# **Business Case**

# A/R.6.201 - Cambridgeshire Skills

Project Overview					
Project Title	A/R.6.201 - Cambridgeshire Skills				
Project Code	TR001530	<b>Business Planning Reference</b>	A/R.6.201		
Business Planning Brief Description	Transforming 'Cambridgeshire Learning & Skills' into 'Cambridgeshire Skills' a new stand-alone, self-financing service to deliver more substantial, direct delivery of adult learning and skills, targeted at those furthest away from leaning and work to support their social & economic wellbeing.				
Senior Responsible Officer	Pat Carrington				

## **Project Approach**

## **Background**

#### Why do we need to undertake this project?

The Cambridgeshire Learning and Skills Service has operated under the Adult Education Budget (AEB). Historically funding for the AEB service has come through the Department for Education (DfE), coupled with CCC core funding (an allocation of 180K).

As part of the Cambridgeshire and Peterborough Devolution deal and through an act of Parliament; from 1st August 2019 the Adult Education Budget will be devolved to the Cambridgeshire and Peterborough Combined Authority and funding from the DfE redirected. The Combined Authority will, (based on an agreed profile and priority model) fund the service for the delivery of adult learning and skills.

This has offered opportunity to transform the Cambridgeshire Learning and Skills Service. Historically the service has subcontracted out most of its DfE contract for leisure & pleasure learning, and has further been supported by a core fund of £180k allocated from CCC. The comprehensive service review that took place identified that, if the Service were to be operating on national norms, it would also be able to provide additional activity and support services to targeted learners - those furthest away from leaning and work - to support their social & economic well-being.

#### What would happen if we did not complete this project?

The grant funding may be reduced or removed

## **Approach**

#### Aims / Objectives

Within this new service 'Cambridgeshire Skills', there will no longer be a need to receive the annual £180k grant from CCC. The new service aims to :-

- Transform the Cambridgeshire Learning and Skills Service into 'Cambridgeshire skills'
- Target those furthest away from learning and work to support their social and economic well-being
- Move 'Cambridgeshire skills' into a stand-alone, self-financing service

Project Overview - What are we doing What assumptions have you made? The continuation of grant funding from the Combined Authority What constraints does the project face? **Delivery Options** 

Has an options and feasibility study been undertaken?

## **Scope / Interdependencies**

**Scope** 

What is within scope?

The Adult Learning & Skills department

What is outside of scope?

## **Project Dependencies**

Title

## **Cost and Savings**

See accompanying financial information in Table 3

#### **Non Financial Benefits**

#### **Non Financial Benefits Summary**

A more targeted adult learning provision that will support those most in need and farthest away from learning and / or work

Title

## **Risks**

Title

## **Project Impact**

### **Equality Impact Assessment**

Who will be affected by this proposal?

Local residents

#### What positive impacts are anticipated from this proposal?

There will be targeted intervention of those most in need - Local residents with low skill in the areas of highest need will benefit

#### What negative impacts are anticipated from this proposal?

The service currently has subsidised learning for leisure & pleasure, but would no longer be able to offer that going forward. That was delivered by sub-contractors who will no longer receive a contract from CCC to do this work (not fundable though the funding guidance). Some of those sub-contracted providers may continue to deliver as usual but with full fees to all customers, and some will not.

Are there other impacts which are more neutral?

#### Disproportionate impacts on specific groups with protected characteristics

#### Details of Disproportionate Impacts on protected characteristics and how these will be addressed

As described above, the change to the funding arrangements may result in some sub-contracted delivery ceasing. Where, as a result of the detailed community impact assessment, it is found that individuals or groups with protected characteristics are adversely affected by this, the service will seek ways to mitigate the impact. For example, this may be via seeking alternative funding sources to re-provide the learning, or to work with local providers or voluntary and community sector organisations who may be able to step in.

For information – Please note that the following business case has been included for information only - constitutionally the decision comes under CYP responsibilities.

# **Business Case**

# A/R.6.202 - Youth Justice / Youth Support

Project Overview						
Project Title	A/R.6.202 - Youth Justice / Youth Support					
Project Code	TR001536	<b>Business Planning Reference</b>				
Business Planning Brief Description	Three identified areas to reduce spending in the youth offending service and youth support services with limited impact on service delivery.					
Senior Responsible Officer	Anna Jack					

## **Project Approach**

#### **Background**

#### Why do we need to undertake this project?

The Youth Justice and Youth Support Service contribution towards the Council's business plan. Savings identified fall across three areas, one element of the proposal calls closure to an historic funding arrangement for a local youth project.

#### What would happen if we did not complete this project?

The Council would need to find savings from other service areas.

#### **Approach**

## Aims / Objectives

To achieve a saving of £30k for 2020/21

#### Project Overview - What are we doing

- 1. Reducing the youth offending officer capacity of the Youth Offending Service by 0.3 0.5 FTE (exact amount to be confirmed) amounting to £15k saving
- 2. Reduce the Youth Support Service Community Reach fund by £9k, leaving a residual £25,475.
- 3. End grant to Gauntlet Auto Project of £6k (now a registered charity)

#### What assumptions have you made?

That the case-load of the Youth Offending Service can be managed with reduced Youth Offending Officer time, being absorbed into business as usual

Reducing the Community Reach Fund won't make a significant difference to the capacity of the Youth and Community Coordinators to develop and initiate local projects working alongside young people and communities.

The Gauntlet project will move to becoming self-sustaining

#### What constraints does the project face?

The potential for additional burden to be placed on the Youth Offending Service with reduced capacity.

## **Delivery Options**

Has an options and feasibility study been undertaken?

## Scope / Interdependencies

#### **Scope**

What is within scope?

Youth Offending Service and Youth Support Service

What is outside of scope?

Any other aspects of the service

## **Project Dependencies**

Title

## **Cost and Savings**

See accompanying financial information in Table 3

#### Non Financial Benefits

## **Non Financial Benefits Summary**

Ending of an historical arrangement with one grant funded organization, which is anomalous

Title

#### Risks

Title

## **Project Impact**

#### **Equality Impact Assessment**

Who will be affected by this proposal?

Young Offenders and community groups/ organisations

### What positive impacts are anticipated from this proposal?

- Contribution towards the Council's business plan
- Ending of an historical grant agreement with a project which is now anomalous

### What negative impacts are anticipated from this proposal?

- Reduced offer to young offenders through reduced capacity of the YOS
- Reduced capacity to invest in community and youth focused initiatives
- Ending of funding to Gauntlet could impact on the viability of the project

## Are there other impacts which are more neutral?

None

## Disproportionate impacts on specific groups with protected characteristics

Details of Disproportionate Impacts on protected characteristics and how these will be addressed

Young people aged 10-17 who are the beneficiaries of the Youth Offending Service and youth support services.

The Gauntlet project will continue to run as a registered charity.