

**INTEGRATED RESOURCES AND PERFORMANCE REPORT FOR THE PERIOD ENDING
30th NOVEMBER 2012**

To: Cabinet

Date: 15th January 2013

From: Matt Bowmer, Section 151 Officer for Cambridgeshire County Council

Electoral division(s): All

Forward Plan ref: Yes **Key decision:** 2013/003

Purpose: To present financial and performance information to assess progress in delivering the Council's Integrated Plan.

Recommendations: That Cabinet:

- a) Analyses resources and performance information and notes the remedial action currently being taken and considers if any further remedial action is required.
- b) Approves the transfer of £200k from Central Financing to Post 16 Commissioning (see section 3.2).
- c) Acknowledges the agreement between Clay Farm Secondary, which incorporates Coleridge and Parkside Community Colleges, and the Council allowing the school to lead the building procurement process (see section 5.2).

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1. PURPOSE

- 1.1 To present financial and performance information to assess progress in delivering the Council's Integrated Plan.

2. OVERVIEW

- 2.1 The following table provides a snapshot of the Authority's performance to date and forecast performance at year end by value, RAG (Red (R), Amber (A), Green (G)) status and direction of travel (DoT). Information on the Balance Sheet Health is updated quarterly (June, September, December and March).

Area	Measure	End of Month Status		Month DoT (up is improving)	Forecast Year End Status		Year DoT (up is improving)
Revenue Budget	Variance (£m)	+£4.5m	A	↑	-£3.2m	G	↑
Basket Key Performance Indicators	Number at target (%)	42% (5 of 12)	A	↓	–	–	
Capital Programme	Number of projects to budget and time (%)	68% (138 of 204)	A	↓	68% (138 of 204)	A	↓
Balance Sheet Health (September)	Variance of net borrowing activity from plan (£m)	-£42.8m	G	↔	-£24.0m	G	↔

- 2.2 The key issues included in the summary analysis are:

- The overall revenue budget position is showing a forecast year end underspend of -£3.2m (-0.8%). This is a change in the forecast underspend by -£2.3m from last month (mainly due to the saving on the Waste PFI contract, which is temporary whilst it is not fully operational). See section 3.2 for details and proposed actions.
- Key Performance Indicators; there are 12 indicators within the Council's basket, of which 5 are on target. See section 4.1 for details and proposed actions.
- Capital Programme; 138 out of 204 current projects are forecast to be on time and budget at year end. The majority of the projects not to time and budget are as a result

of expenditure rephasing and a number are as a result of changes to total budget, as previously reported. See section 5.2 for details and suggested actions.

- Balance Sheet Health; at the end of quarter two (September), net borrowing was less than originally planned as a result of lower than expected capital expenditure. The Councils cashflow profile will also vary significantly throughout the year as payrolls and payments to suppliers are made and grants and income are received. There were investments of £34.8m at the end of the quarter. Further long-term borrowing is being considered because interest rates are at historic lows. No year end variances are currently forecast. See section 7.2 for details and proposed actions.

