

Service	Commercial & Investment
Subject	Finance Monitoring Report – January 2020
Date	20 th March 2020

KEY INDICATORS

Previous Status	Category	Target	Current Status	Section Ref.
Amber	Revenue position by Directorate	Balanced year end position	Amber	1.2
Green	Capital Programme	Remain within overall resources	Green	2

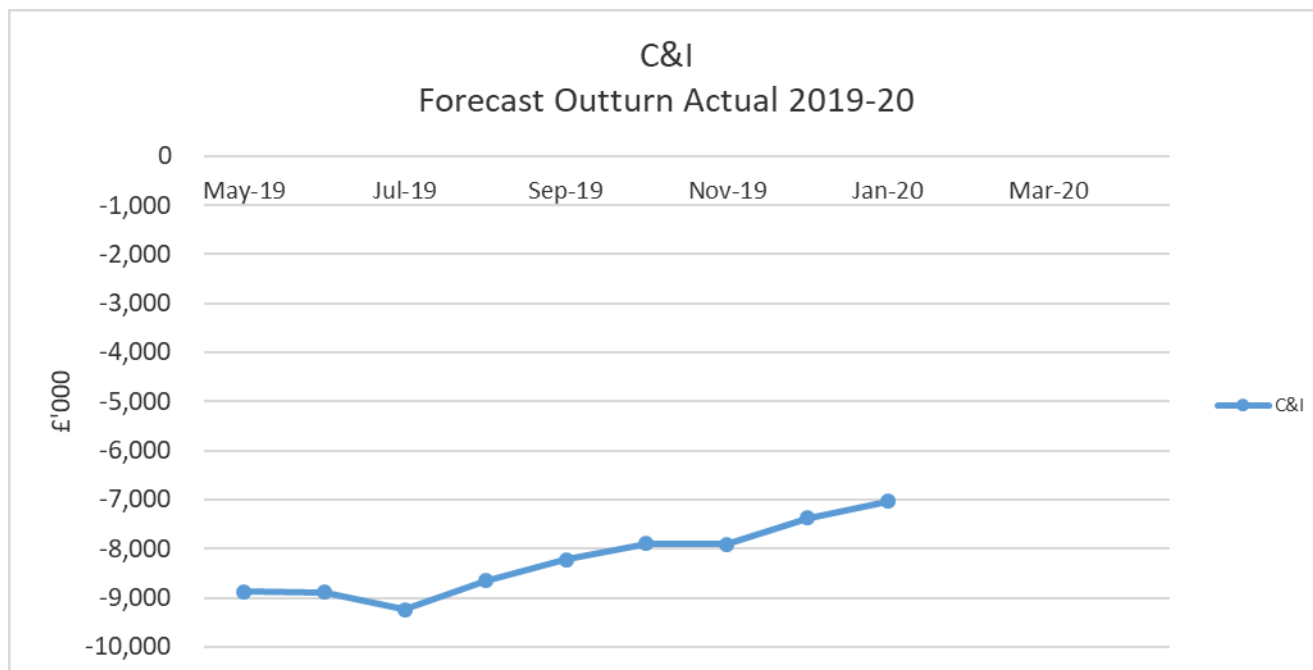
CONTENTS

Section	Item	Description	Page
1	Revenue Executive Summary	High level summary of information by Directorate Narrative on key issues in revenue financial position	2
2	Capital Executive Summary	Summary of the position of the Capital programme within Commercial & Investment	3
3	Savings Tracker Summary	Summary of the latest position on delivery of savings	5
4	Technical Note	Explanation of technical items that are included in some reports	5
Annex 1	Service Level Financial Information	Detailed financial tables for Commercial & Investment's main budget headings	6
Annex 2	Service Commentaries	Detailed notes on financial position of services that are predicting not to achieve their budget	7
Annex 3	Capital Position	This will contain more detailed information about Commercial & Investment's Capital programme, including funding sources and variances from planned spend.	10
Annex 4	Savings Tracker	Each quarter, the Council's savings tracker is produced to give an update of the position of savings agreed in the business plan.	14
Annex 5	Technical Appendix	This contains technical financial information for Commercial & Investment showing: <ul style="list-style-type: none"> • Grant income received • Budget virements into or out of Commercial & Investment • Service reserves 	16

