Service Operators Grant	-302	-302	+0	+0
0	- Local Sustainable Transport Funding (LSTF)	-1,000	-1,000	+0	+0
0	- Adult Learning & Skills	-1,812	-1,812	+0	+0
0	- Learning Centres	-80	-71	+9	-11
0	- National Careers funding	-400	-400	+0	0
+0	Grant Funding Total	-10,647	-10,581	66	-1

Number of budgets measured at service level that have an adverse/positive variance greater than 2% of annual budget or £100,000 whichever is greater.

Street Lighting£'000£'000£'000£'000%Street Lighting9,1879,372+184+2It was originally planned to commence part-night lighting in April 2015, however, it was agreed to defer this saving until April 2016 to allow for a full consultation period with local Councils. This resulted in the business plan saving not being delivered in 2015/16.Network Management1,2361,335+99+8A number of areas such as grass cutting overspent. This has been covered by underspends in other parts of the ETE budget.+4Local Infrastructure & Streets4,2374,419+182+4This area has overspent against budget to utilise underspends elsewhere within the Service.LISM other2,2441,796-373-17This area underspent for a variety of reasons, including savings from vacancies and more Section 38 income than was expected.Winter Maintenance1,9111,707-204-11This year has been a fairly mild winter, resulting in an underspend of £205k as there have only been 38 runs.1,4741,207-267-18Communities & Business1,4741,207-267-18The underspend was mainly due to savings arising from vacancies within the Service.Libraries4,1284,020-108-3	Service	Current Budget	Actual to the end of Closedown	Variance				
It was originally planned to commence part-night lighting in April 2015, however, it was agreed to defer this saving until April 2016 to allow for a full consultation period with local Councils. This resulted in the business plan saving not being delivered in 2015/16.  Network Management 1,236 1,335 +99 +8  A number of areas such as grass cutting overspent. This has been covered by underspends in other parts of the ETE budget.  Local Infrastructure & Streets 4,237 4,419 +182 +4  This area has overspent against budget to utilise underspends elsewhere within the Service.  LISM other 2,244 1,796 -373 -17  This area underspent for a variety of reasons, including savings from vacancies and more Section 38 income than was expected.  Winter Maintenance 1,911 1,707 -204 -11  This year has been a fairly mild winter, resulting in an underspend of £205k as there have only been 38 runs.  Communities & Business 1,474 1,207 -267 -18  The underspend was mainly due to savings arising from vacancies within the Service.		£'000		£'000	%			
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Communities & Business 1,474 1,207 -267 -18  The underspend was mainly due to savings arising from vacancies within the Service.	Winter Maintenance	1,911	1,707	-204	-11			
The underspend was mainly due to savings arising from vacancies within the Service.								
	Communities & Business         1,474         1,207         -267         -18							
<b>Libraries</b> 4,128 4,020 -108 -3	The underspend was mainly due to savings arising from vacancies within the Service.							
	Libraries	4,128	4,020	-108	-3			

Income from the Enterprise Centre in Central Library was projected to commence from April 2015. As this scheme is no longer going ahead, the level of income for the year was less than budgeted.

Staff vacancies within Libraries have been held in view of required savings targets for 2016/17, and to mitigate the shortage of income from the Enterprise Centre in the current year, hence an underspend this year.

		<del>-</del>	<del>-</del>			
Registrars	-468	-611	-144	+31		
The timing of when ceremony fees are collected has been changed to when notice is given rather than being collected three months prior to the ceremony. This has caused a one off increase in income this year through re-phasing of when it is collected.						
Adult Learning & Skills	2,147	1,941	-206	-10		
The underspend relates to budget being set for Skills as core funding but which was funded by City Deal.						
Park & Ride	376	443	+67	+18		
An actual shortfall in income of £451k was achieved for parking fees at the Park & Ride sites.  This overspend has been partially covered by increased income from bus lane enforcement, which was £300k. Costs have also been reduced to further reduce this overspend.						
Concessionary Fares	5,477	5,143	-334	-6		
Concessionary fares underspent by £334k, this is due to some commercial routes being withdrawn and a decrease in passenger numbers compared with 2014/15.						
Passenger Transport other	2,563	2,429	-134	-5		

The underspend relates mainly to Cambridgeshire Future Transport contract renewals during the year achieving higher than anticipated savings.

