

CHILDREN AND YOUNG PEOPLE COMMITTEE



Cambridgeshire
County Council

Date: Tuesday, 13 September 2016

Democratic and Members' Services

Quentin Baker

LGSS Director: Law and Governance

14:00hr

Shire Hall

Castle Hill

Cambridge

CB3 0AP

Kreis Viersen Room

Shire Hall, Castle Hill, Cambridge, CB3 0AP

AGENDA

Open to Public and Press

CONSTITUTIONAL MATTERS

- 1 Apologies for absence and declarations of interest**
Guidance on declaring interests is available at
<http://tinyurl.com/ccc-dec-of-interests>
- 2 Minutes of the Meeting on 12 July 2016** **5 - 18**
- 3 Petitions**
- 4 The Role of the Regional Schools Commissioner** **19 - 24**

DECISIONS

- 5 Arrangements for Unaccompanied Asylum Seeking Children** **25 - 30**

6	Business Planning	
	i_Development of Revenue Proposals	31 - 38
	ii_Capital Programme	39 - 68
7	Finance and Performance Report July 2016	69 - 116
8	Forward Agenda Plan, Appointments to Internal Advisory Groups and Panels and Appointments to Partnership Liaison and Advisory Groups	117 - 130
9	Date of Next Meeting	
	The Committee will meet next on Tuesday 11 October 2016 at 2.00pm in Kreis Viersen Room, Shire Hall, Cambridge.	

The Children and Young People Committee comprises the following members:

Councillor Joan Whitehead (Chairwoman) Councillor David Brown (Vice-Chairman)

Councillor Sir Peter Brown Councillor Daniel Divine Councillor Peter Downes Councillor Stephen Frost Councillor David Harty Councillor Maurice Leeke Councillor Mervyn Loynes Councillor Zoe Moghadas Councillor Lucy Nethsingha Councillor Simone Leigh Taylor and Councillor Julie Wisson

For more information about this meeting, including access arrangements and facilities for people with disabilities, please contact

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Public speaking on the agenda items above is encouraged. Speakers must register their intention to speak by contacting the Democratic Services Officer no later than 12.00 noon three working days before the meeting. Full details of arrangements for public speaking are set out in Part 4, Part 4.4 of the Council's Constitution <http://tinyurl.com/cambs-constitution>.

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CHILDREN AND YOUNG PEOPLE COMMITTEE: MINUTES

Date: Tuesday 12th July 2016

Time: 2.00pm – 3.40pm

Present: Councillors D Brown (Vice-Chairman), P Brown, S Bywater, D Divine, P Downes, D Harty, M Loynes, Z Moghadas, A Taylor (substituting for Councillor M Leeke), S Taylor, J Wisson and F Yeulett (substituting for Councillor S Frost).

Apologies: Councillors S Frost, M Leeke and J Whitehead (Chairwoman).

Also in attendance:
Councillor S Hoy (Item 5)

184. DECLARATIONS OF INTEREST

There were no declarations of interest.

185. MINUTES OF THE MEETING ON 24 MAY 2016 AND ACTION LOG

The minutes of the meeting held on 24 May 2016 were confirmed as a correct record, subject to the correction of the numbering of the final paragraph from 171 to 183, and signed by the Vice-Chairman.

The Action Log was noted. The Vice-Chairman reported that, in the absence of the Chairwoman, he had signed off a letter to the National Schools Commissioner about the Darwin Green free school competition during which the Regional Schools Commissioner had overturned the panel's decision.

186. PETITIONS

No petitions had been received.

187. NATIONAL FREE SCHOOL PROCESS

The Committee received a report from the Executive Director for Children, Families and Adults Services on the application submitted by the Active Learning Trust (ALT) to the Regional Schools Commissioner (RSC) to establish a primary free school in Chatteris. The report described the outcome of the joint member and officer panel's evaluation of the Chatteris proposal as well as proposals for two new specialist free schools which it was anticipated would be submitted to the RSC in the September 2016 application round.

Members noted that there was already an identified need for additional primary school places in Chatteris. The joint member and officer panel had met representatives of the ALT on 23 June 2016 and had been impressed by the Trust's openness and willingness to engage with the Council and answer questions. However, some concerns remained about the slower than expected pace of improvement in some schools already run by the Trust; the possibility that the Trust's central staff team's engagement with its schools might be reduced as the number of schools run by the Trust increased; and the

absence of the places for funded two year olds within its planned Early Years provision. On balance, the panel had concluded that the positive aspects of the proposal outweighed the concerns identified and sought the Committee's endorsement of the recommendation that the Council should give formal support to the ALT's free school application and that on this occasion should not run a separate competitive tendering process for the new school in Chatteris.

The following points were raised in discussion:

- A member expressed concern about the performance levels in the ALT's existing schools and questioned whether the Trust had the capacity to improve these schools whilst taking on additional work in relation to the Chatteris proposal. The Strategic and Policy Place Planning Manager said that detailed and lengthy discussions had taken place with the ALT on this point and that officers were satisfied that the Trust was taking active steps to support improvement in its existing schools. The most recent visit to Kingsfield School by Her Majesty's Inspectorate for Schools had recognised that some improvement had already been achieved. However, the proposed letter to the Regional School's Commissioner did highlight this as an area of specific concern to the Council;
- Concern about the number of schools which the Trust might be seeking to establish in a particular area and whether this might create a monopoly supplier. The Strategic and Policy Place Planning Manager confirmed that this question had been raised and that whilst the Trust's management confirmed that they were seeking to establish one of three planned hubs within the Cambridgeshire area they demonstrated a clear understanding of the need for this to remain of a manageable size;
- The Trust had confirmed that it intended to develop its provision of funded places for two year olds within its Early Years provision over time;
- A member commented that figures published on 7 July 2016 noted no significant difference in performance between local authority maintained schools and those run by multi-academy trusts and cautioned against any assumption that schools run by multi-agency trusts would necessarily perform better.

Members noted that the second annual round of applications for free schools would open in September 2016 and that work was in hand on two possible applications. The first related to Meadowgate Special School and was considered as a separate agenda item (minute 188 below refers). The second related to the possible establishment of a special school by Impington Village College on its existing site.

The Vice-Chairman noted the reservations expressed by the joint member and officer panel and by members during the discussion, but noted the reassurances given by officers.

It was resolved unanimously:

1. To approve the joint member and officer panel's recommendation set out in section 2.8 of the report that the Council should endorse the Active Learning Trust's (ALT's) application to establish a new primary school as a free school in Chatteris;

2. To note the proposals for two new specialist free schools which were anticipated to be submitted to the Regional Schools Commissioner in the September 2016 application round.

188. MEADOWGATE SCHOOL WISBECH: APPLICATION FOR THE ESTABLISHMENT OF A NEW SPECIALIST FREE SCHOOL

The Committee received a report from the Executive Director for Children, Families and Adults Services on the application by Meadowgate School, Wisbech to establish a new 50 place specialist free school for children and young people between the ages of 2-19 with autistic spectrum disorders (ASD). Meadowgate School would need to become an academy during the free school application process in order to be eligible to make an application to the Regional Schools Commissioner during the September 2016 bidding round.

The number of young people in Cambridgeshire with diagnoses of ASD had increased significantly during the past decade. This had led to more young people being placed in specialist out of county provisions and there was a clear needs-based case for the additional specialist provision proposed.

The site of the proposed school was adjacent to a large piece of land and officers were seeking to work with the Education Funding Agency (EFA) on a joint development brief for the land in order that any future planning risk was reduced should there be a proposal, in future, to develop a secondary school in the area. Due diligence work on the suitability of the adjacent site for the location of a secondary school was being taken forward separately.

The Vice-Chairman invited Councillor Hoy, member for Wisbech South, to give her views on the proposal in her capacity as the local member. Councillor Hoy said that Meadowgate School was currently rated an outstanding school and that she could not speak highly enough of its work, both with its students and in the local community. She remained concerned about the possible future development of the adjacent site for a secondary school, but acknowledged that this would be considered as a separate issue in the future. Councillor Hoy asked that the Committee endorse the proposals contained in the report.

The following points were raised in discussion:

- Members noted that there might be some initial set up costs which would fall to the Council and that there was some uncertainty about the future management of basic needs special school funds in light of the current national consultation on the revised schools funding formula. However, it was anticipated that there would also be some cost savings over time due to a reduction in the number of young people being educated in specialist out of county provisions and members asked that this should be made clear in the final business case (**Action: 0-19 Area Education Officer**);
- The leadership team at Meadowgate School was drawing on the experience of colleagues at Spring Common Academy in preparing for the change to academy status;
- Members were concerned about the possible impact on Meadowgate School's own performance given the heavy commitment which would be placed on both

staff and governor staff time during the academisation process. The Head of Commissioning Enhanced Services confirmed that senior officers had discussed this with the school and were satisfied that they were clear about the demands involved.

It was resolved unanimously to:

1. Give support in principle to the application being made by Meadowgate School to establish a new specialist free school on adjacent land in the ownership of the College of West Anglia (CWA);
2. Confirm that this support was conditional on the joint member and officer assessment panel being satisfied that the detailed bid, when it was submitted, met the requirements of the specification to be prepared by the Council for this type of school;
3. Confirm that there was no need in this instance to run a competition to establish this new provision should the above conditions be met;
4. Support officers in seeking to enter into a joint development brief with the Education Funding Agency for the land adjacent to Meadowgate School and in the ownership of CWA.

189. WORK OF THE CORPORATE PARENTING BOARD

The Vice-Chairman welcomed Theresa Leavy, Interim Head of Children's Social Care, to the meeting as an observer.

The Committee received a report from the Executive Director for Children, Families and Adults Services setting out progress on the Corporate Parenting Strategy action plan and subsequent outcomes for Looked After Children (LAC) and care leavers.

The Corporate Parenting Strategy was launched in June 2015 and was a three year strategy designed to achieve better outcomes for LAC. The five key work streams were:

- I. Looked After Children to achieve their educational potential;
- II. Care leavers gaining successful employment;
- III. Good health and well-being;
- IV. Care leavers equipped to be parents;
- V. Children placed out of county not being disadvantaged.

Progress was being seen across all of these five work streams, although challenges remained across a number of areas including educational achievement levels at Key Stages 2 and 4, the number of care leavers not in education, training or employment (NEET) and the number of care leavers becoming parents before their 21st birthday.

During discussion it was noted that:

- The Virtual School was designed to ensure that all LAC received adequate education and to provide a mechanism for overseeing the needs and attainment of all LAC as a single cohort;

- Officers were working actively with the Virtual School to keep young people engaged in education and equipped to move forward into employment;
- Children and young people placed out of county were now being provided with regular access to a range of support services;
- Members welcomed news that the proportion of LAC making expected levels of progress between Key Stage 2 and Key Stage 4 was 3% higher than the national average. Whilst noting that there was still room for further improvement members commended officers' work in this area;
- Officers were in the final stages of producing a document setting out the rights and entitlements of care leavers as part of preparing them for independence. This would include supporting care leavers to monitor and get the best value from the resources available to them, including an allowance for setting up home;
- Members noted that as of June 2016 there were 41 LAC care leavers who were parents and a further 8 who were expecting a baby. The gender split was usually 2:1 with females in the majority, but members were mindful that this was an issue affecting young men as well as young women and asked for an exact breakdown of these figures by gender (**Action: Head of Corporate Parenting**);
- The Vice- Chairman said that work on establishing employment pathways for care leavers within Cambridgeshire County Council was in hand.

It was resolved unanimously:

To note the content of the report and to continue the Committee's engagement in the Corporate Parenting Strategy.

190. LOOKED AFTER CHILDREN (LAC) STRATEGY PROGRESS REPORT

The Committee considered a report by the Executive Director for Children, Families and Adults Services setting out progress on the Looked After Children (LAC) Strategy and Action Plan which the Committee had approved in March 2016. It had been agreed at that time that officers would provide a quarterly update on progress towards the following five key outcomes:

- I. Families would be supported to stay together;
- II. Risk was managed confidently and intensive support provided for families on the edge of the care system;
- III. Children remained in education;
- IV. Placements for children in care were within the county and with a family;
- V. Children were moved through the care system quickly, were reunited with family and friends where possible, had stable placements and left the care system positively.

Resource implications and progress against all key outcomes were monitored continuously and some progress was beginning to be seen.

During discussion it was noted that:

- Unaccompanied asylum seeker children (UASC) were classed as children until the age of 18 and they would then be supported as care leavers;
- The number of UASC in Cambridgeshire continued to rise as part of the Home Office UASC transfer scheme which encouraged local authorities to take a regional approach to supporting this group. In May 2016 there were 65 UASC within Cambridgeshire and under current central government guidelines the maximum number to be accommodated by the county was 92.

It was resolved unanimously:

To note the progress which had been made regarding the Looked After Children (LAC) Strategy and to support the on-going work taking place through the LAC Action Plan.

191. RISK REGISTER

The Vice-Chairman welcomed Sue Nix, Head of Strategy for Children, Families and Adults Services, to her first meeting.

The Committee received a report by the Executive Director for Children, Families and Adults Services (CFA) setting out the risks identified within CFA Services and seeking members' views on the management of the identified risks and mitigating actions planned.

The Head of Strategy for CFA said that the risk register was managed by the CFA Performance Board and was subject to robust scrutiny and challenge. The degree of risk was calculated on the basis of degree of risk posed and the likelihood of it occurring. Three risks within the CFA portfolio were currently deemed sufficiently significant to be included on the Corporate Risk Register

During discussion it was noted that:

- Work was in hand to clarify the risk posed by the potential insufficient availability of supported housing schemes due to the impact of capped housing benefit at Local Housing Allowance (LHA) levels. This was predominantly an adult social care issue, but could impact on 18-25 year olds with Education, Health and Care Plans;
- Any immediate risks would be submitted separately to the Committee via Children and Young People Spokes (the regular meeting of political group spokesmen and women) for consideration and action;
- Key controls relating to the availability of affordable placements for Looked After Children (LAC) were reviewed on both a weekly and monthly basis. The role of preventative services and community resilience were also actively taken into account.

It was resolved unanimously:

To endorse the Children, Families and Adults (CYA) Risk Register and management of the identified risks.

192. FINANCIAL OUTTURN 2015/16

The Committee received a report by the Executive Director for Children, Families and Adults Services and Chief Finance Officer on the final outturn and performance report for Children, Families and Adults Services in 2015/16.

The Strategic Finance Manager reported that the final outturn position at the end of the 2015/16 closedown period was an underspend of £1,623k compared to a forecast underspend of £1,904k in March 2016. Most of the difference related to changes in the adult services element of the budget.

During discussion:

- Members expressed concern about the increased time taken when moving a child or young person with a Statement of Special Educational Needs or Education, Health and Care Plan from one school to another and the resultant pressure on the Out of School Tuition budget. Officers confirmed that they were working with schools to try to ensure that delays were kept to a minimum, but it was agreed that it would be helpful to take a report to Spokes which set out the issues and timescales involved and identified any schools where this was a particular area of difficulty (**Action: Director of Learning**).
- Members noted that there had been an expensive judicial review within the children's portfolio since the March report and questioned whether the current judicial review budget was realistic. The Strategic Finance Manager confirmed that that this was the case based on current information and said that there were no judicial review cases on-going. The Interim Service Director for Children's Social Care had also been taking forward work separately on legal fees.
- Members noted that the Dedicated Schools Grant (DSG) provided by central government was currently divided into three notional blocks of expenditure and that funds could be moved between these blocks to manage pressures flexibly. However, one option being considered as part of the National Funding Formula consultation was ring-fencing the three funding blocks which could if agreed lead to significant pressures on some areas in future years. The Cambridgeshire Schools Forum's response to the consultation exercise had highlighted this concern and advocated the retention of maximum flexibility between expenditure blocks.
- Councillor Yeulett asked whether there had been any slippage on the Westwood Primary School project (**Action: The Director of Learning to reply direct to Councillor Yeulett**).

It was resolved unanimously:

To review the 2015/16 CFA outturn finance and performance report and comment as recorded above.

193. FINANCE AND PERFORMANCE REPORT: MAY 2016

The Committee received a report by the Executive Director for Children, Families and Adults Services (CFA) and Chief Finance Officer on the financial and performance position for CFA at the end of May 2016.

The Strategic Finance Manager reported that CFA was currently forecasting an overspend of £1,100k compared to a forecast overspend of £1,304k at the end of May. The main pressures on the children and young people element of the CFA budget related to increasing numbers within children's social care and numbers of Looked After Children (LAC), but mitigating actions were already in place.

During discussion it was noted that:

- The table at the top of page 186 should read, 'Only 15 out of 32 secondary schools with Inspection results are judged as good or outstanding, covering 14,676 pupils.'
- Members questioned how the targets for the attainment gap between pupils who received free school meals and those who did not at Key Stages 2 and 4 were calculated (**Action: The Director of Learning to circulate an explanation of how the target figure was calculated**).

It was resolved unanimously:

To review the CFA finance and performance report for May 2016 and comment as recorded above.

194. AGENDA PLAN AND APPOINTMENTS TO INTERNAL ADVISORY GROUPS AND OUTSIDE BODIES

Agenda Plan

Members considered the Agenda Plan for July 2016 and were advised of the following proposed changes:

- I. Notification that the reserve dates of 11 October 2016 and 6 December 2016 would become confirmed meeting dates and would both focus on business planning;
- II. Deferral of the 0-19 Joint Commissioning Unit (JCU) Specification from September to October;
- III. Deferral of Sufficiency of Early Years Places from September to November.

Committee Representation on Internal Advisory Groups and Outside Bodies

Councillor Bywater said that he had spoken to officers about the role and responsibilities of members of the Cambridgeshire Fostering Panel and that he had decided to submit an application to join the Panel. Members warmly welcomed his commitment to such valuable and demanding work.

Reports from Members Representing the Committee on Internal Advisory Groups and Outside Bodies

Councillor Downes provided a verbal report on the work of the Accelerating Achievement Strategy Board and the School Improvement Board, which was working on bringing together maintained schools and academies.

Councillor Bywater noted that it had been some time since the Child Poverty Champions Group had met and asked whether it would be possible to expedite another meeting (**Action: The Director for Strategy and Commissioning**).

It was resolved:

1. To note the Agenda Plan for July 2016 and the proposed amendments recorded above;
2. To appoint Councillor Bywater as the committee's second representative on the Cambridgeshire Fostering Panel, subject to him successfully completing that organisation's application process;
3. Note the oral updates from representatives on outside bodies.

Chairwoman

CHILDREN AND YOUNG PEOPLE COMMITTEE

Minutes-Action Log



Introduction:

This log captures the actions arising from the Children and Young People Committees since November 2014 and updates members on the progress on compliance in delivering the necessary actions.

This is the updated action log as at **2 September 2016**

Minutes of 8 th December 2015					
Item No.	Item	Action to be taken by	Action	Comments	Status
130.	Recruitment and Retention Strategy: Social Care Services	Adrian Loades	<ul style="list-style-type: none"> Scope for provision of mortgage support scheme to be provided to be investigated. 	In progress an agreement from the Planning Authority that this discharges our affordable housing obligations. A policy paper is being written for Assets and Investments Committee that will set out our obligations and options for discharging them that may also help us with recruitment etc.	In progress

Minutes of 19 th January 2016					
143.	Bottisham Multi-Academy Trust's Proposed Sponsorship of The Netherhall School	Keith Grimwade	<ul style="list-style-type: none"> Officers to review how the Council might better support parental engagement, reviewing research and best practice, as appropriate. 	To be completed by end July 2016	In progress
147.	Committee and Young People Committee Agenda Plan; Appointments to Outside Bodies and Committee Training Plan	Dee Revens/ CYP Service Heads	<ul style="list-style-type: none"> Dates to be added to training plan 	Training will be arranged 1 hour before each Committee meeting. Visits will be arranged directly with Members and unused Reserve Committee dates can be utilised for visits. A plan is in progress	Ongoing

Minutes of 8 th March 2016					
168.	Building Community Resilience	Sarah Ferguson	<ul style="list-style-type: none"> Need for co-ordinated engagement between partners in respect of community hubs to be raised at forthcoming meeting of Cambridgeshire Public Services Board. 	In progress	In progress

Minutes of 24 th May 2016					
180.	Children's Centre Offer 2017 onwards	Jo Sollars Sarah Ferguson	<ul style="list-style-type: none"> Arrange visits to Children's Centre for (Committee) Members. 	Visits are being arranged by Jo Sollars. Reserve Committee date of 16 August 2016 has been allocated as an alternative date for visits.	Completed – Members can visit on request to Jo Sollars at any time
181.	Finance and Performance report	Hazel Belchamber	<ul style="list-style-type: none"> Explain the issues around when a taxi is required to transport a child to bus. 	Information emailed to members 18.07.16.	Completed

Minutes of 12 th July 2016					
188.	Meadowgate School, Wisbech: Application for the Establishment of a New Specialist Free School	Ian Trafford	<ul style="list-style-type: none"> To include reference in the final business case to the anticipated cost savings over time arising from the reduction in the number of young people being educated in specialist out of county provisions. 		In progress
189.	Work of the Corporate Parenting Board	Tracy Collins	<ul style="list-style-type: none"> To provide a breakdown by gender of the number of care leavers who are parents or currently expecting a baby. 	Information emailed to members 25.07.16	Completed

192.	Financial Outturn 2015/16	Keith Grimwade	<ul style="list-style-type: none"> A report to Spokes on the reasons for the increased time being taken when moving a child or young person with a Statement of Special Educational Needs or Education, Health and Care Plan from one school to another. This should identify the timescales involved and any schools where this is a particular area of difficulty. 		In Progress
192.	Financial Outturn 2015/16	Keith Grimwade	<ul style="list-style-type: none"> An email to Cllr Yeulett advising on any slippage on the Westwood Primary School project. 		In Progress
193.	Finance and Performance Report: May 2016	Keith Grimwade	<ul style="list-style-type: none"> An explanation of how the target for the attainment gap between pupils who received free school meals and those who did not at Key Stages 2 and 4 were calculated. 		In Progress
194.	Agenda Plan and Appointments to Internal Advisory Groups and Outside Bodies	Meredith Teasdale	<ul style="list-style-type: none"> To try to expedite another meeting of the Child Poverty Champions Group. 		In Progress

THE ROLE OF THE REGIONAL SCHOOLS COMMISSIONER

To: **Children and Young People Committee**

Meeting Date: **13 September, 2016**

From: **Executive Director Children, Families and Adults**

Electoral division(s): **All**

Forward Plan ref:

Key decision: **No**

Purpose: **To brief the Committee on the role of the Regional Schools Commissioner, who is attending to answer the Committee's questions.**

Recommendation: **The Committee is asked to note the content of the paper.**

<i>Officer contact:</i>	
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1.0 BACKGROUND

- 1.1 At its meeting on 24 May the CYP Committee discussed a range of issues regarding the management, challenge and support of academies, multi-academy trusts (MATs) and Free Schools and resolved to invite Dr Tim Coulson, the Regional Schools Commissioner (RSC) for the East of England and North-East London, to its September meeting to answer questions about these issues.

2.0 THE ROLE OF THE REGIONAL SCHOOLS COMMISSIONER (RSC)

- 2.1 The government established RSCs in 2014 to support the development of its academies and Free Schools programme.

- 2.2 RSCs act on behalf of the Secretary of State for Education and are accountable to the National Schools Commissioner, Sir David Carter.

- 2.3 The main responsibilities of the RSCs are:

- taking action where academies and free schools are underperforming
- intervening in academies where governance is inadequate
- deciding on applications from local-authority-maintained schools to convert to academy status
- improving underperforming maintained schools by providing them with support from a strong sponsor
- encouraging and deciding on applications from sponsors to operate in a region
- taking action to improve poorly performing sponsors
- advising on proposals for new free schools
- advising on whether to cancel, defer or enter into funding agreements with free school projects
- deciding on applications to make significant changes to academies and free schools

(source: DfE website)

- 2.4 The RSC is supported by a Headteacher board (HTB), which is made up of experienced academy headteachers and other sector leaders who advise and challenge RSCs on the decisions they make.

- 2.5 The HTB for the East of England and North East London comprises:

Elected

- Caroline Haynes (Tendring Technology College)
- Stephen Munday (Comberton Academy Trust)
- Debbie Rogan (HEARTS Academy Trust)
- Margaret Wilson (The King John School Academy Trust)

Appointed

- Rachel De Souza (Inspiration Trust)
- Steve Lancashire (Reach2 Academy Trust)

Co-opted

- Roy Blatchford (National Education Trust)
- Mark Jeffries (Mills and Reeve LLP)

- 2.6 Each RSC has a regional vision statement, which describes their aims and commitments in fulfilling their responsibilities within their region; the statement for the East of England and NE London is attached as Appendix 1.

3.0 ALIGNMENT WITH CORPORATE PRIORITIES

3.1 Developing the local economy for the benefit of all

3.1.1 There are no significant implications for this priority.

3.2 Helping people live healthy and independent lives

3.2.1 There are no significant implications for this priority.

3.3 Supporting and protecting vulnerable people

3.3.1 There are no significant implications for this priority.

4.0 SIGNIFICANT IMPLICATIONS

4.1 Resource Implications

4.1.1 There are no significant implications within this category.

4.2 Statutory, Legal and Risk

4.2.1 There are no significant implications within this category.

4.3 Equality and Diversity

4.3.1 There are no significant implications within this category.

4.4 Engagement and Communications

4.4.1 There are no significant implications within this category.

4.5 Localism and Local Member Involvement

4.5.1 There are no significant implications within this category.

4.6 Public Health

4.6.1 There are no significant implications within this category.

Source Documents

Source Documents	Location
Further information, including a more detailed account of the RSC's role in 'RSC Decision Making Framework', and the minutes of the HTB meetings, can be found on the DfE website.	https://www.gov.uk/government/organisations/schools-commissioners-group/about#Headteacher-boards



The East of England and North East London is a large, diverse region, covering schools in areas of urban deprivation, small rural schools and coastal areas. The role of the Regional Schools Commissioner - advised by the Headteacher Board (HTB) - is to ensure there are a sufficient number of high quality academy trusts to support schools to improve; to challenge underperformance and facilitate

rapid improvement; to establish excellent new provision by supporting high quality applications to open new free schools; and to encourage and develop collaboration and the sharing of best practice as a step to a self-improving schools led system leading to higher standards across the region

Challenge underperformance	Build strong sponsors	Open high quality new provision	Facilitate collaboration
<ul style="list-style-type: none"> • We will balance support with challenge where academies are underperforming. • We will visit academies to understand obstacles to improvement before deciding how to intervene. • We will use local intelligence and relations with trusts to identify performance issues early. • We will use formal intervention in a small number of cases where academies have underperformed for a period of time or where we are not convinced by trusts improvement plans. • When required we will transfer academies to other trusts. • We will ensure that maintained schools judged inadequate by Ofsted become sponsored academies with strong. 	<ul style="list-style-type: none"> • We will use the meetings to identify those with potential to grow or and those who need support. • We will use our trust evaluation tool to identify areas for development and offer support, for example mentoring, CEO leadership training. • We will target Sponsor Capacity Funding to help develop trusts. • We will identify more sponsors, including from outside of the education sector, and encourage those in areas of higher educational performance to work where there are fewer sponsors. 	<ul style="list-style-type: none"> • We will support the government ambition to open 500 new free schools during this parliament. • We will encourage existing high quality trusts to apply to open free schools. • We will establish a Free Schools Advisory Board to provide support and advice to those interested in opening free schools. • We will identify the areas of basic need in the region to ensure new provision is opened where it is most needed. • HTB members will play an active role in the interview process for free schools. 	<ul style="list-style-type: none"> • We will hold events to get system leaders to meet, share knowledge and best practice and form new networks. • We will run 3 regional sub-groups with representation from LAs, trusts, Diocese, Teaching School Alliances to help schools to improve and direct interventions. • We will invite Teaching School Council representatives to HTB meetings to ensure effective communication. • We will work with Teaching School Alliances and the National College to ensure school to school support goes to institutions most in need.

We will improve communications and transparency via newsletters, an annual report, a sponsor directory, social media, and events.

Please do get in touch with any suggestions or queries you may have. We welcome comments from anyone who can help with any of our work: please email RSC.EASTNELONDON@education.gsi.gov.uk

Arrangements for Unaccompanied Asylum Seeking Children

To: Children and Young People Committee

Meeting Date: 13th September 2016

From: Executive Director: Children, Families and Adults Services

Electoral division(s): All

Forward Plan ref: Not applicable **Key decision:** No

Purpose: To update the Committee on proposed changes in the arrangements for Unaccompanied Asylum seeking children and to propose the Council's participation in the new arrangements.