1. Revenue Executive Summary

1.1 Overall Position

Commercial & Investment (C&I) is forecasting an underachievement of income of £1,679k at the end of January, which is an increase of £345k from the previous forecast. C&I has a negative budget as it has an income target for 2019/20 of -£8,706k. As such, the forecast outturn variance of £1,679k means that C&I is expecting to achieve a net income position of -£7,027k by year-end as demonstrated in the following chart:



1.2 Summary of Revenue position by Directorate

Outturn Variance (Previous) £000	Directorate	Budget 2019/20 £000	Actual £000	Outturn Variance (Jan) £000	Outturn Variance %
892	Commercial Activity	-11,354	-4,721	1176	10.4%
273	Property Services	6,240	6,098	255	4.1%
-125	Strategic Assets	-3,249	-1,977	-100	3.1%
295	Traded Services	-343	107	348	101.6%
1,335	Total	-8,706	-493	1,679	19.3%

A service level budgetary control report for Commercial and Investment Committee can be found in Annex 1.

1.3 Significant Issues

At the end of January 2020, the overall position for C&I is an underachievement of £1,679k.

Significant variances are detailed below:

Commercial Activity

The Property Investments budget is forecast to underachieve by £798k, which is an increase of £143k from the previous forecast. As previously reported, GPC considered a further increase in borrowing to fund property acquisitions in order to release £20m of capital receipts to invest in a multi-class credit pooled fund. This was approved in January, and will enable the Council to meet the financial projections set out in the 2020-21 Business Plan. Although this will increase the cost of financing the existing property investments, this will be more than off-set in future years by the income from the additional investment. However, as the multi-class credit investment will not be made until the start of the new financial year, it has created a small pressure for 2019-20.

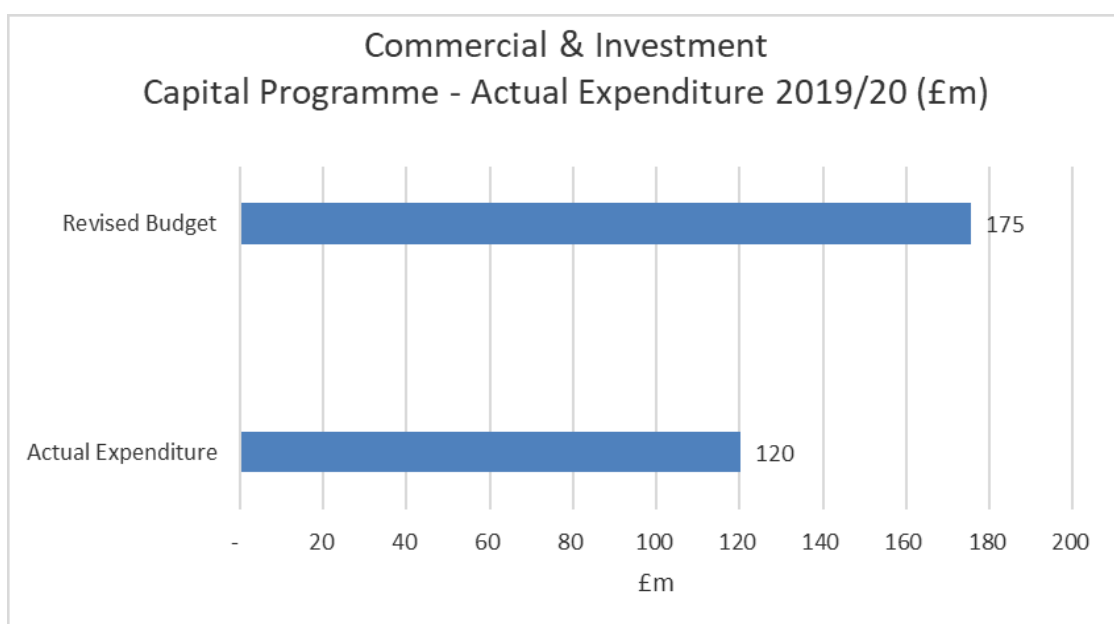
The Housing Investment budget is forecast to underachieve by £675k, which is an increase of £134k from the previous forecast. This relates to the final two construction loans for 2019-20, which are now expected to complete at the end of March. This therefore reflects a timing issue.

A detailed explanation of the revenue position for Commercial and Investment Committee can be found in Annex 2.

2. Capital Executive Summary

2.1 Expenditure

Commercial and Investment Committee has expenditure of £120.1m to date on the Capital Programme, against a revised budget of £175.4m:



In-year, an underspend of £38,608k is forecast. The total scheme forecast is on budget.