3. REVENUE BUDGET, ISSUES AND ACTIONS

3.1 A more detailed analysis of financial performance is included below:

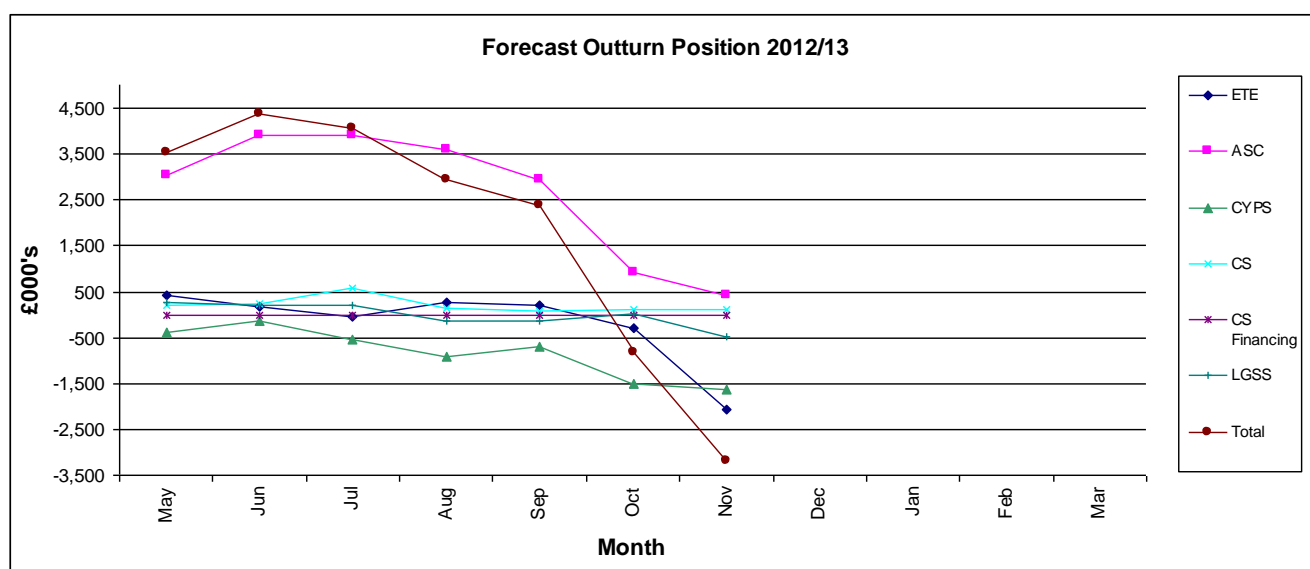
Key to abbreviations

ETE	– Economy, Transport and Environment Services
ASC	– Adult Social Care
CYPS	– Children and Young People's Services
CS	– Corporate Services
LGSS	– Including Local Government Shared Services (LGSS) Managed and LGSS Operational
CS Financing	– Corporate Services Financing
DoT	– Direction of Travel (arrow up means position has improved from last month)

Outturn Variance (Oct) £000	Service	Budget for 2012/13 £000	Current Variance £000	Forecast Outturn (Nov) £000	Forecast Outturn (Nov) %	Overall Status	DoT
-304	ETE ¹	67,193	-1,490	-2,077	-3.1%	G	↑
907	ASC	167,379	8,736	408	0.2%	A	↑
-1,520	CYPS	108,763	-2,355	-1,620	-1.5%	G	↑
110	Corporate Services	14,454	-510	107	0.7%	A	↑
10	LGSS Cambridge Office ²	22,674	405	-481	-2.1%	G	↑
0	CS Financing	33,527	-77	0	0.0%	G	↔
-917	Total Service Spending	413,883	4,715	-3,663	-0.9%	G	↑
-16	Financing Items	-11,530	-194	-16	0.1%	G	↔
-933	Total Spending 2012/13	402,354	4,521	-3,679	-0.9%	G	↑

¹ ETE includes the Waste PFI Contract, where specific arrangements for under/overspends exist. Excluding this the underlying forecast outturn position for ETE is -£356k underspend.

² LGSS Cambridge Office incorporates both LGSS operational services and budgets managed on behalf of CCC. Any year end deficit/surplus on the operational budgets is subject to a sharing arrangement with NCC and therefore will be considered in the first instance at the LGSS Joint Committee. Excluding the underlying forecast outturn relating to LGSS operational services, the position for LGSS managed budgets is -£46k underspend.



3.2 Key exceptions and emerging issues are identified below.

Service	Key Exceptions	Impacts and Actions
ETE	<p>A total Service underspend of -£356k (-1%) is forecast at year end. This is a change from last month where an underspend of -£304k was forecast.</p> <p>Waste Disposal including PFI: -£1,721k underspend (-6%) forecast at year end.</p> <p>Road Safety: -£436k underspend (-28%) forecast at year end – as reported in October.</p> <p>Concessionary Fares: £563k overspend (11%) forecast at year end – as reported in June.</p> <p>See the ETE Finance and Performance Report for details of individual variances (link provided in section 9.1).</p>	<p>There remains a major mechanical problem at the MBT plant at Waterbeach. Engineers are currently on site, investigating what has happened, but at present we do not have a timescale for rectification.</p> <p>We have a robust contract in place with AmeyCespa to ensure that, should situations like this occur, the service delivered to the communities of Cambridgeshire is protected. This protection afforded by the contract has resulted in a significant financial saving to the Council since the breakdown in September.</p>
ASC	<p>A total Service overspend of £408k (0.02%) is forecast at year end. This is a decrease in the forecast overspend by -£499k from last month.</p> <p>Older People: £4.8m overspend (7%) is forecast at year end – as first reported in May, with an update being provided last month.</p>	