Recommendation: The Committee is asked to agree the Council's participation in the regional transfer scheme for Unaccompanied Asylum Seeking Children

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1.0 BACKGROUND

- 1.1 There has been considerable attention given over the last year to the support that is provided by this county to refugees. In the last few months, the Government has begun to set out its proposals for supporting refugees and which provide a key role for local authorities.
- 1.2 There are three groups of children and families that the Government is asking Local Authorities to consider supporting:
- 1 “Spontaneous” Unaccompanied Asylum Seeking Children (UASCs). These children and young people enter the country illegally. Once identified and following an age assessment determining that they are under 18, the accommodation of the children and young people currently becomes the responsibility of the Local Authority in whose area they are first identified. Cambridgeshire currently accommodates 62 UASCs, who have the same legal status as looked after children.
 - 2 Children/families resettled under the “Children at Risk scheme” run by the Syrian Resettlement Scheme (albeit not limited to Syrians). The scheme focuses on vulnerable children, including young carers, children at risk of child sexual exploitation, child marriage etc. the government has committed to taking 3000 of these children over the next four years. These children might be resettled with their families.
 - 3 Unaccompanied children currently in France, Italy and Greece that were covered by Lord Dub’s amendment to the Immigration Bill. The previous Prime Minister had stated that he was minded to accept this amendment. Further details of the scheme have been promised but have not yet been received.
- 1.3 Cambridgeshire currently looks after 62 UASCs which is a relatively high number compared to other local authorities nationally. A significant factor behind this number is the fact that the county is one of the first stopping points for lorries after the East Coast ports. There has been a significant increase in the UASC population over the last few years as shown below:

Unaccompanied Asylum Seeking Children looked after by the Council

	31.3.2011	31.3.2012	31.3.2013	31.3.2014	31.3.2015	31.3.2016
UASCs looked after	15	5	10	5	15	61

(Numbers in earlier years are taken from Government returns which round to the nearest 5)

2.0 Government Proposals

- 2.1 The practice of UASCs becoming the responsibility of the Local Authority in whose area they are first identified has put considerable pressure on a small number of local authorities. Kent currently looks after over 900 UASCs. The Government’s view is that this pressure on a small number of LAs is unsustainable and that a national scheme for the redistribution of UASCs is required.
- 2.2 The Government is looking to Local Authorities to agree to work together on a regional basis to manage UASC numbers. Under proposals published in June 2016, each Authority will be set a maximum number of UASCs it will be expected to accommodate. The limit is set at 0.07 UASCs per 10000 of the child and young person population. For

Cambridgeshire, this represents an upper limit of 92 UASCs. If a UASC arrives in a LA area where numbers are above the 0.07 threshold then they would be reallocated to an LA that is below the threshold and which would become the corporate parent for the young person. The arrangements will initially operate on a regional basis.

- 2.3 The Government is hoping that LAs will agree to participate voluntarily in the scheme but it is proposing to have the powers to make the scheme mandatory if necessary. To support participation, the Government has increased the funding that LAs receive for accommodating UASCs. Rates have increased to £114 per day for under 16s and £91 per day for 16 and 17 year olds, which is now close to the actual cost of provision.
- 2.4 The Government has also stated that it will use the 0.07 figure as a basis for resettling children (and families) under the Children at Risk scheme. The approach could also be used to accommodate any children resettled under Lord Dubs' amendment. Regional funding to operate the scheme has been announced and the Government expects the regional Strategic Migration Partnerships to play a key role in facilitating the new arrangements.

3.0 Implications for Cambridgeshire

- 3.1 Unaccompanied Asylum Seeking Children are very vulnerable children and young people. The fact that they have been able to make their way to this country represents considerable resilience and effort on their part. However, they are away from both their family groups and support networks and their journeys frequently involve exposure to organised criminal activity. There is a significant risk that the young people are criminally exploited even after reaching this country. Therefore the children and young people require support which reflects their individual circumstances and risks they face.
- 3.2 It is difficult to assess definitively the short or long term impact of participation in the scheme compared to future activity levels should the Council not participate. The latest figures indicate that Thurrock, Central Bedfordshire and Peterborough are accommodating more UASCs than their 0.07 limit. At the end of June, Thurrock in particular was significantly above its limit of 28 with 93 UASCs. The Eastern region accommodates 526 UASCs compared to a regional upper limit of 901. It is unlikely that there will be a significant increase in UASC numbers in Cambridgeshire in the short term through participating in the regional scheme. In the longer term much will depend on levels of refugee activity and in particularly the extent to which there is an increasing trend for refugees to seek to enter the country via the East Coast ports. However, participation would cap the number of UASCs that the Council would be expected to accommodate to 92. No cap would exist if the Council did not participate.
- 3.3 It is considered that a gradual increase in numbers could be managed. The additional funding for UASCs is welcome and largely addresses a long held concern about a gap between funding rate and actual cost. The number of Looked After Children has stabilised over the last few months and is currently 614. The demand and supply of placements for looked after children remains relatively evenly matched but it is considered that capacity exists to accommodate a gradual increase in UASC numbers. In addition contingency plans are in place should there be a sudden need to accommodate significant numbers of UASCs. In the longer term there are encouraging signs of an increase in the number of potential foster carers.
- 3.4 There remains a concern in respect of UASCs who, on becoming 18, are not given leave to stay. These individuals are not eligible for any benefits and currently local authorities are often the only source of support for them. The point has been made that if local authorities volunteer to become a part of this scheme then it is incumbent on the Home

Office to ensure that it takes timely action to repatriate individuals who are not given leave to stay; this can currently take 18 months to two+ years.

- 3.5 Participation in the Children at Risk scheme can involve the relocation of families and requires active partnership with the District Councils to address housing and other needs. There will also be a need to secure school places etc. Given that the scheme is targeted at children at risk then there is likelihood that social care support will be required on a short/long term basis for families.
- 3.6 Cambridge City Council previously agreed to accommodate a small number of refugee families and County Council services have worked well with City Council colleagues to provide support to these families.
- 3.7 Positive discussions have been had with local groups concerned that more should be done to support refugees including the Cambridge Refugee Resettlement Campaign. Opportunities to increase the profile of opportunities for fostering, developing the provision of language education to UASCs and generally closer working between the campaigns and the Council have arisen from these discussions.

4.0 Next Steps

- 4.1 It is proposed that the Council agrees to participate in the regional scheme. The current arrangements are clearly putting considerable pressure on a small number of local authorities which can only hinder the provision of support and care that these young people require. It is also highly likely that Government will use their powers to make participation mandatory if authorities refuse to take part.
- 4.2 There are potential opportunities through working on a regional basis with other LAs. For example, currently all LAs have to have staff trained to undertake age assessments regional/sub regional working could potentially create expert capacity that is deployed on a regional/sub regional basis. There are also opportunities for the joint commissioning of provision. Participation in the regional scheme would facilitate the development of such arrangements

5.0 ALIGNMENT WITH CORPORATE PRIORITIES

5.1 Developing the local economy for the benefit of all

- 5.1.1 There are no significant implications for this corporate priority

5.2 Helping people live healthy and independent lives

- 5.2.1 As looked after children, unaccompanied asylum seeking children are given the same support and opportunities to live healthy lives and have a positive start to adult life.

5.3 Supporting and protecting vulnerable people

- 5.3.1 Unaccompanied asylum seeking children are particularly vulnerable. Those children and young people that have entered this country before being identified remain vulnerable to exploitation. Those children and families that are potentially eligible for resettlement through the Syrian Resettlement Scheme and the Lord Dubs amendment are often living in circumstances that make them highly vulnerable. The support provided to children and families when resettled to this country recognises this and there is likely to be a need for ongoing support from social care and other services.

6.0 SIGNIFICANT IMPLICATIONS

6.1 Resource Implications

- 6.1.1 Increases in the rate of funding for new UASCs means that funding and the cost of provision are generally aligned. It is therefore unlikely that participation in the scheme will represent a new significant financial pressure.

6.2 Statutory, Risk and Legal Implications

- 6.2.1 UASCs are looked after children and therefore the local authority is subject to the same subject to the statutory and legal requirements for their care as any other looked after child.

6.3 Equality and Diversity Implications

- 6.3.1 In accommodating UASCs, the Council seeks to recognise the cultural backgrounds of the young people.

6.4 Engagement and Consultation Implications

- 6.4.1 UASCs are encouraged to participate in the Council's arrangements for the participation of looked after children in decision making.

6.5 Localism and Local Member Involvement

- 6.5.1 There are no significant implications

6.6 Public Health Implications

- 6.6.1 UASCs are eligible for and support to receive the same targeted health support as other looked after children. Additionally evidence shows that unaccompanied children may have significant physical and mental health needs as a result of their experiences in conflict zones,ⁱ notably:
- Communicable (infectious) Diseases (e.g. Tuberculosis screening and vaccination)
 - Nutrition (e.g. anaemia)
 - mental health.

Source Documents	Location
Letter to Local Authorities from the Immigration Minister.	Room 222 Shire Hall

ⁱ Health Needs assessment – Unaccompanied Children Seeking Asylum. March 2016. Coyle R; Bennett S: Kent Public Health Observatory. Kent County Council

Implications	Officer Clearance
Have the resource implications been cleared by Finance?	Yes Name of Financial Officer: M Wade
Has the impact on Statutory, Legal and Risk implications been cleared by LGSS Law?	Yes Name of Legal Officer: Lynne Owen
Are there any Equality and Diversity implications?	Yes (Identified by Adrian Loades) Name of Officer: Adrian Loades
Have any engagement and communication implications been cleared by Communications?	Yes Name of Officer: Simon Cobby
Are there any Localism and Local Member involvement issues?	Yes (Identified by Adrian Loades) Name of Officer: Adrian Loades
Have any Public Health implications been cleared by Public Health	Yes Name of Officer: Tess Campbell

BUSINESS PLANNING: DEVELOPMENT OF REVENUE PROPOSALS

To: **Children and Young People Committee**

Meeting Date: **13th September 2016**

From: **Adrian Loades, Executive Director; Children, Families and Adults Services**

Electoral division(s): **All**

Forward Plan ref: **Not applicable** *Key decision:* **No**

Purpose: To update the Committee on the development of business planning revenue proposals for the financial years 2017/18 to 2022/23.

Recommendation: The Committee are asked to note and comment on the plans for the development and presentation of business planning revenue proposals.

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1.0 BACKGROUND

- 1.1 The context for business planning remains challenging with a savings / income requirement of approaching £100m over the next five years. This target is driven in part by reducing cash resources but in large part by inflation, by the growing and aging population and by the increased level and complexity of need we are seeing across client groups.
- 1.2 During the previous business planning round we began to change the approach in response to this continued challenge. The Operating Model was established with the intention of establishing strategic outcomes that move beyond incremental efficiency savings in each service area to a whole council approach.
- 1.3 The groundwork undertaken last year to set out a long term strategy has meant we have begun this process with strong programmes already in place. In particular the Together for Families Programme and Think Family agenda, the Recommissioning of Early Help, the Total Transport Project, the Special Educational Needs (SEN) Local Offer and change programme, the Looked After Children Strategy, the social work unit model and our partnership with Coram Adoption Agency all mean we begin this business planning round from a strong position. These programmes will continue to deliver savings and will feature in business planning proposals shared with members in the autumn.

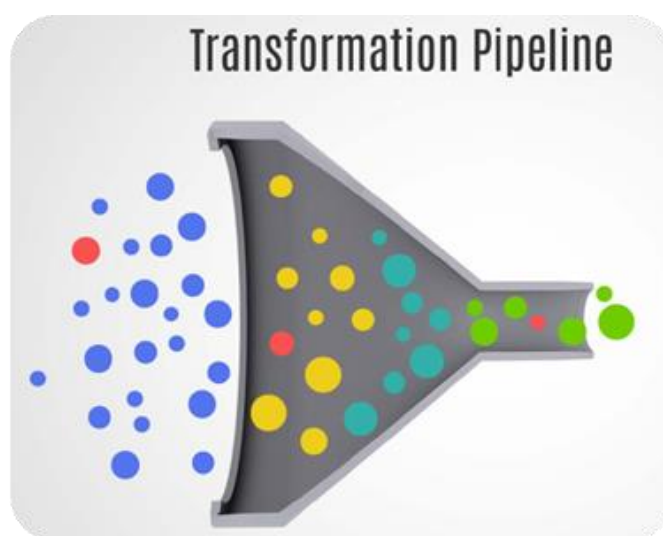
2.0 APPROACH AND FRAMEWORK FOR DEVELOPMENT OF BUSINESS PLANNING PROPOSALS FOR 2017/18 TO 2022/23

- 2.1 For this business planning cycle we have moved further away from an incremental cash limit approach with the establishment of the new Transformation Programme. The new approach introduces a number of cross cutting programmes to unlock savings, alongside the service based work - as shown below. All of the activity generated through this approach links back to the outcomes referenced above.

	VERTICAL PROGRAMMES (1-5)				
	1. Adult services	2. Children's services	3. Environment, transport & economy	4. LGSS & CCC Phase 1 – IT & digital	5. Public health
CROSS CUTTING PROGRAMMES (6-11)					
6. Finance & budget review	✓	✓	✓	✓	✓
7. Customers & communities	✓	✓	✓	✓	✓
8. Assets, estates & facilities management	✓	✓	✓	✓	✓
9. Commissioning	✓	✓	✓	✓	✓
10. Contracts, commercial & procurement	✓	✓	✓	✓	✓
11. Workforce planning & development	✓	✓	✓	✓	✓

- 2.2 The focus, as ever, is on driving service redesign, efficiency and new thinking to mitigate impact on communities from the challenging financial context. The Transformation Programme has therefore also introduced the concept of the business planning pipeline which encourages members and officers across the organisation to bring forward new ideas and then engages others in a process of support challenge to develop the concepts, test the viability of the business case and confirm whether to move ahead to the delivery stage. This is shown pictorially below with the circles on the left representing the range of ideas which are then tested and refined to the business case stage and then if approved to delivery and benefits realisation (moving rightwards through the pipeline). Clearly not all the initial ideas will come to fruition, but we have now established a process whereby new concepts are being proposed all the time to feed into the pipeline.

2.2



- 2.3 The development of revenue proposals has been undertaken within this framework and intention has been to concentrate on cross-cutting themes and areas where we can undertake joint work across directorates – rather than looking within individual services working to cash limits.
- 2.4 Consequently, rather than each Service Committee receiving a separate report relating only to the savings from services within its remit the intention is to give Service Committees a view of all cross-cutting activity, allowing them to steer Council-wide proposals in addition to the service-based proposals. Proposals will be presented at the October meeting of the Committee.
- 2.5 Committees will still receive the full business planning tables showing how the savings described in the programme will impact on individual service budgets.
- 2.6 Each proposal will be underpinned by a business case document and a community impact assessment. These will be available to Committee members providing more detail to support the descriptions in the covering papers and finance tables.

- 2.7 In October when Committees first review revenue proposals, there will be some variability in the level of detail and certainty in the business cases. Proposals at earlier stages of the pipeline may well be moved through to approval stage during the autumn and existing proposals and figures are likely to be refined ahead of final recommendations and based on the steers given by Committees in October. This reflects a more dynamic approach to business planning which becomes a year round activity.

3.0 DEMOGRAPHY & INFLATION PROCESS

- 3.1 It is important that the modelling of demographic and inflationary pressures is as accurate and clear as possible, allocating necessary resource where there are genuine pressures but being careful keep this to the minimum required amount so that the corresponding saving requirement is also as small as possible.
- 3.2 On that basis, some changes have been made to the demography process, with the key points being:
- that services will have to absorb a level of demographic growth from within their own budget. As the general population is increasing by 1.4% this has been used as cut-off point – so services will receive additional funding only where the growth they are experiencing is in excess of a 1.4% increase in the general population;
 - generalist demography bids linked to non-specific service growth (for example the general ‘growth in children numbers’ proposal) will be removed;
 - Inflationary uplifts will be proposed using the existing methodology, linking to expenditure type, and subsequently scrutinised with services, led by Finance.
- 3.3 An additional gateway process has been introduced for demography bids with the Strategic Management Team (SMT) signing off all proposals after professional advice from finance and research officers.

4.0 NEXT STEPS AND TIMELINE

- 4.1 The first draft of all revenue proposals will be presented to the October round of Committee meetings for initial review and comment.
- 4.2 A programme of members’ seminars has also been constructed to give members the opportunity to challenge, steer and suggest proposals, in addition to the formal oversight through Committee meets.
- 4.3 General Purposes Committee will provide a further forum to look at proposals across the County Council as a whole, giving particular focus to those which cut across directorate and therefore service committee areas.

- 4.4 The key dates in the process for finalisation of the business plan are shown in the table below.

Date	Event
13 September	<u>Children and Young People Committee Meeting</u> To review draft capital proposals and update on framework for revenue proposals (this paper)
20 September	<u>General Purposes Committee (GPC)</u> To review Medium Term Financial Strategy and progress with business planning proposals
Early October (date TBC)	<u>Children and Young People Committee Business Planning Seminar</u> Discussion of emerging proposals prior to formal consideration at Committee
11 October	<u>Children and Young People Committee Meeting</u> To review revenue budget proposals, draft community impact assessments and draft consultation report
18 October	<u>Full Council</u> To review recommended Medium Term Financial Strategy from GPC
25 October	<u>General Purposes Committee</u> To review Strategic Framework, revenue proposals, capital proposals, Community Impact Assessments (CIAs) and draft consultation report Service Committee Chairs report on Service Committee discussions
8 November	<u>Children and Young People Committee</u> To review capital and revenue report, committee elements of all budget tables, CIAs and final draft of Consultation Report
24 November	<u>General Purposes Committee / Strategic Management Team workshop</u>
6 December	<u>Children and Young People Committee (if required)</u> To review any update to proposals
24 January	<u>General Purposes Committee</u> To review full Business Plan, make any final adjustments and submit recommendation to Full Council
14 February	<u>Full Council</u> Consider Business Plan and any alternative budgets
March 2017	Publication and distribution of the final plan

5.0 ALIGNMENT WITH CORPORATE PRIORITIES

5.1 Developing the local economy for the benefit of all

- 5.1.1 There are no significant implications for this priority at this point. The implications of business planning proposals will be described in the October Committee papers and in the individual community impact assessments.

5.2 Helping people live healthy and independent lives

- 5.2.1 There are no significant implications for this priority at this point. The implications of business planning proposals will be described in the October Committee papers and in the individual community impact assessments.

5.3 Supporting and protecting vulnerable people

- 5.3.1 There are no significant implications for this priority at this point. The implications of business planning proposals will be described in the October Committee papers and in the individual community impact assessments.

6.0 **SIGNIFICANT IMPLICATIONS**

6.1 Resource Implication

- 6.1.1 The implications of business planning proposals will be described in the October Committee papers and in the individual community impact assessments.

6.2 Statutory, Legal and Risk

- 6.2.1 The implications of business planning proposals will be described in the October Committee papers and in the individual community impact assessments.

6.3 Equality and Diversity

- 6.3.1 The implications of business planning proposals will be described in the October Committee papers and in the individual community impact assessments.

6.4 Engagement and Communications

- 6.4.1 The implications of business planning proposals will be described in the October Committee papers and in the individual community impact assessments.

6.5 Localism and Member Involvement

- 6.5.1 The implications of business planning proposals will be described in the October Committee papers and in the individual community impact assessments.

6.6 Public Health

- 6.6.1 The implications of business planning proposals will be described in the October Committee papers and in the individual community impact assessments.

Source Documents	Location
None	

Implications	Officer Clearance
Have the resource implications been cleared by Finance?	Yes
Has the impact on Statutory, Legal and Risk implications been cleared by LGSS Law?	No Name of Legal Officer:
Are there any Equality and Diversity implications?	No Adrian Loades
Have any engagement and communication implications been cleared by Communications?	Yes Name of Officer: Simon Cobby
Are there any Localism and Local Member involvement issues?	No Adrian Loades
Have any Public Health implications been cleared by Public Health	Yes Name of Officer: Tess Campbell

SERVICE COMMITTEE REVIEW OF THE DRAFT 2017-18 CAPITAL PROGRAMME

To: Children and Young People's Committee

Meeting Date: 13th September 2016

From: Executive Director, Children, Families and Adults Service
Chief Finance Officer

Electoral division(s): All

Forward Plan ref: Not applicable **Key decision:** No

Purpose: This report provides the Committee with an overview of the draft Business Plan Capital Programme for Children and Young People (CYP).

Recommendation: It is requested that the Committee:

- a) Note the overview and context provided for the 2017-18 Capital Programme for Children and Young People (CYP)
- b) Comment on the draft proposals for Children and Young People (CYP)'s 2017-18 Capital Programme and endorse their development
- c) Agree that following the programme's adoption by full Council where it proves necessary for new schemes to be added to the capital programme for the reasons identified in section 5.11, these are detailed in the Finance Performance Report for approval initially by the CYP Committee and then General Purposes Committee.

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1. CAPITAL STRATEGY

- 1.1 The Council strives to achieve its vision through delivery of its Business Plan. To assist in delivering the Plan the Council needs to provide, maintain and update long term assets (often referred to as 'fixed assets'), which are defined as those that have an economic life of more than one year. Expenditure on these long term assets is categorised as capital expenditure, and is detailed within the Capital Programme for the Authority.
- 1.2 Each year the Council adopts a ten year rolling capital programme as part of the Business Plan. The very nature of capital planning necessitates alteration and refinement to proposals and funding during the planning period; therefore whilst the early years of the Business Plan provide robust, detailed estimates of schemes, the later years only provide indicative forecasts of the likely infrastructure needs and revenue streams for the Council.
- 1.3 This report forms part of the process set out in the Capital Strategy whereby the Council updates, alters and refines its capital planning over an extended planning period. New schemes are developed by Services and all existing schemes are reviewed and updated as required before being presented to the Capital Programme Board and subsequently Service Committees for further review and development.
- 1.4 An Investment Appraisal of each capital scheme (excluding committed schemes and schemes with 100% ring-fenced funding) is undertaken / revised, which allows schemes within and across all Services to be ranked and prioritised against each other, in light of the finite resources available to fund the overall Programme and in order to ensure the schemes included within the Programme are aligned to assist the Council with achieving its outcomes.

2. DEVELOPMENT OF THE 2017-18 CAPITAL PROGRAMME

- 2.1 Prioritisation of schemes (where applicable) is included within this report to be reviewed individually by Service Committees alongside the addition, revision and update of schemes. Prioritisation of schemes across the whole programme will be reviewed by General Purposes Committee (GPC) in October, before firm spending plans are considered by Service Committees in November. GPC will review the final overall programme in November/December, in particular regarding the overall levels of borrowing and financing costs, before recommending the programme in January as part of the overarching Business Plan for Full Council to consider in February.
- 2.2 The introduction of the Transformation Fund for the 2017-18 planning process has not impacted on the funding sources available to the Capital Programme as any Invest to Save or Earn schemes will continue to be funded over time by the revenue payback they produce via savings or increased income. This is the most financially sensible option for the Council due to the ability to borrow money for capital schemes and defray the cost of that expenditure to the Council over the life of the asset. However, if a scheme is transformational, then it should also move through the governance process agreed for the Transformation Delivery Model, in line with all other transformational schemes, but without any funding request to the Transformation Fund.

2.3 There are several schemes in progress where work is underway to develop the scheme, however they are either not sufficiently far enough forward to be able to include any capital estimate within the Business Plan, or a draft set of figures have been included but they are, at this stage, highly indicative. The following are the three main schemes that this applies to:

- The Adult's Committee considered the Older People's Accommodation Strategy earlier in 2016. As discussed at that time, the Council has identified that there is a shortfall in the availability of affordable care home beds within Cambridgeshire and this is likely to have a growing impact on price levels and care provision over the medium and longer term. As part of a range of responses to the needs identified within the Strategy, the Council has been exploring where greater intervention by the local authority in the supply of care home beds may be economic in the years ahead.

After preliminary work and investigations, the Council has engaged independent consultants to prepare a Business Case outlining and appraising options and sensitivities for the Council in securing increased delivery of affordable care home beds. The options considered include utilisation of the Council's assets (principally land) and could lead onto significant requests for capital funding.

Both the Adults and Assets & Investment Committee are due to consider the full proposal for next steps, after the consultants review has reported in October 2016. At this point, it is too early to include a capital funding request for the immediate future, however this will be kept in review until the Business Plan is agreed in February, and as options are selected and the next stages are scheduled.

- Developing a single multi-skilled service offer that is based in communities continues to be a key plank of both the library and children centres transformation programmes. This is also believed to be an appropriate vehicle for supporting the Council's approach to community resilience. A significant amount of work has been undertaken to date in assessing potential demand for services and considering how these initial core services could be integrated. There has however been a slight delay in the programme in order to provide the opportunity for the new Director of Children's Social Care to undertake a service review of the strengths and development needs of that Directorate. Given the critical nature of this service to the most vulnerable in our communities, it was important that the approach to community hubs aligned to the outcomes of that service review.

The Service Director has undertaken this review and is now setting out the future vision for that service that includes an assessment of the universal service offer that can be provided from within the community hubs. This proposal will be coming to Members in the Autumn and the implementation programme of this service transformation and the community hubs programme will brought together to create a single delivery plan.

- The Council is in the fortunate position of continuing to be a major landowner in Cambridgeshire and this provides an asset capable of generating both revenue and capital returns. This will, however, require the Council to move from being a seller of sites to being a developer of sites, through a Housing Company. In the future, the Council will operate to

make best use of sites with development potential in a co-ordinated and planned manner to develop them for a range of development options. This will generate capital receipts to support site development and create significant revenue and capital income to support services and communities.

The Assets & Investment Committee have agreed to the creation of a Special Purpose Vehicle, which has now been established, and work is ongoing regarding the workstreams associated with this. Previously approved projects are being progressed by the Council, ahead of the Company becoming fully operational. A comprehensive 10-year pipeline of development projects has now been identified and a capital funding request has therefore been included in the Draft Business Plan, although the figures are still being refined with the initial projections expected to be confirmed by September 2016.

3. REVENUE IMPLICATIONS

- 3.1 All capital schemes can have a potential two-fold impact on the revenue position, relating to the cost of borrowing through interest payments and repayment of principal and the ongoing revenue costs or benefits of the scheme. Conversely, not undertaking schemes can also have an impact via needing to provide alternative solutions, such as Home to School Transport (e.g. transporting children to schools with capacity rather than investing in creating additional capacity in oversubscribed areas).
- 3.2 The Council is required by the Chartered Institute of Public Finance and Accountancy's (CIPFA's) Prudential Code for Capital Finance in Local Authorities 2011 to ensure that it undertakes borrowing in an affordable and sustainable manner. In order to ensure that it achieves this, GPC recommends an advisory limit on the annual financing costs of borrowing (debt charges) over the life of the Plan. In order to afford a degree of flexibility from year to year, changes to the phasing of the limit are allowed within any three-year block (this came into effect in 2015-16), so long as the aggregate limit remains unchanged.
- 3.3 For the 2017-18 Business Plan, GPC has agreed that this should equate to the level of revenue debt charges as set out in the 2014-15 Business Plan for the next five years (restated to take into account the change to the minimum revenue provision (MRP) Policy agreed by GPC in January 2016), and limited to around £39m annually from 2019-20 onwards.

4. SUMMARY OF THE DRAFT CAPITAL PROGRAMME

- 4.1 The revised draft Capital Programme is as follows:

Service Block	2017-18 £'000	2018-19 £'000	2019-20 £'000	2020-21 £'000	2021-22 £'000	Later Yrs £'000
Children, Families and Adults	75,473	70,103	65,149	66,188	30,308	121,305
Economy, Transport and Environment	63,986	27,243	26,112	20,928	21,660	31,901
Public Health	-	-	-	-	-	-
Assets and Investment Committee	94,564	32,474	-3,340	3,158	5,983	-118,176

Corporate and Managed Services	1,541	4,491	460	460	460	-
LGSS Operational	-	-	-	-	-	-
Total	235,564	134,311	88,381	90,734	58,411	35,030

4.2 This is anticipated to be funded by the following resources:

Funding Source	2017-18 £'000	2018-19 £'000	2019-20 £'000	2020-21 £'000	2021-22 £'000	Later Yrs £'000
Grants	80,564	55,017	35,122	35,619	33,140	83,699
Contributions	43,905	24,811	30,225	24,645	5,700	46,750
Capital Receipts	2,225	2,534	2,727	7,113	6,122	6,936
Borrowing	9,164	17,149	29,257	18,460	16,495	64,130
Borrowing (Repayable)*	99,706	34,800	-8,950	4,897	-3,046	-166,485
Total	235,564	134,311	88,381	90,734	58,411	35,030

* Repayable borrowing nets off to zero over the life of each scheme and is used to bridge timing gaps between delivery of a scheme and receiving other funding to pay for it.

4.3 The following table shows how each Service's borrowing position has changed since the 2016-17 Capital Programme was set:

Service Block	2016-17 £'000	2017-18 £'000	2018-19 £'000	2019-20 £'000	2020-21 £'000	2021-22 £'000	Later Yrs £'000
Children, Families and Adults	3,643	-2,495	-2,937	10,647	21,568	-1,588	1,494
Economy, Transport and Environment	-6,557	-11,397	-362	80	-2,895	-6,588	-895
Public Health	-	-	-	-	-	-	-
Corporate and Managed Services / Assets and Investments Committee*	-11,190	64,057	-17,131	-45,472	-15,261	-5,347	-16,437
LGSS Operational	-1,104	-	-	-	-	-	-
Corporate and Managed Services – relating to general capital receipts	-	-	-	-	-	-	-
Total	-15,208	50,165	-20,430	-34,745	3,412	-13,523	-15,838

* Assets and Investments Committee schemes were previously contained within Corporate and Managed Services and therefore in order to calculate the change, these two areas have been amalgamated in the above table.