The table below outlines the additional grant income, which is not built into base budgets.

Grant	Awarding Body	Expected Amount £'000
Grants as per Business Plan	Various	11,410
Adult Learning & Skills grants	Department for Business, Innovation & Skills	-578
Learning centre grants	Various	-212
Non-material grants (+/- £30k)		+27
Total Grants 2015/16		10,647

The Adult Learning & Skills grant and Learning centre grants have been adjusted to match the expected grant in 2015/16.

# **APPENDIX 4 – Virements and Budget Reconciliation**

	£'000	Notes
Budget as per Business Plan	63,308	
Use of operational savings – LEP funding	50	
Transfer of Open Spaces Service to ETE from Corporate Services	54	
Transfer of Travellers support to ETE from Corporate Services	51	
City Deal funding transferred to Corporate Services	-717	
Centralisation of mobile phone budgets	-55	
Use of operational savings – Lane rental implementation	63	
Use of operational savings – Support of sustainable transport access to Cambridge North station	178	
Use of ETE operational savings – Support to achieve Business planning savings	75	
Use of ETE operational savings – Park & ride parking short-term costs	200	
Use of ETE operational savings – Waste PFI – Legal & technical advice	300	
Use of ETE operational savings – Renewal of Highways Services contract	54	
Use of ETE operational savings – Development of LED lighting options for street lighting	35	
Use of ETE operational savings – A14 Inquiry	150	
Use of ETE operational savings – Library Project support	51	
Annual Insurance allocation	1,528	
Corporate Allocations	6,271	
Non-material virements (+/- £30k)	48	
Current Budget 2015/16	71,644	

# **APPENDIX 5 - Reserve Schedule**

				Balance at	
		Balance at 31st	Movement	Balance at	
Fund Description		March 2015	within Year	31st March 2016	Notes
		£'000	£'000	£'000	
General Reserve					
Service carry-forward		3,369	17	3,386	Account used for all of ETE
Sub total		3,369	17	3,386	
Equipment Reserves Winter Maintenance Vehicles		683	(000)	0	
Libraries - Vehicle replacement	Eund	210	(683)	218	
Libraries - Verilicie replacement	ruiu	210	0	210	
Sub total		893	(675)	218	
Other Earmarked Funds					
Deflectograph Consortium		67	(6)	61	Partnership accounts, not solely CCC
Highways Searches		32	1	33	
On Street Parking		1,138	455	1,593	
Bus route enforcement		146	24	169	
Highways Commutted Sums		525	54	579	
Guided Busway Liquidated Dan	· ·	4,088	(1,304)	2,783	This is being used to meet legal costs if required.
Waste and Minerals Local Deve	elopment Fra	22	0	22	
Proceeds of Crime	. 0	190	166	355	
Waste - Recycle for Cambridge Peterborough (RECAP)	α	225	25	250	Partnership accounts, not solely CCC
Discover Cambs Tourism Broo	hure	23	(23)	250	Partnership accounts, not solely CCC
Fens Workshops	11010	39	17	56	Partnership accounts, not solely CCC
Travel to Work		233	20		Partnership accounts, not solely CCC
Steer- Travel Plan+		76	(4)	72	
Olympic Development		13	(11)	2	
Northstowe Trust		101	0	101	
Cromwell Museum		28	0	28	
Archives Service Development National Careers Service		234 73	(73)	234 0	
Other earmarked reserves und	er £30k - IMO	9	(73)	10	
Other earmarked reserves und		143	(113)	30	
Sub total		7,404	(772)	6,631	
Short Term Provision					
Mobilising Local Energy Investm	nent (MLEI)	669	0	669	
Sub total		669	0	669	
Capital Reserves					_
Government Grants - Local Tra	nsport Plan	0	0	^	Account used for all of ETE
Government Grants - City Deal		0	17,779		
Government Grants - S&D		3,268	(1,596)	1,671	
Government Grants - IMO		0	0	0	
Other Capital Funding - S&D		11,454	(2,654)	8,800	
Other Capital Funding - IMO		1,176	57	1,232	
Sub total		15,897	13,585	29,482	
TOTAL		28,232	12,155	40,387	
TOTAL		20,232	12, 133	40,387	