Significant variances are detailed below:

Commercial Activity

In January committee, GPC approved £20m of additional budget to fund investment in multi-class credit. However, it is anticipated that this will not be invested until the start of the new financial year due to the legal advice required, and the technical and procurement arrangements that will need to be put in place.

Property Services

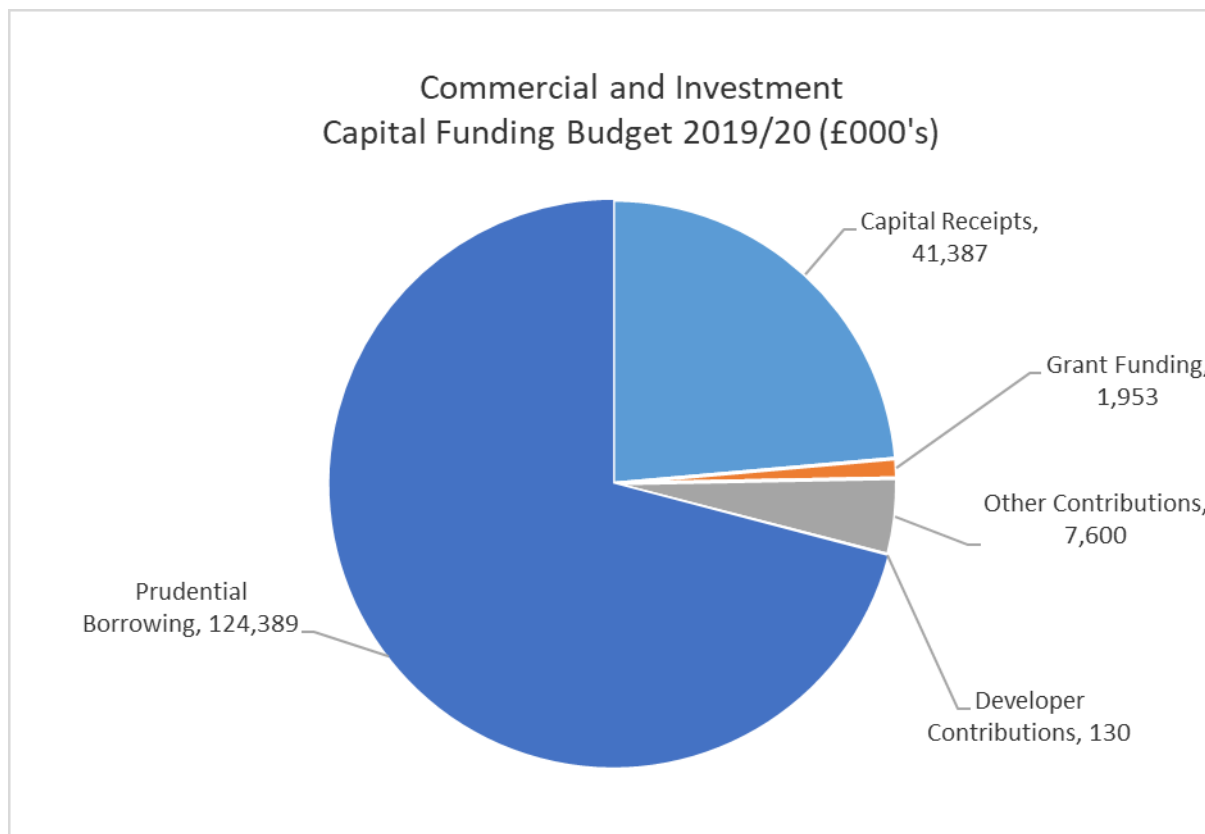
The Investment in the CCC asset portfolio scheme is forecast to underspend by £1,004k. There has been a delay in the timeline around initiating building work due to delays with the planning process, and therefore expenditure will need to be pushed back into the next financial year.

Strategic Assets

The Shire Hall Relocation scheme is forecast to underspend by £1,490k. Delays to work starting onsite due to site remediation issues (now resolved) have resulted in some project costs needing to be pushed back into the next financial year.

2.2 Funding

Commercial and Investment Committee has a capital budget of £175.4m in 2019/20, which is funded by the following capital resources:



A detailed explanation of the capital programme position for Commercial and Investment Committee can be found in Annex 3.