Service	Key Exceptions	Impacts and Actions
	<p>Director of Strategy & Commissioning: -£3.6m underspend (-52%) is forecast at year end – as reported in October.</p> <p>Providers – in house services: £1.2m overspend (25%) is forecast at year end – as first reported in May, with an update being provided in August.</p> <p>Quality & Transformation: -£800k underspend (-23%) is forecast at year end – as reported in May.</p> <p>There are no new exceptions to report this month.</p> <p>See the ASC Finance and Performance Report for details of individual variances (link provided in section 9.1).</p>	
CYPS	<p>A total Service underspend of -£1.6m (-1.5%) is forecast at year end. This is a change from last month where an underspend of -£1.5m was forecast.</p> <p>LAC / SEN Placements: -£889k underspend (-3.4%) is forecast at year end – as first reported in August.</p> <p>Home to School Transport – Mainstream: -£900k underspend (-8.6%) – as first signalled in May.</p>	<p>Cabinet approval is requested for a one-off virement of £200k from Central Financing to Post 16 Commissioning. It is proposed to apply this funding to work with local employers to support young people into jobs with training, including PRU leavers, Young Offenders, Looked After Children/Care Leavers, teenage parents and learners with Learning Difficulties and Disabilities (LDD). The virement of £200k has been assumed in the outturn figures reported in this report.</p>

Service	Key Exceptions	Impacts and Actions
	<p>There are no new exceptions to report this month.</p> <p>See the CYPs Finance and Performance Report for details of individual variances (link provided in section 9.1).</p>	
CS	<p>A total overspend of £107k (0.1%) is forecast at year end. This is a decrease in the forecast overspend by -£3k from last month.</p> <p>Corporate Director: £402k overspend (300%) is forecast at year end, as reported in August.</p> <p>There are no new exceptions to report this month.</p> <p>See the CS and LGSS Cambridge Office Finance & Performance report for details of individual variances (link provided in section 9.1).</p>	
LGSS Cambridge Office	<p><u>Operational</u></p> <p>A total underspend of -£435k (-3%) is forecast at year end. This is a change from last month where an overspend of £60k was forecast.</p> <p><u>Managed</u></p> <p>A total underspend of -£46k (-0.04%) is forecast at year end. This is a decrease in the forecast underspend by £4k from last month.</p> <p>There are no new exceptions to report this month.</p>	

Service	Key Exceptions	Impacts and Actions
	See the CS and LGSS Cambridge Office Finance & Performance report for details of individual variances (link provided in section 9.1).	
CS Financing	<p>A balanced budget is forecast at year end.</p> <p>There are no new exceptions to report this month.</p> <p>See the CS and LGSS Cambridge Office Finance & Performance report for details of individual variances (link provided in section 9.1).</p>	

Note: material variances are considered to be in excess of either +/- 0.5% of the Service's overall net budget plus grants or +/- 0.1% of the Council's net budget plus grants (£402k), whichever is the greater.

Service	Emerging Issues	Impacts and Actions
ETE	None	
ASC	None	
CYPS	None	
CS	None	
LGSS Cambridge Office	None	
CS Financing	None	