# APPENDIX 6 - Capital Expenditure and Funding

# Capital Expenditure

	2015/16	TOTAL	SCHEME			
Original 2015/16 Budget as per BP	Scheme	Revised Budget for 2015/16	Actual Spend (Yearend)	Actual Variance (Yearend)	Total Scheme Revised Budget	Total Scheme Forecast Variance
£'000		£'000	£'000	£'000	£'000	£'000
482 626 345 3,156 478 23	Integrated Transport - Major Scheme Development & Delivery - Local Infrastructure Improvements - Safety Schemes - Strategy and Scheme Development work - Delivering the Transport Strategy Aims - Cambridgeshire Sustainable Transport Improvements - Air Quality Monitoring Operating the Network	492 579 633 495 4,070 484 23 16,027	416 370 626 711 1,287 416 17 15,855	-76 -209 -7 216 -2,783 -68 -6	492 482 626 345 4,450 478 23	0 0 0 0 0 0 0
6,925 0	Infrastructure Management & Operations Schemes - £90m Highways Maintenance schemes - Waste Infrastructure - Archives Centre / Ely Hub	8,107 588 3,131	6,509 57 1,201	-1,598 -531 -1,930	90,000 5,588 4,131	0
2,446 1,729 9,575 20,000 0 370 4,843 0 2,500 0	- Community & Cultural Services Strategy & Development Schemes - Cycling Schemes - Huntingdon - West of Town Centre Link Road - Ely Crossing - Cambridge North Station - Chesterton Busway - Guided Busway - King's Dyke - Wisbech Access Strategy City Deal - Other Schemes Other Schemes - Connecting Cambridgeshire - Other Schemes	1,719 6,351 3,397 9,883 0 2,264 3,740 5,050 1,000 2,500 536 16,215 85	458 3,782 430 451 74 2,201 307 169 328 2,222 61 10,002 0	-1,261 -2,569 -2,967 -9,432 74 -63 -3,433 -4,881 -672 -278 -475 -6,213 -85	1,702 18,093 10,534 30,780 4,000 6,050 151,147 13,629 1,000 100,000 25,005 32,550 680	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
84,485		87,369	47,950	-39,419	517,813	0

The increase between the original and revised budget is due to the carry forward of funding from 2014-15, this being due to the re-phasing of schemes, which were reported as underspending at the end of the 2014-15 financial year.

The timing of the Government announcement that 'Cambridge North' Station scheme will be handed over to Network Rail has resulted in the scheme remaining in the 2015/16 Business Plan. Arrangements have now been finalised, and the County Council will not be incurring any further expenditure on this scheme. The revised budget has been reduced by £20m in 2015/16 to reflect this point.

Delivering the transport strategy aims underspent this year compared to allocated budget. The main schemes affected are:-

- Tenison Road, Cambridge Traffic calming £452k
   A delay has occurred with this scheme due to the unexpected presence of a shallow water main which is now being replaced by Cambridge Water, delaying the start date of works to 18<sup>th</sup> April 2016.
- B1040 Hollow Lane, Ramsey £98k

- Initial delay was related to landowner issues. This was resolved but then there was a delay in planning permission so the scheme will finish in 2016/17.
- S106 developer funded cycling schemes are in various stages with some coming forward for construction in 2016/17 and others requiring further development and consultation.
- Land acquisition and license agreements need to be completed to allow construction to commence on Yaxley to Farcet and the new link through Babraham Research Campus. Scheme delivery is anticipated in 2016/17. Detailed design is underway on a new link from Bar Hill to Longstanton funded through Northstowe Phase 1 S106.
- A cycle route between Cromwell Community College to The Elms, Chatteris cost less than was originally budgeted.

Cambridgeshire Sustainable Transport Improvements – funding was originally allocated to part fund a cycle route to Wood Green animal shelter from Godmanchester. Wood Green had indicated that they would provide £80,000 of funding towards the overall cost. They have now indicated that they are not in a position to do this foreseeably.