4.4 The table below categorises the reasons for these changes:

Reasons for change in borrowing	2016-17 £'000	2017-18 £'000	2018-19 £'000	2019-20 £'000	2020-21 £'000	2021-22 £'000	Later Yrs £'000
New	592	3,196	2,275	2,125	2,225	3,125	12,300
Removed/Ended	-9,308	1,044	85	-85	-85	-	-
Minor Changes/Rephasing*	-1,365	-512	2,736	2,143	250	250	604
Increased Cost (includes rephasing)	-3,747	-210	-1,239	16,895	10,344	-6,239	1,314
Reduced Cost (includes rephasing)**	-2,208	90,471	-8,181	-47,267	-15,432	-4,811	-45,981
Change to other funding (includes rephasing)	828	-3,846	3,567	-50	16,063	2,274	1,479

Variation Budget	-	-39,978	-19,673	-8,506	-9,953	-8,122	14,446
Total	-15,208	50,165	-20,430	-34,745	3,412	-13,523	-15,838

**This does not off-set to zero across the years because the rephasing also relates to pre-2016-17.*

***This includes rephasing of the Housing schemes*

4.5 The revised levels of borrowing result in the following levels of financing costs:

Financing Costs	2017-18 £'000	2018-19 £'000	2019-20 £'000	2020-21 £'000	2021-22 £'000
2016-17 agreed BP	38.0	40.5	42.1	42.1	-
2016-17 agreed BP RESTATE	29.3	32.4	34.6	35.3	-
2017-18 draft BP	28.4	32.3	33.1	33.1	33.1
CHANGE (+) increase / (-) decrease	-0.9	-0.2	-1.5	-2.2	33.1

4.6 Invest to Save / Earn schemes are excluded from the advisory financing costs limit – the following table therefore compares revised financing costs excluding these schemes. In order to afford a degree of flexibility from year to year, the limit is reviewed over a three-year period, based on the revised programme, the advisory limit is not exceeded for any of these 3 year blocks.

Financing Costs	2015-16 £m	2016-17 £m	2017-18 £m	2018-19 £m	2019-20 £m0	2020-21 £m
2017-18 draft BP (excluding Invest to Save / Earn schemes)	34.1	32.8	28.3	29.3	30.3	31.6
Recommend limit	30.3	35.3	36.8	37.9	38.6	39.2
HEADROOM	3.8	-2.5	-8.5	-8.6	-8.3	-7.6
Recommend limit (3 years)	102.4			115.7		
HEADROOM (3 years)	-7.2			-24.5		

4.7 Although the limit hasn't been exceeded, the Business Plan is still under review and as such adjustments to schemes and phasing will continue over the next two to three months. However, as there is significant headroom available, it is not expected that any further revisions will cause a breach of the advisory limit.

5. OVERVIEW OF THE CYP DRAFT CAPITAL PROGRAMME

5.1 The Council has a statutory duty to provide a place for every child whose parents want them educated in a state-funded school, including academies and to secure sufficient childcare places including free early education for all three and four year olds and the most vulnerable two year olds. This is known as basic need provision. Government funding for the basic need provision of school places together with S106 receipts (and to a lesser extent Community Infrastructure Levy (CIL)) provide the main funding sources for the CYP five year rolling programme of capital investment. In addition, the government provides funding for maintenance to address school condition needs, which

cannot be met by those schools from their devolved formula capital (DFC), and for specific initiatives such as the Priority Schools Building Programme. The Department for Education (DfE) determines the basic need capital allocation using data collected each July from the Council's School Capacity (SCAP) return.

- 5.2 For 2017/18, the Council has secured £32,670,722 in Basic Need funding. Confirmation has been received that for 2018/19 based on the 2016 SCAP return Cambridgeshire will receive £24,918,658. This funding will be allocated to fund schemes in the capital programme, before considering whether there is a case for requesting prudential borrowing.
- 5.3 School Condition funding is used to maintain local authority schools. The funding allocation for 2017/18 is estimated at £4,043,000. This is £664,940 less than the amount allocated for 2016/17 following the implementation of a new formula for School Condition funding by the DfE. Using information gathered through the DfE's Property Data Survey, allocations are now split into Core Condition and High Condition needs funding. A floor protection of 80% has been put in place to limit the amount which any authority might lose as a result of the implementation of this new formula. This floor will be in place until 2018. Cambridgeshire is one of the authorities which has been affected by this change to the funding formula and whose funding is now subject to this floor protection.
- 5.4 The CYP five year detailed capital plan has been reviewed and initial changes made, taking account of the funding position outlined above. Schemes have been included on the basis that they meet one or more of the following criteria:
 - Contracts have been let.
 - Work has either started on site or is due to commence.
 - S106 or CIL funding has been secured against these specific schemes and would be lost if the project does not proceed within the timeframes established in the associated agreements.
 - Outline planning permission has been granted for housing development and there is an expectation, that it will generate additional demand for school places in the period covered by the programme.
 - No suitable alternative options exist.
 - There are cost benefits to accrue from keeping contractors on site to undertake a further phase of a development rather than having to re-commission the work at a later stage.
 - Current and forecast data provides evidence of need for additional capacity.

An Investment Appraisal of each capital scheme (excluding committed schemes and schemes with 100% ring-fenced funding) is undertaken / revised, which allows schemes to be ranked and prioritised against each other. Appendix 3 shows Initial Assessment scoring.

- 5.5 The following new schemes have been added to the programme since it was approved by Full Council in February 2016.

Expansion Projects	Available for Occupation
Gamlingay First School	September 2023
Trinity School, Wisbech base	Ongoing
Special Educational Needs (SEN) Pupil Adaptations in mainstream schools	Ongoing
Early Years Basic Need Provision	September 2018

New School Projects	Available for occupation
Wyton Primary	September 2022

- 5.6 The new primary school project for Wyton will result in the establishment of a 420 place (2 form entry (FE)) school to serve a major new housing development for which outline planning permission has been secured. S106 funding will be sought from the developers to meet the cost of this scheme. This project is in addition to the scheme which is already in the programme to replace the Wyton-on-the Hill Primary School to address long-standing condition needs. The scope of this scheme has been revised to provide a like-for-like replacement 210 place primary (1 FE) school to take account of the plans for the new school.

- 5.7 The following schemes have been removed. In both instances these had originally been planned as a second phase building project but the opportunity is now being taken to reduce construction costs by undertaking the work in a single phase.

Scheme	Revised Date of Occupation
Huntingdon Primary	September 2022
Burwell Expansion Phase 2	September 2022

- 5.8 The following schemes have experienced changes in Total Scheme Costs, where an increased cost is showing, this is above inflation.

Scheme	Reason for Change in Scheme Cost
Clay Farm / Showground Primary	Due to anticipated further development increased building scope to a 3 FE primary (630 places). Originally in plan as a 2 FE with infrastructure for 3 FE.
Ramnoth Junior School, Wisbech	Original briefed scheme is for 1 FE of additional accommodation and refurbishment/remodelling existing areas. Now includes demolition of existing dining hall and replacement with new kitchen and dining accommodation. A £2m EFA bid has been secured to fund the additional work.
Fulbourn Primary	Original scheme for 0.5 FE. Increased scope to include group rooms, food technology, and additional small hall.
Barrington Primary	Detailed planning identified cost of scheme.
Loves Farm, St Neots	Original budget for 1.5 FE school. (330 places) Scope increased to make a 2 FE to provide flexibility to respond to further housing development.
Melbourn Primary School	Detailed planning identified cost of scheme.

The draft programme is set out in detail in **Appendix 1**.

- 5.9 The anticipated funding sources per scheme for the draft CYP capital programme are identified in **Appendix 2**.
- 5.10 The construction market in Cambridgeshire continues to be very buoyant with a considerable number of major contracts being let and planned with major housing developments infrastructure, and university developments. This is currently impacting on project costs and is likely to continue in the medium term. However, a new Design and Build (D&B) construction Framework is proposed for 2017 which will ensure continuity for the delivery of school projects.
- 5.11 Members are asked to note and be prepared to accept the potential for new projects to be identified for inclusion even after the programme has been approved and published as part of the 2017/18 Business Plan. This is recognition of the facts that:

1. Until such time as South Cambridgeshire District Council and Cambridge City have approved local plans and an identified five year land supply for meeting their housing targets, proposals for speculative, unplanned housing development will continue to be received. Recent planning appeal decisions in East Cambridgeshire have also demonstrated a lack of a five year supply. A full review of this District Council's Local Plan is ongoing.

2. The Government is committed to extending the entitlement to free early years education and childcare from 15 hours to 30 hours per week effective from 1 September 2017 to those families who meet the qualifying criteria. Whilst the Government has allocated capital funding to support the implementation of this major change in policy, it is subject to a match funded bidding process. Local authorities recently received notification of a 'Project Limit' ranking 'High' or 'Medium'. Cambridgeshire was ranked as 'High', enabling the Council to submit bids for a maximum of 6 projects. Subject to the outcome of the assessment of these bids, the Council may need to commit its own resources to fund capital expansions in order to meet its statutory duty to secure sufficient and suitable early years and childcare places.

- 5.12 In the event that it becomes necessary to consider the inclusion of new schemes to the programme following its approval by Full Council as part of the Business Plan, the Committee are asked to endorse the proposal that those schemes are detailed in the Finance Performance Report for approval initially by the CYP Committee and then General Purposes Committee.

6. ALIGNMENT WITH CORPORATE PRIORITIES

6.1 Developing the local economy for the benefit of all

The following bullet points set out details of implications identified by officers:

- The Council's investment plans create employment as schools, early years and childcare providers are employers in their own right.
- A number of the schemes in the CYP capital programme provide school places to meet predicted demand from planned housing development. This policy is aimed at directly supporting the establishment and development of new communities.

- Availability and access to high quality childcare enables parents to take up employment or training that may lead to employment, thus supporting families to be less reliant on Welfare Benefits.

6.2 Helping people live healthy and independent lives

The following bullet points set out details of implications identified by officers:

- Evidence shows that good quality early education and childcare provision makes a significant contribution to a child's attainment and future life chances it also supports their future health and wellbeing.
- Provision of safe walking and cycling routes minimises the need for children to be transported to and from their early years' or childcare setting or school.
- Expansion of settings and schools to meet identified demand in their local or catchment areas minimises the need for children to be transported to and from more distant schools.

6.3 Supporting and protecting vulnerable people

The Council is committed to ensuring that children and young people with special educational needs and/or disabilities (SEND) are able to attend their local mainstream school where possible, with only those with the most complex and challenging needs requiring places at specialist provision. Where a child or young person requires a specialist placement, the Council's aim is to ensure that this as close to their family home and community as possible

7. SIGNIFICANT IMPLICATIONS

7.1 Resource Implications

The following bullet points set out details of significant implications identified by officers; these are additional to those set out in Section 5.

7.1.1 Since April 2015, S106 has been limited to site/development specific requirements and only what is required to mitigate the impacts of planned development. Any contributions being sought from developers must demonstrate that they are:

- necessary to make the development acceptable in planning terms;
- directly related to the development; and
- fairly and reasonably related in scale and kind to the development.

As a result, services are now required to provide far greater detail of projects and costs at an earlier stage than previously to demonstrate the case for funding and to meet the test set out in the Community Infrastructure Levy (CIL) regulations. The main implication of this approach is that the Council will need to invest upfront in feasibility studies, which will add to its costs without there being any certainty that it will secure developer contributions to offset these.

7.1.2 Where the Council is successful in securing S106 funding this is typically released in two tranches: 10% on commencement of the development and 90% after the occupation of the first 100 houses. In cases where more than one school is required and/or larger schools are to be provided, the trigger points will be agreed to reflect this. To achieve opening a new school to coincide with the requirement for places from the first families moving in, the Council has usually found it necessary to bridge the gap in funding between

commencement of the enabling works for the school building and release of the first tranche of S106 funding.

- 7.1.3 CIL contributions are collected and held by the District Councils, at a level set by the individual Districts. Each district determines the priorities for use of this funding, which will include other infrastructure requirements as well as Education. As a consequence, the Council faces the prospect of having to fund a higher proportion of the total cost of expanding school from its available resources,

7.2 Statutory, Risk and Legal Implications

- 7.2.1 The following bullet points set out details of significant implications identified by officers:

The vast majority of the schemes within the CYP capital programme are focused on creating additional capacity to provide for the identified need for new places for Cambridgeshire's children and young people in response to demographic need and housing growth. Should the Council not be able to proceed with these projects as planned, the only alternatives available to it would be:

- Provision of mobiles in place of permanent accommodation. Although it must be recognised that planning applications for mobiles are subject to the same rigorous process as permanent build applications and are usually only granted for between 3 to 5 years. In addition, the Council would be unable to secure Basic Need funding from the DfE to replace the mobiles with permanent accommodation as it would deem that the Council had already met the Basic Need requirement for places.
- Provision of free transport to alternative, more distant schools whilst those children remain of statutory school age. Where it proves necessary to transport children to more than one school, this would have the effect of fragmenting the community, as well as increasing costs.
- Phasing of projects. Although it must be recognised that this has cost implications in that construction tender price inflation is increasing rapidly.

- 7.2.2 Pending the approval and adoption of SCDC's and Cambridge City Council's Local Plans and the outcome of East Cambridgeshire District Council's review of its Local Plan, the Council needs to be prepared to add new projects to its capital programme as and when speculative applications lodged by developers receive outline planning permission. In addition, it may prove necessary to add schemes to support the implementation of the extended free entitlement to early years and childcare to ensure the Council is able to meet its statutory responsibilities.

7.3 Equality and Diversity Implications

- 7.3.1 The following bullet points set out details of significant implications identified by officers:

- Take up of free early education for 2, 3 and 4 year olds supports school readiness on entry to statutory education (Reception) and contributes to improved outcomes for children. Free early education for two year olds is targeted at families on low incomes, those who are Looked After Children and those whose parents are in the Forces.

- All accommodation, both mobile and permanent has to be compliant with the provisions of the Public Sector Equality Duty and current Council standards.

7.4 Engagement and Consultation Implications

7.4.1 The following bullet points set out details of significant implications identified by officers:

- Significant levels of engagement and consultation take place with all schools and early years settings identified for potential expansion to meet the need for places in their local areas over the development and finalisation of those plans. Schemes are also presented to local communities for comment and feedback in advance of seeking planning permission.
- Any decision to change the scale or scope of those plans in order to reduce capital costs would need to be communicated to the affected schools individually as a matter of urgency in order to avoid the potential of them hearing about this from third parties.

7.5 Localism and Local Member Involvement

7.5.1 The following bullet points set out details of significant implications identified by officers:

- Through its commissioning role, the Council ensures that:
 - those private, voluntary and independent providers who tender to establish and run new early years and childcare provision understand the local context in which they will operate, should they be successful in being awarded contracts by the Council;
 - potential sponsors who apply to establish and run new schools understand the local context in which they will operate, should their applications be approved for implementation by the Regional Schools' Commissioner and the Secretary of State for Education;
- Local Members are:
 - kept informed of planned changes to provision in their wards and their views sought on emerging issues and actions to be taken to address these;
 - invited to participate in the assessment of potential sponsors' proposals to establish and run new schools in the county.

7.6 Public Health Implications

7.6.1 The following bullet points set out details of significant implications identified by officers:

The further children and young people have to travel to access their education and/or childcare the greater the likelihood that they will be transported by car or bus and will not gain the health benefits of being able to walk or cycle to their setting or school.

Implications	Officer Clearance
Have the resource implications been cleared by Finance?	Yes Name of Financial Officer: Kerry Newson

Has the impact on Statutory, Legal and Risk implications been cleared by LGSS Law?	Yes Name of Legal Officer: Virginia Moggeridge
Are there any Equality and Diversity implications?	Yes Name of Officer: Janet Maulder
Have any engagement and communication implications been cleared by Communications?	Yes Name of Officer: Simon Cobby
Are there any Localism and Local Member involvement issues?	Yes Name of Officer: Sue Grace
Have any Public Health implications been cleared by Public Health	Yes Name of Officer: Tess Campbell

SOURCE DOCUMENTS GUIDANCE

Source Documents	Location
Business Plan 2016/17 Letters to and from the Executive Director: Children, Families and Adults and the Director for Education Funding Group at the DfE in respect of the Council's Basic Need allocation for 2018/19 and award of maintenance funding for 2016/17 School Capacity return for 2015 and 2016 District Councils' local plans Forecast data	0-19 Place Planning & Organisation Service Second Floor Octagon Cambridge CB3 0AP

Section 4 - A: Children, Families and Adults Services

Table 4: Capital Programme

Budget Period: 2017-18 to 2026-27

Summary of Schemes by Start Date	Total Cost £000	Previous Years £000	2017-18 £000	2018-19 £000	2019-20 £000	2020-21 £000	2021-22 £000	Later Years £000
Ongoing	40,306	15,024	3,012	3,004	3,435	3,220	2,861	9,750
Committed Schemes	281,384	127,092	70,086	50,909	27,519	5,396	382	-
2017-2018 Starts	31,290	31	1,845	6,800	9,750	4,729	1,635	6,500
2018-2019 Starts	52,278	-	530	8,500	10,475	25,373	7,400	-
2019-2020 Starts	51,620	-	-	890	13,900	25,470	7,130	4,230
2020-2021 Starts	5,300	-	-	-	70	1,600	1,830	1,800
2021-2022 Starts	21,250	-	-	-	-	400	8,050	12,800
2022-2023 Starts	22,580	-	-	-	-	-	1,020	21,560
2023-2024 Starts	31,590	-	-	-	-	-	-	31,590
2024-2025 Starts	33,075	-	-	-	-	-	-	33,075
TOTAL BUDGET	570,673	142,147	75,473	70,103	65,149	66,188	30,308	121,305

Ref	Scheme	Description	Linked Revenue Proposal	Scheme Start	Total Cost £000	Previous Years £000	2017-18 £000	2018-19 £000	2019-20 £000	2020-21 £000	2021-22 £000	Later Years £000	Committee
A/C.01	Basic Need - Primary												
A/C.01.007	Huntingdon Primary	Expansion of 3 classrooms, £2,521 Basic Need requirement 90 places		Committed	2,521	2,450	71	-	-	-	-	-	C&YP
A/C.01.008	Isle of Ely Primary	New 3 form entry school with 52 Early Years provision: £10,626k Basic Need requirement 630 places £800k Temporary Provision £1,500k Early Years Basic Need 52 places £3,500k Highways works and access work to school site		Committed	16,426	16,150	276	-	-	-	-	-	C&YP
A/C.01.012	Alconbury Weald 1st primary	New 2 form entry school (with 3 form entry infrastructure) with 52 Early Years provision (Phase 1): £8,700k Basic Need requirement 420 places £1,500k Early Years Basic Need 52 places		Committed	10,200	10,040	160	-	-	-	-	-	C&YP
A/C.01.013	Fourfields, Yaxley	Expansion of 3 classrooms: £1,312k Basic Need requirement 90 places		Committed	1,312	1,278	34	-	-	-	-	-	C&YP
A/C.01.014	Grove Primary	Expansion of 3 classrooms: £1,517k Basic Need requirement 90 places		Committed	1,517	1,468	49	-	-	-	-	-	C&YP
A/C.01.018	Northstowe 1st primary	New 3 form entry school with 52 Early Years provision: £8,300k Basic Need requirement 630 places £1,500k Early Years Basic Need 52 places £1,500k Community facilities - Children's Centre		Committed	11,300	10,864	436	-	-	-	-	-	C&YP
A/C.01.019	Westwood Primary	Expansion of 3 classrooms with 52 Early Years provision: £1,530k Basic Need requirement 90 places £1,300k Early Years Basic Need 52 places		Committed	2,830	2,771	59	-	-	-	-	-	C&YP
A/C.01.020	Bearcroft primary (Godmanchester Bridge)	New 1.5 form entry school (with 2 form entry core facilities) with 52 Early Years provision: £7,150k Basic Need requirement 315 places £2,200k Early Years Basic Need 52 places		Committed	9,350	5,627	3,400	323	-	-	-	-	C&YP

Section 4 - A: Children, Families and Adults Services

Table 4: Capital Programme

Budget Period: 2017-18 to 2026-27

Ref	Scheme	Description	Linked Revenue Proposal	Scheme Start	Total Cost £000	Previous Years £000	2017-18 £000	2018-19 £000	2019-20 £000	2020-21 £000	2021-22 £000	Later Years £000	
A/C.01.021	North West Cambridge (NIAB site) primary	New 2 form entry school with 52 Early Years provision: £7,851k Basic Need requirement 420 places £1,700k Early Years Basic Need 52 places £1,200k Community facilities - Children's Centre		Committed	10,751	585	100	6,600	3,300	166	-	-	C&YP
A/C.01.022	Burwell Primary	Expansion of 90 places: £6,402k Basic Need requirement 90 places		Committed	6,402	4,186	2,132	84	-	-	-	-	C&YP
A/C.01.024	Clay Farm / Showground primary	New 3 form entry school with 52 Early Years provision £10,843k Basic Need requirement 210 places £1,700k Early Years Basic Need 52 places		Committed	12,543	5,320	7,000	223	-	-	-	-	C&YP
A/C.01.025	Fordham Primary	Expansion from 1 to 2 form entry school / replacement of temporary buildings: £4,128k Basic Need requirement 210 places		Committed	4,128	2,845	1,250	33	-	-	-	-	C&YP
A/C.01.026	Little Paxton Primary	Expansion from 1 to 2 form entry school / replacement of temporary buildings: £3,512k Basic Need requirement 210 places		Committed	3,512	2,058	1,300	154	-	-	-	-	C&YP
A/C.01.027	Ramnoth Primary expansion	Expansion of 1 form of entry: £7,340k Basic Need requirement 210 places		Committed	7,340	2,024	5,100	216	-	-	-	-	C&YP
A/C.01.028	Fulbourn Phase 2	Expansion of 4 classrooms: £5,895k Basic Need requirement 120 places		Committed	5,895	420	3,800	1,500	175	-	-	-	C&YP
A/C.01.029	Sawtry Infants	Expansion of 3 classrooms with 26 Early Years provision: £4,112k Basic Need requirement 90 places £1,600k Early Years Basic Need 26 places		Committed	5,712	400	3,500	1,600	212	-	-	-	C&YP
A/C.01.030	Sawtry Junior	Extension of 4 classrooms to complete 1 form entry expansion: £2,300k Basic Need requirement 120 places		Committed	2,300	120	1,300	850	30	-	-	-	C&YP
A/C.01.031	Hatton Park	Expansion of 1 form of entry: £5,330k Basic Need requirement 210 places		Committed	5,330	910	4,200	220	-	-	-	-	C&YP
A/C.01.032	Meldreth	Expansion to 1 form of entry: £2,900k Basic Need requirement		Committed	2,900	100	800	1,900	100	-	-	-	C&YP
A/C.01.033	St Ives, Eastfield / Westfield / Wheatfields	Expansion of 1 form of entry: £3,000k Basic Need requirement 210 places		2017-18	3,000	31	130	1,900	850	89	-	-	C&YP
A/C.01.034	St Neots, Wintringham Park.	New 1 form entry (with 3 form entry infrastructure) with 52 Early Years provision: £7,210k Basic Need requirement 210 places £1,640k Early Years Basic Need 52 places		2017-18	8,850	-	15	250	5,400	3,000	185	-	C&YP
A/C.01.035	The Shade Primary	Expansion of 2 forms of entry (Phase 2): £2,713k Basic Need requirement 210 places		Committed	2,713	2,181	480	52	-	-	-	-	C&YP
A/C.01.036	Pendragon, Papworth	Expansion of 1 form of entry: £3,500 Basic Need requirement		2017-18	3,500	-	150	1,900	1,350	100	-	-	C&YP

Section 4 - A: Children, Families and Adults Services

Table 4: Capital Programme

Budget Period: 2017-18 to 2026-27

Ref	Scheme	Description	Linked Revenue Proposal	Scheme Start	Total Cost £000	Previous Years £000	2017-18 £000	2018-19 £000	2019-20 £000	2020-21 £000	2021-22 £000	Later Years £000	
A/C.01.037	Chatteris New Places	New 1 form of entry School with 26 Early Years places: £7,000k Basic Need requirement 210 places £ 825k Early Years		2018-19	7,825	-	230	4,700	2,725	170	-	-	C&YP
A/C.01.038	Westwood Primary	Expansion from 3 to 4 form entry school / replacement of temporary buildings: £2,190k Basic Need requirement 120 places		2017-18	2,190	-	100	1,300	700	90	-	-	C&YP
A/C.01.039	Wyton Primary	New replacement 1 form entry school: £6,453k Basic Need requirement 210 places		2018-19	6,453	-	200	3,300	2,750	203	-	-	C&YP
A/C.01.040	Ermine Street, Alconbury	Expansion to 3 form entry school (Phase 2): £2,780k Basic Need requirement 210 places		2019-20	2,780	-	-	140	1,600	950	90	-	C&YP
A/C.01.041	Barrington	Expansion to 1 form of entry: £3,790k Basic Need requirement		2019-20	3,790	-	-	150	2,000	1,500	140	-	C&YP
A/C.01.042	Harston Primary	Expansion / development required; waiting for the outcome of a feasibility report to confirm numbers: £500k Basic Need requirement		2019-20	500	-	-	20	300	170	10	-	C&YP
A/C.01.043	Littleport 3rd primary	New 1 form entry school (with 2 form entry infrastructure) (Phase 1): £4,250k Basic Need requirement 210 places £750k Early Years Basic Need 26 places		2019-20	5,000	-	-	180	3,200	1,550	70	-	C&YP
A/C.01.044	Loves Farm primary	New 2 form entry school: £10,020k Basic Need requirement 315 places		2019-20	10,020	-	-	300	6,200	3,300	220	-	C&YP
A/C.01.045	Melbourn Primary	Expansion of 2 classrooms: £4,160k Basic Need requirement 60 places		Committed	4,160	150	1,500	2,300	210	-	-	-	C&YP
A/C.01.046	Sawston Primary	Extension of 4 classrooms to complete 1 form entry expansion: £2,830k Basic Need requirement 120 places		2019-20	2,830	-	-	-	100	1,000	1,600	130	C&YP
A/C.01.047	Fourfields Phase 2	Extension of 4 classrooms to complete 1 form entry expansion: £2,300k Basic Need requirement 120 places		2020-21	2,300	-	-	-	70	1,500	730	-	C&YP
A/C.01.048	Histon Additional Places	Expansion of 1 form of entry within Histon area: £6,000k Basic Need requirement 210 places		Committed	6,000	100	3,700	2,000	200	-	-	-	C&YP
A/C.01.049	Northstowe 2nd primary	New 2 form entry school with 52 Early Years provision and community facilities: £9,990k Basic Need requirement 420 places £1,260k Early Years Basic Need 52 places		2021-22	11,250	-	-	-	-	400	7,750	3,100	C&YP
A/C.01.050	March new primary	New 1 form entry school (Phase 1): £8,770k Basic Need requirement 210 places		2023-24	8,770	-	-	-	-	-	-	8,770	C&YP
A/C.01.051	Wisbech new primary	New 1 form entry school; this is to be an on-going review: £8,770k Basic Need requirement 210 places		2023-24	8,770	-	-	-	-	-	-	8,770	C&YP