4. PERFORMANCE TARGETS, ISSUES AND ACTIONS

4.1 Performance Indicators are shown below:

Corporate priority	Indicator	Portfolio Lead	Service	Frequency	What is good?	Date	Unit	Actual	Target	Status	Direction of travel (up is good, down is bad)
Developing our economy	Percentage of Cambridgeshire residents aged 16 - 64 in employment ¹	Cllr Shuter	ETE	Quarterly	High	30/06/2012	%	72.5	72.5	Green	Down
	The proportion of 16 - 19 year olds in education, employment or training	Cllr Brown	CYPS	Monthly	High	31/08/2012	%	92.4	92.8	Amber	Down
	The number of people starting as apprentices	Cllr Harty	ETE	Quarterly	High	31/07/2012	Number	4050	2100	Green	n/a
	The number of people completing courses to directly improve their chances of employment ²	Cllr Harty	ETE	Quarterly	High	30/11/2012	Number	6,646	15,620	Amber	n/a
Helping people live independent and healthy lives	The proportion of people using social care services who have chosen how their support is provided ³	Cllr Curtis	ASC	Monthly	High	30/11/2012	%	72.6	80	Amber	n/a
	The proportion of people living in Cambridgeshire who actively use a library service	Cllr Harty	CST	Monthly	High	30/11/2012	%	23.57	25	Amber	Down
Supporting vulnerable people	The number of looked after children per 10,000 children	Cllr Brown	CYPS	Monthly	Low	31/10/2012	Rate per 10,000 children	36.7	37.9	Green	Down
	The proportion of plans for children and young people who need additional support that are successful	Cllr Brown	CYPS	Monthly	High	31/10/2012	%	77.3	80	Amber	Down
	The proportion of people referred to the Independent Domestic Violence Adviser service who engage with the service ⁴	Cllr McGuire	CYPS	Quarterly	High	30/09/2012	%	84	64	Green	Down

How we run the business	The ratio of desks to staff in corporate offices	Cllr Count	LGSS Finance / CST	Quarterly	Low	30/09/2012	Ratio	1.03	0.9	Red	Down
	The average number of days lost to sickness per full-time equivalent staff member	Cllr Count	LGSS HR	Quarterly	Low	30/09/2012	Days	7.56	7.8	Green	n/a
	The proportion of customer complaints received in the month before last that were responded to within minimum response times	Cllr McGuire	CST	Monthly	High	31/10/2012	%	71.4	90	Red	Down

¹ Target set by the ETE Management Team.

² This is the number of learners taking courses. Completion will not be recorded until the end of the academic year. The target is end of year.

³ Close to target, although this is potentially a false position as the denominator will increase significantly throughout the year following the assessment of new clients, and the review/reassessment of existing carers.

⁴ This indicator replaces the previous indicator, which measured percentage of referrals that are repeats. This change has been brought about to reflect the difficulties in monitoring a service for which the thresholds of referral are flexible. Research shows that victims of domestic violence who are engaged with an IDVA service are less likely to remain victims of violence. Cambridgeshire is participating in a national research programme examining the effectiveness of the IDVA approach.

4.2 Key exceptions and emerging issues are identified below.

Exceptions:

- The ratio of desks to staff in corporate offices

The actual ratio (in September) is 1.03 desks per person. Although buildings have been closed, staff numbers are also reducing.

We have just closed Park House and there are some projects underway to close buildings in early 2013 which will improve the ratio. The Task and Finish Group are assessing options for closing more buildings to meet the target. The Group is currently assessing a programme to close around 18 buildings over 5 years. This option will not achieve the financial savings required or meet the target ratio, so the group will have to consider some more radical options.

The target is set at 0.9 for the remainder of 2012/13 but will be set at 0.7 in 2013/14.