Operating the Network and £90m Highways Maintenance Schemes - There were a large number of underspends on Operating the Network schemes due to a variety of reasons and so some of the schemes previously charged to the £90m Highways Maintenance Schemes were moved over to Operating the Network to ensure the DfT grant funding in 2015/16 was fully utilised. The drainage work on High street Brampton and Braisley Bridge Grantchester both previously created an overspend on the £90m Highways Maintenance Schemes but these are now reported under Operating the Network.

Waste infrastructure schemes - The variance is due to a reprogramming of a new Household Recycling Centre to provide a sustainable solution to replace the existing Milton Site in the Cambridge area. Work at the St.Neots reuse centre will now be carried out in 2016/17.

Archives Centre – a GPC decision maintained the project budget at £4.2m for an archive centre in Ely. A proposal to house additional services, including Registration and teams from Noble House was rejected on the grounds of increased cost, which would have been c£6m. The project was delayed whilst these decisions were made and is now on track for delivery in the next financial year.

Community & Cultural Services - The variance is due to schemes currently not being progressed until the Council's strategy on Community Hubs is developed, which will impact on the future library service network. Therefore it is expected that this funding will be spent over the next couple of years as part of developing community hubs.

New Community Hub – Cambourne – Work is underway to plan for this work, however it will not now take place in this financial year.

New Community Hub – Clay Farm – This scheme is currently 10 weeks behind schedule and we are currently awaiting a revised schedule of payments due to the City Council who are leading on the development of the scheme.

Cambridge Central Library - £300k capital investment was originally allocated for work relating to the enterprise centre. Although that option is no longer being taken forward, other options are being considered, however no expenditure will take place this financial year.

Cycle City Ambition schemes - The total budgeted grant is shown within the report. Huntingdon Road is substantially complete along with the first phase of Harston to Foxton. Works on the Addenbrookes-bound side of Hills Road is underway as is the next phase of Harston to Foxton. Works to start Trumpington Road are delayed due to the need to relocate a gas main. Further consultation is required for A10 Harston. Work continues on the development of Quy to Lode and Abbey-Chesterton bridge..

Cambridge Cycling Infrastructure, 2 S106 funded schemes will be carried forward to be completed in 2016/17. These are:-

Water Street, Fen Road Midsummer Common

Huntingdon – West of Town Centre link road. The final outstanding costs for the purchase of land, including a large plot next to the Link Road is still under negotiation and therefore the completion of this land purchase will now be in the next financial year. However, future year spend will still be subject to negotiation and agreement of the land costs.

Ely Southern By-Pass – Project forecast is for delivery in late 2017. The DfT have confirmed that the final allocation of funding will not receive approval until the final tender price is known and the business case approved. Any earlier spend would be at some risk which includes £240k consultancy costs. A process for confirming the business case has however now been agreed with the DfT and sign off of the release of funding is expected in May/June and the appointment of an approved contractor in June 2016.

Payments for land purchase amounting to £2.31m will not now be incurred until 2016/17. The procurement process is underway and the land acquisition process is now completed.

Stage	Target Date
Procurement completed	June 2016
Contract awarded	June 2016
Detailed Design stage	June 2016
Construction	Sept/Oct 2016
Scheme open	Late 2017

Meeting timings is dependent on a smooth procurement process, DfT funding approvals, concluding agreements with Network Rail and agreeing a contractor's programme.

Guided Busway – due to the timing uncertainty over the final land-deals and retention payments, the majority of the previous £3m forecast spend has been slipped into 2016/17 although the total forecast spend is unchanged.

King's Dyke – The report has previously highlighted a potential underspend on the budget in 2015/16. As previously reported the need for additional design work resulted in delays in the preparation of the planning application. This means the 2015/16 allocation has not been fully realised. The planning application has been submitted and the key stages and expected dates for delivery are shown below:

Stage	Target Date
Planning application submitted	Dec 2015
Application determined	Feb/March 2016
Procurement and contract document preparation	Jan-May 2015

Works package awarded	Sept 2016
Scheme open	Summer 2017

Meeting timings is dependent on a smooth planning process, land acquisition, concluding agreements with Network Rail and agreeing a contractor's programme. Costs for this scheme have been transferred to major scheme development to fully utilise the DfT grant funding available in 2015/16.

