

QUARTERLY UPDATE REPORT ON KEY PARTNERSHIPS**To: Cabinet****Date: 22nd February 2011****From: Chief Executive****Electoral division(s): All****Forward Plan ref: Not applicable****Key decision: No**

Purpose: In order to update Cabinet and enhance accountability of the activities of key strategic partnerships it has been agreed that a quarterly report should be produced. This paper provides the latest quarterly update report on the following six partnerships:

- A) Cambridgeshire Together (pages 2-3)**
- B) Cambridge Children's Trust (pages 3-4)**
- C) Cambridgeshire Care Partnership (pages 4-8)**
- D) Cambridgeshire Horizons (pages 8-10)**
- E) Safer and Stronger Thematic Partnership (formerly Community Safety Strategic Partnership) (10-11)**
- F) Greater Cambridge Partnership (pages 12-14)**
- G) Environmental Sustainability Partnership (14)**

Recommendation: Cabinet is asked to note the content of the report.

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A) CAMBRIDGESHIRE TOGETHER

- 1.1 The planned end of Local Area Agreements (LAA's), the national indicator set, and central government's move to greater localism have given us the opportunity to enhance our partnership arrangements to improve outcomes for the residents of Cambridgeshire.
- 1.2 At its meeting on 23 November 2010 the Cambridgeshire Together Board agreed to adopt a new approach to working in partnership. This new approach will reduce the bureaucracy and overhead costs associated with our partnerships and free up valuable officer time to focus on improving services.
- 1.3 A number of principles underpin the new model, these are:
 - Encourage collaboration where it is necessary, efficient and adds value.
 - Subsidiarity – doing things at the lowest appropriate geographic scale.
 - Trust – if one organisation can tackle the issue, step back and trust them to do it.
 - If there is a need for a multi-agency approach to changing, improving or re-designing services or finding joint solutions to the pressures of cuts to public services, this should be done on a commissioned task and finish basis.
 - Clear understanding of our shared priorities and at what level they should be tackled.
- 1.4 Partners have agreed to de-commission the Cambridgeshire Together Board and there will be no further board meetings. Instead partners will come together at an annual stakeholder forum with the full range of public, private and voluntary sector partners to review progress and discuss priorities.

This new approach will provide more freedom and flexibility for issues to be tackled at the most appropriate level, without the need for static, bureaucratic partnership structures.

B) CAMBRIDGESHIRE CHILDREN'S TRUST

- 2.1 Cambridgeshire Children's Trust Board replaced the Children and Young People's Strategic Partnership in November 2009. Partners involved in the Trust Board include: district, city and county councils, police, fire and rescue, health providers and the

primary care trust, probation service, Jobcentre Plus, and representatives from early years settings, schools, colleges, the voluntary and community sector and the Local Safeguarding Children Board (LSCB).

- 2.2 The Children's Trust Board takes responsibility for the strategic commissioning of services for children and young people in Cambridgeshire in order to improve outcomes. It is not a separate organisation and each partner retains its own functions and responsibilities, though all can through the Trust pool budgets or share other resources if so determined.
It is responsible for developing, publishing, implementing and reviewing the Children and Young People's Plan. The Trust should encompass and support all of the work of partners to improve outcomes for children and young people.
- 2.3 The Board will meet at least 3 times a year and will set the strategic direction of the Trust. It is supported by the Trust Executive which is responsible for implementing the strategy, the 3 Area Partnerships operating at the more local level and task and finish groups for specific pieces of work.
- 2.4 Cambridgeshire County Council is represented on the Trust Board through the Lead Member for Children and the opposition Spokesmen. The Board is chaired by the Lead Member for Children and supported by the Executive Director Children and Young People's Services. Safeguarding is of high importance to the Trust Board and the Independent Chair of the LSCB sits on the Trust Board in her capacity to both support and challenge the work of the Trust.