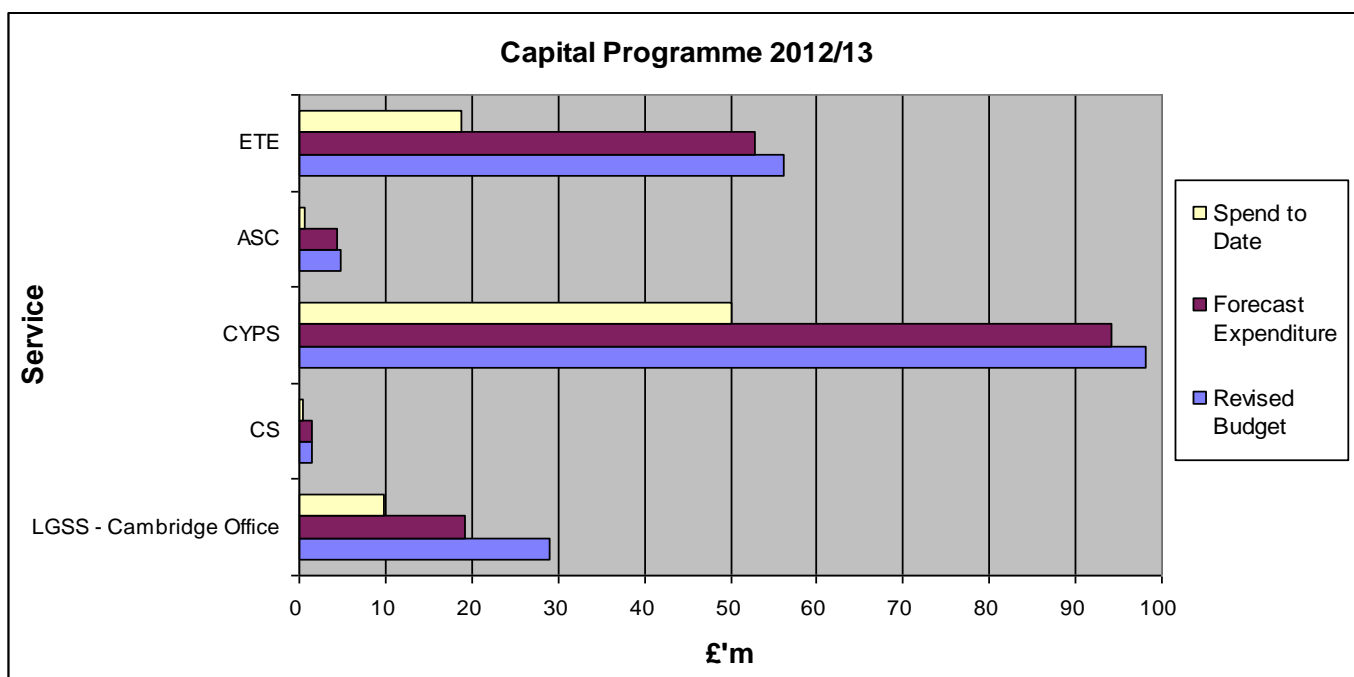
- The proportion of customer complaints received in the month before last that were responded to within minimum response times

Out of 63 complaints recorded during October, 18 failed to meet the target of responding within 10 days. Of those, 12 have since been completed (as at 3rd Dec) leaving 6 cases still outstanding, all of which are being dealt with by a named officer.

5. CAPITAL PROGRAMME, ISSUES AND ACTIONS

5.1 A summary of capital performance by service is shown below:

Service	No. of Programmes	No. on Budget	No. on Time	Target end of November	Actual end of November
ETE	76	55	59	50 schemes to budget and time	50 schemes to budget and time
ASC	13	11	11	11 schemes to budget and time	11 schemes to budget and time
CYPS	76	52	73	48 schemes to budget and time	48 schemes to budget and time
CS	15	12	10	10 schemes to budget and time	10 schemes to budget and time
LGSS – Cambridge Office	24	22	19	19 schemes to budget and time	19 schemes to budget and time



Note: The 'Revised Budget' incorporates any changes in the funding available to what was originally budgeted.

5.2 A more detailed analysis of key exceptions and emerging issues by programme for individual schemes of £0.5m or greater are identified below:

Service	Key Exceptions	Impacts and Actions
ETE	<p>ETE's capital programme is currently reporting a year end underspend of -£3.4m (-6.1%).</p> <p>The following schemes have been identified as a material exception:</p> <p>Infrastructure Management & Operations (Local Infrastructure and Street Management): -£1.4m underspend (-8.2%) forecast at year end – as reported in August, with an update provided last month.</p> <p>Infrastructure Management & Operations (Waste): -£2.0m underspend (-88.6%) forecast at year end – as reported in May.</p>	<p>The forecast underspend has increased by -£0.4m this month, which reflects the latest schedule of works to be completed in 12/13. This does not represent a decrease in overall scheme costs.</p>