Soham station - delay to Network Rail's plans to upgrade the line from Soham to Ely, has increased the scope of the station study to include options that can be delivered in advance of the dualling as well as options with, and post, dualling. An agreement has now been signed with Network Rail for the study but limited spend will occur in 2015/16.

Wisbech Access Strategy - This scheme is funded by Growth deal funding over 2 years. Work on reviewing the specification to update the Wisbech Traffic Model is still ongoing, so this project will now be delivered in 2016/17.

City Deal – Although we have already received £20m worth of grant funding for the City Deal, the very nature of the schemes will mean that the majority of the expenditure will take place in the latter years of the initial five year period. The budget has therefore been adjusted to match the likely profile of spend. Spend this year is mainly on staffing and the projected spend is being reported to the City Deal Executive Board.

Connecting Cambridgeshire – This scheme has now been re-phased and will now continue into 2016/17 and 2017/18. We have additional funding and investment from BT for a further rollout phase to be delivered between March 2016 and late summer 2017 to deliver fibre broadband to more premises across Cambridgeshire and Peterborough. The original project planned to complete by the end of December 2015 and it has delivered the planned coverage by the end of December 2015. The milestone payments for the additional rollout phase have now been agreed, this has been reflected in the capital programme. BT have been consistently claiming below the milestone forecast, however, in the last few claims they have invoiced for unclaimed costs of just under £2m. BT have completed the first phase of the roll-out for less than estimated (as a result of some of the costs being lower than first budgeted), which has resulted in an underspend against budget.

Super Connected Cities connection vouchers have successfully issued more connection vouchers than expected to SMEs within Cambridgeshire & the other cities administered by Connecting Cambridgeshire, Ipswich & Milton Keynes. This has increased the actual spend by £274k, however, all connection vouchers are funded by Central Government grant.

Heritage lottery fund contribution for Wisbech - This capital funding will not be required this financial year as the determination of the bid, which has been led by Fenland District Council will not now be made by the Heritage Lottery Fund until June 2016. A decision was originally expected within this financial year. If the bid is successful and the project goes ahead, it is anticipated that the funds will need to be paid to Fenland District Council towards the end of 2016.

# Capital Funding

	2015/16											
Original 2015/16 Funding Allocation as per BP	Source of Funding	Revised Funding for 2015/16	Actual Spend (Yearend)	Revised Funding Variance - Actual (Yearend)								
£'000		£'000	£'000	£'000								
18,198	Local Transport Plan	18,198	18,198	0								
20,000	Other DfT Grant funding	8,328	7,229	-1,099								
6,829	Other Grants	10,894	2,515	-8,379								
10,024	Developer Contributions	8,951	3,294	-5,657								
18,231	Prudential Borrowing	31,534	14,845	-16,689								
28,910	Other Contributions	9,464	1,869	-7,595								
102,192		87,369	47,950	-39,419								
				·								

The increase between the original and revised funding is due to the carry forward of funding from 2014-15, this being as a result of the re-phasing of schemes.

Funding	Amount (£m)	Reason for Change
Rolled Forward Funding	-0.9	This reflects slippage or rephasing of the 2014/15 capital programme – as reported in May 15 (£31.9m) and approved by the General Purposes Committee (GPC) on 28th July 2015, with a further £1.0m reported in July 15 and approved by the GPC on 15th September.  Reduction of grant that we are able to claim for Super Connected Cities (-£3.6m).
Additional / Reduction in Funding (Other Contributions)	-20.0	Removal of Science Park Station – as reported in May 15 and approved by the GPC on 28th July 2015.
Additional / Reduction in Funding (Specific Grant)	+1.0	Growth Deal Funding relating to Wisbech Access Strategy – as reported in May 15 and approved by the GPC on 28th July 2015.
Additional / Reduction in Funding (DfT Grant)	+1.5	Cycling City Ambition grant – as reported in May 15 and approved by the GPC on 28th July 2015.
Revised Phasing (Section 106 & CIL)	-3.6	Guided Busway – as reported in July 15.
Revised Phasing (Prudential Borrowing)	+0.6	Guided Busway – as reported in July 15 and approved by the GPC on 15th September 2015 (+3.6m). Revised phasing of Guided Busway spend (-3.0m).