SUMMARY OF ACTIVITY

- 2.5 The Children's Trust Board last met on 16 November.
- 2.6 John Barrett non executive director at NHS Cambridgeshire was elected vice chairman.
- 2.7 Safeguarding; the Trust Board received a presentation on the themes emerging from four recent Serious Case Reviews into and as a consequence has commissioned work to address improving joint assessment and support for young peoples mental health.
- 2.8 Workforce development: over 2000 practitioners from CCC and partner agencies have now been trained in the Common Assessment Framework which plays a key role in how practitioners identify and meet the support needs of children, young people and families.
- 2.9 A joint funded Workforce Adviser is now in post in order to improve how partners identify and develop training. Initial work is underway to focused on improving by reducing duplication on training and development around 'risk taking behaviour' – supporting children and young people to make safer choices.
- 2.10 Children and young people's involvement in the work of the Trust: the East Cambs and Fenland Area partnership will pilot an agenda day where local children and young people will meet with managers from the Partnership to share and problem solve issues.
- 2.11 Housing support for homeless young people: the five district councils, Children's Social Care and the locality teams have developed and implemented a joint protocol for homeless young people, making it easier for teams and young people to access appropriate housing support.

- 2.12 In the light of the changing financial environment, a new Joint Strategic Needs Assessment for children and young people, commissioning changes in health and education, and the wish to ensure services are planned and delivered at the most local level, the Trust Board has discussed a new approach to how it could better improve outcomes for children and young people. Arrangements under discussion include reducing bureaucracy by removing the Trust Executive Group (which supports the Board), reducing the number of Board meetings to two per year and strengthening the role of the local area partnerships to more formally recognise their role in identifying local needs and commissioning activity through the locality teams or other local arrangements to meet these. The Board meeting of 28 February is expected to finalise the new approach, agree reviewed strategic priorities and agree county wide commissioning activity.

C) CAMBRIDGESHIRE CARE PARTNERSHIP

3. BACKGROUND

- 3.1 Cambridgeshire Care Partnership (CCP) brings together members of the Council and non-executive members of Cambridgeshire Primary Care Trust (PCT) now called NHS Cambridgeshire, supported by senior officers, to provide the governance for the Section 75 agreements (formerly known as Section 31 agreements) and to recommend the joint strategic direction and commissioning strategies for adults and older people to Cabinet and the PCT Board.
- 3.2 The membership of CCP underwent significant change in membership following the creation of the single PCT and the new relationship has developed positively, with an ongoing commitment to working closely in partnership to deliver good quality services for the people of Cambridgeshire.

SUMMARY OF ACTIVITY

- 3.3 Cambridgeshire Care Partnership has met three times since the last Quarterly partnership update in November having met on 23rd November, 11th January and 8th February. The November and February meetings received the normal quarterly finance and performance section 75 agreements update monitoring reports, with the January meeting receiving the proposed revised Section 75 agreements for initial consideration of the new risk share arrangements, responsibilities and membership details. Further to suggested amendments discussed at the meeting the agreements have been revised and are included as a separate item for decision on the February Cabinet agenda.
- 3.4 The current Revised Section 75 Agreements between Cambridgeshire County Council and Cambridgeshire PCT are due to expire on 31/3/11. Although originally due to go forward to the November Care Partnership meeting and then for approval to the January Cabinet and February PCT Board meetings, as a result of further consultation being required in respect of the original drafts presented to the October Care partnership meeting, revised Section 75 agreements were rescheduled and presented to the 11th January Care Partnership. Members received updated agreements for:
- Integrated Community Equipment Services (ICES) Pooled Budget
 - Older People's/Occupational therapy Pooled Budget/ Lead Commissioning

- Learning Disability (LD) Services Lead Commissioning and Pooled Budget
- Learning Disability Services Integrated Provision

The Partnership members made suggestions for minor changes to the agreements before their submission to the County Council's Cabinet in February and the PCT Board in March. The reports are included as a separate item for decision on this agenda