	<p>There are no new exceptions to report this month.</p> <p>See the ETE Finance and Performance Report for details of individual variances (link provided in section 9.1).</p>	
ASC	<p>ASC's capital programme is currently reporting a year end underspend of -£0.4m (-8.1%).</p> <p>No schemes have been identified as having material exceptions.</p> <p>See the ASC Finance and Performance Report for details of individual variances (link provided in section 9.1).</p>	
CYPS	<p>CYPS' capital programme is currently reporting a year end underspend of -£3.9m (-3.9%).</p> <p>The following schemes have been identified as material exceptions:</p> <p>Primary Schools – New Communities: -£6.5m underspend (-50.9%) forecast at year end – as reported in June.</p> <p>Primary Schools – Demographic Pressures: £0.4m overspend (1.9%) forecast at year end – as first reported in June.</p>	<p>The forecast underspend has increased by -£390k this month. This is due to a delay in spend and does not represent a decrease in scheme costs.</p> <p>The previously reported overspend of £1.6m has reduced to £0.4m this month. This is mainly due to delays with the Soham third primary school scheme, which has had a UXO Survey that revealed a number of site anomalies which need to be investigated before any further work can be undertaken.</p>

	<p>Secondary Schools – New Communities: £0.7m overspend (160.7%) is forecast at year end – as reported in June.</p> <p>Secondary Schools – Demographic Pressures: -£1.0m underspend (-5.6%) forecast at year end – as reported in June.</p> <p>Condition, Maintenance and Suitability: £1.4m overspend (18.5%) forecast at year end – as reported in June.</p> <p>Temporary Accommodation: £1m overspend (192.8%) forecast at year end – as reported in June.</p> <p>See the CYPS Finance and Performance Report for details of individual variances (link provided in section 9.1).</p>	<p>This represents a delay in spend and not a reduction in scheme costs.</p> <p>The forecast overspend has increased by £410k this month.</p> <p>The forecast overspend has increased by £164k this month.</p>
CS	<p>CS' capital programme is currently reporting a year end underspend of -£115k (-7.4%).</p> <p>There are no exceptions to report this month.</p> <p>See the CS & LGSS Cambridge Office Finance and Performance Report for details of individual variances (link provided in section 9.1).</p>	

<p>LGSS – Cambridge Office</p>	<p>LGSS- Cambridge Office capital programme is currently reporting a year end underspend of -£9.7m (-33.6%).</p> <p>The following schemes have been identified as material exceptions:</p> <p>BUPA Shire Hall Campus 2: -£8.6m underspend (-98.3%) forecast at year end – as reported in June.</p> <p>BUPA Community Hubs: -£0.9m underspend (-94.7%) forecast at year end – as reported in June.</p> <p>BUPA CoWA: £2.1m overspend (77%) forecast at year end – as first reported in June, with an update provided in August.</p> <p>BUPA – Other Projects: -£0.7m underspend (-67.4%) forecast at year end – as reported in September.</p> <p>See the CS & LGSS Cambridge Office Finance and Performance Report for details of individual variances (link provided in section 9.1).</p>	
<p>Secondary Schools New Communities (CYPS) Clay Farm Secondary (CCEFT), which incorporates Coleridge and Parkside Community Colleges, has reached agreement with the Council to lead the building procurement process. In this instance, there will be a legal agreement between the County Council and CCEFT which allows funds to be transferred to CCEFT, on the basis of terms and conditions which prescribe the obligations, responsibilities and controls, and the management of risk. However, the recipient of the S106 benefit and obligations is still the County Council which, therefore,</p>		

maintains ultimate responsibility for the delivery of the school.

Funding transfers to date have been treated under 'Letters of Intent' pending completion of the Agreement.

This Legal Agreement is nearing the point of completion. Treatment of VAT has been complex and has required CCEFT to become VAT registered. The land for the school site will need to be transferred in advance of the S106 trigger (450th dwelling) because the pace of house building will not meet the timescales for the new school opening. Transfer in advance of the trigger can only be secured under negotiation with the Developer. A planning application is due to be submitted in January 2013 in order to ensure the school is constructed and open for September 2015.