Section 4 - A: Children, Families and Adults Services

Table 4: Capital Programme

Budget Period: 2017-18 to 2026-27

Ref	Scheme	Description	Linked Revenue Proposal	Scheme Start	Total Cost £000	Previous Years £000	2017-18 £000	2018-19 £000	2019-20 £000	2020-21 £000	2021-22 £000	Later Years £000	
A/C.01.052	NIAB 2nd primary	New 2 form entry school with 52 Early Years provision and community facilities: £7,950k Basic Need requirement 420 places £1,500k Early Years Basic Need 52 places £1,500k Community facilities - Children's Centre		2024-25	10,950	-	-	-	-	-	-	10,950	C&YP
A/C.01.053	Robert Arkenstall Primary	Expansion of 1 classroom: £500k Basic Need requirement 30 places		2024-25	500	-	-	-	-	-	-	500	C&YP
A/C.01.054	Wilburton Primary	Expansion from 4 to 5 classrooms / replacement of		2024-25	500	-	-	-	-	-	-	500	C&YP
A/C.01.055	Benwick Primary	Expansion from 3 to 5 classrooms / replacement of temporary buildings: £500k Basic Need requirement 60 places		2024-25	500	-	-	-	-	-	-	500	C&YP
A/C.01.056	Alconbury Weald 2nd primary	New 2 form entry school with 52 Early Years provision and		2023-24	10,050	-	-	-	-	-	-	10,050	C&YP
A/C.01.057	Northstowe 3rd primary	New 2 form entry school with 52 Early Years provision and community facilities: £10,567k Basic Need requirement 420 places £1,333k Early Years Basic Need 52 places		2024-25	11,900	-	-	-	-	-	-	11,900	C&YP
A/C.01.058	Chatteris new primary	New 1 form entry school with 26 Early Years provision: £7,875k Basic Need requirement 210 places £850k Early Years Basic Need 26 places		2024-25	8,725	-	-	-	-	-	-	8,725	C&YP
A/C.01.060	Wyton New School	New 2 form entry school: £10,000k Basic Need requirement 420 places		2021-22	10,000	-	-	-	-	-	300	9,700	C&YP
A/C.01.061	Gamlingay First	Extension of 4 classrooms to complete 1 form entry expansion: £3,000k Basic Need requirement 120 places		2020-21	3,000	-	-	-	-	100	1,100	1,800	C&YP
	Total - Basic Need - Primary				279,095	72,078	41,472	32,195	31,472	14,288	12,195	75,395	
A/C.02	Basic Need - Secondary												
A/C.02.003	Littleport secondary and special	New 4 form entry school (with 5 form entry core facilities) with new SEN school and 52 Early Years provision: £28,026k Basic Need requirement 600 places £1,500k Early Years Basic Need 26 places £12,000k SEN 110 places		Committed	41,526	34,082	7,000	444	-	-	-	-	C&YP
A/C.02.004	Bottisham Village College	Expansion to 10 form entry school: £12,700k Basic Need requirement 150 places		Committed	12,700	1,520	8,000	2,800	380	-	-	-	C&YP
A/C.02.006	Northstowe secondary	New 4 form entry school (with 12 form entry core facilities): £25,251k Basic Need requirement 600 places		Committed	25,251	546	3,000	16,700	4,600	405	-	-	C&YP
A/C.02.007	North West Fringe secondary	New 4 form entry school (Phase 1): £22,900k Basic Need requirement 600 places		Committed	22,900	18	350	2,700	15,100	4,350	382	-	C&YP
A/C.02.008	Cambridge City secondary	Additional capacity for Cambridge City £15,850k Basic Need requirement 450 places		Committed	15,849	674	3,700	8,100	3,000	375	-	-	C&YP

Section 4 - A: Children, Families and Adults Services

Table 4: Capital Programme

Budget Period: 2017-18 to 2026-27

Ref	Scheme	Description	Linked Revenue Proposal	Scheme Start	Total Cost £000	Previous Years £000	2017-18 £000	2018-19 £000	2019-20 £000	2020-21 £000	2021-22 £000	Later Years £000	
A/C.02.009	Alconbury Weald secondary	New 4 form entry school (with 8 form entry core facilities): £38,000k Basic Need requirement 600 places		2018-19	38,000	-	100	500	5,000	25,000	7,400	-	C&YP
A/C.02.010	Cambourne Village College	Expansion to 7 form entry (Phase 2): £10,454k Basic Need requirement 150 places		Committed	10,454	6,624	3,500	330	-	-	-	-	C&YP
A/C.02.011	Additional secondary capacity to serve March & Wisbech	New 4 to 5 form entry school: £23,000k Basic Need requirement 600 - 750 places		2019-20	23,000	-	-	100	500	17,000	5,000	400	C&YP
A/C.02.012	Cromwell Community College	Expansion from 7 to 8 form entry school: £3,700k Basic Need requirement 150 places		2019-20	3,700	-	-	-	-	-	-	3,700	C&YP
A/C.02.013	St. Neots secondary	Additional capacity for St Neots: £10,940 Basic Need requirement		2022-23	10,940	-	-	-	-	-	500	10,440	C&YP
A/C.02.014	Northstowe secondary	Additional capacity for Northstowe: £11,640 Basic Need requirement 600 places		2022-23	11,640	-	-	-	-	-	520	11,120	C&YP
	Total - Basic Need - Secondary				215,960	43,464	25,650	31,674	28,580	47,130	13,802	25,660	
A/C.03	Basic Need - Early Years												
A/C.03.001	Orchard Park Primary	Expansion of 24 Early Years provision: £1,000k Early Years Basic Need 24 places		Committed	1,000	9	341	630	20	-	-	-	C&YP
A/C.03.003	LA maintained Early Years Provision	Funding which enables the Council to increase the number of free Early Years funded places to ensure the Council meets its statutory obligation. This includes providing one-off payments to external providers to help meet demand as well as increasing capacity attached to Cambridgeshire primary schools.		Committed	4,442	3,492	500	250	100	100	-	-	C&YP
	Total - Basic Need - Early Years				5,442	3,501	841	880	120	100	-	-	
A/C.04	Adaptations												
A/C.04.001	Hauxton Primary	Expansion of 1 classroom and extension of hall: £1,061k Basic Need requirement 30 places		Committed	1,061	1,061	-	-	-	-	-	-	C&YP
A/C.04.004	Morley Memorial Primary	Expansion of 2 classrooms and internal re-modelling with 52 Early Years provision: £1,500k Basic Need requirement 60 places £1,500k Early Years Basic Need 18 places		Committed	3,000	358	1,650	900	92	-	-	-	C&YP
	Total - Adaptations				4,061	1,419	1,650	900	92	-	-	-	
A/C.05	Condition & Maintenance												
A/C.05.001	School Condition, Maintenance & Suitability	Funding which enables the Council to undertake work which addresses conditions and suitability needs identified in schools' asset management plans, ensuring places are sustainable and safe.		Ongoing	25,750	3,250	2,500	2,500	2,500	2,500	2,500	10,000	C&YP
	Total - Condition & Maintenance				25,750	3,250	2,500	2,500	2,500	2,500	2,500	10,000	

Section 4 - A: Children, Families and Adults Services

Table 4: Capital Programme

Budget Period: 2017-18 to 2026-27

Ref	Scheme	Description	Linked Revenue Proposal	Scheme Start	Total Cost £000	Previous Years £000	2017-18 £000	2018-19 £000	2019-20 £000	2020-21 £000	2021-22 £000	Later Years £000	
A/C.07 A/C.07.001	Schools Mananged Capital School Devolved Formula Capital	Funding is allocated directly to Cambridgeshire Maintained schools to enable them to undertake low level refurbishments and condition works.		Ongoing	11,610	1,926	1,076	1,076	1,076	1,076	1,076	4,304	C&YP
	Total - Schools Mananged Capital				11,610	1,926	1,076	1,076	1,076	1,076	1,076	4,304	
A/C.08 A/C.08.001	Specialist Provision Trinity School Hartford, Huntingdon	This scheme provides for the relocation of the school's base in Huntingdon, which is unsuitable for the educational requirements and needs of the pupils and staff. The funding covers purchase of a site in St Neots and its redevelopment for use by Trinity and local early years and childcare providers.		Committed	5,059	4,961	98	-	-	-	-	-	C&YP
A/C.08.002 A/C.08.003	Trinity School, Wisbech base SEN Pupil Adaptations	This budget is to fund adaptations within CCC schools to facilitate the placement of Children with SEN. The requirements will be child specific.		2023-24 2017-18	4,000 750	- -	- 150	- 150	- 150	- 150	- 150	4,000 -	C&YP C&YP
	Total - Specialist Provision				9,809	4,961	248	150	150	150	150	4,000	
A/C.09 A/C.09.001	Site Acquisition & Development Site Acquisition, Development, Analysis and Investigations	Funding which enables the Council to undertake investigations and feasibility studies into potential land acquisitions to determine their suitability for future school development sites.		Ongoing	650	300	150	100	100	-	-	-	C&YP
	Total - Site Acquisition & Development				650	300	150	100	100	-	-	-	
A/C.10 A/C.10.001	Temporary Accommodation Temporary Accommodation	Funding which enables the Council to increase the number of school places provided through use of mobile accommodation. This scheme covers the cost of purchasing new mobiles and the transportation of provision across the county to meet demand.		Ongoing	14,000	1,500	1,500	1,500	1,500	1,500	1,500	5,000	C&YP
	Total - Temporary Accommodation				14,000	1,500	1,500	1,500	1,500	1,500	1,500	5,000	
A/C.11 A/C.11.001	Children Support Services Children's Minor Works and Adaption	Funding which enables remedial and essential work to be undertaken, maintaining the Council's in-house LAC provision.		Ongoing	100	25	25	25	25	-	-	-	C&YP

Section 4 - A: Children, Families and Adults Services

Table 4: Capital Programme

Budget Period: 2017-18 to 2026-27

Ref	Scheme	Description	Linked Revenue Proposal	Scheme Start	Total Cost £000	Previous Years £000	2017-18 £000	2018-19 £000	2019-20 £000	2020-21 £000	2021-22 £000	Later Years £000	
A/C.11.002	Cambridgeshire Alternative Education Service Minor Works	Funding which enables remedial and essential work to be undertaken by supplementing the devolved formula allocations of Cambridgeshire Alternative Education Service.		Ongoing	180	20	20	20	20	20	20	60	C&YP
A/C.11.003	CFA Buildings & Capital Team Capitalisation	Salaries from the Buildings and Capital Team are to be capitalised on an ongoing basis.		Ongoing	2,250	250	250	250	250	250	250	750	C&YP
A/C.11.005	CFA Management Information System IT Infrastructure	Procurement of Management Information systems for CFA in accordance with Contract Regulations and to ensure that systems are fit for purpose to meet the emerging financial, legislative and service delivery requirements. This will require replacement or upgrade of some or all of the Council's current systems.		Committed	3,000	1,700	1,300	-	-	-	-	-	Adults, C&Y
Total - Children Support Services					5,530	1,995	1,595	295	295	270	270	810	
A/C.12	Adult Social Care												
A/C.12.001	Strategic Investments	Enabling the Council to make one-off investments in the care sector to stimulate market capacity and improve care affordability. This heading also provides the option of additional capital allocations to community equipment and to support the development of Assistive Technology. Funded from previous Department of Health allocations which have been carried forward.		Ongoing	866	441	425	-	-	-	-	-	Adults
A/C.12.002	Provider Services and Accommodation Improvements	Planned spending on in-house provider services and independent care accommodation to address building condition and improvements. Service requirements and priorities will be agreed and aligned with the principles of Transforming Lives.		Ongoing	2,845	1,910	150	150	150	150	150	185	Adults
A/C.12.004	Disabilities Facilities Grant	We are expecting this funding to continue to be managed through the Better Care Fund for a further year in 2017/18, in partnership with local housing authorities. Disabled Facilities Grant enables accommodation adaptations so that people with disabilities can continue to live in their own homes.		Ongoing	19,318	5,402	3,479	3,479	3,479	3,479	-	-	Adults
A/C.12.005	Integrated Community Equipment Service	Funding to continue annual capital investment in community equipment.		2017-18	13,000	-	1,300	1,300	1,300	1,300	1,300	6,500	Adults
Total - Adult Social Care					36,029	7,753	5,354	4,929	4,929	4,929	1,450	6,685	

Section 4 - A: Children, Families and Adults Services

Table 4: Capital Programme

Budget Period: 2017-18 to 2026-27

Ref	Scheme	Description	Linked Revenue Proposal	Scheme Start	Total Cost £000	Previous Years £000	2017-18 £000	2018-19 £000	2019-20 £000	2020-21 £000	2021-22 £000	Later Years £000	
A/C.13 A/C.13.001	Capital Programme Variation Variation Budget	The Council has decided to include a service allowance for likely Capital Programme slippage, as it can sometimes be difficult to allocate this to individual schemes due to unforeseen circumstances. This budget is continuously under review, taking into account recent trends on slippage on a service by service basis.		Ongoing	-37,263	-	-6,563	-6,096	-5,665	-5,755	-2,635	-10,549	Adults, C&Y
	Total - Capital Programme Variation				-37,263	-	-6,563	-6,096	-5,665	-5,755	-2,635	-10,549	
	TOTAL BUDGET				570,673	142,147	75,473	70,103	65,149	66,188	30,308	121,305	

Funding	Total Funding £000	Previous Years £000	2017-18 £000	2018-19 £000	2019-20 £000	2020-21 £000	2021-22 £000	Later Years £000
Government Approved Funding								
Basic Need	135,171	7,185	32,671	24,919	10,000	10,000	10,000	40,396
Capital Maintenance	40,652	4,438	4,043	4,043	4,043	4,043	4,043	15,999
Devolved Formula Capital	11,610	1,926	1,076	1,076	1,076	1,076	1,076	4,304
Specific Grants	22,556	8,215	3,904	3,479	3,479	3,479	-	-
Total - Government Approved Funding	209,989	21,764	41,694	33,517	18,598	18,598	15,119	60,699
Locally Generated Funding								
Agreed Developer Contributions	57,566	14,695	20,503	12,701	9,022	645	-	-
Anticipated Developer Contributions	97,593	2,731	7,587	5,870	17,200	23,600	4,500	36,105
Capital Receipts	175	175	-	-	-	-	-	-
Prudential Borrowing	201,986	74,724	25,139	16,719	21,204	20,345	14,764	29,091
Prudential Borrowing (Repayable)	-	27,324	-20,680	596	-1,575	3,000	-4,075	-4,590
Other Contributions	3,364	734	1,230	700	700	-	-	-
Total - Locally Generated Funding	360,684	120,383	33,779	36,586	46,551	47,590	15,189	60,606
TOTAL FUNDING	570,673	142,147	75,473	70,103	65,149	66,188	30,308	121,305

Appendix 2

Section 4 - A: Children, Families and Adults Services

Table 5: Capital Programme - Funding

Budget Period: 2017-18 to 2026-27

Summary of Schemes by Start Date	Total Funding £000	Grants £000	Develop. Contr. £000	Other Contr. £000	Capital Receipts £000	Prud. Borr. £000
Ongoing	40,306	71,522	-	-	175	-31,391
Committed Schemes	281,384	66,334	87,404	3,364	-	124,282
2017-2018 Starts	31,290	5,338	9,790	-	-	16,162
2018-2019 Starts	52,278	9,170	23,400	-	-	19,708
2019-2020 Starts	51,620	14,446	6,000	-	-	31,174
2020-2021 Starts	5,300	2,300	-	-	-	3,000
2021-2022 Starts	21,250	2,750	7,750	-	-	10,750
2022-2023 Starts	22,580	13,572	-	-	-	9,008
2023-2024 Starts	31,590	14,862	7,020	-	-	9,708
2024-2025 Starts	33,075	9,695	13,795	-	-	9,585
TOTAL BUDGET	570,673	209,989	155,159	3,364	175	201,986

Ref	Scheme	Linked Revenue Proposal	Net Revenue Impact	Scheme Start	Total Funding £000	Grants £000	Develop. Contr. £000	Other Contr. £000	Capital Receipts £000	Prud. Borr. £000	Committee
A/C.01	Basic Need - Primary										
A/C.01.007	Huntingdon Primary			- Committed	2,521	626	111	-	-	1,784	C&YP
A/C.01.008	Isle of Ely Primary			- Committed	16,426	2,656	3,168	2,800	-	7,802	C&YP
A/C.01.012	Alconbury Weald 1st primary			- Committed	10,200	-	9,735	-	-	465	C&YP
A/C.01.013	Fourfields, Yaxley			- Committed	1,312	56	197	-	-	1,059	C&YP
A/C.01.014	Grove Primary			- Committed	1,517	30	-	-	-	1,487	C&YP
A/C.01.018	Northstowe 1st primary			- Committed	11,300	105	11,000	-	-	195	C&YP
A/C.01.019	Westwood Primary			- Committed	2,830	455	-	-	-	2,375	C&YP
A/C.01.020	Bearscoft primary (Godmanchester Bridge)			- Committed	9,350	3,025	5,080	-	-	1,245	C&YP
A/C.01.021	North West Cambridge (NIAB site) primary			- Committed	10,751	1,965	8,278	-	-	508	C&YP
A/C.01.022	Burwell Primary			- Committed	6,402	459	-	-	-	5,943	C&YP
A/C.01.024	Clay Farm / Showground primary			- Committed	12,543	2,999	7,801	-	-	1,743	C&YP
A/C.01.025	Fordham Primary			- Committed	4,128	861	8	-	-	3,259	C&YP
A/C.01.026	Little Paxton Primary			- Committed	3,512	700	531	-	-	2,281	C&YP
A/C.01.027	Ramnoth Primary expansion			- Committed	7,340	1,296	-	530	-	5,514	C&YP
A/C.01.028	Fulbourn Phase 2			- Committed	5,895	4,739	820	-	-	336	C&YP
A/C.01.029	Sawtry Infants			- Committed	5,712	2,624	-	-	-	3,088	C&YP
A/C.01.030	Sawtry Junior			- Committed	2,300	2,180	-	-	-	120	C&YP
A/C.01.031	Hatton Park			- Committed	5,330	3,480	-	-	-	1,850	C&YP
A/C.01.032	Meldreth			- Committed	2,900	2,800	-	-	-	100	C&YP
A/C.01.033	St Ives, Eastfield / Westfield / Wheatfields			- 2017-18	3,000	2,938	-	-	-	62	C&YP
A/C.01.034	St Neots, Wintringham Park.			- 2017-18	8,850	-	8,790	-	-	60	C&YP
A/C.01.035	The Shade Primary			- Committed	2,713	457	124	-	-	2,132	C&YP
A/C.01.036	Pendragon, Papworth			- 2017-18	3,500	450	1,000	-	-	2,050	C&YP
A/C.01.037	Chatteris New Places			- 2018-19	7,825	275	-	-	-	7,550	C&YP
A/C.01.038	Westwood Primary			- 2017-18	2,190	1,950	-	-	-	240	C&YP
A/C.01.039	Wyton Primary			- 2018-19	6,453	2,474	-	-	-	3,979	C&YP
A/C.01.040	Ermine Street, Alconbury			- 2019-20	2,780	185	2,150	-	-	445	C&YP

Section 4 - A: Children, Families and Adults Services

Table 5: Capital Programme - Funding

Budget Period: 2017-18 to 2026-27

Ref	Scheme	Linked Revenue Proposal	Net Revenue Impact	Scheme Start	Total Funding £000	Grants £000	Develop. Contr. £000	Other Contr. £000	Capital Receipts £000	Prud. Borr. £000	
A/C.01.041	Barrington			- 2019-20	3,790	280	600	-	-	2,910	C&YP
A/C.01.042	Harston Primary			- 2019-20	500	310	-	-	-	190	C&YP
A/C.01.043	Littleport 3rd primary			- 2019-20	5,000	2,986	-	-	-	2,014	C&YP
A/C.01.044	Loves Farm primary			- 2019-20	10,020	3,000	-	-	-	7,020	C&YP
A/C.01.045	Melbourn Primary			- Committed	4,160	2,345	-	-	-	1,815	C&YP
A/C.01.046	Sawston Primary			- 2019-20	2,830	2,350	-	-	-	480	C&YP
A/C.01.047	Fourfields Phase 2			- 2020-21	2,300	2,300	-	-	-	-	C&YP
A/C.01.048	Histon Additional Places			- Committed	6,000	4,973	-	-	-	1,027	C&YP
A/C.01.049	Northstowe 2nd primary			- 2021-22	11,250	2,750	-	-	-	8,500	C&YP
A/C.01.050	March new primary			- 2023-24	8,770	658	7,020	-	-	1,092	C&YP
A/C.01.051	Wisbech new primary			- 2023-24	8,770	6,426	-	-	-	2,344	C&YP
A/C.01.052	NIAB 2nd primary			- 2024-25	10,950	170	8,145	-	-	2,635	C&YP
A/C.01.053	Robert Arkenstall Primary			- 2024-25	500	500	-	-	-	-	C&YP
A/C.01.054	Wilburton Primary			- 2024-25	500	500	-	-	-	-	C&YP
A/C.01.055	Benwick Primary			- 2024-25	500	500	-	-	-	-	C&YP
A/C.01.056	Alconbury Weald 2nd primary			- 2023-24	10,050	7,778	-	-	-	2,272	C&YP
A/C.01.057	Northstowe 3rd primary			- 2024-25	11,900	4,950	-	-	-	6,950	C&YP
A/C.01.058	Chatteris new primary			- 2024-25	8,725	3,075	5,650	-	-	-	C&YP
A/C.01.060	Wyton New School			- 2021-22	10,000	-	7,750	-	-	2,250	C&YP
A/C.01.061	Gamlingay First			- 2020-21	3,000	-	-	-	-	3,000	C&YP
	Total - Basic Need - Primary			-	279,095	85,636	87,958	3,330	-	102,171	
A/C.02	Basic Need - Secondary										
A/C.02.003	Littleport secondary and special			- Committed	41,526	3,423	5,000	-	-	33,103	C&YP
A/C.02.004	Bottisham Village College			- Committed	12,700	4,932	-	-	-	7,768	C&YP
A/C.02.006	Northstowe secondary			- Committed	25,251	7,385	8,820	-	-	9,046	C&YP
A/C.02.007	North West Fringe secondary			- Committed	22,900	299	20,118	-	-	2,483	C&YP
A/C.02.008	Cambridge City secondary			- Committed	15,849	5,104	-	-	-	10,745	C&YP
A/C.02.009	Alconbury Weald secondary			- 2018-19	38,000	6,421	23,400	-	-	8,179	C&YP
A/C.02.010	Cambourne Village College			- Committed	10,454	3,830	5,639	-	-	985	C&YP
A/C.02.011	Additional secondary capacity to serve March & Wisbech			- 2019-20	23,000	4,885	-	-	-	18,115	C&YP
A/C.02.012	Cromwell Community College			- 2019-20	3,700	450	3,250	-	-	-	C&YP
A/C.02.013	St. Neots secondary			- 2022-23	10,940	10,240	-	-	-	700	C&YP
A/C.02.014	Northstowe secondary			- 2022-23	11,640	3,332	-	-	-	8,308	C&YP
	Total - Basic Need - Secondary			-	215,960	50,301	66,227	-	-	99,432	
A/C.03	Basic Need - Early Years										
A/C.03.001	Orchard Park Primary			- Committed	1,000	-	211	-	-	789	C&YP
A/C.03.003	LA maintained Early Years Provision			- Committed	4,442	843	-	34	-	3,565	C&YP
	Total - Basic Need - Early Years			-	5,442	843	211	34	-	4,354	

Section 4 - A: Children, Families and Adults Services

Table 5: Capital Programme - Funding

Budget Period: 2017-18 to 2026-27

Ref	Scheme	Linked Revenue Proposal	Net Revenue Impact	Scheme Start	Total Funding £000	Grants £000	Develop. Contr. £000	Other Contr. £000	Capital Receipts £000	Prud. Borr. £000	
A/C.04	Adaptations										
A/C.04.001	Hauxton Primary			- Committed	1,061	30	763	-	-	268	C&YP
A/C.04.004	Morley Memorial Primary			- Committed	3,000	1,540	-	-	-	1,460	C&YP
	Total - Adaptations			-	4,061	1,570	763	-	-	1,728	
A/C.05	Condition & Maintenance										
A/C.05.001	School Condition, Maintenance & Suitability			- Ongoing	25,750	24,707	-	-	-	1,043	C&YP
	Total - Condition & Maintenance			-	25,750	24,707	-	-	-	1,043	
A/C.07	Schools Mananged Capital										
A/C.07.001	School Devolved Formula Capital			- Ongoing	11,610	11,610	-	-	-	-	C&YP
	Total - Schools Mananged Capital			-	11,610	11,610	-	-	-	-	
A/C.08	Specialist Provision										
A/C.08.001	Trinity School Hartford, Huntingdon			- Committed	5,059	117	-	-	-	4,942	C&YP
A/C.08.002	Trinity School, Wisbech base			- 2023-24	4,000	-	-	-	-	4,000	C&YP
A/C.08.003	SEN Pupil Adaptations			- 2017-18	750	-	-	-	-	750	C&YP
	Total - Specialist Provision			-	9,809	117	-	-	-	9,692	
A/C.09	Site Acquisition & Development										
A/C.09.001	Site Acquisition, Development, Analysis and Investigations			- Ongoing	650	500	-	-	-	150	C&YP
	Total - Site Acquisition & Development			-	650	500	-	-	-	150	
A/C.10	Temporary Accommodation										
A/C.10.001	Temporary Accommodation			- Ongoing	14,000	12,767	-	-	-	1,233	C&YP
	Total - Temporary Accommodation			-	14,000	12,767	-	-	-	1,233	
A/C.11	Children Support Services										
A/C.11.001	Children's Minor Works and Adaptions			- Ongoing	100	65	-	-	-	35	C&YP
A/C.11.002	Cambridgeshire Alternative Education Service Minor Works			- Ongoing	180	160	-	-	-	20	C&YP
A/C.11.003	CFA Buildings & Capital Team Capitalisation			- Ongoing	2,250	-	-	-	-	2,250	C&YP
A/C.11.005	CFA Management Information System IT Infrastructure			- Committed	3,000	-	-	-	-	3,000	Adults, C&YP
	Total - Children Support Services			-	5,530	225	-	-	-	5,305	

Section 4 - A: Children, Families and Adults Services

Table 5: Capital Programme - Funding

Budget Period: 2017-18 to 2026-27

Ref	Scheme	Linked Revenue Proposal	Net Revenue Impact	Scheme Start	Total Funding £000	Grants £000	Develop. Contr. £000	Other Contr. £000	Capital Receipts £000	Prud. Borr. £000	
A/C.12	Adult Social Care										
A/C.12.001	Strategic Investments			- Ongoing	866	866	-	-	-	-	- Adults
A/C.12.002	Provider Services and Accommodation Improvements			- Ongoing	2,845	1,529	-	-	175	1,141	- Adults
A/C.12.004	Disabilities Facilities Grant			- Ongoing	19,318	19,318	-	-	-	-	- Adults
A/C.12.005	Integrated Community Equipment Service			- 2017-18	13,000	-	-	-	-	13,000	- Adults
	Total - Adult Social Care			-	36,029	21,713	-	-	175	14,141	
A/C.13	Capital Programme Variation										
A/C.13.001	Variation Budget			- Ongoing	-37,263	-	-	-	-	-37,263	- Adults, C&YP
	Total - Capital Programme Variation			-	-37,263	-	-	-	-	-37,263	
	TOTAL BUDGET				570,673	209,989	155,159	3,364	175	201,986	

Capital Investment Appraisals

Prioritised List of Schemes

Priority Score (/100)	Class	Service Area	Ref	Title	Total Scheme Cost £000	Total Prudential Borrowing £000	Flexibility in Phasing	Alternative Methods of Delivery
F	Fully Funded	CFA	A/C.01.034	St Neots, Wintringham Park.	8,850	60		-
F	Fully Funded	CFA	A/C.07.001	School Devolved Formula Capital	11,610	-		-
F	Fully Funded	CFA	A/C.12.001	Strategic Investments	866	-		-
F	Fully Funded	CFA	A/C.12.004	Disabilities Facilities Grant	19,318	-		-
F	Fully Funded	CFA	A/C.13.001	Variation Budget	-37,263	-37,263		-
C	Committed	CFA	A/C.01.007	Huntingdon Primary	2,521	1,784		-
C	Committed	CFA	A/C.01.008	Isle of Ely Primary	16,426	7,802		-
C	Committed	CFA	A/C.01.012	Alconbury 1st primary	10,200	465		-
C	Committed	CFA	A/C.01.013	Fourfields Yaxley	1,312	1,059		-
C	Committed	CFA	A/C.01.014	Grove Primary	1,517	1,487		-
C	Committed	CFA	A/C.01.018	Northstowe 1st primary	11,300	195		-
C	Committed	CFA	A/C.01.019	Westwood Primary	2,830	2,375		-
C	Committed	CFA	A/C.01.020	Bearcroft primary	9,350	1,245		-
C	Committed	CFA	A/C.01.021	North West Cambridge (NIAB site) primary	10,751	508		-
C	Committed	CFA	A/C.01.022	Burwell Primary	6,402	5,943		-
C	Committed	CFA	A/C.01.024	Clay Farm / Showground primary	12,543	1,743		-
C	Committed	CFA	A/C.01.025	Fordham Primary	4,128	3,259		-
C	Committed	CFA	A/C.01.026	Little Paxton Primary	3,512	2,281		-
C	Committed	CFA	A/C.01.027	Ramnoth Primary expansion	7,340	5,514		-
C	Committed	CFA	A/C.01.028	Fulbourn Phase 2	5,895	336		-
C	Committed	CFA	A/C.01.029	Sawtry Infants	5,712	3,088		-
C	Committed	CFA	A/C.01.030	Sawtry Junior	2,300	120		-
C	Committed	CFA	A/C.01.031	Hatton Park	5,330	1,850		-
C	Committed	CFA	A/C.01.032	Meldreth	2,900	100		-
C	Committed	CFA	A/C.01.035	The Shade Primary	2,713	2,132		-
C	Committed	CFA	A/C.01.045	Melbourn Primary	4,160	1,815		-
C	Committed	CFA	A/C.01.048	Histon Additional Places	6,000	1,027		-
C	Committed	CFA	A/C.02.003	Littleport secondary	41,526	33,103		-
C	Committed	CFA	A/C.02.004	Bottisham Village College	12,700	7,768		-
C	Committed	CFA	A/C.02.006	Northstowe secondary	25,251	9,046		-
C	Committed	CFA	A/C.02.007	North West Fringe secondary	22,900	2,483		-
C	Committed	CFA	A/C.02.008	Cambridge City secondary	15,849	10,745		-
C	Committed	CFA	A/C.02.010	Cambourne Village College	10,454	985		-
C	Committed	CFA	A/C.03.001	Orchard Park Primary	1,000	789		-
C	Committed	CFA	A/C.03.003	LA maintained Early Years Provision	4,442	3,565		-