- 3.5 The Care Partnership at its February meeting was delighted to receive details of the most recent Annual Assessment of Performance Report for Adult Social Care Services in Cambridgeshire from the Care Quality Commission who had judged that overall Cambridgeshire County Council was performing well in its delivery of outcomes for people using Adult Social Care Services. In two categories, Outcome 2 Improved Quality of Life and Outcome 3 Making a Positive Contribution the County Council and its partners scored excellent rating, the highest level achievable. Also presented was a draft action plan that had in the meantime had been presented to the Adult Well Being scrutiny committee and as a result of their suggestions amendments have been made to the action plan which is included as a separate report on this current Cabinet agenda.
- 3.6 On one of the three areas for further improvement identified by the Assessment in respect of commissioning and use of resources an update was provided in terms of the continued development of Extra Care Sheltered Housing Schemes in 2010 /11 with one scheme having opened and one due to open later in the year. There was discussion regarding the need to identify future capital and revenue funding, which would be discussed at further meetings.
- 3.7 The February Care Partnership meeting also received an update on the NHS White paper and proposed Health Bill, The Public Health White paper, The National Social Care Vision and proposals for a Cambridgeshire Health and Wellbeing Board. The report can be found at the following link:
<http://www2.cambridgeshire.gov.uk/db/council2.nsf/583ca3736927ca8e8025663c0065b9ec/a8d97b9770d30b628025782600530af2?OpenDocument>
- 3.8 At the previous meeting there had been support expressed to invite members of the General Practitioner (GP) Senate to a Partnership because in the future, GP Consortia will be responsible for the commissioning arrangements commencing from April 2013 when the PCT will be abolished and this invitation was considered a useful step in helping them understand how CCC and NHS Cambridgeshire worked together.
- 3.9 Members of the Partnership had also received an e-mail circulation of the County Council's proposed response to the Department of Health' Consultation document on "Transparency in outcomes: a framework for Adult Social Care". Members had been invited to comment on the proposed response, and welcomed the new approach as being more centred on the service user and fitted with Personalization agenda.
- 3.10 The meetings also considered the finance and performance reports for older people and occupational therapy, people with learning disabilities, the integrated community equipment services (ICES), and adults of working age with mental health needs.
- 3.11 For ICES the main issues highlighted at the November 2010 meeting included:
 - That it was expected that some efficiencies in year should be achieved through the 'in house' provision of minor housing adaptation works
 - about £2.5k had been spent to date on short term loan equipment for the Reablement scheme.

For the February 2011 meeting it was noted that:

- due to savings highlighted in the report the pool was expected to under-spend by £50k for 2010/11.
- Cumulative performance against the 7 day performance target at the end of December was 97% against a target of 95%.

3.12 In terms of Mental Health Services the latest update to the February 2011 meeting in relation to Adult Mental Health Services noted the latest performance information.

3.13. In terms of the Older People's and Occupational Therapy Services Budget Key points at the November 2010 meeting included:

- marked progress having been made in reducing delayed transfers of care from Addenbrooke's Hospital, but a similar improvement had not at that time been made at Hinchingbrooke Hospital
- the percentage of social care clients receiving SDS was ahead of the national target
- a spending cap for residential placements had been introduced in September 2010; the Placement Panel had been able to operate within this cap up to the week ending 5th November, and on the occasions when it had exceeded the cap since then, a rigorous approval process had been applied
- recognising that the residential placements cap had had an effect on domiciliary packages and costs, but increased domiciliary spending was still more cost-effective than residential care
- changes were being made in the handling of calls to the Contact Centre; 50% of these calls were for OT/equipment adaptations and ways were being explored to reduce the demand for priority 2 and priority 3 cases
- reablement figures showed 106 out of 179 people not requiring a long-term package, giving a performance of 60% against a target of 40%.
Reablement was helping to reduce delayed transfers of care because patients were having their needs assessed as part of their reablement rather than waiting for a full community care assessment in the hospital.

The February 2011 meeting received the latest financial position to the end of December 2010.

- There were serious concerns expressed regarding the latest budget forecast for the end of the year which was showing a £2.029m projected overspend. Reablement savings of £1.2m and separate RAS savings originally estimated at £750k had been planned to contribute to reducing the overspend by year-end.
- In terms of the Reablement programme the outcome target was positive, with 495 clients having completed Reablement and of these, 309 no longer required on going care. A separate report on the agenda highlighted that all key milestones had been met during the implementation phase of the project. While there was significant evidence of both financial and non financial benefits to the health and social care system equating to an anticipated level of avoided costs up to date of £500k, reductions in delayed transfers of care from hospital, and improved capacity in key services such as domiciliary care and occupation therapy, the report questioned whether the ambitious financial savings target of £1.2m in the

first six months of operation (up to end of March 2011 based on avoidance costs in domiciliary care) would be met.