Commercial Activity

As noted above, C&I Committee recommended to GPC in January the approval of an additional £20m of budget for investment in a multi-class credit pooled fund, to be funded through capital receipts. These receipts will be made available by swapping £20m of capital receipts originally earmarked for commercial property investments and borrowing an additional £20m to fund that investment instead.

3. Savings Tracker Summary

The savings tracker is produced three times a year. The quarter 3 report is included in Annex 4.

4. Technical note

A technical financial appendix is included as Annex 5, which covers:

- Grants that have been received by the service, and where these have been more or less than expected
- Budget movements (virements) into or out of Commercial & Investment from other services (but not within Commercial & Investment), to show why the budget might be different from that agreed by Full Council
- Service reserves – funds held for specific purposes that may be drawn down in-year or carried-forward – including use of funds and forecast draw-down

ANNEX 1 – Service Level Financial Information

C&I Service Level Finance & Performance Report

Finance & Performance Report for C&I - January 2020

Forecast Outturn Variance (Dec)		Budget 2019/20	Actual January 2020	Forecast Outturn Variance	
£000's		£000's	£000's	£000's	%
Commercial Activity					
655	Property Investments	-4,700	-3,698	798	17%
-304	Shareholder Company Dividends	-206	-1	-304	-148%
541	Housing Investment (This Land Company)	-5,728	48	675	12%
350	Contract Efficiencies & Other Income	-449	0	350	78%
-335	CCLA Managed Investment	0	-214	-328	0%
-15	Renewable Energy Investments	-271	-856	-15	-5%
892	Commercial Activity Total	-11,354	-4,721	1,176	10%
Property Services					
327	Facilities Management	5,380	5,368	327	6%
-26	Property Services	655	628	-26	-4%
-28	Property Compliance	205	102	-46	-23%
273	Property Services Total	6,240	6,098	255	4%
Strategic Assets					
-125	County Farms	-4,062	-2,188	-160	-4%
0	Strategic Assets	813	211	60	7%
-125	Strategic Assets Total	-3,249	-1,977	-100	3%
Traded Services					
0	Traded Services - Central	0	12	0	0%
-41	ICT Service (Education)	-200	-564	-42	-21%
0	Professional Development Centres	-71	-83	0	0%
0	Cambridgeshire Music	5	526	91	1727%
336	Outdoor Education (includes Grafham Water)	-77	217	299	387%
295	Traded Services Total	-343	107	348	102%
1,335	Total	-8,706	-493	1,679	19%

ANNEX 2 – Service Commentaries on the Revenue Forecast Outturn Position

Narrative is given below where there is an adverse/positive variance greater than 2% of annual budget or £100,000 whichever is greater for a service area.

Service	Current Budget £000	Forecast Outturn Actual £000	Forecast Outturn Variance	
			£000	%
Property Investments	-4,700	-3902	798	17
<p>The Property Investments budget is forecast to underachieve by £798k, which is an increase of £143k from the previous forecast. There are currently four adverse pressures facing this area:</p> <ul style="list-style-type: none"> - The occupancy of Brunswick House (student accommodation) is below target for the current academic year, creating an underachievement of income of £187k. There is a brand new competing property in the vicinity of Brunswick House, however, the Council is confident the offer and location of Brunswick House overall will remain very appealing to students for the years ahead, and active/varied marketing activity is continuing via the operator of the accommodation. - A further commercial property investment anticipated in South Cambridgeshire has not yet completed, due to delays in receiving information as part of the purchase process and due diligence. The Council has now exchanged on this property, subject to the Vendor meeting certain further conditions, and is due to complete in late January. However, the delay is expected to result in £478k less rental income than originally forecast. This is therefore a timing issue, and it is important the Council is able to satisfactorily complete its due diligence before completing. The scale of the purchase has also changed from the original Business Case – whilst the purchase price has decreased, the scope of units included within the purchase has also reduced which has decreased the return by £40k for 2019-20. The overall return on yield on this investment, however, remains the same and the remaining unit is subject to a put and call arrangement which could lead to the Council owning the entire site with a higher overall revenue income. - The forecast level of capital receipts available to fund property investment in 2019-20 has reduced; as a result, additional borrowing has been required (this was approved by GPC in November 2019 and reflects changes to the timing (and amounts) of overage to be received from This Land). This creates additional financing costs and therefore reduces the level of return available by £138k in 2019/20. However, this change in financing is not expected to impact on the ability to deliver the expected income level for Property Investments for 2020-21 onwards. - As previously reported, GPC considered a further increase in borrowing to fund property acquisitions in order to release £20m of capital receipts to invest in multi-class credit. This was approved in January, and will enable the Council to meet the financial projections set out in the 2020-21 Business Plan. Although this will increase the cost of financing the existing property investments, this will be more than off-set in future years by the income from the additional investment. However, as the multi-class credit investment will not be made until the start of the new financial year, it has created a small pressure of £143k for 2019-20. <p>These forecast underachievements of income have been partially off-set by a £188k increase in expected return on some of the properties, mainly as a result of increased rental income following scheduled rent reviews.</p>				
Shareholder Company Dividends	-206	-510	-304	-148
<p>The Shareholder Company Dividends budget is forecast to overachieve by £304k in 2019/20. This is due to the estimate for the dividend to be received from ESPO, which is higher than the budget.</p>				
Housing Investment (This Land Company)	-5,728	-5,053	675	12

