

CAMBS 2020 GOVERNANCE

To: **Commercial & Investment Committee**

Meeting Date: **23 November 2018**

From: **Deputy Chief Executive**

Electoral division(s): **All**

Forward Plan ref: **N/a** *Key decision:* **No**

Purpose: **To consider the governance of the spokes element of the Cambs 2020 Programme and the continuation or not of the Member Working Group.**

Recommendation: **It is recommended that the Committee:**

- a) Notes the content of this report;**
- b) Supports the transfer of responsibility for the ‘spokes’ element of the Cambs 2020 Programme to the Communities and Partnerships Committee;**
- c) Considers the comments and observations regarding the changing nature of the programme, and resolves to disband the Member Working Group in light of the evolution of the Programme.**
- d) Agree how the Programme Board and Communities and Partnerships Committee will update C&I.**

<i>Officer contact:</i>		<i>Member contact:</i>	
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1. BACKGROUND

- 1.1 The Cambs 2020 Programme has been gathering pace and evolving significantly during 2018. The programme has rightly changed from one about bricks and mortar to one that is focussed on how the Council can work with communities to deliver sustainable services for the future. This Committee agreed a governance structure at the start of the Programme, however given the evolution of the Programme to a wider focus on communities, partnership working, and culture of the organisation it is appropriate to revisit these arrangements.

2. GOVERNANCE

- 2.1 To date the Cambs 2020 Programme has operated within the direct remit of Commercial and Investments Committee. This was largely as a consequence of the original business case which focussed on the property elements of the opportunity of moving out of the expensive Shire Hall facilities to a lower cost facility outside of Cambridge.
- 2.2 However since that point the Programme has re-focussed and now, whilst the disposal of Shire Hall is still vitally important to the Programme, focus is moving to how the Programme can support a new model of community service delivery.
- 2.3 The development of a network of points of engagement with our communities is primarily about service provision and a re-focus of the Council's modus operandi and culture. Whilst the property portfolio will obviously support the delivery of this model it is the means to the end rather than the end itself. There are a number of key Council-wide programmes that will play a pivotal role in this element of the programme, including the Positive Adults Challenge Programme and the Children's Change Programme.
- 2.4 Given this change in focus it has been suggested that this element of the Programme would better sit within the democratic overview from the Communities and Partnership Committee (C&P). Given the respective roles of the two committees there is a lot of logic in disaggregating the asset related matters from operational and cultural matters. Clearly there will always be a degree of overlap between the two but the key aspects can be quite neatly separated in this case.
- 2.5 The Committee is therefore asked to consider whether it supports the democratic disaggregation of the Programme with this Committee retaining responsibility for Shire Hall disposal and Civic Hub development, and C&P Committee taking responsibility for the Spokes and culture/partnerships element of the Programme.

3. THE SHIRE HALL WORKING GROUP

- 3.1 Given the size and diversity of the Programme a governance structure was approved by this Committee. This set out the type of decisions that would be taken through the

democratic process, those that were delegated subject to consultation with, and those that were operational and within the responsibility of officers.

- 3.2 Many of the key decisions regarding the disposal of Shire Hall and the construction of the Hub are well progressed. Some further key decisions over the disposal of Shire Hall will need to be made by this Committee and it is planned to have a briefing for all C&I Members before the report is presented. Following the Committee's consideration of these matters, the vast majority of future decisions will relate to the operational and culture elements of the Programme, rather than the Hub or Shire Hall.
- 3.3 The Programme Board will be producing regular updates in order to keep all Members and staff up to date on progress, for example there will be a monthly Cambs 2020 newsletter aimed at SMT and Members. Related papers and minutes from C&P Committee will be publicly available, and Members will also have direct access to the project portal and can therefore monitor progress at their convenience.
- 3.4 Given the issues highlighted above it is appropriate and timely to review the value of retaining the Member Working Group. There are administrative costs associated with maintaining working groups which, whilst being opportunity costs rather than external costs, are a drain on resources. It is therefore appropriate to consider the value of maintaining this Group if the democratic responsibility for significant elements of the future Programme are transferred from this Committee. Any decision should be predicated on the added value that the Working Group can provide rather than it being a monitoring process which can be provided far more cost effectively through wider Member and staff engagement processes, as detailed above.

4. ALIGNMENT WITH CORPORATE PRIORITIES

4.1 Developing the local economy for the benefit of all

There are no significant implications for this priority.

4.2 Helping people live healthy and independent lives

There are no significant implications for this priority.

4.3 Supporting and protecting vulnerable people

There are no significant implications for this priority.

5. SIGNIFICANT IMPLICATIONS

5.1 Resource Implications

There are no significant implications within this category.

5.2 Procurement/Contractual/Council Contract Procedure Rules Implications

There are no significant implications within this category.

5.3 Statutory, Legal and Risk Implications

There are no significant implications within this category.

5.4 Equality and Diversity Implications

There are no significant implications within this category.

5.5 Engagement and Communications Implications

There are no significant implications within this category.

5.6 Localism and Local Member Involvement

There are no significant implications within this category.

5.7 Public Health Implications

There are no significant implications within this category.

Implications	Officer Clearance
Have the resource implications been cleared by Finance?	Yes Name of Financial Officer: Chris Malyon
Have the procurement/contractual/ Council Contract Procedure Rules implications been cleared by the LGSS Head of Procurement?	No
Has the impact on statutory, legal and risk implications been cleared by LGSS Law?	No
Have the equality and diversity implications been cleared by your Service Contact?	No
Have any engagement and communication implications been cleared by Communications?	Yes or No Name of Officer:
Have any localism and Local Member involvement issues been cleared by your Service Contact?	No
Have any Public Health implications been cleared by Public Health	No

6. SOURCE DOCUMENTS

Source Documents	Location
Report from C&I April 2018 on Cambs 2020 governance	Link