Service	Emerging Scheme Issues	Impacts and Actions
ETE	None	
ASC	None	
CYPS	<p>Pressures on the Condition, Maintenance and Suitability budget</p> <p>CYPS have emerging urgent Basic Need schemes for approval from 2013/14.</p> <p>See the CYPS Finance and Performance Report for further details (link provided in section 9.1).</p>	<p>The in-year overspend will need to be addressed during the Budget Planning process by reducing spend in future years to bring it in line with the available budget.</p> <p>CYPS will be requesting approval and funding as part of the Business Planning demography proposals but will need to give an indication to the relevant schools in year that the schemes will be planned to respond to the urgent need.</p>
CS	None	
LGSS – Cambridge Office	None	

5.3 A breakdown of the changes to funding has been identified in the table below:

Funding Source	IPP Budget £m	Rolled Forward Funding £m	Revised Phasing £m	Additional/ Reduction in Funding £m	Revised Budget £m
DfT Grant	14.8	0.0	0.0	0.0	14.8
Capital Maintenance Grant	7.5	0.0	0.0	0.0	7.5
Basic Need Grant	23.3	0.0	0.0	12.5	35.8
Devolved Formula Capital	1.3	3.7	0.0	0.0	5.0
Other Grants	22.0	6.0	6.3	0.6	34.9
S106 Contributions	19.6	0.0	-7.5	6.7	18.8
Other Contributions	1.8	0.1	0.0	6.4	8.3
Capital Receipts	7.9	0.1	0.0	0.0	8.0
Prudential Borrowing	48.2	12.7	0.1	-4.5	56.6
Total	146.5	22.6	-1.1	21.7	189.7

5.4 Key funding changes (of greater than £0.5m) and emerging issues are identified below:

Funding	Service	Amount (m)	Reason for Change and Actions Required
Rolled Forward Funding	All services	£22.6	Slippage and re-phasing of the 11/12 programme – as reported in May.
Revised Phasing (Other Grants)	CYPS	£6.3	Building Schools for the Future (BSF) funding – as first reported in May, with an update provided in September.
Revised Phasing (S106 Contributions)	CYPS	-£7.5	Relating to the NIAB (National Institute of Agricultural Botany) development – as first reported in June, with an update provided last month.
Additional / Reduction in Funding (Basic Need)	CYPS	£12.5	Relating to additional Department for Education (DfE) funding – as reported in July.

Additional / Reduction in Funding (Prudential Borrowing)	CYPS	-£4.5	Relating to additional DfE funding (used to reduce Prudential Borrowing) – as first reported in July, with an update provided last month.
Additional / Reduction in Funding (Other Grants)	ASC	-£1.2	Transformation Initiatives funding – as reported in May.
Additional / Reduction in Funding (Other Grants)	ETE	£0.6	Sustainable Transport Funding – as reported in June.
Additional / Reduction in Funding (Other Grants)	ETE	£0.5	Better Bus Area Funding – as reported in June.
Additional / Reduction in Funding (S106 Contributions)	ETE	£6.7	As reported in June.
Additional / Reduction in Funding (Other Contributions)	ETE	£3.5	Growing Places funding – as reported in June.
Additional / Reduction in Funding (Other Contributions)	ETE	£2.2	Department for Transport (DfT) funding – as reported in June.

Service	Emerging Funding Issues	Impacts and Actions
ETE	None	
ASC	None	
CYPS	It has been announced that the County Council has been awarded Priority Build programme funding for Manor Community College, which is yet to be incorporated into the capital programme figures.	The funding will be incorporated into the capital programme once the allocation has been announced.

Service	Emerging Funding Issues	Impacts and Actions
CS	None	
LGSS – Cambridge Office	None	

6. GRANT ALLOCATIONS FOR 2012/13

- 6.1 Where there has been a material change in 2012/13 grant allocations to what was budgeted in the Integrated Plan (IP) i.e. +/- £160k, these will require SMT and Cabinet/SMT discussion in order to gain a clear and preferred view of how this addition/shortfall in funding should be treated. The agreed approach for each grant will then be presented to Cabinet for approval.
- 6.2 The grants below are deemed to be non-material changes and are for information purposes only:

Drug Intervention Programme Maintenance Grant

An indicative figure of £343,990 was budgeted for this grant within the IP. However, Cambridgeshire's actual allocation for 12/13 is £333,901, so a reduction of £10,089. This shortfall will therefore be met from corporate reserves.