Service	Current Budget £000	Forecast Outturn Actual £000	Forecast Outturn Variance £000 %	
An underachievement of income of £675k is forecast on Housing Investment. This relates to interest received on loans made to This Land; the underachievement is a result of delays in making those loans and/or changes to the value of loans to be issued during 2019-20.				
Contract Efficiencies & Other Income	-449	-99	350	78
The Contract Efficiencies & Other Income budget is forecast to underachieve by £350k in 2019/20. This is due to the targets for savings and additional income not being expected to be met in the year. However, work is underway to achieve this target in future years, and is expected to be taken forward by the Commercial Team once the team is in place. In addition, it has been concluded that whilst there may be some financial benefit for charities of creating a CCC lottery, this could be outweighed by the possibility of losing support through direct contributions and anxieties about control and financial burden. Resources will therefore be refocused to support other commercial initiatives.				
CCLA Managed Investment	-	-328	-328	-
An investment in the CCLA Managed Investment Fund was approved by Commercial & Investment Committee in February 2019. The investment in this fund is expected to make a return of £328k in 2019/20.				
Facilities Management	5,380	5,707	327	6%
The Facilities Management budget is forecast to overspend by £327k in 2019/20. This is due to additional works following service in operational buildings, which are required for those buildings to meet required standards.				
County Farms	-4,062	-4,222	-160	-4%
The County Farms budget is forecast to overachieve by £160k. The forecast includes a decrease in expenditure for maintenance & water and an increase in income of -£54k due to a payment received which relates to last year. Also we have received an increase in income for solar power -£20k.				
Cambridgeshire Music	5	96	91	1727%
Cambridgeshire Music is forecasting a deficit of £91k at year end. The service is continuing to work to mitigate this by reducing unused capacity where able and reducing all unnecessary expenditure and ensuring all income is received. Forecasting has become more accurate in relation to staffing and income estimation this year, and pressures in these areas are reduced as a result. There have been higher costs than expected in some overheads which will be scrutinised to achieve savings next year particularly in relation to travel, systems and building costs. It has been recognised that a new business model is required and key elements of this are to move more delivery staff on to core and variable percentage roles so that spare capacity is not a pressure and can be reduced within the short-term where not needed if demand decreases. In addition the service has reviewed the way in which it works with settings to encourage growth in activity to achieve economies of scale and operate more effectively in an open market using a mixture of providers to support music education.				

Service	Current Budget £000	Forecast Outturn Actual £000	Forecast Outturn Variance £000	Forecast Outturn Variance %
<p>The service is also about to consult on changes to management structure to reduce costs for 20/21 by an estimated £30k and other adjustments to improve working practice for staff.</p>				
Outdoor Education	-77	222	299	387%
<p>A structural pressure of £113k has been identified at Grafham Water Centre during budget preparation and has been reported from the beginning of 2019/20. This has been partially offset by underspends elsewhere in the service. A Business Development Plan is underway to address the financial sustainability of the service.</p> <p>In addition to this, there are additional one-off variances, as previously reported.</p>				