Further to discussions on the current year's budget and the financial challenges to be managed in 2011/12, it was agreed that an additional meeting should take place before the end of March to agree the financial contributions and to satisfy partners of the robustness of the plans to manage within the budget for 2011/12.

In terms of performance:

- Permanent admissions to residential homes and continuing care costs had not fallen as much as originally predicted and was therefore contributing substantially to the projected overspend.
- The national indicator for carers services was significantly below target with a backlog of assessments waiting to be loaded on SWIFT. The Council has provided resources to support CCS in clearing this backlog.
- Despite the severe weather and abnormally high sickness of staff during December as result of the various flu bugs the good performance on delayed transfers of care reported in November had continued in December.

3.14 In terms of Learning Disability Services:

The November 2010 meeting was showing an overspend projection estimate for the end of the year of £1m which had increased to £1.5m at the February 2011 meeting. As there was insufficient time to discuss the detail, it was agreed that a further detailed report should come forward to the special meeting to be convened before the end of March 2011.

D) CAMBRIDGESHIRE HORIZONS

4. BACKGROUND

- 4.1 Cambridgeshire Horizons is a not for profit limited company that was formed by the Cambridgeshire Local Authorities and other partners in order to help deliver the Government's growth agenda. The growth agenda involves the delivery of over 50,000 houses and associated infrastructure by 2016.
- 4.2 Cambridgeshire Horizons operates through a Board, which consists of representatives from all of the member organisations, as well as including a range of other interested parties. The County Council's representative is Councillor Jill Tuck, Leader of the Council.

SUMMARY OF ACTIVITY

- 4.3 During the period since the last report to Cabinet in October, a range of activities have been undertaken by Horizons and partners including:
- a) **Cambridge Southern Fringe** – Discussions have continued with the developers on the Trumpington Meadows, Clay Farm and Glebe Farm sites. Initial works are now being undertaken on these sites and the first houses will be built in 2011. To enable this to happen, an equity agreement has been concluded between Horizons, the Councils and the Clay Farm developer using Housing Growth Fund money.

- b) Northstowe** – The two elements of the eco town funding project are progressing – the eco town demonstrator building and the retrofit of properties in Rampton Drift. Discussions with the developers of Northstowe – Homes and Communities Agency and Gallagher have continued although a planning application is not expected until at least the end of this year. To allow senior members from both the County Council and South Cambridgeshire District Council to understand clearly the developing proposals for Northstowe, a joint authority group has been established and this has met once. Some demolition of buildings on the site of Northstowe has commenced now the Immigration reception Centre has close.
- c) Community Infrastructure Levy (CIL)** – Horizons continue to coordinate work on the CIL and in particular, working with Huntingdonshire District Council and East Cambridgeshire District Council on the pilot application of the mechanism. A bid for Pathfinder status has been submitted.
- d) Cambridgeshire Local Investment Plan (CLIP)** - Horizons have been coordinating the work on the CLIP which will set down requirements for infrastructure that will be needed to accompany new development across the area. This will then feed into what is called the 'single conversation' with the Homes and Communities Agency as part of discussions to identify what public funding will be available to support new developments and particularly affordable housing in them. This was considered in draft by Cabinet in December and will be finally signed off by the Horizons Board in March.
- e) Quality of Life Programme** - Horizons continue to provide guidance and events around the Quality of Life Programme to encourage all involved in the growth agenda to deliver the highest quality buildings that enhance quality of life.
- f) Specific studies and programmes** - Horizons continue to lead on a variety of specific studies and programmes focused around for example low carbon building techniques and the use of sustainable energy. It is intended that this will encourage practitioners and developers to be innovative in their delivery of development.
- g) Housing Growth Fund** - Horizons coordinate the Housing Growth Fund process, now close to the end of its final year. In particular, recent activity has been around, working with the individual authorities to ensure that programmes either spend their allocations or that unspent funding is identified and reallocated where necessary.
- h) Project and programme management** – Horizons and partners have been working closely to manage work in relation to the major new developments. Close working continues with other agencies and the developers, particularly in relation to Cambridge Southern Fringe and Cambridge North West in seeking to increase the pace of housing delivery.