Priority Score (/100)	Class	Service Area	Ref	Title	Total Scheme Cost £000	Total Prudential Borrowing £000	Flexibility in Phasing	Alternative Methods of Delivery
C	Committed	CFA	A/C.04.001	Hauxton Primary	1,061	268		-
C	Committed	CFA	A/C.04.004	Morley Memorial Primary	3,000	1,460		-
C	Committed	CFA	A/C.08.001	Trinity School Hartford, Huntingdon	5,059	4,942		-
C	Committed	CFA	A/C.11.001	Children's Minor Works and Adaptions	100	35		-
C	Committed	CFA	A/C.11.003	CFA Buildings & Capital Team Capitalisation	2,250	2,250		-
C	Committed	CFA	A/C.11.005	CFA Management Information System IT Infrastructure	3,000	3,000		-
54	Statutory	CFA	A/C.01.046	Sawston Primary	2,830	480		-
54	Statutory	CFA	A/C.01.050	March new primary	8,770	1,092		-
54	Statutory	CFA	A/C.01.052	NIAB 2nd primary	10,950	2,635		-
54	Statutory	CFA	A/C.01.053	Robert Arkenstall Primary	500	-		-
54	Statutory	CFA	A/C.01.054	Wilburton Primary	500	-		-
54	Statutory	CFA	A/C.01.055	Benwick Primary	500	-		-
54	Statutory	CFA	A/C.05.001	School Condition, Maintenance & Suitability	25,750	1,043		-
52	Statutory	CFA	A/C.01.051	Wisbech new primary	8,770	2,344		-
52	Statutory	CFA	A/C.10.001	Temporary Accommodation	14,000	1,233		-
51	Statutory	CFA	A/C.01.042	Harston Primary	500	190		-
51	Statutory	CFA	A/C.01.043	Littleport 3rd primary	5,000	2,014		-
49	Statutory	CFA	A/C.01.038	Westwood Junior	2,190	240		Temporary Accommodation - Temporary buildings are already on site.
49	Statutory	CFA	A/C.01.047	Fourfields Phase 2	2,300	-		-
49	Statutory	CFA	A/C.02.012	Cromwell Community College	3,700	-		-
49	Statutory	CFA	A/C.02.013	St. Neots secondary	10,940	700		-
48	Statutory	CFA	A/C.01.039	Wyton Primary	6,453	3,979	This school is currently passed its economic life for the construction type used. The school and CCC has maintained the school well, however estimates to fix defects run were around £6m. Therefore it is felt a replacement on the same site would be advantageous. Due to the on-going maintenance, it is important to undertake the work quickly to ensure the currently places are sustainable.	Other - Initially it has been hoped that the school could be combined within the new development proposed for Wyton, unfortunate the timing is not compatible.
46	Statutory	CFA	A/C.01.044	Loves Farm primary	10,020	7,020		-
46	Statutory	CFA	A/C.12.005	Integrated Community Equipment Service	13,000	13,000	None	-
45	Statutory	CFA	A/C.02.011	Additional secondary capacity to serve March & Wisbech	23,000	18,115		-

Priority Score (/100)	Class	Service Area	Ref	Title	Total Scheme Cost £000	Total Prudential Borrowing £000	Flexibility in Phasing	Alternative Methods of Delivery
45	Statutory	CFA	A/C.08.003	SEN Pupil Adaptations	750	750	Timing will be reactive to placement of child, this will be on an individual basis.	Other - If Cambridgeshire is unable to provide school places in main stream settings, an alternative would be specialist provision in county which would mean increased transport cost, or an out of county placement which would increase revenue costs extensively.
44	Statutory	CFA	A/C.01.033	St Ives, Eastfield / Westfield / Wheatfields	3,000	62		-
44	Statutory	CFA	A/C.01.040	Alconbury 1st primary	2,780	445		-
44	Statutory	CFA	A/C.01.057	Northstowe 3rd primary	11,900	6,950		-
44	Statutory	CFA	A/C.01.058	Chatteris new primary	8,725	-		-
43	Statutory	CFA	A/C.01.036	Pendragon, Papworth	3,500	2,050		Home to School Transport - It may be possible to transport children from the development to other schools, depending on capacity. A number of Home to School transport routes may need to be created at an additional revenue cost. This isn't a sustainable option as alternative schools do not have limitless space.
43	Statutory	CFA	A/C.01.056	Alconbury 2nd primary	10,050	2,272		-
43	Statutory	CFA	A/C.02.009	Alconbury secondary	38,000	8,179		Home to School Transport - Plans are in place to provide early need in secondary places in other Cambridgeshire schools within the region.
42	Statutory	CFA	A/C.01.061	Gamlingay First	3,000	3,000	Scheme is in response to outlined planning permission approval. Therefore this scheme will be dependent on the timescales of the development.	Temporary Accommodation -
40	Statutory	CFA	A/C.01.041	Barrington	3,790	2,910		-
40	Statutory	CFA	A/C.01.060	Wyton	10,000	2,250		-
36	Statutory	CFA	A/C.02.014	Northstowe secondary	11,640	8,308		Home to School Transport - Transport children, at a revenue expense, to schools across Cambridgeshire with capacity at the time.
35	Statutory	CFA	A/C.01.049	Northstowe 2nd primary	11,250	8,500		-
34	Other	CFA	A/C.11.002	Cambridgeshire Alternative Education Service Minor Works	180	20		-
33	Other	CFA	A/C.09.001	Site Acquisition, Development, Analysis and Investigations	650	150		-
32	Statutory	CFA	A/C.01.037	Chatteris new Places	7,825	7,550		-

Priority Score (/100)	Class	Service Area	Ref	Title	Total Scheme Cost £000	Total Prudential Borrowing £000	Flexibility in Phasing	Alternative Methods of Delivery
24	Other	CFA	A/C.08.002	Trinity School, Wisbech base	4,000	4,000	Currently the Trinity school operates out of a rented, converted warehouse in Wisbech. The cost of renting is £40,000 pa and this is being funded by CCC. The school converted to academy 1st July 2016 and is run by TBAP. There is a legal responsibility on CCC to seek a permanent solution for the school. Currently a review is being undertaken by CCC strategy and estates to identify property or land which could support the requirements of the school.	Home to School Transport - The Trinity School has two other bases at St Neots and Foxton. It may be possible to transport individuals, however this would have an increased revenue impact and it is likely it would be provided by taxis as children would come from various addresses. Other possibility would be that if CCC had no provision, an out of county solution could be found - but again, at a significant revenue cost.
12	Other	CFA	A/C.12.002	Provider Services and Accommodation Improvements	2,845	1,141		-

FINANCE AND PERFORMANCE REPORT – JULY 2016

To: Children and Young People Committee

Meeting Date: 13 September 2016

From: Executive Director: Children, Families and Adults Services
Chief Finance Officer

Electoral division(s): All

Forward Plan ref: Not applicable **Key decision:** No

Purpose: To provide the Committee with the July 2016 Finance and Performance report for Children's, Families and Adults Services (CFA).

The report is presented to provide the Committee with the opportunity to comment on the financial and performance position as at the end of July 2016.

Recommendation: The Committee is asked to review and comment on the report

<i>Officer contact:</i>	
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1.0 BACKGROUND

- 1.1 A Finance & Performance Report for the Children, Families and Adults Directorates (CFA) is produced monthly and the most recent available report is presented to the Committee when it meets.
- 1.2 The report is presented to provide the Committee with the opportunity to comment on the financial and performance position of the services for which the Committee has responsibility.
- 1.3 This report is for the whole of the CFA Service, and as such, not all of the budgets contained within it are the responsibility of this Committee. Members are requested to restrict their attention to the budget lines for which this Committee is responsible, which are detailed in Appendix 2.

2.0 MAIN ISSUES IN THE MAY 2016 CFA FINANCE & PERFORMANCE REPORT

- 2.1 The July 2016 Finance and Performance report is attached at Appendix 1. At the end of July, CFA forecast an overspend of £693k. This is an improvement from the previous month when the forecast overspend was £1,040k.

2.2 Revenue

The main revenue forecast variances within CYP Committees areas of responsibility are as follows:

- In Children's Social Care, an overall overspend of £1,201k is forecast across Strategic Management, Safeguarding and Standards and Children's Social Care Units due to the continued pressure of the cost of agency staff required to both fill vacancies and to recruit above establishment given the considerable demand pressures the service is facing. Options for addressing this overspend are being reviewed.
- In Strategy and Commissioning, the LAC Placements forecast overspend of £750k is due to LAC numbers having increased above the level anticipated by the start of this financial year, and a further increase in numbers since the 1st April.

- 2.3 The General Purposes Committee (GPC) has now approved a number of virements between budget areas and the use of earmarked CFA reserve funding. Further details are at Appendix 4 and Appendix 5 of the main report respectively. Additionally, GPC has allocated an additional £200k to CFA (within Central Financing in Strategy and Commissioning) from an un-ringfenced grant (SEND reform) in order to partially mitigate some of the reported pressures.

2.4 Capital

The Capital Programme Board previously recommended that services include a variation budget to account for likely slippage in the capital programme. As forecast underspends start to be reported, these are offset against the variation budget, resulting in a balanced outturn up until the point where slippage exceeds the budget set aside. The allocation for CFA's budget adjustments has been calculated as per the table on the following page, shown against the slippage forecast to date:

2016/17					
Service	Capital Programme Variations Budget £000	Forecast Variance - Outturn (July) £000	Capital Programme Variations Budget Used £000	Capital Programme Variations Budget Used %	Revised Forecast Variance - Outturn (July) £000
CFA	-10,282	-3,739	3,739	36.4%	-
Total Spending	-10,282	-3,739	3,739	36.4%	-

2.5 Performance

There are now twenty-one CFA service performance indicators and seven are shown as green, eight as amber and six are red.

Of the Children and Young People Performance Indicators, two are green, six are amber and five are red. The four red performance indicators are:

1. The number of children with a child protection plan per 10,000 population under 18;
2. The number of looked after children per 10,000 children;
3. The proportion of pupils attending Cambridgeshire Secondary Schools judged good or outstanding by Ofsted;
4. The FSM/Non-FSM attainment gap % achieving level 4+ in reading, writing and maths at Key Stage 2.
5. The FSM/Non-FSM attainment gap % achieving 5+ A*-C including English and maths at GCSE.

2.6 CFA Portfolio

The major change programmes and projects underway across CFA are detailed in Appendix 8 of the report – none of these is currently assessed as red.

3.0 ALIGNMENT WITH CORPORATE PRIORITIES

3.1 Developing the local economy for the benefit of all

3.1.1 There are no significant implications for this priority.

3.2 Helping people live healthy and independent lives

3.2.1 There are no significant implications for this priority

3.3 Supporting and protecting vulnerable people

3.3.1 There are no significant implications for this priority

4.0 SIGNIFICANT IMPLICATIONS

4.1 Resource Implications

4.1.1 This report sets out details of the overall financial position of the CFA Service.

4.2 Statutory, Risk and Legal Implications

4.2.1 There are no significant implications within this category.

4.3 Equality and Diversity Implications

4.3.1 There are no significant implications within this category.

4.4 Engagement and Consultation Implications

4.4.1 There are no significant implications within this category.

4.5 Localism and Local Member Involvement

4.5.1 There are no significant implications within this category.

4.6 Public Health Implications

4.6.1 There are no significant implications within this category.

Implications	Officer Clearance
Have the resource implications been cleared by Finance?	Yes Name of Financial Officer: Martin Wade
Has the impact on Statutory, Legal and Risk implications been cleared by LGSS Law?	No Confirmed by Martin Wade
Are there any Equality and Diversity implications?	No Name of Officer: Adrian Loades
Have any engagement and communication implications been cleared by Communications?	Yes Name of Officer: Simon Cobby
Are there any Localism and Local Member involvement issues?	No Name of Officer: Adrian Loades
Have any Public Health implications been cleared by Public Health	Yes Name of Officer: Tess Campbell

Source Documents	Location
As well as presentation of the F&PR to the Committee when it meets, the report is made available online each month.	http://www.cambridgeshire.gov.uk/info/20043/finance_and_budget/147/finance_and_performance_reports

Children, Families & Adults Service

Finance and Performance Report – July 2016

1. SUMMARY

1.1 Finance

Previous Status	Category	Target	Current Status	Section Ref.
Amber	Income and Expenditure	Balanced year end position	Amber	2.1
Green	Capital Programme	Remain within overall resources	Green	3.2

1.2. Performance and Portfolio Indicators – June 2016 Data (see sections 4&5)

Monthly Indicators	Red	Amber	Green	Total
June Performance (No. of indicators)	7	8	6	21
June Portfolio (No. of indicators)	0	5	3	8

2. INCOME AND EXPENDITURE

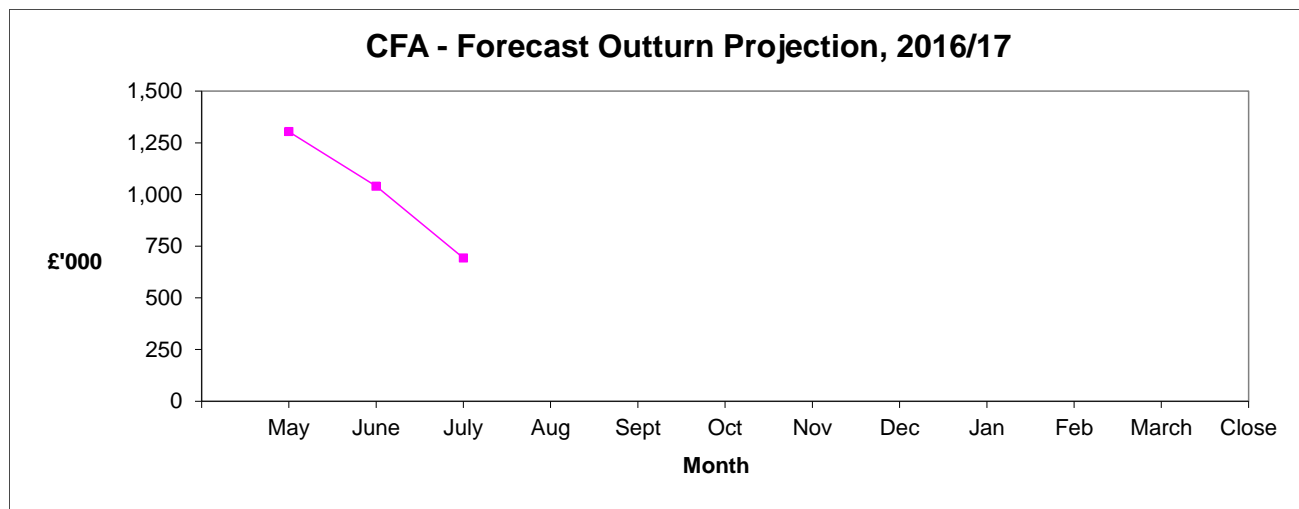
2.1 Overall Position

Forecast Variance Outturn (June) £000	Directorate	Original Budget 2016/17 £000	Current Budget 2016/17 £000	Current Variance £000	Forecast Variance Outturn (July) £000	Forecast Variance - Outturn (July) %
213	Adult Social Care	81,850	81,753	161	918	1.1%
-960	Older People & Mental Health	81,925	82,639	-350	-1,773	-2.1%
1,201	Children's Social Care	36,204	38,608	484	1,201	3.1%
587	Strategy & Commissioning	43,148	39,432	-12	387	1.0%
0	Children's Enhanced and Preventative	30,439	30,592	-42	-40	-0.1%
0	Learning	19,714	20,108	223	-0	0.0%
1,040	Total Expenditure	293,280	293,132	464	693	0.2%
0	Grant Funding	-50,716	-50,822	0	0	0.0%
1,040	Total	242,563	242,310	464	693	0.3%

Original budget is newly included in the table above (see appendix 4 for details of changes between Full Council and current budget)

The service level finance & performance report for July 2016 can be found in [appendix 1](#).

Further analysis of the forecast position can be found in [appendix 2](#).



2.2 Significant Issues

At the end of July 2016, CFA is forecasting a year end overspend of £693k. Significant issues are detailed below:

- In Adult Social Care, new pressures of £178k are reported on Strategic Management – vacancy savings are lower than previous years with key posts requiring cover
- In Adult Social Care, the Learning Disabilities forecast overspend has increased by £640k; this is the result of:
 - i. Plans to restructure in-house Provider Services are progressing but have been rescheduled: a new overspend of £146k is reported
 - ii. Care spending has increased by £187k since last month due to changes in client need and circumstances
 - iii. Expected savings delivery for the remainder of the year has been revised downwards reflecting progress to date. After taking alternative offsetting actions where possible, this leads to further net pressure of £307k
- In Adult Social Care, services to Carers are newly expecting an underspend of £100k. Personal budget allocations are lower than anticipated so far this year.
- In Older People and Mental Health, the Older People's localities team report underspends increasing by £220k. Spending is on track with savings plans and the improvement reflects the large number of cases that should be transferred to NHS funding responsibility due to continuing healthcare. This is a key complexity and uncertainty for the directorate.

- In Older People & Mental Health, Shorter Term Support services forecast new underspends totaling £140k, the result of lower than planned spend in Adult Early Help and Reablement, as well as a one-off sale of stock in Assistive Technology.
- In Older People & Mental Health, Mental Health report additional underspends of £450k. Spending commitments have decreased on Elderly Mental Health, and we anticipate the NHS will take over majority funding for a small number of clients supported under section 41 of the Mental Health Act.
- Within the Central Financing policy line an underspend of £200k is now being reported following approval at July GPC that an element of the SEND Reform Grant to be received during the 2016/17 financial will be applied to support additional associated costs within CFA.

2.3 Additional Income and Grant Budgeted this Period

(De Minimis reporting limit = £160,000)

A full list of additional grant income anticipated and reflected in this report can be found in [appendix 3](#).

2.4 Virements and Transfers to / from Reserves (including Operational Savings Reserve) (De Minimis reporting limit = £160,000)

A list of virements made in the year to date can be found in [appendix 4](#).

2.5 Key Activity Data

The Actual Weekly Costs for all clients shown in section 2.5.1-2 are calculated based on all clients who have received a service, are receiving a service, or we plan will receive a service. Some clients will have ceased receiving a service in previous months, or during this month, or we will have assumed an end date in the future.

2.5.1 Key activity data to the end of July for **Looked After Children (LAC)** is shown below:

	BUDGET				ACTUAL (July)				VARIANCE		
Service Type	No of placements Budgeted	Annual Budget	No. of weeks funded	Average weekly cost per head	Snapshot of No. of placements July 16/17	Yearly Average	Actual Spend	Average weekly cost per head	Yearly Average budgeted no. of placements	Net Variance to Budget	Average weekly cost
Residential - disability	3	£306k	52	1,960.18	2	2.99	£429k	2,743.20	-0.01	£123k	783.02
Residential - secure accommodation	0	£k	52	0.00	0	0.00	£k	0.00	0	£k	0.00
Residential schools	8	£675k	52	1,622.80	10	9.83	£832k	1,663.39	1.83	£156k	40.59
Residential homes	23	£3,138k	52	2,623.52	25	24.31	£3,402k	2,786.05	1.31	£265k	162.53
Independent Fostering	180	£7,173k	52	766.31	230	221.90	£8,958k	777.07	41.9	£1,785k	10.76
Supported Accommodation	19	£1,135k	52	1,149.07	23	21.91	£1,512k	1,277.18	2.91	£377k	128.12
16+	6	£85k	52	272.60	21	16.01	£346k	353.97	10.01	£261k	81.36
Growth/Replacement	-	£k	-	-	-	-	£k	-	-	£k	-
Pressure funded within directorate	-	£k	-	-	-	-	-£2,216k	-	-	-£2,216k	-
TOTAL	239	£12,512k			311	296.95	£13,262k		57.95	£750K	
In-house fostering	187	£3,674k	55	357.74	158	150.03	£3,339k	337.78	-36.69	-£335k	-19.96
Kinship	35	£375k	55	193.23	44	42.52	£531k	189.56	7.23	£156k	-3.67
In-house residential	14	£1,586k	52	2,259.72	8	11.25	£1,586k	2,711.66	-2.25	£k	451.94
Concurrent Adoption	6	£100k	52	349.86	6	5.95	£109k	350.00	0.45	£8k	0.14
Growth/Replacement	0	£k	-	0.00	0	0.00	£k	0.00	-	£170k	-
TOTAL	241	£5,735k			216	209.75	£5,564k		-31.26	-£1k	
Adoption	325	£3,000k	52	177.52	362	356.33	£3,260k	175.96	31.33	£260k	-1.56
Savings Requirement	0	£k	0	0.00	0	0.00	-£184k	0.00	0	-£260k	0.00
TOTAL	325	£3,000k			362	356.33	£3,076k		31.33	£k	
OVERALL TOTAL	805	£21,247k			889	863.03	£21,902k		58.02	£749k	

Note: Adoption includes Special Guardianship and Residency Orders. Any unutilised growth/replacement in-house will be used to support growth externally.

2.5.2 Key activity data to the end of July for SEN Placements is shown below:

	BUDGET			ACTUAL (July 16)				VARIANCE			
Ofsted Code	No. of Placements Budgeted	Total Cost to SEN Placements Budget	Average annual cost	No. of Placements July 16	Yearly Average	Total Cost to SEN Placements Budget	Average Annual Cost	No of Placements	Yearly Average	Total Cost to SEN Placements Budget	Average Annual Cost
Autistic Spectrum Disorder (ASD)	92	£5,831k	£63,377	108	96.09	£6,304k	£65,602	16	4.09	£473k	£2,226
Hearing Impairment (HI)	4	£110k	£27k	3	2.34	£48k	£20,656	-1	-1.66	-£61k	-£6,751
Moderate Learning Difficulty (MLD)	3	£112k	£37k	3	2.34	£99k	£42,423	0	-0.66	-£13k	£4,980
Multi-Sensory Impairment (MSI)	1	£75k	£75k	0	0.00	£0k	-	-1	-1.00	-£75k	£0
Physical Disability (PD)	1	£17k	£17k	2	1.76	£33k	£18,782	1	0.76	£16k	£1,918
Profound and Multiple Learning Difficulty (PMLD)	1	£41k	£41k	0	0.00	£k	-	-1	-1.00	-£41k	£0
Social Emotional and Mental Health (SEMH)	35	£1,432k	£41k	42	32.73	£1,369k	£41,825	7	-2.27	-£63k	£915
Speech, Language and Communication Needs (SLCN)	3	£170k	£57k	3	1.68	£87k	£52,066	0	-1.32	-£83k	-£4,618
Severe Learning Difficulty (SLD)	2	£163k	£82k	1	1.00	£90k	£90,237	-1	-1.00	-£73k	£8,705
Specific Learning Difficulty (SPLD)	10	£179k	£18k	7	5.68	£112k	£19,743	-3	-4.32	-£66k	£1,880
Visual Impairment (VI)	2	£55k	£27k	2	1.34	£43k	£32,126	0	-0.66	-£12k	£4,650
Recoupment	-	-	-	-	-	-£1k	-	-	-	-£1k	-
TOTAL	154	£8,185k	£53,148	171	144.96	£8,185k	£56,472	17	-9.04	£k	£3,325

In the following key activity data for Adults and Older People's Services, the information given in each column is as follows:

- Budgeted number of clients: this is the number of full-time equivalent (52 weeks) service users anticipated at budget setting, given budget available
- Budgeted average unit cost: this is the planned unit cost per service user per week, given the budget available
- Actual service users and cost: these figures are derived from a snapshot of the commitment record at the end of the month and reflect current numbers of service users and current average cost

The forecasts presented in Appendix 1 reflect the estimated impact of savings measures to take effect later in the year. The "further savings within forecast" lines within these tables reflect the remaining distance from achieving this position based on current activity levels.

2.5.3 Key activity data to the end of July for **Adult Social Care Services** is shown below:

		BUDGET			ACTUAL (July 16)		Forecast	
Service Type		Budgeted No. of Service Users 2016/17	Budgeted Average Unit Cost (per week) £	Annual Budget £000	No. of Service Users at End of July 16	Current Average Unit Cost (per week) £	Forecast Actual £000	Forecast Variance £000
Adult Disability Services	Residential	42	1,000	2,185	38	989	1,955	-230
	Nursing	25	734	954	20	878	913	-41
	Community	687	304	10,876	652	297	11,023	147
Total expenditure		754		14,015	710		13,891	-124
Income				-1,941			-1,833	108
Further savings assumed within forecast								-305
Net Total				12,074			12,058	-321
Learning Disability Services	Residential	275	1,349	19,284	282	1,348	21,186	1,902
	Nursing	16	1,939	1,613	15	1,726	1,400	-213
	Community	1,297	611	41,219	1,292	657	45,627	4,408
Learning Disability Service Total		1,588		62,116	1,589		68,213	6,097
Income				-2,348			-2,457	-109
Further savings assumed within forecast as shown in Appendix 1								-4,415
Net Total								1,573

2.5.4 Key activity data to the end of July for **Adult Mental Health Services** is shown below:

		BUDGET			ACTUAL (July 16)		FORECAST	
Service Type		Budgeted No. of Clients 2016/17	Budgeted Average Unit Cost (per week)	Annual Budget	Snapshot of No. of Clients at End of July 16	Current Average Unit Cost (per week)	Forecast Actual	Forecast Variance
Adult Mental Health	Community based support	19	£145	£143k	16	£89	£129k	-£14k
	Home & Community support	204	£96	£1,023k	190	£86	£944k	-£79k
	Nursing Placement	19	£507	£502k	15	£868	£480k	-£22k
	Residential Placement	64	£748	£2,495k	57	£822	£2,393k	-£102k
	Supported Accommodation	130	£99	£671k	131	£99	£679k	£8k
	Direct Payments	21	£198	£217k	21	£214	£215k	-£2k
	Anticipated Further Demand						£254k	£254k
	Income			-£499k			-£356k	£143k
Adult Mental Health Total		457		£4,552k	430		£4,738k	£186k
Further savings assumed within forecast as shown in Appendix 1								-£656k

2.5.5 Key activity data to the end of July for **Older People (OP)** Services is shown below:

OP Total	BUDGET			ACTUAL (July 16)		Forecast	
Service Type	<i>Expected No. of Service Users 2016/17</i>	<i>Budgeted Average Cost (per week) £</i>	<i>Gross Annual Budget £000</i>	<i>Current Service Users</i>	<i>Current Average Cost (per week) £</i>	<i>Forecast Actual £000</i>	<i>Forecast Variance £000</i>
Residential	530	£456	£12,610k	502	£450	£12,255k	-£355k
Residential Dementia	368	£527	£10,111k	361	£521	£9,826k	-£285k
Nursing	306	£585	£9,340k	296	£617	£9,675k	£335k
Nursing Dementia	20	£639	£666k	20	£685	£690k	£24k
Respite			£932k			£873k	-£59k
Community based							
~ Direct payments	277	£210	£3,028k	262	£256	£2,988k	-£40k
~ Day Care			£1,577k			£1,469k	-£108k
~ Other Care			£5,951k			£6,169k	£218k
~ Homecare arranged	1,745	<i>per hour</i> £15.97	£15,257k	1,666	<i>per hour</i> £15.29	£14,737k	-£520k
~ Homecare Block			£3,161k			£3,161k	£k
Total Expenditure	3,246		£62,633k	3,107		£61,842k	-£791k
Residential Income			-£8,613k			-£8,467k	£146k
Community Income			-£8,308k			-£7,607k	£701k
Total Income			-£16,921k			-£16,074k	£847k
Further Savings Assumed Within Forecast as shown within Appendix 1							-£947k

2.5.6 Key activity data to the end of July for **Older People Mental Health (OPMH)** Services is shown below:

OPMH Total	BUDGET			ACTUAL (July 16)		Forecast	
Service Type	<i>Expected No. of Service Users 2016/17</i>	<i>Budgeted Average Cost (per week) £</i>	<i>Gross Annual Budget £000</i>	<i>Current Service Users</i>	<i>Current Average Cost (per week) £</i>	<i>Forecast Actual £000</i>	<i>Forecast Variance £000</i>
Residential	33	£585	£1,007k	31	£614	£1,168k	£161k
Residential Dementia	27	£467	£658k	25	£508	£763k	£105k
Nursing	32	£695	£1,159k	28	£724	£1,156k	-£3k
Nursing Dementia	140	£658	£4,802k	129	£684	£4,790k	-£12k
Respite			£34k			£10k	-£24k
Community based							
~ Direct payments	17	£200	£177k	16	£193	£180k	£3k
~ Day Care			£5k			£6k	£1k
~ Other Care			£80k			£55k	-£25k
~ Homecare arranged	69	<i>per hour</i> £17.34	£534k	57	<i>per hour</i> £18.84	£596k	£62k
Total Expenditure	318		£8,456k	286		£8,724k	£268k
Residential Income			-£998k			-£1,200k	-£202k
Community Income			-£292k			-£346k	-£54k
Total Income			-£1,290k			-£1,546k	-£256k
Further Savings Assumed Within Forecast as shown in Appendix 1							-£218k

For both Older People's Services and Older People Mental Health:

- Respite care budget is based on clients receiving 6 weeks care per year instead of 52.
- Day Care OP Block places are also used by OPMH clients, therefore there is no day care activity in OPMH

Although this activity data shows current expected and actual payments made through direct payments, this in no way precludes increasing numbers of clients from converting arranged provisions into a direct payment.