Revised Phasing -17.5 (DfT Grant)	City Deal – as reported in July 15 and approved by the GPC on 15th September 2015.
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# APPENDIX 7 – Performance (RAG Rating – Green (G) Amber (A) Red (R))

# a) Economy & Environment

		What is		Late	est Data	2015/16	Current	Year end	
Frequency	Measure	good?	Format	Period	Actual	Target	Status	prediction	Comments
Adult Learnin	ng & Skills								
Monthly	The number of people in the most deprived wards completing courses to improve their chances of employment or progression in work	High	Number	To 31-Mar- 2016	1,473	2,000	G	A	The provisional number of learners taking courses in the most deprived wards up to the end of March is 1,473.  The number of people completing courses will not be recorded until the end of the academic year. The target of 2,000 is end-of-year.
Quarterly	The number of people starting as apprentices	High	Number	To 31-Jan- 2016 (2015/16 academic year)	2,160	4,158	G	G	Provisional figures for the number of people starting as apprentices up to the end of January 2016 is 2,160, compared with 2,100 for the same period in 2015. This increase means that the County is up 2.3% against a national increase of 1%.  The number of 19-24 year olds starting apprenticeships has increased significantly and is 18% up on last year's figure for the same period.  There has been a significant move into Engineering and Manufacturing, but there are fewer apprenticeships in Retail.
Annual	Wider outcomes of adult learning: Completion Achievement Health Independence Social Relationships Volunteering Employment	High	%	At end of 2013/14 academic year	87% 86% 38% 65% 62% 17%	Contextual			Recording wider outcomes is becoming increasingly significant in measuring impact and in the commissioning of services.  Cambridgeshire Adult Learning & Skills has developed a recording method to gather evidence of Wider Impact from all of the provision delivered through the Community Learning Funding. On a local level this will help to demonstrate the difference we make across a range of agendas and will supplement existing quality improvement arrangements as well as provide a mechanism for helping learners to measure their own progress and the value of the courses we offer. The Wider outcome measures include improvements in health, social relationships, independence, taking up

		What is Latest Data		est Data	2015/16	Current	Year end		
Frequency	Measure	good?	Format	Period	Actual	Target	Status	prediction	Comments
									volunteering, gaining employment and improving
	Another course				22%				skills.
Economic De	evelopment								
	% of 16-64 year-old Cambridgeshire residents in employment: 12-month rolling average	High	%	At 30-Sep- 2015	80.9%	80.3%	G	Α	The latest figures for Cambridgeshire have been published by the Office for National Statistics (ONS).  The 12-month rolling average increased slightly from 79.9% in June to 80.9% in September, which is just above the target of 80.3%. 25.9% of these jobs are part-time.
Quarterly	'Out of work' benefits claimants  – narrowing the gap between the most deprived areas (top 10%) and others	Low	%	Aug 2015	Most deprived areas (Top 10%) = 11.7% Others = 5%  Gap of 6.7 percentage points	Most deprived areas (Top 10%) <=12%  Gap of <7.2 percentage points	G	G	The 2015/16 target of 12% is for the most deprived areas (top 10%) as approved by Economy & Environment Committee earlier this year.  Latest figures published by the Department for Work and Pensions show that, in August 2015, 11.7% of people aged 16-64 in the most deprived areas of the County were in receipt of out-of-work benefits, compared with 5% of those living elsewhere in Cambridgeshire.  Comparable figures for August 2014 were 12.2% and 5.3% respectively, so the gap has decreased from 6.9 to 6.7 percentage points.
Yearly	Additional jobs created	High	Number	To 30-Sep- 2014	+14,000	+3,500	G	A	The latest figures from the Business Register and Employment Survey (BRES) show that 14,000 additional jobs were created between September 2013 and September 2014 compared with an increase of 7,700 for the same period in the previous year.
Passenger Ti	ransport								
Monthly	Guided Busway passengers per month	High	Number	Mar-2016	304,788	Co	ontextual		The Guided Busway carried around 305,000 passengers in March, and there have now been over 15.1 million passengers since the Busway opened in August 2011. The 12-month rolling total is 3.67 million.
Yearly	Local bus passenger journeys originating in the authority area	High	Number	2014/15	Approx. 18.91 million	19.53 million	R	A	There were approximately 18.91 million bus passenger journeys originating in Cambridgeshire in 2014/15, representing a decrease of 700,000 compared with 2013/14.