7. BALANCE SHEET, ISSUES AND ACTIONS

- 7.1 A more detailed analysis of balance sheet health issues is included below:

Measure	Target end of November	Actual end of November
Net borrowing activity from plan, £m	£370.1m (Sep)	£327.3m (Sep)
Level of debt outstanding (owed to the council) – 4-6 months, £m	£0.4m	£0.4m
Level of debt outstanding (owed to the council) – >6 months, £m	£1.0m	£1.1m
Invoices paid by due date (or sooner), %	95%	98.8%

- 7.2 Key exceptions and emerging issues are identified below:

Key exceptions	Impacts and actions
Less borrowing activity than planned, as a result of lower than expected capital expenditure. Net borrowing target	<p>Long term PWLB interest rates remained flat over the period although there was significant volatility during the quarter.</p> <p>Interest rates continue to be monitored closely and a pragmatic approach to borrowing is adopted. Further information can be</p>

(September) was £370.1m. The actual figure was £327.3m.	found in the Treasury Management Quarter 2 Report.
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Emerging issues	Impacts and actions
None	

8. EXTERNAL AND CONTEXTUAL ISSUES

- 8.1 On 5th December 2012 the Chancellor of the Exchequer, George Osborne, delivered his Autumn Statement to the House of Commons.

The Statement provided an update on the Government's plans for the economy based on the latest forecasts from the Office for Budget Responsibility. The overview was high level and the exact impact on Cambridgeshire is not yet known. This detail will be forthcoming when the draft Local Government Finance Settlement is announced in the week commencing 19th December. Further detail regarding this will therefore be included in the next month's report.

- 8.2 An initial assessment of these issues is set out below.

Key issues	Impacts and actions
<p>Local Government Departmental Expenditure Limit (DEL): protected from 1% cut applied to other Departments in 2013/14, but 2% (£445m) cut applied in 2014/15.</p> <p>DEL and other savings from the welfare budget will be used to fund £5.5bn of new capital expenditure.</p> <p>Council Tax Freeze Grant – as announced in October 2012, the Government will set aside £450m to fund a council tax freeze grant in 2013/14 and 2014/15 for those authorities which freeze or reduce their council tax in 2013/14.</p> <p>The Government will provide an additional £333m for essential maintenance of the national and local road network. The split in funding between the Highways Agency and local authorities is not yet known.</p> <p>The Government will support local authorities that wish to create a combined authority or implement other forms of collaboration.</p>	<p>All announcements to be reviewed as part of the business planning process.</p>

9. FURTHER INFORMATION

- 9.1 Members requiring further information on issues raised in this report may wish to access the reporting and drill down facilities in CORVU (for performance issues) and the Oracle e-Business Suite for finance issues, or follow the links below:

CYPS Finance and Performance Report	http://camweb.ccc.cambridgeshire.gov.uk/lgs/s/finance/financeandperformance/cyps_finance_team.htm
ASC Finance and Performance Report	http://camweb.ccc.cambridgeshire.gov.uk/lgs/s/finance/financeandperformance/eteasccslgssfinance/asc_finance_reports.htm
ETE Finance and Performance Report	http://camweb.ccc.cambridgeshire.gov.uk/lgs/s/finance/financeandperformance/eteasccslgssfinance/ete_finance_reports.htm
CS Finance and Performance Report	http://camweb.ccc.cambridgeshire.gov.uk/lgs/s/finance/financeandperformance/eteasccslgssfinance/cs_and_lgss_finance_reports.htm

10. IMPLICATIONS

10.1 Resources and Performance:

This report provides the latest resources and performance information for the Council and so has a direct impact.

10.2 Statutory, Legal and Risk:

There are no significant statutory, legal and risk implications.

10.3 Equality and Diversity:

There are no significant equality and diversity implications.

10.4 Engagement and Consultation:

No public engagement or consultation is required for the purpose of this report.

SOURCE DOCUMENTS:

ETE Budgetary Control Report (November)	Room 301,
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ASC Budgetary Control Report (November) CYPS Budgetary Control Report (November) CS and LGSS Cambridge Office Budgetary Control Report (November) Performance Management Report & Corporate Scorecard (November) Capital Monitoring Report (November) Aged Debt per Directorate – as at 30 th November 2012	Shire Hall, Cambridge
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