3. BALANCE SHEET

3.1 Reserves

A schedule of the planned use of Service reserves can be found in [appendix 5](#).

3.2 Capital Expenditure and Funding

2016/17 and Future Years Scheme Costs

There has been a £8.2m increase in July 2016 in the overall capital scheme costs since the Business Plan was approved by full Council. These changes relate to future years and have been addressed through the 2017/18 Business Plan. The schemes affected include;

- Clay Farm, Cambridge £1.5m increase due to developing scope of the project to a 2FE school to accommodate further anticipated housing development.
- Ramnoth, Wisbech; £740k increased cost due to increased build cost identified at design stage.
- Hatton Park, Longstanton; £540k increased build cost identified at planning stage and transport costs of children.
- Barrington; £1,890k increased costs after option appraisal completed and costs inflated to meet Sept 2020 delivery
- Loves Farm, St Neots; £2,320k increase due to changing scope of the project to a 2FE school.

2016/17 In Year Pressures/Slippage

As at the end of July the capital programme forecast underspend continues to be zero. The level of slippage has not exceeded the Capital Variation adjustment made in May of £10,282k. A forecast outturn will only be reported once slippage exceeds this level. However in July movements on schemes has occurred totaling £1,166k. The significant changes in schemes are detailed below;

- Northstowe First Primary; -£346k slippage due to Furniture, equipment and part of the ICT requirements being unexpended this financial year until permanent school opens in September 2017. Hatton Park to move in with their own FFE and majority ICT.
- North West Cambridge (NIAB site); -£50k slippage due to the scheme being deferred to a September 2019 opening.
- Bearscoft Primary School; -£690k slippage. Project has slipped from start on site 15.08.16 to 19.09.16.
- Meldreth Primary School; £150k slippage, further works has confirmed a September 2018 opening and therefore January 2018 start on site. Anticipated design spend will now not be completed in 2016/17.

A detailed explanation of the position can be found in [appendix 6](#).

4. **PERFORMANCE**

The detailed Service performance data can be found in [appendix 7](#) along with comments about current concerns.

The performance measures included in this report are the new set of Key Performance Indicators (KPIs) for 2016/17 agreed by Committees in January. A new development for last year was the inclusion of deprivation indicators. These continue to be included in the new set of KPIs for 2016/17 and are those shown in italics in appendix 7. Please note, following a request at the last CYP Committee that measures in appendix 7 are now ordered by Directorate.

Seven indicators are currently showing as RED:

- **Number of children with a Child Protection (CP) Plan per 10,000 children**

The number of children subject to a CP plan in Cambridgeshire has risen, and at the end of June, was at its highest at 486. Anecdotal conversations with peers around the region would suggest that their CP numbers are also currently rising. In Cambridgeshire, we know that the numbers tend to peak towards the end of the school year, and July has a large number of reviews planned in, which will adjust the numbers somewhat. However, June showed very few delists in comparison with other months, and the highest ever number of conferences completed in the month leading to the increase in numbers.

- **The number of Looked After Children per 10,000 children**

The number of Looked After Children reduced to 614 in June 2016. This includes 64 UASC, around 10% of the current LAC population. There are workstreams in the LAC Strategy which aim to reduce the rate of growth in the LAC population, or reduce the cost of new placements.

Actions being taken include:

- A weekly Section 20 panel to review children on the edge of care, specifically looking to prevent escalation by providing timely and effective interventions. The panel also reviews placements of children currently in care to provide more innovative solutions to meet the child's needs.
- A weekly LAC monitoring meeting chaired by the Executive Director of CFA, which looks at reducing numbers of children coming into care and identifying further actions that will ensure further and future reductions. It also challenges progress made and promotes new initiatives.

At present the savings within the 2016/17 Business Plan are on track to be delivered and these are being monitored through the monthly LAC Commissioning Board. The LAC strategy and LAC action plan are being implemented as agreed by CYP Committee.

- **The proportion of pupils attending Cambridgeshire Secondary Schools judged good or outstanding by OFSTED**

The proportion of pupils attending Cambridgeshire Secondary schools judged good or outstanding by Ofsted has increased again as a school moved from Requires Improvement to Good. 17 out of 32 Secondary schools with Inspection results are now judged as good or outstanding, covering about 17,000 pupils.

- **Delayed transfers of Care: BCF Average number of bed-day delays, per 100,000 of population per month (aged 18+)**

The Cambridgeshire health and social care system is experiencing a monthly average of 2,859 bed-day delays, which is 30% above the current BCF target ceiling of 2,206. In May there were 2,997 bed-day delays, up 277 compared to the previous month.

We are not complacent and continue to work in collaboration with health colleagues to build on this work. However, since Christmas we have seen a rise in the number of admissions to A & E across the county with several of the hospitals reporting Black Alert. There continues to be challenges in the system overall with gaps in service capacity in both domiciliary care and residential home capacity. However, we are looking at all avenues to ensure that flow is maintained from hospital into the community.

Between June '15 and May '16 there were 29,731 bed-day delays across the whole of the Cambridgeshire system - representing a 14% decrease on the preceding 12 months.

Across this period NHS bed-day delays have decreased by 15% from 24,812 (Jun 14 - May 15) to 20,999 (Jun 15 - May 16), while bed-day delays attributed to Adult Social Care have increased from 7,733 in Jun 14 - May 15 and 7,842 in Jun 15 - May 16 an increase of 1%.

Please note that we receive the official data for DTOC measures from NHS England 6 weeks after the end of the month so reporting is always a month behind. However, we receive more up-to-date data on Social Care delays from the Acute hospitals. At 29/07/2016 there was 1 social care delay at Hinchingsbrooke contributing 7 bed day delays and at Addenbrookes, 7 social care delays were contributing 51 bed-day delays.

- **Proportion of Adults with Learning Disabilities in paid employment**

Performance at the end of the first quarter is starting to improve. As well as a requirement for employment status to be recorded, unless a service user has been assessed or reviewed in the year, the information cannot be considered current. Therefore this indicator is also dependent on the review/assessment performance of LD teams.

- **FSM/Non-FSM attainment gap % achieving L4+ in Reading, Writing & Maths at KS2 and FSM/non-FSM attainment gap % achieving 5+A*-C at GCSE including Maths and English**

Data for 2015 shows that the gap has remained unchanged at KS2, but increased significantly at KS4. The Accelerating Achievement Strategy is aimed at these groups of children and young people who are vulnerable to underachievement so that all children and young people achieve their potential. All services for children and families will work together with schools and parents to do all they can to eradicate the achievement gap between vulnerable groups of children and young people and their peers.

5. CFA PORTFOLIO

The CFA Portfolio performance data can be found in [appendix 8](#) along with comments about current issues.

The programmes and projects highlighted in appendix 8 form part of a wider CFA portfolio which covers all the significant change and service development activity taking place within CFA services. This is monitored on a bi-monthly basis by the CFA Management Team at the CFA Performance Board. The programmes and projects highlighted in appendix 8 are areas that will be discussed by Members through the Democratic process and this update will provide further information on the portfolio.

The programmes and projects within the CFA portfolio are currently being reviewed to align with the business planning proposals.

APPENDIX 1 – CFA Service Level Budgetary Control Report

Forecast Variance Outturn (June) £'000		Service	Current Budget for 2016/17 £'000	Expected to end of July £'000	Actual to end of July £'000	Current Variance £'000 %		Forecast Variance Outturn (July) £'000 %	
Adult Social Care Directorate									
0	1	Strategic Management – ASC	977	564	557	-7	-1%	178	18%
0		Procurement	569	204	208	4	2%	0	0%
0		ASC Strategy & Transformation	2,265	643	653	10	1%	0	0%
-95		ASC Practice & Safeguarding	1,569	313	330	17	5%	-95	-6%
Learning Disability Services									
-467	2	LD Head of Services	1,587	-2,725	-3,220	-496	18%	-759	-48%
297	3	LD Young Adults	2,106	708	637	-71	-10%	283	13%
514	4	City, South and East Localities	30,368	10,387	10,974	587	6%	825	3%
258	5	Hunts & Fenland Localities	20,031	5,883	6,393	509	9%	748	4%
19	6	In House Provider Services	5,237	1,759	1,951	192	11%	165	3%
Physical Disability Services									
-13		PD Head of Services	1,215	419	418	-2	0%	-7	-1%
-280	7	Physical Disabilities	12,356	4,629	4,416	-213	-5%	-285	-2%
0		Autism and Adult Support	857	312	124	-188	-60%	0	0%
-21		Sensory Services	515	225	158	-66	-30%	-34	-7%
0	8	Carers Services	2,101	767	651	-116	-15%	-100	-5%
213	Director of Adult Social Care Directorate Total		81,753	24,088	24,249	161	1%	918	1%
Older People & Mental Health Directorate									
-30		Strategic Management - OP&MH	1,265	3,748	3,739	-9	0%	-30	-2%
0		Central Commissioning	11,897	4,072	4,540	468	12%	0	0%
-107	9	OP - City & South Locality	12,803	4,602	4,449	-153	-3%	-16	0%
-223	9	OP - East Cambs Locality	6,238	2,130	2,032	-98	-5%	-400	-6%
-143	9	OP - Fenland Locality	8,461	2,845	2,599	-247	-9%	-195	-2%
-200	9	OP - Hunts Locality	11,077	3,876	3,674	-202	-5%	-284	-3%
0		Discharge Planning Teams	2,064	685	646	-39	-6%	0	0%
0	10	Shorter Term Support and Maximising Independence	8,545	2,094	2,051	-43	-2%	-140	-2%
0		Integrated Community Equipment Service	779	655	735	80	12%	0	0%
Mental Health									
-30		Mental Health Central	693	135	107	-28	-21%	-32	-5%
-170	11	Adult Mental Health Localities	6,626	1,646	1,437	-209	-13%	-470	-7%
-56	11	Older People Mental Health	7,933	2,788	2,761	-27	-1%	-206	-3%
0		Voluntary Organisations	4,258	1,427	1,582	156	11%	0	0%
-960	Older People & Adult Mental Health Directorate Total		82,639	30,703	30,353	-350	-1%	-1,773	-2%

Forecast Variance Outturn (June) £'000	Service	Current Budget for 2016/17 £'000	Expected to end of July £'000	Actual to end of July £'000	Current Variance		Forecast Variance Outturn (July)	
					£'000	%	£'000	%
Children's Social Care Directorate								
475	12 Strategic Management - Children's Social Care	5,570	1,731	2,056	325	19%	475	9%
0	Adoption Allowances	3,076	1,057	1,150	93	9%	0	0%
0	Legal Proceedings	1,540	385	286	-99	-26%	0	0%
112	13 Safeguarding & Standards	1,765	455	485	30	7%	112	6%
235	14 CSC Units Hunts and Fenland	3,897	1,332	1,457	125	9%	235	6%
0	Children Looked After	12,472	4,583	4,520	-63	-1%	0	0%
379	15 CSC Units East & South Cambs and Cambridge	3,680	1,210	1,268	58	5%	379	10%
0	Disabled Services	6,609	2,021	2,035	15	1%	0	0%
1,201	Children's Social Care Directorate Total	38,608	12,774	13,259	484	4%	1,201	3%
Strategy & Commissioning Directorate								
0	Strategic Management – Strategy & Commissioning	443	179	140	-39	-22%	0	0%
0	Information Management & Information Technology	1,776	872	878	6	1%	0	0%
0	Strategy, Performance & Partnerships	3,004	531	528	-3	-1%	-0	0%
-163	16 Local Assistance Scheme	484	232	173	-58	-25%	-163	-34%
Commissioning Enhanced Services								
750	17 Looked After Children Placements	14,375	3,707	3,755	48	1%	750	5%
0	Special Educational Needs Placements	8,563	3,016	3,101	85	3%	0	0%
0	Commissioning Services	3,521	1,211	1,170	-41	-3%	0	0%
0	Early Years Specialist Support	1,323	242	218	-24	-10%	0	0%
0	Home to School Transport – Special	7,973	2,330	2,201	-129	-6%	0	0%
0	LAC Transport	1,107	277	359	82	30%	0	0%
Executive Director								
0	Executive Director	454	152	182	30	20%	0	0%
0	18 Central Financing	-3,590	-3,157	-3,127	30	-1%	-200	-6%
587	Strategy & Commissioning Directorate Total	39,432	9,592	9,580	-12	0%	387	1%
Children's Enhanced & Preventative Directorate								
0	Strategic Management – Enhanced & Preventative	893	493	495	2	0%	-40	-4%
0	Children's Centre Strategy	520	266	267	0	0%	0	0%
0	Support to Parents	3,514	1,280	1,277	-4	0%	0	0%
0	SEND Specialist Services	5,400	1,869	1,893	23	1%	0	0%
0	Safer Communities Partnership	7,057	1,847	1,822	-25	-1%	0	0%
Youth Support Services								
0	Youth Offending Service	3,099	404	392	-12	-3%	0	0%
0	Central Integrated Youth Support Services	561	109	96	-13	-12%	0	0%
Locality Teams								
0	East Cambs & Fenland Localities	3,382	889	842	-46	-5%	0	0%
0	South Cambs & City Localities	3,707	944	966	22	2%	0	0%
0	Huntingdonshire Localities	2,459	653	662	9	1%	0	0%
0	Children's Enhanced & Preventative Directorate Total	30,592	8,755	8,712	-42	0%	-40	0%

Forecast Variance Outturn (June) £'000	Service	Current Budget for 2016/17 £'000	Expected to end of July £'000	Actual to end of July £'000	Current Variance		Forecast Variance Outturn (July)	
					£'000	%	£'000	%
	Learning Directorate							
0	Strategic Management - Learning	815	371	406	35	9%	0	0%
0	Early Years Service	1,321	461	455	-6	-1%	0	0%
0	Schools Intervention Service	1,248	378	411	33	9%	0	0%
0	Schools Partnership Service	1,005	201	192	-9	-4%	0	0%
0	Children's' Innovation & Development Service	87	-741	-493	248	-34%	0	0%
0	Integrated Workforce Development Service	1,253	189	209	20	10%	0	0%
0	Catering & Cleaning Services	-400	-125	-108	17	-14%	-0	0%
0	Teachers' Pensions & Redundancy	2,936	1,241	1,180	-62	-5%	0	0%
	Infrastructure							
0	0-19 Organisation & Planning	1,800	391	333	-59	-15%	0	0%
0	Early Years Policy, Funding & Operations	86	25	24	-1	-2%	0	0%
0	Education Capital	172	238	205	-33	-14%	0	0%
0	Home to School/College Transport – Mainstream	9,786	2,749	2,788	39	1%	0	0%
0	Learning Directorate Total	20,108	5,378	5,601	223	4%	-0	0%
1,040	Total	293,132	91,290	91,754	464	1%	693	0%
	Grant Funding							
0	Financing DSG	-23,318	-7,773	-7,773	0	0%	0	0%
0	Non Baselined Grants	-27,504	-4,751	-4,751	0	0%	0	0%
0	Grant Funding Total	-50,822	-12,523	-12,523	0	0%	0	0%
1,040	Net Total	242,310	78,766	79,231	464	1%	693	0%

APPENDIX 2 – Commentary on Forecast Outturn Position

Narrative is given below where there is an adverse/positive variance greater than 2% of annual budget or £100,000 whichever is greater.

Service	Current Budget for 2016/17	Current Variance		Forecast Variance Outturn	
	£'000	£'000	%	£'000	%
1) Strategic Management – ASC	977	-7	-1%	178	18%
<p>The expected overspend is predominantly caused by the directorate forecasting to underachieve on its £353k vacancy savings target by £130k as a result of a relatively low number of vacancies and the need to fill certain key vacant posts with agency staff in the first quarter. The ability to achieve this saving is constrained by the need to retain any savings from vacancies in the Learning Disability Service within the pooled budget with the NHS.</p>					
2) LD Head of Services	1,587	-496	18%	-759	-48%
<p>The Head of Service policy line is currently holding -£759k. This is a movement of -£292k from last month. The movement is the result of holding back additional expenditure on vacant posts and contracts to offset against pressures elsewhere in the pool totalling -£120k, and increasing the forecast Clinical Commissioning Group contribution to the LDP overspend by -£172k, due to the risk share on the pooled budget.</p> <p><u>Overall LDP position</u></p> <p>At the end of July 16 the Learning Disability Partnership as a whole is forecast to overspend by £1,600k at year end. The County Council's risk share of 78.8% is reported as £1,261k.</p> <p>As part of its savings plan for 2016/17, the LDP is currently engaged in reassessing every service user and in negotiating the costs of placements with providers. Experience so far is suggesting that average cost-reduction per client is lower than expected due to constraints imposed by legislation and increased client needs. This has led to a revised forecast for the overall savings expected to be achieved of £2.2m compared to an original target of £5.2m.</p> <p>Forecasts also reflect further pressure relating to five out-of-county in-patient beds. These placements have been needed due to our current CPFT in-patient service being unable to offer this service locally within the block contract arrangement. Costs for out of county inpatient beds are ranging from £425 to £965 per day. Teams are working to ensure that inpatient admissions are as short as possible and that people are supported to return to their locally area with the support the need.</p> <p>Partially offsetting the anticipated pressure, the LDP has exceeded its target for savings on price increases negotiated at the beginning of the year by £806k. This has been achieved by ensuring that higher cost providers in the independent sector absorb as much of the impact of the living wage increases as possible, although it may present an additional challenge when negotiating the price and volume of care with providers.</p> <p>In addition £300k of staff slippage savings is expected to be achieved to offset the remainder of the pressure, and the forecasting of likely increases in demand have been updated.</p> <p><u>Actions being taken</u></p> <p>Work on service-user reassessments and provider negotiations will be continuing as part of the original LDP savings plan, whilst work done so far is being examined and challenged to review whether lessons can be learned and applied to this work in the rest of the year.</p>					

Service	Current Budget for 2016/17	Current Variance		Forecast Variance Outturn	
	£'000	£'000	%	£'000	%
LD Head of Services, continued: In addition, there are ongoing negotiations regarding the contract arrangements for inpatient provision with CPFT to ensure some of these costs are offset against the block contract. <u>Changes since last month</u> Care spending commitments have increased by £187k since last month The forecast for in-house provider services has worsened by £146k (see below). These, as well as the net impact of revising expected savings for the remainder of the year, after offsetting action, lead to an overall adverse change of £640k across the LDP.					
3) LD Young Adults	2,106	-71	-10%	283	13%
The forecasted pressure for the Young Adults team has decreased by £13k from previous month, as a result of progress being made on clawing-back direct payments and a contractual change allowing a service user to be moved to a cheaper setting, which more than offset increasing need for other service users.					
4) Learning Disability – City, South and East Localities	30,368	587	6%	825	3%
There has been an overall increase from the previous month's forecast of £310k: South - Costs have increased by £106k as a result of a change in service-user need, East - A service user's death has further reduced costs, but this has partially been offset by increasing service-user need and short-term crisis funding. The remainder of the change in this area is due to the updating of spending commitments as a result of the loading of packages on to an automated payments and recording system, and updated expectations for the delivery of savings in the remainder of the year.					

Service	Current Budget for 2016/17	Current Variance		Forecast Variance Outturn	
	£'000	£'000	%	£'000	%
5) Learning Disability – Hunts & Fenland Localities	20,031	509	9%	748	4%
<p>There has been an overall increase from previous month's forecast of £490k:</p> <p>Hunts – A forecast increase of £280k, mainly caused by £205k costs incurred due to a service user's previous placement breaking down. Further pressures have been caused through revised estimates of future transport and variable package costs.</p> <p>Fenland – A forecast decrease of £60k as a result of £46k of reductions in the costs of current packages and contracts, as well as fluctuations in variable packages.</p> <p>The remainder of the increase is due to an updated estimate of savings achievable in the remainder of the year.</p>					
6) In House Provider Services	5,237	192	11%	165	3%
<p>The full year effect of the Business Plan saving target of £500k will now not be achieved in 2016/17. A consultation has been delayed with the latest anticipated date being the end of the calendar year, with an implementation date of 1/4/17. The savings achieved this financial year will be part year and full year effect of five vacant posts totalling £135k. There is also reported surplus of £200k for slippage and income generation. A pressure of £165k is reported in July.</p>					
7) Physical Disabilities	12,356	-213	-5%	-285	-2%
<p>The predicted underspend in the Physical Disability Service is predicted to be -£285k, which is an increase in the underspend of -£5k compared to June. The underspend is due to the management of demand through the use of short term intervention, increasing people's independence, and the use of community resources, in line with the Transforming Lives approach. The planned process of reassessing clients has identified increased health needs, resulting in increased funding from the NHS. Savings have also been found through bringing reassessments forward, in some cases as early as January 2016, enabling a larger full year effect, and there has been a high level of Direct Payment clawbacks early in the financial year.</p>					

Service	Current Budget for 2016/17	Current Variance		Forecast Variance Outturn	
	£'000	£'000	%	£'000	%
8) Carers Services	2,101	-116	-15%	-100	-5%
<p>The number of personal budgets awarded in the first quarter of the current financial year is much lower than anticipated, and so an underspend of -£100k at the year-end position is being forecast on the basis that the current trend continue throughout the next three quarters. This figure will be closely monitored on a monthly basis based on movement and spend in the personal budget allocation.</p> <p>There is a small pressure within the budget for young carers due to the service being under resourced when it commenced, but resources are being transferred within the Carers service, providing for a holistic approach to all age carer support across Cambridgeshire in line with the All Age Carers Strategy 2016-2020.</p>					
9) Older People – All Localities	38,578	-700	-5%	-895	-2%
<p>The forecast underspend on the localities has increased by £220k from last month to £895k. This represents a reduction in the forecast underspend on inflation/national living wage of £80k and a £300k increase in the underspend on care spending. The Older People forecast contains significant and increasing amounts of anticipated reductions resulting from the NHS taking over funding for clients with continuing healthcare (CHC) needs. Ensuring this is achieved remains complex and uncertain and is being actively project managed from the Council's perspective.</p> <p>The underlying care spending improvements since last month include:</p> <ul style="list-style-type: none"> • East Cambs care spending forecast decreased by £146k predominantly due to a series of cases receiving CHC funding. • Fenland costs have increased by £128k this month predominantly due to an increased number of clients in care placements and fewer placements ended than anticipated. Last month Fenland's costs decreased by £330k and so it still seems likely that they will exceed their savings target by the end of the year. • City and South costs decreased by £67k this month, although it still seems that the savings will be made they are unlikely to overachieve to the extent that was forecast last month and so the forecast underspend has been adjusted accordingly. • In Huntingdonshire, costs of care decreased by £41k this month, this includes a reduced expectation of direct payments of £47k. As the position has been steadily improving this year the expected underspend has been increased slightly on this budget. <p>Continued progress in reducing the overall commitment across localities and lower care volumes at the start of the year is reflected in an updated forecast underspend of £700k on cost of care (on top of £195k already secured through regulating price increases), which should be considered a best case target for this budget. Given the volatile nature of cost of care commitments, there are risks to achieving this underspend which is predicated on ongoing demand management through prevention, maximising CHC funding opportunities and ongoing review of packages. The position will continue to be closely monitored, with any adverse or favourable change in the cost of care being reflected in the future forecast position as appropriate.</p>					

Service	Current Budget for 2016/17	Current Variance		Forecast Variance Outturn	
	£'000	£'000	%	£'000	%
10) Shorter term Support and Maximising Independence	8,545	-43	-2%	-140	-2%
<p>An underspend of £140k is forecast against Shorter Term Support and Maximising Independence. The Adult Early Help Team was established in April and an underspend of £50k is expected from efficiencies achieved by staffing the team from existing resources across Older People's Services during the pilot phase. Reduced support costs for the Reablement Service are expected to result in an underspend of £50k, and the Council expects to retain £40k additional income in Assistive Technology due to a recent one-off sale of stock.</p>					
11) Mental Health– Adults & OP	14,560	-236	-5%	-676	-5%
<p>The forecast underspend on Mental Health cost of care has increased by £450k since last month. Delivery of Business Planning savings are on track with the level and amount of care provided being lower than anticipated at this stage of the year. The position has continued to improve during July, particularly in relation to Older People's Mental Health and so an additional underspend of £100k is included in the forecast to reflect this position.</p> <p>Scrutiny of care and funding arrangements for service users has identified that the County Council is funding health responsibilities for some placements made through Section 41 of the Mental Health Act – where a restriction order is in place to manage a risk of harm to the person or others. Discussions are ongoing with the CCG to address the provision of appropriate health funding, and this could yield additional savings of £350k for the Council.</p> <p>The following previously reported underspends still apply:</p> <ul style="list-style-type: none"> • £100k underspend on Adult Mental Health reflecting lower levels of care provision and progress towards savings delivery. • £126k due to price negotiations 					
12) Strategic Management - Children's Social Care	5,570	325	19%	475	9%
<p>The Children's Social Care (CSC) Director budget is forecasting an over spend of £475k.</p> <p>The First Response Emergency Duty Team is forecasting a £179k overspend due to use of agency staffing. This is because, due to service need, posts are required to be filled as quickly as possible, with essential posts covered by agency staff in a planned way until new staff has taken up post. Without the use of agency staff to back fill our vacant posts we would not be able to complete our statutory function and the delay to children and families would be significant, jeopardising our ability to offer children/young people a proportionate response to significant risk of harm they may be suffering. Agency cover is only used where circumstances dictate and no other options are available.</p> <p>A further £296k of planned agency budget savings is not able to be met due to the continued need for use of agency staff across Children's Social Care due to increasing caseloads.</p> <p><u>Actions being taken:</u></p> <p>We continue to make concerted efforts to minimise the dependency on agency despite high levels of demand. The implementation of our recruitment and retention strategy for social work staff is designed to decrease the reliance on agency staffing. However, it does remain a challenge to attract appropriately experienced social workers to this front line practice.</p>					

Service	Current Budget for 2016/17	Current Variance		Forecast Variance Outturn	
	£'000	£'000	%	£'000	%
13) Safeguarding & Standards	1,765	30	7%	112	8%
<p>The Safeguarding and Standards (SAS) budget is forecasting an over spend of £112k.</p> <p>This is due to the use of agency staff to cover the increased number of initial and review child protection (CP) conferences and initial and review Looked After Children (LAC) Reviews. The SAS team currently operates with a staff group that was predicated for CP numbers of 192-230 (in 2013) and LAC numbers of 480 (in 2013). These numbers have risen steadily and then recently more sharply to 457 CP and 627 LAC, and show no immediate sign of decreasing. Independent Reviewing Officer caseloads are defined by statutory legislation so extra staff are required to manage that obligation.</p> <p><u>Actions being taken:</u></p> <p>We have already analysed, and are now implementing new procedures on better use of staff time to free up capacity. Despite this workloads remain stretched and we are exploring other avenues to secure resource to better manage the current caseloads.</p>					
14) CSC Units Hunts and Fenland	3,897	125	9%	235	6%
<p>The CSC Units Hunts and Fenland budget is forecasting an over spend of £235k due to the use of agency staffing.</p> <p>A policy decision was taken to ensure we fulfil our safeguarding responsibilities by ensuring that posts should be filled as quickly as possible, with essential posts within the Unit model covered by agency staff in a planned way until new staff have taken up post. If vacant posts are not filled we run the risk of not being able to carry out our statutory duties, and the unit becomes under increased pressure and unlikely to meet statutory requirements and there is then a potential that children could be left at risk.</p> <p>The unit model is very vulnerable when post are left vacant and whilst this can be managed for a very short period of time (staff on leave/period of absence) vacancies will require agency staff to backfill.</p> <p><u>Actions being taken:</u></p> <p>We continue to make concerted efforts to minimise the dependency on agency despite high levels of demand. The implementation of our recruitment and retention strategy for social work staff should decrease the reliance on agency staffing. However, one option under consideration is to recruit peripatetic social workers over establishment. This would be more cost effective than using agency staff. The establishment budget would have to be re-balanced to meet this cost. Further work is also underway to review the Unit Model design and how best to manage the Child's journey.</p>					

Service	Current Budget for 2016/17	Current Variance		Forecast Variance Outturn	
	£'000	£'000	%	£'000	%
15) CSC Units East & South Cambs and Cambridge	3,680	58	5%	379	10%
<p>The CSC Units East & South Cambs and Cambridge budget is forecasting an over spend of £379k due to the use of agency staffing.</p> <p>See CSC Hunts and Fenland (note 14) for narrative.</p>					
16) Local Assistance Scheme	484	-58	-25%	-163	-34%
<p>A contingency budget of £163k was allocated to the Local Assistance Scheme during 2016/17 Business Planning, following a decision by GPC in Spring 2015.</p> <p>The contingency budget was not utilised in 2015/16, and it became clear after the budget was set that it was unlikely to be necessary in 2016/17. In May 2016, Adults Committee considered spending plans for the scheme at the "core funding" level of £321k.</p> <p>This means the contingency budget of £163k is not required, based on current spending plans.</p>					
17) Looked After Children Placements	14,375	48	1%	750	5%
<p>The position remains unchanged this month. Further review and modelling of the LAC Placements budget was undertaken in June, where it was determined that as at 1st April, prior to any mitigating actions being taken, the full year impact of the carried forward pressure from 2015/16 was £2.3m. This is based on current commitments, which assume that all LAC will be in placement for the full financial year, unless they turn 18 or 19 years of age. Subsequent to this, as previously reported, there has been a transfer of funding of £950k from Older People's Service (as approved by GPC on 26th July 2016), resulting in a revised net pressure of £1.3m.</p> <p>The LAC action plan aims to address the net carried forward pressure and deliver the 2016/17 Business Plan savings. However, further scrutiny of the action plan that took place in June identified that, whilst there are saving targets in place to produce a balanced budget in 16/17, there are risks associated with some of these savings. Based on the information to date, and an expectation of the actions to be delivered between now and the end of the financial year, there is a predicted overspend of £750k. At present this is due to the delay in undertaking some actions – this is being addressed and it is expected that the outcome of these actions will mitigate the projected overspend and reduce it by the end of the financial year. This will be closely monitored over the coming months and the forecast outturn updated accordingly. This projection is also based on no further growth in LAC numbers over the coming months.</p> <p>Overall Looked After Children (LAC) numbers at the end of July 2016, including placements with in-house foster carers, residential homes and kinship, are 610, 4 less than June 2016. This includes 62 unaccompanied asylum seeking children (UASC).</p>					

Service	Current Budget for 2016/17	Current Variance		Forecast Variance Outturn	
	£'000	£'000	%	£'000	%

Looked after Children Placements, continued:

External placement numbers (excluding UASC but including 16+ and supported accommodation) at the end of July are 311.