- 4.4 In addition to the points above, a wide range of other activities have been undertaken in support of the growth agenda. Work on a range of studies looking at arts, sport and faith provision is being rolled out.
- 4.5 The Horizons Board has agreed that with the end of Housing Growth Fund and a transition to the Local Enterprise Partnerships (LEP), Horizons will be wound up towards the end of 2011 with certain functions being expected to transfer into the emergent LEP.

E) SAFER AND STRONGER THEMATIC PARTNERSHIP

5. BACKGROUND

- 5.1 Following the partnership review, conducted by Gordon Jeyes on behalf of the Local Area Agreement Reference Group (LAARG) in January 2009 a new thematic partnership was formed bringing together responsibilities for developing “safer communities” and “stronger communities”. As a result of this proposal, a number of officers across the partnership worked to bring together the various duties and responsibilities. It was agreed to base the new partnership on the former Community Safety Strategic Board which had been in existence for two years and was a requirement of the Crime and Disorder Act 1998. The work to set up the new partnership has initially focused on identifying the groups currently in existence and trying to minimize the introduction of any new partnerships. The County Council portfolio holder chairs the Board (currently Cllr Sir Peter Brown).
- 5.2 The new Safer and Stronger Board is responsible for the following National Indicators:
- NI 1 - % of people who believe people from different backgrounds get on well together
 - NI 4 - % of people who feel they can influence decisions in their locality
 - NI 7 – environment for a thriving third sector
 - NI 16 – serious acquisitive crime rate
 - NI 17 – perceptions of antisocial behaviour
 - NI 20 – assault with less serious injury
 - NI 21 – dealing with local concerns about anti-social behaviour (local target)
 - NI 32 – repeat incidents of domestic violence
 - NI 47 – people killed or injured in road traffic accidents
 - NI 115 – substance misuse by young people (local target)
- 5.3 The Safer and Stronger Board is required to ensure that there is a County Community Safety Agreement, which sets out how the group will cooperate to achieve crime reduction in their area and assist the districts in the achievement of their priorities. Statutory annual public consultation and Strategic Assessments undertaken at district Community Safety Partnership level inform the content of the Agreement.
- 5.4 The Partnership Board and the Community Safety Partnerships have a statutory duty to have an Information Sharing Agreement which sets out how partners will share non-personalised information. The Board is also required to identify which of its priorities shall be escalated up to the Local Area Agreement. These are set out in the Community Safety Agreement.

SUMMARY OF ACTIVITY

- 5.5 Since the last report, the Safer and Stronger Strategic Board (SSSB) held its quarterly meeting on 9th December 2010. The following decisions / discussion were undertaken as set out in the following paragraphs.
- 5.6. A report was received from CCC Officer Adrian Smith on the partnerships review. The implications of this is that the SSSB is to be decommissioned. It was agreed to hold one last meeting in March 2011 to agree the three year Community Safety Agreement for

the County, which is a statutory duty. Partners also agreed to work together, either through a task and finish approach or the use of the proposed Peer Review to identify a new model of working for community safety countywide partners.