ANNEX 3 – Capital Position

3.1 Capital Expenditure

Commercial & Investment Capital Programme 2019/20						
Total Scheme Revised Budget £000	Original 2019/20 Budget as per BP £000	Scheme	Revised Budget for 2019/20 £000	Actual Spend 2019/20 £000	Forecast Spend - Outturn £000	Forecast Variance 2019/20 £000
164,068	51,907	<u>Commercial Activity</u>				
153,009	43,067	Commercial Investments	124,605	103,196	104,605	(20,000)
3,645	3,280	Housing Schemes	56,847	10,058	20,222	(36,625)
11,399	383	St Ives Smart Energy Grid	3,378	67	81	(3,297)
6,969	292	Babraham Smart Energy Grid	452	45	70	(382)
9,745	397	Trumpington Smart Energy Grid	314	1	1	(313)
		Stanground Closed Landfill Energy Project	454	43	235	(219)
2,526	246	Woodston Closed Landfill Energy Project	285	2	29	(256)
23,219	672	North Angle Solar Farm	695	223	665	(30)
40	-	Light Blue Fibre	20	20	20	-
		Swaffham Prior Energy Project	290	83	170	(120)
374,620	100,244		187,340	113,739	126,098	(61,242)
		<u>Property Services</u>				
6,000	600	Building Maintenance	1,338	1,436	1,338	-
6,150	-	Shire Hall Campus	81	30	81	-
345	-	Office Portfolio Rationalisation	47	28	47	-
3,034	550	Investment in the CCC asset portfolio	3,034	1,548	2,030	(1,004)
		Property Asset Database	30	-	30	-
15,529	1,150		4,530	3,043	3,526	(1,004)
		<u>Strategic Assets</u>				
1,000	100	Local Plans Representations	100	15	100	-
3,000	300	County Farms Investment	300	173	280	(20)
-	4,616	MAC Joint Highways Project	-	-	-	-
1,950	910	Community Hubs - East Barnwell	1,041	-	60	(981)
18,326	5,633	Shire Hall Relocation	7,971	3,146	6,481	(1,490)
113	-	Marwick Centre Roof Repairs	113	1	150	37
295	-	Meads Farm House Replacement	295	5	75	(220)
24,684	11,559		9,820	3,339	7,146	(2,674)
134	81	Capitalisation of Interest Budget	81	-	81	-
(40,969)	(22,591)	Capital Programme Variations Budget	(26,312)	-	-	26,312
373,998	90,443	TOTAL	175,459	120,121	136,851	(38,608)

3.2 Capital Variation

A summary of the use of capital programme variations budget is shown below. As forecast underspends are reported, these are offset with a forecast outturn for the variation budget, leading to a balanced outturn overall up to the point when slippage exceeds this budget.

2019/20					
Service	Capital Programme Variations Budget £'000	Forecast Outturn Variance (Jan 2020) £'000	Capital Programme Variations Budget Used £'000	Capital Programme Variations Budget Used %	Revised Outturn Variance (Jan 20) £'000
C&I	-26,312	-44,920	-26,312	100%	-18,608

3.3 Capital Funding

Commercial and Investment Capital Programme 2019/20					
Original 2019/20 Funding Allocation as per BP £000	Source of Funding		Revised Funding for 2019/20 £000	Forecast Funding - Outturn £000	Forecast Variance £000
42,077	Capital Receipts	C&I	41,387	13,898	(7,489)
2,309	Grant Funding	C&I	1,953	170	(1,783)
7,600	Other Contributions	C&I	7,600	7,600	-
130	Developer Contributions	C&I	130	-	(130)
38,327	Prudential Borrowing	C&I	124,389	115,183	(9,206)
90,443	TOTAL		175,459	136,851	(18,608)

3.4 Service Commentaries on the Capital Position

The schemes with significant variances (>£250k) either due to changes in phasing or changes in overall scheme costs can be found in the following table:

Revised Budget for 2019/20	Forecast Spend - Outturn (Jan)	Forecast Variance (Jan)	Variance Last Month (Dec)	Movement	Breakdown of Variance	
					Underspend/ Overspend	Rephasing
£'000	£'000	£'000	£'000	£'000	£'000	£'000
Commercial Investments/Multi Class Credit						
124,605	104,605	-20,000	-	-20,000	-	-20,000
General Purposes Committee has agreed £73m of additional borrowing to fund commercial						