External Placements Client Group	Budgeted Packages	30 June 2016 Packages	31 July 2016 Packages	Variance from Budget
Residential Disability – Children	3	2	2	-1
Child Homes – Secure Accommodation	0	0	0	-
Child Homes – Educational	8	9	10	+2
Child Homes – General	23	25	25	+2
Supported Accommodation	19	26	23	+4
Supported living 16+	6	18	21	+15
Independent Fostering	180	227	230	+50
TOTAL	239	307	311	+72

In 2016/17 the budgeted number of external placements has reduced to 239, a reduction of 72 from 2015/16. This reduction mainly focuses on a reduction to the Independent Fostering placements. As can be seen in the Key Activity Data and the figures above, the number of Independent Fostering placements is much higher than budgeted, which is putting a significant strain on this budget.

Actions being taken to address the forecast overspend include:

- A weekly Section 20 panel to review children on the edge of care, specifically looking to prevent escalation by providing timely and effective interventions. The panel also reviews placements of children currently in care to provide more innovative solutions to meet the child's needs.
- A weekly LAC monitoring meeting chaired by the Executive Director of CFA, which looks at reducing numbers of children coming into care and identifying further actions that will ensure further and future reductions. It also challenges progress made and promotes new initiatives.

At present the savings within the 2016/17 Business Plan are on track to be delivered and these are being monitored through the monthly LAC Commissioning Board. The LAC strategy and LAC action plan are being implemented as agreed by CYP Committee.

18) Central Financing	-3,590	30	-1%	-200	-6%
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Following approval at July GPC, £200k of the SEND Reform Grant to be received during the 2016/17 financial year will be applied to support additional associated costs within CFA.

APPENDIX 3 – Grant Income Analysis

The table below outlines the additional grant income, which is not built into base budgets.

Grant	Awarding Body	Expected Amount £'000
Grants as per Business Plan		
Public Health	Department of Health	6,422
Better Care Fund	Cambs & P'Boro CCG	15,457
Social Care in Prisons Grant	DCLG	317
Unaccompanied Asylum Seekers	Home Office	840
Youth Offending Good Practice Grant	Youth Justice Board	528
Crime and Disorder Reduction Grant	Police & Crime Commissioner	127
Troubled Families	DCLG	2,173
Children's Social Care Innovation Grant (MST innovation grant)	DfE	456
MST Standard & CAN	DoH	201
Music Education HUB	Arts Council	782
Non-material grants (+/- £160k)	Various	201
Total Non Baselined Grants 2016/17		27,504

Financing DSG	Education Funding Agency	23,318
Total Grant Funding 2016/17		50,822

The non baselined grants are spread across the CFA directorates as follows:

Directorate	Grant Total £'000
Adult Social Care	2,299
Older People	12,166
Children's Social Care	911
Strategy & Commissioning	1,557
Enhanced & Preventative Services	9,661
Learning	911
TOTAL	27,504

APPENDIX 4 – Virements and Budget Reconciliation

Virements between CFA and other service blocks:

	Effective Period	£'000	Notes
Budget as per Business Plan		242,563	
Strategic Management - Children's Social Care	May	-77	Contact Centre Funding
Shorter Term Support and Maximising Independence	May	-10	Accommodation costs have been agreed with the NHS for buildings which are shared. This amount has been transferred to LGSS Property who handles the NHS recharge.
Shorter Term Support and Maximising Independence	May	-113	Budget has been transferred to LGSS for professional services support to Reablement teams. This amount was recharged in 2015/16 and is now transferred permanently.
Information Management & Information Technology	June	-53	SLA for Pupil Forecasting/Demography to Research Group within Corporate services.
Current Budget 2016/17		242,310	

Virements within the Children's, Families and Adults service block:

General Purposes Committee has previously approved the following budget transfers within CFA

Area	Budget increase £'000	Budget decrease £'000	Reasoning
Older People's Services		-£950	Care spending and client contribution levels were significantly ahead of the target as at April 2016, due to forecast improvements at end of 2015/16
Looked After Children Placements	£950		Starting position in April 2016 reflects higher demand than anticipated when the budget was set
ASC Practice & Safeguarding: Mental Capacity Act – Deprivation of Liberty Safeguards		-£200	Commitments following budget build suggest there is surplus budget in 2016-17, ahead of planned timing of reduction.
Learning Disability Partnership	£200		Anticipated pressure against delivery of care plan savings level, which cannot be met through alternative measures within the LDP
Home to School Transport Mainstream		-£310	Starting position in April 2016 reflects lower demand than anticipated when the budget was set
Children's Social Care, SENDIAS and Youth Offending	£310		New services pressures confirmed after the Business Plan was set.
Subtotal	£1,460k	-£1,460k	

Additionally there have been **administrative budget transfers** between service directorates for the following reasons (which do not require political approval and have a neutral impact on forecasting):

- Better Care Fund agreement revised for 2016/17 – more services within Adult Social Care are in scope, with corresponding decrease in contribution to Older People & Mental Health
- Combination of carers support spending under one budget holder, within Adult Social Care
- Transfers in spending responsibility from LAC Placements commissioning budget to case-holding teams in Children's Social Care
- Allocation of pay inflation to individual budget holders after budget setting (CFA held an amount back to encourage budget holders to manage pay pressures at local level first)

GPC also approved earmarked reserves (see Appendix 5) in July. Budget required from earmarked reserves for 2016/17 has been allocated to directorates, with the contribution from reserves within S&C.

APPENDIX 5 – Reserve Schedule

May Service Committees endorsed the following proposals for CFA Earmarked Reserves (further detail is provided in the Committee reports). GPC approved these proposals in July.

Fund Description	Balance at 31 March 2016	2016/17		Forecast Balance at 31 March 2017	Notes
		Movements in 2016/17	Balance at 31 July 16		
	£'000	£'000	£'000	£'000	
General Reserve					
CFA carry-forward	1,623	-1,062	561	-132	Forecast overspend of £693k applied against reserves.
subtotal	1,623	-1,062	561	-132	
Equipment Reserves					
ICT Equipment Replacement Reserve	604	0	604	70	Service plan to replace major infrastructure in 2016/17
IT for Looked After Children	178	0	178	98	Replacement reserve for IT for Looked After Children (2 years remaining at current rate of spend).
subtotal	782	0	782	168	
Other Earmarked Reserves					
Adult Social Care					
Capacity in ASC procurement & contracts	225	-63	162	162	Continuing to support route rationalisation for domiciliary care
Specialist Assistive technology input to the LDP	186	-186	0	0	External support to promote use of technology to reduce costs of supporting LD clients
Autism & Adult Support Workers (trial)	60	-30	30	30	Trialling support work with Autism clients to investigate a new service model, 12 month period but only starting in September 2016
Direct Payments - Centralised support (trial)	174	-44	130	130	By centralising and boosting support to direct payment setup we hope to increase uptake & monitoring of this support option
Care Plan Reviews & associated impact - Learning Disability	346	-346	0	0	Additional social work, complaints handling, business support and negotiation capacity in support of the major reassessment work in these services
Care Plan Reviews & associated impact - Disabilities	109	-109	0	0	
Older People & Mental Health					
Continuing Healthcare project	118	-59	59	59	CHC team has been formed to deliver the BP savings
Homecare Development	62	-40	22	22	Managerial post to take forward proposals that emerged from the Home Care Summit - e.g. commissioning by outcomes work.
Falls prevention	44	-44	0	0	To upscale the falls prevention programme
Dementia Co-ordinator	35	-22	13	0	£35k needed, hoping for PH match funding.
Shared Lives (Older People)	49	-49	0	0	Trialling the Adult Placement Scheme within OP&MH
Mindful / Resilient Together	321	-133	188	188	Programme of community mental health resilience work (spend over 3 years)

Fund Description	Balance at 31 March 2016	2016/17		Forecast Balance at 31 March 2017	Notes
		Movements in 2016/17	Balance at 31 July 16		
	£'000	£'000	£'000	£'000	
Increasing client contributions and the frequency of Financial Re-assessments	120	-70	50	50	Hiring of fixed term financial assessment officers to increase client contributions
Brokerage function - extending to domiciliary care	50	-15	35	35	Trialling homecare care purchasing post located in Fenland
Specialist Capacity: home care transformation / and extending affordable care home capacity	70	-45	25	0	External specialist support to help the analysis and decision making requirements of these projects and upcoming tender processes
Care Plan Reviews & associated impact - Older People	452	-452	0	0	Options being explored with overtime to complement agency worker reviews
Childrens Social Care					
Independent Reviewing Officers (IRO) and Care Planning (CP) Chairperson	28	-28	0	0	2 x Fixed Term Posts across 2015/16 and 2016/17. Increase in Independent Reviewing Officers (IRO) capacity to provide effective assessment which will safeguard the YP as per statutory guidance under the Care Planning Regulations Children Act 1989 – (Remaining balance will support for 1 post for 6 month period in 2016/17)
Adaptations to respite carer homes	14	-14	0	0	Reserve for adaptations to Foster carer Homes
Child Sexual Exploitation (CSE) Service	250	-250	0	0	Child Sexual Exploitation Funding - Barnardo's project to work with children in relation to child sexual exploitation. Barnardo's would look to recruit to 5 staff and these would be 1 x MASH worker, 2 x workers in relation to return interviews and an additional 2 workers who will work direct with children in relation to child sexual exploitation.
Strategy & Commissioning					
Building Schools for the Future (BSF)	141	0	141	0	Funding allocated to cover full ICT programme and associated risks. In 2016/17 also cover costs associated with transition from Dell ICT contract.
Statutory Assessment and Resources Team (START)	10	-10	0	0	Funding capacity pressures as a result of EHCPs.
Home to School Transport Equalisation reserve	253	0	253	-472	16/17 is a "long year" with no Easter and so has extra travel days. The equalisation reserve acts as a cushion to the fluctuations in travel days.
Time Credits	74	-74	0	0	Funding for 2 year Time Credits programme from 2015/16 to 2016/17 for the development of connected and supportive communities.
Reduce the cost of home to school transport (Independent travel training)	60	-60	0	0	Draw down of funds to pay for independent travel training
Prevent children and young people becoming Looked After	57	-57	0	0	£32k to extend the SPACE programme pilot to enable a full year of direct work to be evaluated for impact
Disabled Facilities	127	0	127	77	Funding for grants for disabled children for adaptations to family homes.

Fund Description	Balance at 31 March 2016	2016/17		Forecast Balance at 31 March 2017	Notes
		Movements in 2016/17	Balance at 31 July 16		
	£'000	£'000	£'000	£'000	
Strategy & Commissioning					
Commissioning Services – Children's Placements	13	-13	0	0	Funding to increase capacity. Two additional Resource Officers are in post.
Enhanced & Preventative					
Information Advice and Guidance	20	-20	0	0	£20k will be used in 16/17 to cover the salaries of 6 remaining post holders who will leave by redundancy on 11th May 2016 as a result of Phase II Early Help Review
Changing the cycle (SPACE/repeat referrals)	67	-67	0	0	Project working with mothers who have children taken in to care - to ensure that the remaining personal or family needs or issues are resolved before the mother becomes pregnant again. Funding for this project ends March 2017.
Multi-Systemic Therapy (MST) Standard	182	0	182	0	2-year investment in the MST service (£182k in 2015/16 & 2016/17) to support a transition period whilst the service moves to an external model, offering services to CCC and other organisations on a traded basis.
MST Child Abuse & Neglect	78	-78	0	0	Whilst the MST CAN project ended in 2015/16, the posts of MST Program Manager and Business Support Manager who support all of the MST teams have been retained and will transfer to the MST Mutual CIC. Funding is required until the MST Mutual commences.
Youth Offending Team (YOT) Remand (Equalisation Reserve)	250	0	250	250	Equalisation reserve for remand costs for young people in custody in Youth Offending Institutions and other secure accommodation.
All Age Lead Professional	40	-40	0	0	Trialling an all age locality lead professionals. Ongoing trial into 16/17.
Maximise resources through joint commissioning with partners	14	-14	0	0	Funding for Area Partnership Manager, ensuring that local needs are identified and met in relation to children's services by bringing together senior managers of local organisations in order to identify and develop priorities and commission local services. Work to be undertaken during 2016/17 to seek sustainable solution to the shortfall in funding on a permanent basis.
Independent Domestic Violence Advisors	24	0	24	0	To continue to provide a high level of support to partner agencies via the Multi-agency safeguarding hub, and through the multi-agency risk assessment conference process, by supporting high-risk victims of domestic abuse.
Learning					
Cambridgeshire Culture/Art Collection	87	0	87	47	Providing cultural experiences for children and young people in Cambs
Discretionary support for LAC education	182	-182	0	0	To be reviewed in Sept 16
Reduce the risk of deterioration in school inspection outcomes	60	-60	0	0	Draw down of funding to pay for fixed term Vulnerable Groups post
ESLAC Support for children on edge of care	50	-50	0	0	Funding for 2 year post re CIN

Fund Description	Balance at 31 March 2016	2016/17		Forecast Balance at 31 March 2017	Notes
		Movements in 2016/17	Balance at 31 July 16		
	£'000	£'000	£'000	£'000	
CCS (Cambridgeshire Catering and Cleaning Services)	119	0	119	0	CCS Reserve to make additional investment in branding, marketing, serveries and dining areas to increase sales and maintain contracts. Also includes bad debt provision following closure of Groomfields Grounds Maintenance Service.
<u>Cross Service</u>					
Develop 'traded' services	57	-57	0	0	£27k is funding for 2 x 0.5 FTE Youth Development Coordinators until March 17 £30k is for Early Years and Childcare Provider Staff Development
Improve the recruitment and retention of Social Workers (these bids are cross-cutting for adults, older people and children and young people)	188	-110	78	58	This will fund 2-3 staff across 2016/17 focused on recruitment and retention of social work staff
Reduce the cost of placements for Looked After Children	184	-184	0	0	Repairs & refurbish to council properties: £5k Linton; £25k March; £20k Norwich Rd; £10k Russell St; Alterations: £50k Havilland Way Support the implementation of the in-house fostering action plan: £74k
Re-deployment of CFA Continuing and New Earmarked Reserves	-953	953	0	0	New 16/17 CFA Earmarked Reserves (£1.451m) funded from those 15/16 earmarked reserves no longer required (£0.498m) and CFA carry forward (£0.953m), following approval from Committee.
subtotal	4,097	-2,122	1,975	636	
TOTAL REVENUE RESERVE	6,502	-3,184	3,318	672	
<u>Capital Reserves</u>					
Building Schools for the Future	61	0	61	0	Building Schools for Future - c/fwd to be used to spent on ICT capital programme as per Business Planning 16/17.
Basic Need	0	1,260	1,260	-0	The Basic Need allocation received in 2016/17 is fully committed against the approved capital plan.
Capital Maintenance	0	1,569	1,569	0	The School Condition allocation received in 2016/17 is fully committed against the approved capital plan.
Other Children Capital Reserves	110	0	110	0	£10k Universal Infant Free School Meal Grant c/f and the Public Health Grant re Alcohol recovery hub £100k rolled forward to 2016/17.
Other Adult Capital Reserves	2,257	3,479	5,736	425	Adult Social Care Grant to fund 2016/17 capital programme spend.
TOTAL CAPITAL RESERVE	2,428	6,308	8,736	425	

(+) positive figures represent surplus funds.

(-) negative figures represent deficit funds.

APPENDIX 6 – Capital Expenditure and Funding

6.1 Capital Expenditure

2016/17						TOTAL SCHEME	
Original 2016/17 Budget as per BP	Scheme	Revised Budget for 2016/17	Actual Spend (July)	Forecast Spend - Outturn (July)	Forecast Variance - Outturn (July)	Total Scheme Revised Budget	Total Scheme Forecast Variance
£'000		£'000	£'000	£'000	£'000	£'000	£'000
	Schools						
41,711	Basic Need - Primary	42,782	7,419	39,791	-2,991	224,944	12,620
39,689	Basic Need - Secondary	41,162	10,199	40,682	-480	213,851	430
321	Basic Need - Early Years	613	-35	613	0	2,203	0
770	Adaptations	654	154	561	-93	6,541	0
2,935	Specialist Provision	3,225	1,337	3,050	-175	5,060	-175
3,250	Condition & Maintenance	3,250	937	3,250	0	25,750	0
204	Building Schools for the Future	348	68	348	0	9,118	0
1,114	Schools Managed Capital	1,926	0	1,926	0	9,798	-190
0	Universal Infant Free School Meals	10	1	10	0	0	0
300	Site Acquisition and Development	300	231	300	0	650	0
1,500	Temporary Accommodation	1,500	383	1,500	0	14,000	0
0	Youth Service	127	0	127	0	0	0
295	Children Support Services	295	0	295	0	2,530	0
3,717	Adult Social Care	5,311	0	5,311	0	25,777	1,299
1,350	CFA IT Infrastructure	1,700	168	1,700	0	3,000	0
0	CFA Capital Variation	-10,282	0	-6,543	3,739	0	0
97,156	Total CFA Capital Spending	92,921	20,862	92,921	0	543,222	13,984

Basic Need - Primary £12,620k increased total scheme cost.

A total scheme variance of £5,310k occurred due to changes since the Business Plan was approved in response to changes to development timescales and school capacity. The following have schemes have had cost increases approved by GPC for 2016/17;

- Fulbourn Primary (£1,000k) further planning has indicated cost of project will be higher than originally anticipated
- Melbourn Primary (£2,050k) increased scope includes replacement of two temporary classroom structures.
- Hatton Park Primary (£10k) increased cost to reflect removal costs required as part of the project
- Wyton Primary (£2,250k) due to scheme being delivered in two phases and increased costs associated with the delay in phasing. Phase 1 - replacement of existing 1 form entry primary school; phase 2 - new 2 form entry primary school.

In June 2016 these increased costs have been offset by £670k of underspend on 2016/17 schemes which are completing and have not required the use of budgeted contingencies. Brampton Primary School (£41k), Fawcett Primary School (£203k), Cambourne 4th Primary (183k), Millfield Primary (£28k), Fourfields Primary (£42k) and Trinity School: (£175k)

There has been a further £7.8m increase in July 2016 in the overall capital scheme costs since the Business Plan was approved by full Council. These changes relate to future years and have been addressed through the 2017/18 Business Plan. Schemes experiencing increases include;

- Clay Farm, Cambridge £1.5m increase due to developing scope of the project to a 2FE school to accommodate further anticipated housing development.

- Ramnoth, Wisbech; £740k increased cost due to increased build cost identified at design stage.
- Hatton Park, Longstanton; £540k increased build cost identified at planning stage and transport costs of children.
- Barrington; £1,890k increased costs after option appraisal completed and costs inflated to meet Sept 2020 delivery
- Loves Farm, St Neots; £2,320k increase due to changing scope of the project to a 2FE school.

Basic Need - Primary £2,991k slippage.

A number of schemes have experienced cost movements since the Business Plan was approved. The following schemes have been identified as experiencing accelerated spend where work has progressed more quickly than had been anticipated in the programme.

These include Westwood Primary (£105k) and Wyton Primary (£200k). These schemes will be re-phased in the 2017/18 business plan.

The accelerated spend has been offset by schemes where progressed has slowed and anticipated expenditure in 2016/17 will no longer be incurred. These schemes include; Huntingdon Primary 1st & 2nd Phases (£199k) works deferred to be undertaken as part of the 2nd phase of the scheme which is already underway and is anticipated to incur less spends than originally scheduled.

NIAB School, (£98k) slippage to scheme being deferred, the scheme is linked to housing development which is not progressing. Minimal spend expected in 2016/17 to complete design and planning stages.

Sawtry Infants, (£720k), the scheme has been redefined. The Infant and Junior school are no longer to merge which has meant spend planned summer 2016 to undertake refurbishment/remodelling works will now not go ahead. Design works only for 2016-17. Works to now commence April 2017 and complete by August 18.

The Shade, Soham; (£550k) due to a lower than expected tender from contractors at this stage of the planning.

Pendragon, Papworth, (£150k), this scheme is linked to outlined planning development which has not progressed. Therefore no expenditure is likely in 2016/17.

Northstowe First Primary; -£346k slippage due to Furniture, equipment and part of the ICT requirements being unexpended this financial year until permanent school opens in September 2017.

Hatton Park to utilise their own Furniture Fittings & Equipment (FFE and ICT).

Bearcroft Primary School ; (£690k), Project has slipped from start on site 15.08.16 to 19.09.16.

Basic Need – Secondary £480k slippage.

The Bottisham Village College scheme has incurred £480k of slippage due to the start on site being deferred from late 2016 to March 2017. The delay has resulted from a joint bid to the EFA for additional £4m funding which has enabled the school to progress advanced works ahead of the main capital scheme.

Adaptations £93k slippage.

Morley Memorial spend is expected to be £93k less than expected due to slower than expected progress and only design work now being undertaken in 2016/17.

Specialist Provision £175k slippage.

The Trinity school scheme plans to underspend in 2016/17 by £175k due to the scheme completing without requiring budgeted contingencies.

Schools Managed Capital

Devolved Formula Capital (DFC) is a three year rolling balance and includes £850k carry forward from 2015/16. The total scheme variance relates to the reduction in 2016/17 grant being reflected in planned spend over a 5 year period.

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CFA Capital Variation.

The Capital Programme Board recommended that services include a variation budget to account for likely slippage in the capital programme, as it is sometimes difficult to allocate this to individual schemes in advance. As forecast underspends start to be reported, these are offset with a forecast outturn for the variation budget, leading to a balanced outturn overall up until the point where slippage exceeds this budget. The allocation for CFA's negative budget adjustments has been calculated as follows, shown against the slippage forecast to date:

2016/17					
Service	Capital Programme Variations Budget £000	Forecast Variance - Outturn (July) £000	Capital Programme Variations Budget Used £000	Capital Programme Variations Budget Used %	Revised Forecast Variance - Outturn (July) £000
CFA	-10,282	-3,739	3,739	36.4%	-
Total Spending	-10,282	-3,739	3,739	36.4%	-

6.2 Capital Funding

2016/17				
Original 2016/17 Funding Allocation as per BP £'000	Source of Funding	Revised Funding for 2016/17 £'000	Forecast Spend – Outturn (July) £'000	Forecast Funding Variance - Outturn (July) £'000
3,781	Basic Need	3,781	3,781	0
4,643	Capital maintenance	4,708	4,708	0
1,114	Devolved Formula Capital	1,926	1,926	0
0	Universal Infant Free School meals	10	10	0
3,717	Adult specific Grants	5,311	5,311	0
24,625	S106 contributions	22,612	22,612	0
0	BSF -PFS only	61	61	0
0	Capitalised Revenue Funding	0	0	0
700	Other Capital Contributions	700	700	0
54,416	Prudential Borrowing	49,652	49,652	0
4,160	Prudential Borrowing (Repayable)	4,160	4,160	0
97,156	Total Funding	92,921	92,921	0

In July there have been no changes to the overall funding position of the 2016/17 capital programme.

APPENDIX 7 – Performance at end of June 2016

Measure	Responsible Directorate(s)	Previous period	Target	Actual	Date of latest data	Direction of travel (up is good, down is bad)	RAG Status	Comments
% children whose referral to social care occurred within 12 months of a previous referral	Childrens Social Care	18.7%	20.0%	20.0%	Jun-16	↓	G	Performance in re-referrals to children's social care has worsened slightly during June but is still on target
Number of children with a Child Protection Plan per 10,000 population under 18	Childrens Social Care	34.5	30.0	36.7	Jun-16	↓	R	The number of children subject to a CP plan in Cambridgeshire has risen, and at the end of June, was at its highest at 486. Anecdotal conversations with peers around the region would suggest that their CP numbers are also currently rising. In Cambridgeshire, we know that the numbers tend to peak towards the end of the school year, and July has a large number of reviews planned in, which will adjust the numbers somewhat. However, June showed very few delists in comparison with other months, and the highest ever number of conferences completed in the month leading to the increase in numbers.

Measure	Responsible Directorate(s)	Previous period	Target	Actual	Date of latest data	Direction of travel (up is good, down is bad)	RAG Status	Comments
The number of looked after children per 10,000 children	Childrens Social Care	48.6	40.0	46.7	Jun-16	↑	R	<p>The number of Looked After Children dropped to 614 in June 2016. This includes 64 UASC, around 10% of the current LAC population. There are workstreams in the LAC Strategy which aim to reduce the rate of growth in the LAC population, or reduce the cost of new placements. Some of these workstreams should impact on current commitment.:</p> <p>Actions being taken include:</p> <ul style="list-style-type: none"> • A weekly Section 20 panel to review children on the edge of care, specifically looking to prevent escalation by providing timely and effective interventions. The panel also reviews placements of children currently in care to provide more innovative solutions to meet the child's needs. • A weekly LAC monitoring meeting chaired by the Executive Director of CFA, which looks at reducing numbers of children coming into care and identifying further actions that will ensure further and future reductions. It also challenges progress made and promotes new initiatives. <p>At present the savings within the 2016/17 Business Plan are on track to be delivered and these are being monitored through the monthly LAC Commissioning Board. The LAC strategy and LAC action plan are being implemented as agreed by CYP Committee.</p>
No / % of families who have not required statutory services within six months of having a Think Family involvement	Enhanced & Preventative							New measure 2016/17. Target will be set and indicator reported on when 6 months data is available

Measure	Responsible Directorate(s)	Previous period	Target	Actual	Date of latest data	Direction of travel (up is good, down is bad)	RAG Status	Comments
% year 12 in learning	Enhanced & Preventative	94.8%	96.5%	94.5%	Jun 16	↓	A	Our performance in learning tends to drop at this point in the year as young people drop out before completing their programmes in learning. As many will not return until September it is unlikely that we will meet this target until later in the year.
% 16-19 year olds not in Education, Employment or training (NEET)	Enhanced & Preventative	3.3%	3.3%	3.4%	Jun 16	↓	A	NEET has risen slightly this month mainly due to the number of young people dropping out from learning. Locality teams will pick them up quickly and offer support to encourage them to return to learning as soon as possible, however this may not be until September.
% Clients with SEND who are NEET	Enhanced & Preventative	10.1%	9.0%	10.6%	Q1 (Apr to Jun 16)	↓	A	Whilst we are not on target our performance is much better than this time last year when NEET was 12.4%. We continue to prioritise this group for follow up and support.
The proportion pupils attending Cambridgeshire Nursery schools judged good or outstanding by Ofsted	Learning	100.0%	100.0%	100.0%	Jun-16	→	G	
The proportion pupils attending Cambridgeshire Primary schools judged good or outstanding by Ofsted	Learning	80.7%	82.0%	80.8%	Jun-16	↑	A	156 Primary schools are judged as good or outstanding by Ofsted covering 38458 pupils. 80.8% is our best performance ever.