- 5.7 Mike Soper presented a draft County Strategic Assessment, priorities identified as follows: Reducing Reoffending, Domestic Violence, Alcohol Related Crime and Rural Crime. Following further work on the document, to include crimes per 1000 population in the districts, the final report will be presented at the last SSSB meeting in March 2011.
- 5.8 A discussion was held on processes and systems around dealing with problem families and victims of Anti Social Behaviour (ASB) in local communities. It was agreed that the multi-agency and countywide NI17 (ASB) Group would develop some guidance on dealing with complex cases and partnership solutions.
- 5.9 Mike Davey presented a report on Localism and Big Society; the Board agreed the proposals to be taken forward and agreed that partners would continue discussions with CCC on this area of work.
- 5.10 Helen Turner presented a report on Safer and Stronger Communities funding. A review on the potential of shared services had been completed; all had agreed that at this current time this was not a feasible option.
- The SSSB agreed that the crimes per 1000 formula would be used for allocating funding 2011/12 with a top slice for reducing reoffending and domestic violence.
- 5.11 Reports were received from both the Safer and Stronger Officer groups and performance, it was noted that NI20 (violent crime) figures have risen however within a five year range this does not cause concern.
- The Safer Officer group has now been decommissioned as it was formed to measure performance and this is no longer required.
- 5.12 To note: With reference to points 5.3 and 5.4 above, in accordance with the Crime and Disorder Act 1998, the county council area must have a county-level group to help coordinate the work of the partnerships within the area. This group is also responsible for the 3-year Community Safety Agreement and the Information Sharing Protocol. These responsibilities must consequently be passed on to another appropriate group once SSSB decommissioned. A decision on this matter is currently outstanding and is on the agenda for the last meeting of the SSSB in March 2011.

F) GREATER CAMBRIDGE PARTNERSHIP

6. BACKGROUND

- 6.1 The Greater Cambridge Partnership (GCP) was formally established in 1998 as an alliance of public, private and community sector interests. In 2006 the GCP became a company limited by guarantee with the Partnership Board representing the members of the company and the Operating Board constituting the company's Directors. Membership of the Partnership Board is split with approximately one third each being:
- subscribing local authority leaders
 - representatives of private sector companies or associations
 - representatives of the 'community', including education and health.
- The Board is chaired by a representative from the private sector.
- 6.2 The Greater Cambridge sub-region reflects the "engine of growth" for Greater Cambridge as identified in the Regional Economic Strategy and the Cambridge sub-

region in the Regional Spatial Strategy. In relation to local authority boundaries, the GCP area covers all of Cambridgeshire county and parts of Forest Heath, North Hertfordshire, St Edmundsbury and Uttlesford districts in adjacent counties.

- 6.3 The GCP seeks to engender a greater understanding between the private, public and third sectors, to ensure the delivery of sustainable economic development. Until recently it was the strategic partnership for the Economic Prosperity theme of the Cambridgeshire Vision and LAA.

SUMMARY OF RECENT ACTIVITY

LEP Development and the Future of the GCP

- 6.4 In the period since the last report to Cabinet, the GCP Partnership Board met in January 2011, where the main discussion was the future role of the GCP now that the Greater Cambridge Greater Peterborough Local Enterprise Partnership (LEP) is in the process of being established. Cambridgeshire Together has agreed to place responsibility for growth and economic prosperity with the LEP.
- 6.5 By way of context for the discussion, the Partnership Board was given an update on proposals considered by the LEP Project Board at its most recent meeting. These included:

1) **LEP Functions and Transition** - the LEP is being recommended to focus on 3 priorities:-

- **Skills/Employment/Entrepreneurship/Worklessness:** defining employer needs and engaging with providers to deliver the relevant training for growth sectors.
- **Strategic Infrastructure/Housing/Planning:** identifying broad infrastructure needs, taking coordinating action in relation to the most pressing issues, and developing a high level strategy for the LEP area to underpin sustainable economic growth.
- **Economic development/developing new markets/investment/ funding:** developing a coordinated cross-LEP approach to major funding bids and proposals in conjunction with the private/public/voluntary sectors and business.

2) **LEP Governance, Accountability & Structures** - it is proposed that the LEP operates as a single organisation with one LEP Board and that it is established as a legal entity able to hold assets and make investments. The LEP should also be set up with an initial substructure based on a mix of the 3 priority themes (as above) and a geographic focus reflecting the two overlapping functional economic areas of Cambridge and Peterborough. In addition an advisory forum should be set up to act as a reference group for the Board and provide a means by which a broader range of stakeholders can be represented within the LEP's overall structure. All meetings of the LEP would be open to the public with papers made available on the website.

A Board of 14 people is being suggested offering the potential for a reasonable spread of representation across the LEP area and of different sectors of the economy with 6 business representatives (inc Chairman), 5 Local Authority elected members reflecting the LEP geography, 1 education representative and 1 voluntary/community sector representative. The Chairman's position has been advertised with applications sought by 26 January. Directors would be non-executive, appointed on a fixed term basis and not remunerated.