		What is		Late	est Data	2015/16	Current	Year end	
Frequency	Measure	good?	Format	Period	Actual	Target	Status	prediction	Comments
									The main change was figures reported by Whippet. The figures from the new owners, based on newer ticket machines and extrapolated from only 3 months' worth of data, were around 710,000 less than provided previously by Whippet. It hasn't been possible to establish the reason for this discrepancy. Moving forwards the new figure will become the new baseline for Whippet, but the degree of estimation this year means that the overall reported outturn for the indicator for 2014/15 needs to be treated with caution.
Planning app	lications								
Monthly	The percentage of County Matter planning applications determined within 13 weeks or within a longer time period if agreed with the applicant	High	%	Mar-2016	100%	100%	G	G	Five County Matter planning applications were received and determined on time during 2015/16.  There were 18 other applications excluded from the County Matter figures. These were applications that required minor amendments or Environmental Impact Assessments (a process by which the anticipated effects on the environment of a proposed development is measured). Ninety-four percent of these were determined on time.
Traffic and Tr	avel								
	Growth in cycling from a 2004/05 average baseline	High	% increase	2015	62.5%	46%	G	G	There was a 4.7 per cent increase in cycle trips in Cambridgeshire in 2015. Overall growth from the 2004-2005 average baseline is 62.5 percent. which is better than the Council's target of 46%.
Yearly	% of adults who walk or cycle at least once a month – narrowing the gap between Fenland and others	High	%	Oct 2014	Fenland = 84.5% Other excluding Cambridge = 89.1%	Fenland = 82.8%	G	А	The Department of Transport has released data for 2014. These figures show that the that the gap has narrowed from 8.7% to 4.6% and that the percentage of adults who walk or cycle at least once a month in Fenland has increased from 81.1% to 84.5% since 2013.  The percentage for the other districts (excluding Cambridge) has dropped slightly from 89.8% to 89.1%.

Frequency	Measure	What is good?	Format	Late Period	est Data Actual	2015/16 Target	Current Status	Year end prediction	Comments
									The proposed target is for Fenland to increase to the current 89.8% average for the rest of Cambridgeshire (excluding Cambridge) over 5 years i.e. an underlying increase of 1.7% per year.
									Recognising that the indicator is measured via a sample survey, with associated random variation from one year to the next, the proposed target for 2015/16 relates to the underlying direction of travel.
				2012/13	4 minutes 9 seconds (revised figure)				Figures are for the period September to August each year (in line with former National Indicator
	The average journey time per mile during the morning peak on the most congested routes	Low	Minutes	2013/14	4 minutes 27 seconds (revised figure)	3.7	G	Α	guidance), and are derived from TrafficMaster data provided to local authorities by the Department for Transport. Figures for previous years have been revised and we are awaiting the figure for September 2014 to August 2015, which is expected to be available very soon.
				Average	4 minutes 18 seconds				

# c) ETE Operational Indicators

		What is		Late	est Data	2015/16	Current	Year end				
Frequency	Measure	good?	Format	Period	Actual	Target	Status	prediction	Comments			
ETE Operation	TE Operational Indicators											
Monthly	% of Freedom of Information requests answered within 20 days	High	%	Mar-2016	96.8%	90%	G	G	Three hundred and thirty-five Freedom of Information requests were received during 2015/16. 98.2% of these were responded to ontime.  Thirty out of 31 requests received during March were responded to on-time.			
Monthly	% of complaints responded to within 10 days	High	%	Mar-2016	92%	90%	G	G	One hundred and one complaints were received in March. Ninety-two percent of these were responded to within 10 working days, which is above the challenging 90% target.  Seven hundred and thirty-eight complaints were received during 2015/16 and 93% of these were responded to on time.			
Monthly	Staff Sickness - Days per full- time equivalent (f.t.e.) - 12- month rolling total	Low	Days per f.t.e.	To Mar-2016	4.11	Co	Contextual		The 12-month rolling average has fallen to 4.11 days per full time equivalent (f.t.e.).			