Measure	Responsible Directorate(s)	Previous period	Target	Actual	Date of latest data	Direction of travel (up is good, down is bad)	RAG Status	Comments
The proportion pupils attending Cambridgeshire Secondary schools judged good or outstanding by Ofsted	Learning	49.4%	75.0%	55.5%	Jun-16	↑	R	The proportion of pupils attending Cambridgeshire Secondary schools judged good or outstanding by Ofsted has increased again as a school moved from Requires Improvement to Good. 17 out of 32 Secondary schools with Inspection results are now judged as good or outstanding, covering about 17,000 pupils. (Source:Watchsted)
The proportion pupils attending Cambridgeshire Special schools judged good or outstanding by Ofsted	Learning	94.8%	100.0%	94.8%	Jun-16	➡	A	8 out of 9 Special schools are judged as Good or outstanding covering 920 (94.8%) pupils.
<i>Proportion of income deprived 2 year olds receiving free childcare</i>	<i>Learning</i>	80.0%	80.0%	79.2%	Spring Term 2016	↓	A	There were 1758 children identified by the DWP as eligible for the Spring Term. 1393 took up a place which equates to 79.2%
<i>FSM/Non-FSM attainment gap % achieving L4+ in Reading, Writing & Maths at KS2</i>	Learning	28	21	28	2015	➡	R	Data for 2015 suggests that the gap has remained unchanged at KS2 but increased significantly at KS4. The Accelerating Achievement Strategy is aimed at these groups of children and young people who are vulnerable to underachievement so that all children and young people achieve their potential

Measure	Responsible Directorate(s)	Previous period	Target	Actual	Date of latest data	Direction of travel (up is good, down is bad)	RAG Status	Comments
<i>FSM/Non-FSM attainment gap % achieving 5+ A*-C including English & Maths at GCSE</i>	Learning	31.3	26	37.8	2015	↓	R	All services for children and families will work together with schools and parents to do all they can to eradicate the achievement gap between vulnerable groups of children and young people and their peers.
<i>1E - Proportion of adults with learning disabilities in paid employment</i>	Adult Social Care	0.9%	6.0%	1.1%	Jun-16	↑	R	Performance at the end of the first quarter is starting to improve. As well as a requirement for employment status to be recorded, unless a service user has been assessed or reviewed in the year, the information cannot be considered current. Therefore this indicator is also dependant on the review/assessment performance of LD teams.
1C PART 1a - Proportion of eligible service users receiving self-directed support	Adult Social Care / Older People & Mental Health	94.1%	93.0%	94.3%	Jun-16	↑	G	This indicator is subject to a new calculation method for 2015/16 onwards. Performance remains above the target and is improving gradually. Performance is above the national average for 14/15 and will be monitored closely.
RV1 - Proportion of planned reviews completed within the period that were completed on or before their due date. (YTD)	Adult Social Care / Older People & Mental Health	51.3%	50.1%	51.9%	Jun-16	↑	G	Performance at this indicator has been improving, this is partly due to ongoing data cleansing relating to the categorisation of planned/unplanned reviews. A focus on completing reviews early where there is the potential to free up capacity/make savings also may be contributing to this increased performance.

Measure	Responsible Directorate(s)	Previous period	Target	Actual	Date of latest data	Direction of travel (up is good, down is bad)	RAG Status	Comments
RBT-I - Proportion of service users requiring no further service at end of re-ablement phase	Older People & Mental Health	53.3%	57.0%	52.8%	Jun-16	↓	A	<p>The service continues to be the main route for people leaving hospital with simple, as opposed to complex care needs. However, we are experiencing a significant challenge around capacity in that a number of staff have recently retired and we are currently undertaking a recruitment campaign to increase staffing numbers.</p> <p>In addition, people are leaving hospital with higher care needs and often require double up packages of care which again impacts our capacity. We are addressing this issue directly by providing additional support in the form of the Double Up Team who work with staff to reduce long term care needs and also release reablement capacity.</p>
BCF 2A PART 2 - Admissions to residential and nursing care homes (aged 65+), per 100,000 population	Older People & Mental Health		141	72	Jun-16		G	<p>The implementation of Transforming Lives model, combined with a general lack of available residential and nursing beds in the area is resulting in a fall in the number of admissions.</p> <p>N.B. This is a cumulative figure, and the first time it has been collected this year so there is no comparable previous period.</p>

Measure	Responsible Directorate(s)	Previous period	Target	Actual	Date of latest data	Direction of travel (up is good, down is bad)	RAG Status	Comments
BCF Average number of bed-day delays, per 100,000 of population per month (aged 18+) - YTD	Older People & Mental Health	529	429	556	May-16	↓	R	<p>The Cambridgeshire health and social care system is experiencing a monthly average of 2,859 bed-day delays, which is 30% above the current BCF target ceiling of 2,206. In May there were 2,997 bed-day delays, up 277 compared to the previous month.</p> <p>We are not complacent and continue to work in collaboration with health colleagues to build on this work. However, since Christmas we have seen a rise in the number of admissions to A & E across the county with several of the hospitals reporting Black Alert. There continues to be challenges in the system overall with gaps in service capacity in both domiciliary care and residential home capacity. However, we are looking at all avenues to ensure that flow is maintained from hospital into the community.</p> <p>Between June '15 and May '16 there were 29,731 bed-day delays across the whole of the Cambridgeshire system - representing a 14% decrease on the preceding 12 months.</p> <p>Across this period NHS bed-day delays have decreased by 15% from 24,812 (Jun 14 - May 15) to 20,999 (Jun 15 - May 16), while bed-day delays attributed to Adult Social Care have increased from 7,733 in Jun 14 - May 15 and 7,842 in Jun 15 - May 16 an increase of 1%.</p>
Average number of ASC attributable bed-day delays per 100,000 population per month (aged 18+) - YTD	Older People & Mental Health	128	114	124	May-16	↑	A	<p>In May '16 there were 622 bed-day delays recorded attributable to ASC in Cambridgeshire. This translates into a rate of 124 delays per 100,000 of 18+ population. For the same period the national rate was 128 delays per 100,000. During this period we invested considerable amounts of staff and management time to improve processes, identify clear performance targets as well as being clear about roles & responsibilities. We continue to work in collaboration with health colleagues to ensure correct and timely discharges from hospital.</p>

Measure	Responsible Directorate(s)	Previous period	Target	Actual	Date of latest data	Direction of travel (up is good, down is bad)	RAG Status	Comments
<i>1F - Adults in contact with secondary mental health services in employment</i>	Older People & Mental Health	9.9%	12.5%	12.5%	June 16	↑	G	Performance is now back on target after a significant drop in May

APPENDIX 8 – CFA Portfolio at end of June 2016

Programme/Project and Lead Director	Brief description and any key issues	RAG
Transforming Lives Claire Gibbs	<p>The Transforming Lives project is focusing on the implementation of the new way of working and has been rolled out to Physical and Learning Disability Services with plans underway for Older People's Services. Practice and procedures have been completely refreshed with the introduction of the 'T' model and a new Quality Assurance Framework process has been implemented. Significant changes to the 'Front Door' and the Contact Centre have been made with the introduction of the Adult Early Help Service which has proved to have had a positive impact; further phases of the new service are in the process of being rolled out. The project will now focus on working with partners such as the Voluntary and Community Sector, embedding the change where it has already been rolled out and Older People's service implementation.</p> <p>No key issues.</p>	GREEN
Building Community Resilience Programme: Sarah Ferguson	<p>This programme will respond to the council's focus on strengthening our support to communities and families. The strategy has been approved by the General Purposes Committee. Focus is now on developing and delivering the action plans.</p> <p>No key issues.</p>	GREEN
Community Hubs: Christine May/Lynsey Barron	<p>Programme management support has been allocated to scope and plan the programme. In July 2016 an all Members workshop is planned. From June to November 2016 there will be extensive engagement taking place with partners/members/communities before a draft strategy is taken to Group Leaders in November prior to General Purposes Committee in December 2016. Consultation will then follow from January to March with implementation from April 2017.</p> <p>The interdependencies are complex as we develop community hubs (libraries, children's centres, day service and public health) and where the savings can be made. Immediate focus is on the funding envelope and a process has been agreed by the Programme Board.</p>	AMBER

Programme/Project and Lead Director	Brief description and any key issues	RAG
0-19 Commissioning: Meredith Teasdale/Clare Rose	<p>This project is looking how Cambridgeshire County Council (CCC), Peterborough City Council (PCC) and Cambridgeshire and Peterborough Clinical Commissioning Group (CCG) can work together to integrate child health and wellbeing services. This includes consideration of 0-19 community based health services, including Health Visiting, School Nursing and Family Nurse Partnership; Early Help and Children's Centre services; and Child and Adolescent Mental Health Services across Cambridgeshire and Peterborough.</p> <p>This project is rated amber as it is still at initial concept stage with no detailed project plan in place. A future integrated service offer is being drafted and will be completed by end of the July 2016. Various procurement options are being considered. To give an indication of timescales, LGSS Procurement has mapped an Open Dialogue tender process and this would take us to implementation stage in Jan-March 2018. However, final agreement of the Service Offer and route forward will be undertaken by the Joint Commissioning Unit in July 2016, when a detailed project plan will then be produced.</p> <p>It is intended to take the Service Offer and information on the proposed way forward to the CYP and Health Committees in October 2016.</p>	AMBER
Children's Centres: Sarah Ferguson/Jo Sollars/Clare Rose	<p>Children's Centres are currently being considered within the potential future service offer for 0-19 child health and wellbeing services as outlined above.</p> <p>Key Issue: Discussions are currently on-going around the need to link the 0-19 work more closely with the CCG Transformation. This would significantly lengthen the timescale for the 0-19 project. Consideration would then need to be given on how to move forward with the Children's Centres work as this needs to be completed in the more immediate future, due to the savings that need to be achieved. Confirmation on the potential closer links with the CCG Transformation is expected by the end of July 2016.</p>	AMBER
Mosaic: Meredith Teasdale	<p>The contract for the new Adult Social Care, Early Help and Children's Social Care ICT System (Mosaic) has been awarded to the supplier Servelec Corelogic Ltd. The contract was signed in June 2016. The project governance, management, team and resources have been appointed and detailed planning is now taking place. The project is complex and is anticipated to last approximately two years, estimated completion date April 2018. Mosaic will be implemented in Adult Social Care and will replace the current Adult Social Care financial management system (AFM) by September 2017. The second phase will implement the new system in Early Years and Children's Social Care by April 2018.</p> <p>No key issues.</p>	GREEN

Programme/Project and Lead Director	Brief description and any key issues	RAG
Accelerating Achievement: Keith Grimwade/Tammy Liu	<p>Although the achievement of almost all vulnerable groups of children and young people is improving, the progress is slow and the gap between vulnerable groups and other children and young people is unacceptably wide. The 2014-16 Accelerating Achievement strategy is being revised and will be incorporated into the overall School Improvement Strategy. This revision, and the development of an accompanying 2016-18 action plan, are on track and nearing completion, together with new monitoring arrangements</p> <p>No key issues.</p>	AMBER
LAC Placements Strategy: Meredith Teasdale/Mary-Ann Stevenson	<p>Whilst LAC numbers continue to rise, the composition of these placements is being positively impacted with the majority being met in-house. The In-House Fostering service continues to increase the number of filled beds (currently 170).</p> <p>The LAC Action Plan will be reviewed at an extended meeting in June to confirm future commissioning priorities and review achievement of savings.</p> <p>No key issues.</p>	AMBER

**Children & Young People Committee
Revenue Budgets**

Children's Social Care Directorate

Strategic Management - Children's
Social Care
Adoption Allowances
Legal Proceedings
Safeguarding & Standards
CSC Units Hunts and Fenland
Children Looked After
CSC Units East & South Cambs
and Cambridge
Disabled Services

**Strategy & Commissioning
Directorate**

Commissioning Enhanced Services
Looked After Children Placements
Special Educational Needs
Placements
Commissioning Services
Early Years Specialist Support
Home to School Transport – Special

Executive Director
Executive Director
Central Financing

**Children's Enhanced & Preventative
Directorate**

Strategic Management – Enhanced
& Preventative
Children's Centre Strategy
Support to Parents
SEND Specialist Services

Youth Support Services
Youth Offending Service
Central Integrated Youth Support
Services

Locality Teams
East Cambs & Fenland Localities
South Cambs & City Localities
Huntingdonshire Localities

Learning Directorate

Strategic Management - Learning
Early Years Service
Schools Intervention Service
Schools Partnership Service
Children's' Innovation &
Development Service
Integrated Workforce Development
Service
Catering & Cleaning Services
Teachers' Pensions & Redundancy

Infrastructure

0-19 Organisation & Planning
Early Years Policy, Funding &
Operations
Education Capital
Home to School/College Transport –
Mainstream

CFA Cross – Service Budgets**Strategy & Commissioning****Directorate**

Strategic Management – Strategy &
Commissioning
Information Management &
Information Technology
Strategy, Performance & Partnerships

Grant Funding

Financing DSG
Non Baselined Grants

Grant Funding Total

CHILDREN AND YOUNG PEOPLE POLICY AND SERVICE COMMITTEE AGENDA PLAN

Published: 1 September 2016

Agenda Item: 8

Notes

Committee dates shown in bold are confirmed.

Committee dates shown in brackets and italics are reserve dates.

The definition of a key decision is set out in the Council's Constitution in Part 2, Article 12.

* indicates items expected to be recommended for determination by full Council.

+ indicates items expected to be confidential, which would exclude the press and public. Additional information about confidential items is given at the foot of this document.

Draft reports are due with the Democratic Services Officer by 10.00 a.m. eight clear working days before the meeting.

The agenda dispatch date is six clear working days before the meeting.

Committee date	Agenda item	Lead officer	Reference if key decision	Spokes meeting date	Deadline for draft reports	Agenda despatch date
13/09/16	Minutes and Action Log	Democratic Services	Not applicable	02/08/16	31/08/16	02/09/16
	Regional Schools Commissioner	A Loades	Not applicable			
	Unaccompanied Asylum Seeker Children	A Loades	Not applicable			
	Business Planning: i. Development of Revenue Proposals ii. Capital Programme	A Loades	Not applicable			
	Finance and Performance Report	C Malyon/ M Wade	Not applicable			

Committee date	Agenda item	Lead officer	Reference if key decision	Spokes meeting date	Deadline for draft reports	Agenda despatch date
	Agenda Plan and Appointments to Internal Advisory Groups and Outside Bodies	Democratic Services	Not applicable			
11/10/16	Business Planning	A Loades	Not applicable	06/09/16	27/09/16	30/09/16
	Children's Change Programme	T Leavy	2016/062			
	Children's Centres	J Sollars	TBC			
	Cambridgeshire LA's School Improvement Strategy 2016-18	K Grimwade	Not applicable			
	Free School Proposals	H Belchamber	Not applicable			
	Finance and Performance Report	C Malyon/ M Wade	Not applicable			
	Agenda Plan, Appointments to Outside Bodies and Training Plan	Democratic Services	Not applicable			
08/11/16	Minutes and Action Log	Democratic Services	Not applicable	04/10/16	25/10/16	28/10/16
	Re-tendering of Data Cabling and ICT Installations contract	C Nunn	2016/049			
	Cambridgeshire Catering and Cleaning Services: Future Options	K Grimwade/ R Imhoof	Not applicable			
	Looked After Children (LAC) Strategy Progress Report	M Teasdale	Not applicable			

Committee date	Agenda item	Lead officer	Reference if key decision	Spokes meeting date	Deadline for draft reports	Agenda despatch date
	Review of Secondary Provision in Cambridge	H Belchamber/ R Lewis	Not applicable			
	Business Planning	A Loades	Not applicable			
	Free School Proposals	H Belchamber	Not applicable			
	Foster Carer Allowances	A Loades	Not applicable			
	Youth Offending Peer Review	A Jack	Not applicable			
	The LA's Role in Education	K Grimwade	Not applicable			
	Recruitment and Retention Strategy - Update	C Black	Not applicable			
	Total Transport	T Parsons	Not applicable			
	Finance and Performance Report	C Malyon/ M Wade	Not applicable			
	Agenda Plan, Appointments to Outside Bodies and Training Plan	Democratic Services	Not applicable			
06/12/16	Business Planning	A Loades	Not applicable	19/10/16	22/11/16	25/11/16
	Fenland Secondary School Review – Phase 2 consultation	C Buckingham	2016/042			
	Histon & Impington Primary School Review Stage 2 consultation outcomes	H Belchamber	Not applicable			
	Free School Proposals	H Belchamber	Not applicable			

Committee date	Agenda item	Lead officer	Reference if key decision	Spokes meeting date	Deadline for draft reports	Agenda despatch date
	Extended Entitlement to an additional 15 hours free childcare for eligible 3 and 4 year olds nationally from September 2017	H Belchamber	Not applicable			
	Finance and Performance Report	C Malyon/ M Wade	Not applicable			
	Agenda Plan, Appointments to Outside Bodies and Training Plan	Democratic Services	Not applicable			
17/01/17	Minutes and Action Log	Democratic Services	Not applicable	30/11/16	03/01/17	06/01/17
	Risk Register	A Loades	Not applicable			
	Free School Proposals	H Belchamber	Not applicable			
	Business Planning	A Loades	Not applicable			
	Finance and Performance Report	C Malyon/ M Wade	Not applicable			
	Agenda Plan, Appointments to Outside Bodies and Training Plan	Democratic Services	Not applicable			
<i>[14/02/17] Provisional Meeting</i>				10/01/17	31/01/17	03/02/17
14/03/17	Minutes and Action Log	Democratic Services	Not applicable	07/02/17	28/02/17	03/03/17
	Looked After Children (LAC) Strategy Progress Report	M Teasdale	Not applicable			
	Free School Proposals	H Belchamber	Not applicable			
	Finance and Performance Report	C Malyon/ M Wade	Not applicable			

Committee date	Agenda item	Lead officer	Reference if key decision	Spokes meeting date	Deadline for draft reports	Agenda despatch date
	Agenda Plan, Appointments to Outside Bodies and Training Plan	Democratic Services	Not applicable			
<i>[11/04/17] Provisional Meeting</i>				28/02/17	28/03/17	31/03/17
06/06/17	Minutes and Action Log	Democratic Services	Not applicable	27/04/17	22/05/17	25/05/17
	Free School Proposals	H Belchamber	Not applicable			
	Finance and Performance Report	C Malyon/ M Wade	Not applicable			
	Agenda Plan, Appointments to Outside Bodies and Training Plan	Democratic Services	Not applicable			

To be programmed: Future management and governance of the Oasis Day Nursery, Wisbech (Nov./Dec 2016); New Primary School for NIAB Site/Darwin Green: Approval of Sponsor (H Belchamber/R Lewis) (date to be confirmed); Cambridgeshire; Establishment of New Primary School at Wintringham Park, St Neots (C Buckingham)

Notice made under the Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012 in compliance with Regulation 5(7)

1. At least 28 clear days before a private meeting of a decision-making body, public notice must be given which must include a statement of reasons for the meeting to be held in private.
2. At least 5 clear days before a private meeting of a decision-making body, further public notice must be given which must include a statement of reasons for the meeting to be held in private, details of any representations received by the decision-making body about why the meeting should be open to the public and a statement of the Council's response to such representations.

Forward plan reference	Intended date of decision	Matter in respect of which the decision is to be made	Decision maker	List of documents to be submitted to the decision maker	Reason for the meeting to be held in private
.../...	[Insert Committee date here]		[Insert Committee name here]	Report of ... Director	The decision is an exempt item within the meaning of paragraph ... of Schedule 12A of the Local Government Act 1972 as it refers to information

Decisions to be made in private as a matter of urgency in compliance with Regulation 5(6)

3. Where the date by which a meeting must be held makes compliance with the above requirements impracticable, the meeting may only be held in private where the decision-making body has obtained agreement from the Chairman of the Council.
4. Compliance with the requirements for the giving of public notice has been impracticable in relation to the business detailed below.
5. The Chairman of the Council has agreed that the Committee may hold a private meeting to consider the business referred to in paragraph 4 above because the meeting is urgent and cannot reasonably be deferred for the reasons stated below.

Date of Chairman's agreement	Matter in respect of which the decision is to be made	Reasons why meeting urgent and cannot reasonably be deferred

For further information, please contact Quentin Baker on 01223 727961 or Quentin.Baker@cambridgeshire.gov.uk

APPOINTMENTS TO INTERNAL ADVISORY GROUPS AND PANELS

NAME OF BODY	MEETINGS PER ANNUM	REPS APPOINTED	REPRESENTATIVE(S)	CONTACT DETAILS
Adoption Panel The function of the Adoption Panel is to make quality and appropriate recommendations, and to review recommendations proposed by the Adoption Service. This is in relation to whether the child should be placed for adoption; whether a prospective adopter(s) is suitable to adopt a child; and whether the child should be placed for adoption with a particular prospective adopter.	11	2	Councillor P Brown (Con)	Barbro Loader Adoption Partnership Manager Barbro.Loader@cambridgeshire.gov.uk
Cambridgeshire Culture Steering Group The role of the group is to give direction to the implementation of Cambridgeshire Culture, agree the use of the Cambridgeshire Culture Fund, ensure the maintenance and development of the County Art Collection and oversee the loan scheme to school and the work of the three Cambridgeshire Culture Area Groups.	3	3	1. Councillor D Harty (Con) 2. Councillor N Kavanagh (Lab) 3. Councillor P Downes (LD)	Keith Grimwade Service Director - Learning 01223 507165 Keith.Grimwade@cambridgeshire.gov.uk

NAME OF BODY	MEETINGS PER ANNUM	REPS APPOINTED	REPRESENTATIVE(S)	CONTACT DETAILS
Cambridgeshire Schools Forum The Cambridgeshire Schools Forum exists to facilitate the involvement of schools and settings in the distribution of relevant funding within the local authority area	6	3 Observer Status	1. Councillor P Downes (LD) 2. Councillor D Harty (Con) 3. Councillor J Whitehead (Lab)	Richenda Greenhill Democratic Services Officer 01223 699171 Richenda.Greenhill@cambridgeshire.gov.uk
Children, Families and Adults Management Information Systems Mosaic Implementation Members' Reference Group		1	1. Councillor B Chapman (Indep) 2. Councillor P Clapp (UKIP) 3. Councillor David Brown (Con) 4. Councillor I Manning (LD) 5. Councillor M Tew (UKIP) 6. Councillor P Topping (Con) 7. Councillor G Wilson (LD)	Chris Rundell Head of Information Management 01223 699010 Chris.rundell@cambridgeshire.gov.uk

NAME OF BODY	MEETINGS PER ANNUM	REPS APPOINTED	REPRESENTATIVE(S)	CONTACT DETAILS
Corporate Parenting Partnership Board The Corporate Parenting Partnership Board looks after the interests of all children and young people who are looked after. As corporate parents, the Council will strive to ensure we provide our Looked After children with safe and supportive care which promotes their talents, skills and potential and encourages them to be the best that they can be	4	6	1. Councillor D Brown (Con) 2. Councillor D Divine (UKIP) 3. Councillor P Downes (LD) 4. Councillor Z Moghadas (Lab) 6. Councillor J Whitehead (Lab)	Cheryl Phillips Business Support Assistant and LAC Health Liaison 01223 703236 Cheryl.Phillips@cambridgeshire.gov.uk
Fostering Panel Recommends approval and review of foster carers and long term / permanent matches between specific children, looked after children and foster carers.	2 all-day panel meetings a month	2	1. Councillor P Topping* (Con) 2. Councillor S Bywater* (Con) (*Subject to completing the Panel's own application process)	Carol Revie Policy & Practice Standards Manager Cambridgeshire County Council Fostering Service 01480 376310 Carol.Revie@cambridgeshire.gov.uk
New Street Ragged School Trust Management of the Cambridge Learning Bus, which visits Cambridge City schools to provide additional learning experiences for primary aged children.	2	1	1.Councillor L Nethsingha (LD) 2. Councillor J Whitehead (Lab)	Keith Grimwade Service Director – Learning 01223 507165 Keith.Grimwade@cambridgeshire.gov.uk

NAME OF BODY	MEETINGS PER ANNUM	REPS APPOINTED	REPRESENTATIVE(S)	CONTACT DETAILS
Next Steps Board To oversee continued improvement in social care.		2	1. Councillor D Brown (Con) 2. Councillor J Whitehead (Lab)	Clare Rose Project Manager 01223 703889 Clare.rose@cambridgeshire.gov.uk
Places Planning Project Board An internal meeting bringing together all services involved with school and setting place planning.	6	1	Councillor D Harty (Con)	Keith Grimwade Service Director – Learning 01223 507165 Keith.Grimwade@cambridgeshire.gov.uk
Standing Advisory Council for Religious Education (SACRE) To advise on matters relating to collective worship in community schools and on religious education.	As required	3	1. Councillor E Cearns (LD) 2. Councillor T Orgee (Con) 3. Councillor P Sales (Lab)	Keith Grimwade Service Director – Learning 01223 507165 Keith.Grimwade@cambridgeshire.gov.uk

NAME OF BODY	MEETINGS PER ANNUM	REPS APPOINTED	REPRESENTATIVE(S)	CONTACT DETAILS
Virtual School Management Board The Virtual School Management Board will act as “governing body” to the Head of Virtual School which will allow the Member representative to link directly to the Corporate Parenting Partnership Board.		1	Councillor P Downes (LD)	Keith Grimwade Service Director – Learning 01223 507165 Keith.Grimwade@cambridgeshire.gov.uk

CAMBRIDGESHIRE COUNTY COUNCIL
APPOINTMENTS TO PARTNERSHIP LIAISON AND ADVISORY GROUPS

Cambridge University Technical College A specialist science college for 14-19 year olds providing a curriculum closely aligned to the local and national labour markets in Biomedical and Environmental Science and Technology		1	Cllr T Orgee (Con)	Miss A Constantine Chair of Governors UTC Cambridge Robinson Way CAMBRIDGE CB2 0SZ Tel: 01223 969004 Email: aconstantine@camre.ac.uk
Cambridgeshire Children's Trust Executive Partnership The Cambridgeshire Children's Trust Executive Partnership is a partnership which oversees the work of the Area Partnerships, the work that it co-ordinates and provides synergy between work areas.	2	1	Councillor J Whitehead (Lab) (Sub: Councillor D Brown (Con))	Richenda Greenhill Democratic Services Officer 01223 699171 Richenda.Greenhill@cambridgeshire.gov.uk
Cambridgeshire Music Hub A partnership of school music providers, led by the County Council, to deliver the government's National Plan for School Music.	3	1	1. Councillor D Harty (Con) 2. Councillor P Downes (LD)	Keith Grimwade Service Director – Learning 01223 507165 Keith.Grimwade@cambridgeshire.gov.uk

Child Poverty Champions Group The Child Poverty Champions Group was set up in response to the Child Poverty Act 2010, which gives local authorities the statutory duty to work with Partners to combat child poverty and to mitigate its effects. The Group brings together Partners from the statutory and voluntary sector to develop a triennial Child Poverty Strategy, and meets termly to develop and report on actions arising from the strategy.	3	1	Vacancy	Lisa Faulkner Strategy Manager, Strategy and Commissioning 01223 729162 lisa.faulkner@cambridgeshire.gov.uk
Children's Health Joint Commissioning Board Health and Local Authority Commissioners work together to improve the quality of provision of services delivered to children and families and comment on the performance of health contracts which affect children and young people in Cambridgeshire.	6	2	1. Councillor P Brown (Con) 2. Councillor L Nethsingha (LD)	Meredith Teasdale Service Director: Strategy and Commissioning 01223 714568 Meredith.teasdale@cambridgeshire.gov.uk
College of West Anglia Governing Body One up to sixteen members who appear to the Corporation to have the necessary skills to ensure that the Corporation carries out its functions under article 3 of the Articles of Government.	5	1	Councillor S Count (Con) [4 year appointment]	Rochelle Woodcock Clerk to the Corporation The College of West Anglia 01553 815288 rwoodcock@col-westanglia.ac.uk
F40 Group F40 represents a group of the poorest funded education authorities in England where government-set cash allocations for primary and secondary pupils are the lowest in the country.	TBC	1 + sub	Councillor D Harty (Con) Sub: Councillor P Downes (LD)	Meredith Teasdale Service Director: Strategy and Commissioning 01223 714568 Meredith.teasdale@cambridgeshire.gov.uk

Joint Consultative Committee (Teachers) The Joint Committee provides an opportunity for trade unions to discuss matters of mutual interest in relation to educational policy for Cambridgeshire with elected Members	2	6	1. Councillor D Brown (Con) 2. Councillor D Divine (UKIP)_ 3. Councillor P Downes (Lib Dem) 4. Councillor F Onasanya (Lab) 5. Vacancy (Ind) 6. Councillor J Whitehead (Lab)	Ruth Yule Democratic Services Officer 01223 699184 ruth.yule@cambridgeshire.gov.uk
Local Safeguarding Children's Board LSCBs have been established by the government to ensure that organisations work together to safeguard children and promote their welfare. In Cambridgeshire this includes Social Care Services, Education, Health, the Police, Probation, Sports and Leisure Services, the Voluntary Sector, Youth Offending Team and Early Years Services.		1	Councillor J Whitehead (Lab)	