3) **LEP Resources** - an initial paper on resourcing the LEP and its functions was discussed. This assumed that no government funding will be available and that business was unlikely to provide funds until the LEP's role becomes established and its worth is demonstrated. In these circumstances it is likely there will need to be some local public sector pump priming in cash or in kind from April 2011 for a transition period of 2/3 years.

These proposals need to be ratified by the LEP Board when elected.

- 6.6 In the light of the considerable overlap between the functions of the LEP and GCP (and Cambridgeshire Horizons), the Partnership Board were presented with 3 potential future roles for the GCP together with each's strengths/weaknesses:
- 1) Continue as a broad-based economic development members organisation
 - 2) Continue to support the transition to the LEP and potentially become part of the LEP
 - 3) Specialise as a cleantech members organisation
- 6.7 The GCP executive were asked to continue to explore the options, and to support the transition to the LEP, in the period until the LEP became operational.
- 6.8 The Partnership Board also received a summary of the GCP's quarterly review of the Greater Cambridge economy for the period July to September 2010, which provided some evidence of private sector job creation, particularly in the retail sector and increased job vacancies, although the impact of public sector cuts was still to be felt at that time.

Programme Management and Delivery 2010/11

- 6.9 Cambridgeshire's Investing in Communities (liC) programme is part funded by the East of England Development Agency (EEDA), managed by Cambridgeshire County Council and delivered by the Greater Cambridge Partnership (GCP), and helps people to improve their prospects of, or gain, employment. The liC programme will end in March 2011.
- 6.10 The county's EEDA funding for the liC programme in 2010/11 is £713,000 (all revenue). The outputs achieved up to Q3 of 2010/11 from the 7 projects being supported are (targets include previous year's capital projects):
- 32.5 jobs created (year target – 42)
 - 512 people assisted to get a job (year target - 1009)
 - 17 businesses assisted to improve performance (year target – 80)
 - 627 people assisted with skills development (year target – 901)
 - 165 people gaining basic skills (year target – 116)
- 6.11 The Partnership Board also received a performance summary for the three projects supported from the Cambridgeshire Business (CB) Ltd legacy funding:

- 1) Cambridgeshire & Peterborough Growth Fund - total committed is £162,000 (88% of budget) with 70% of this paid out. 27 organisations (35% of target) have been supported and 178 jobs created/ safeguarded (119% of target).
 - 2) Inspiration for Growth (high growth company support) - 252 organisations (72% of target) have been supported and 58 jobs (38% of target) have been created or safeguarded.
 - 3) Winning Public Sector Contracts (public sector procurement) -the contract with the consultant has been terminated due to poor performance and the remaining funds returned to CB Ltd.
- CB Ltd funding to the GCP also ends in March 2011.

G) ENVIRONMENTAL SUSTAINABILITY PARTNERSHIP

Following the decision of the 23/11/10 meeting of Cambridgeshire Together the Environmental Sustainability Partnership has ceased to exist.

Source Documents	Location
For Cambridgeshire Together Cambridgeshire's Long Term Vision Cambridgeshire's LAA 2008/2011	Partnerships Team Room 219 Shire Hall Cambridge CB3 0AP
For the Children and Young People's Strategic Partnership - The Big Plan	www.cambridgeshire.gov.uk/cypp
For the Cambridgeshire Care Partnership Section 75 agreements	C/o Lilian Cumic Third Floor, B Wing Castle Court, Shire Hall Cambridge CB3 0AP
Cambridgeshire Horizons Business Plan	Room B311 Castle Court, Shire Hall Cambridge CB3 0AP
Safer and Stronger Strategic Board Minutes December 2010 Community Safety Agreement 2008 -11 Crime and disorder act (amended 2006)	Community Safety Team, Castle Court 2C
Greater Cambridge Partnership Board Papers & Minutes 2009/10 liC Investment Plan	Guy Mills Box No: RES1219 42 Castle Street, Shire Hall Cambridge CB3 0AP
Environmental Sustainability Partnership	Box CC1008 Castle Court, Shire Hall Cambridge CB3 0AP