Revised Budget for 2019/20	Forecast Spend - Outturn (Jan)	Forecast Variance (Jan)	Variance Last Month (Dec)	Movement	Breakdown of Variance	
					Underspend/ Overspend	Rephasing
£'000	£'000	£'000	£'000	£'000	£'000	£'000
<p>property acquisitions this year. The Council has spent, or has committed to spend, £105m on commercial property investments in 2019/20.</p> <p>C&I Committee also recommended to GPC in January the approval of an additional £20m of budget for investment in a multi-class credit pooled fund, to be funded through capital receipts. These receipts will be made available by swapping £20m of capital receipts originally earmarked for commercial property investments and borrowing an additional £20m to fund that investment instead.</p> <p>However, it is anticipated that this will not be invested until the start of the new financial year due to the legal advice required, and the technical and procurement arrangements that will need to be put in place. This has created an in-year underspend of £20m, which will reduce the capital receipt requirement by £20m.</p>						
Housing Schemes						
56,847	20,222	-36,625	-36,625	-	-	-36,625
<p>The Housing Schemes are forecasting to underspend by -£20.2m. This is an increase of -£10.2m since the previous forecast, and relates to continuing adjustments in relation to the amount and timing of the final construction loan due to be issued in 2019-20, and therefore reflects a timing issue.</p>						
St Ives Smart Energy Grid						
3,378	81	-3,297	-3,297	0	-	-3,297
<p>The St Ives Smart Energy Grid scheme is expected to underspend by £3.3m in 2019/20. Commencement of work on this project has been delayed due to prolonged negotiations over securing the land title, settling the State Aid position, customer negotiations, retendering the works, and discharging planning conditions.</p> <p>This will reduce the grant funding applied in this year by £1,759k and will reduce the prudential borrowing requirement in year by £1,538k.</p>						
Babraham Smart Energy Grid						
452	70	-382	-382	0	-	-382
<p>The Babraham Smart Energy Grid scheme is expected to underspend by £382k in 2019/20. Development work on the Investment Grade Proposal for the Babraham Smart Energy Grid Project has been slower than anticipated due to uncertainties in the battery energy storage market and the simultaneous development of several large energy projects in 2018/19.</p> <p>This will reduce the prudential borrowing requirement in year by £382k.</p>						
Trumpington Smart Energy Grid						
314	1	-313	-313	0	-	-313

Revised Budget for 2019/20	Forecast Spend - Outturn (Jan)	Forecast Variance (Jan)	Variance Last Month (Dec)	Movement	Breakdown of Variance	
					Underspend/ Overspend	Rephasing
£'000	£'000	£'000	£'000	£'000	£'000	£'000
<p>The Trumpington Smart Energy Grid scheme is expected to underspend by £314k in 2019/20. Pending guidance from the Property team and Members on whether the site will be put forward for housing in the Local Plan, work on any clean energy project at the existing Trumpington Park and Ride site has been suspended.</p> <p>This will reduce the prudential borrowing requirement in year by £314k.</p>						
Woodston Closed Landfill Energy Project						
285	29	-256	-256	-	-	-256
<p>The Woodston Closed Landfill Energy Project scheme is forecast to underspend by £256k. The Committee approved an officer request to suspend activity on this project in October due to prohibitive grid connection costs and current uncertainty in the battery service market.</p>						
Investment in the CCC asset portfolio						
3,034	2,030	-1,004	-	-1,004	-	-1,004
<p>The Spoke Buildings scheme is expected to underspend by £1,004k. There has been a delay in the timeline around initiating building work due to delays with the planning process, and therefore expenditure will need to be pushed back into the next financial year.</p>						
Community Hubs – East Barnwell						
1,041	60	-981	-981	-	-	-981
<p>The Community Hubs – East Barnwell scheme is expected to underspend by £981k. This is due to difficulties in obtaining the relevant planning permission, which means that the only costs in 2019/20 will be related to planning, and any construction costs will be in future years.</p> <p>This will reduce the developer contributions applied this year by £140k and the prudential borrowing requirement in year by £841k.</p>						
Shire Hall Relocation						
7,971	6,841	-1,490	-	-1,490	-	-1,490
<p>The relocation to Alconbury is expected to underspend by £1,490k. Delays to work starting onsite due to site remediation issues (now resolved) have resulted in some project costs needing to be pushed back into the next financial year.</p>						
Meads Farm House Replacement						
295	75	-220	-220	-	-	-220

Revised Budget for 2019/20	Forecast Spend - Outturn (Jan)	Forecast Variance (Jan)	Variance Last Month (Dec)	Movement	Breakdown of Variance	
					Underspend/ Overspend	Rephasing
£'000	£'000	£'000	£'000	£'000	£'000	£'000
<p>Commercial and Investment Committee recommended to General Purposes Committee the approval of £295k capital budget for the demolition and rebuilding of the house at Meads Farm which has been deemed structurally beyond economic repair. This project will preserve the value of the asset and the rental income received from it, and will meet the Council's current obligation as a landlord but will not generate any additional income.</p> <p>This will increase the prudential borrowing requirement in year by £295k. The scheme is expected to underspend by £220k due to a delay with preparation work required for the demolition.</p>						

ANNEX 4 – Savings Tracker

Quarter 3 report

Reference	Title	Committee	Original Saving 19-20	Current Forecast Phasing - Q1	Current Forecast Phasing - Q2	Current Forecast Phasing - Q3	Current Forecast Phasing - Q4	Forecast Saving 19-20	Variance from Plan £000	% Variance	RAG	Forecast Commentary
F/R.6.001	BP 19/20 Contract Efficiency	C&I	-200	0	0	0	0	0	200	100.00	Black	Any savings made in 2019/20 will go towards the savings target carried forward from 2018/19 which was not met in that year.
F/R.6.108	Energy Efficiency Fund - Repayment of Financing Costs	C&I	-19	0	0	0	-19	-19	0	0.00	Green	
F/R.7.103	County Farms Investment (Viability) - Surplus to Repayment of Financing Costs	C&I	16	0	0	0	0	16	0	0.00	Green	
F/R.7.104	County Farms Investment (Viability) - Repayment of Financing Costs	C&I	-16	0	0	0	0	-16	0	0.00	Green	
F/R.7.105	Renewable Energy Soham - Repayment of Financing Costs	C&I	-8	0	0	0	0	-8	0	0.00	Green	
F/R.7.106	Utilisation/commercialisation of physical assets	C&I	-21	0	0	0	0	-21	0	0.00	Green	

Reference	Title	Committee	Original Saving 19-20	Current Forecast Phasing - Q1	Current Forecast Phasing - Q2	Current Forecast Phasing - Q3	Current Forecast Phasing - Q4	Forecast Saving 19-20	Variance from Plan £000	% Variance	RAG	Forecast Commentary
F/R.7.113	Invest to Save Housing Schemes - Income Generation	C&I	-1,483	0	0	0	0	-942	541	36.48	Red	Dependent on land values and This Land's readiness for construction loans.
F/R.7.127	Renewable Energy Soham - Surplus to Repayment of Financing Costs	C&I	-5	0	0	0	0	-5	0	0.00	Green	

Key to RAG ratings:

Total saving	Over £500k	100-500k	Below 100k
Black	100% non-achieving	100% non-achieving	100% non-achieving
Red	% variance more than 19%	-	-
Amber	Underachieving by 14% to 19%	% variance more than 19%	% variance more than 19%
Green	% variance less than 14%	% variance less than 19%	% variance less than 19%
Blue	Over-achieving	Over-achieving	Over-achieving

ANNEX 5 – Technical Note

1. Grant Income Analysis

There is no additional grant income recorded in 2019/20.

2. Virements and Budget Reconciliation

	£'000	Reported
Budget as per Business Plan	-9,502	
Movement of Contract Efficiency saving target from Corporate Services	-49	May 2019
Clear Traded Services Central income target from Central Services Risks budget	58	May 2019
Deployment of budget to Housing Investment to mitigate overspends, as agreed by GPC July 2019	122	June 2019
Transfer budget from Debt Charges and Interest for the debt charges relating to the Triangle solar farm	603	August 2019
Transfer insurance budget to County Farms & Facilities Management	63	January 2020
Revised Budget	-8,706	

3. Reserve Schedule

Fund Description	Balance at 01 April 2019	Movements in 2019/20	Balance at 31 January 2020	Forecast Balance at 31 March 2020	Notes
	£'000		£'000	£'000	
<u>Equipment Reserves</u>					
The ICT Service (Education)	56	0	56	0	1
subtotal	56	0	56	0	
<u>Other Earmarked Funds</u>					
North Cambridge Academy site demolition costs	600	0	600	679	2
subtotal	600	0	600	679	
<u>Capital Reserves</u>					
General Capital Receipts	20,415	13,549	33,964	0	3
subtotal	20,415	13,549	33,964	0	
TOTAL	21,070	13,549	34,619	679	

Notes

- 1 ICT Equipment Reserve will to be used to replace critical equipment in 2019/20
- 2 Rental income from Bellerbys buildings on the North Cambridge Academy site is being held to offset demolition costs when the lease expires in 2021.
- 3 General Capital Receipts received during 2019/20 will be used to fund the capital programme at year-end, and This Land Capital Receipts will be used for Commercial Investment.