

QUARTERLY UPDATE REPORT ON KEY PARTNERSHIPS**To: Cabinet****Date: 27th April 2010****From: Chief Executive****Electoral division(s): All****Forward Plan ref: Not applicable** **Key decision: No**

Purpose: In order to update Cabinet and enhance accountability of the activities of key strategic partnerships it has been agreed that a quarterly report should be produced. This paper provides the latest quarterly update report on the following six partnerships:

- A) Cambridgeshire Together (pages 2-4)
- B) Cambridge Children's Trust (pages 4-6)
- C) Cambridgeshire Care Partnership (pages 6-7)
- D) Cambridgeshire Horizons (pages 7-8)
- E) Safer and Stronger Thematic Partnership (formerly Community Safety Strategic Partnership) (8-10)
- F) Greater Cambridge Partnership (pages 10-14)
- G) Environmental Sustainability Partnership (14-16)

Recommendation: Cabinet is asked to note the content of the report.

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A) CAMBRIDGESHIRE TOGETHER

1. BACKGROUND

- 1.1 Cambridgeshire Together is the strategic overarching partnership board overseeing the successful delivery of Cambridgeshire's Local Area Agreement (LAA). The group has been focusing on delivery of LAA outcomes and partnership development.
- 1.2 Cambridgeshire Together is responsible for the following:
- consulting widely on the vision for a sustainable Cambridgeshire and developing the countywide Cambridgeshire Sustainable Community Strategy.
 - ensuring consistency between the countywide and district-area sustainable community strategies, and the strategies of the countywide and district-area thematic partnerships.
 - developing the LAA as the 'delivery plan' for the sustainable community strategy.
 - providing the leadership required to achieve delivery of the LAA having regard to Community Strategies and Plans and other jointly agreed strategies.
 - improving partnership working and being open to new ideas that will lead to continuous improvement.
 - ensuring cross-cutting themes are explored and developed so that the full potential of the LAA can be realised.
 - overseeing the aligning – and pooling where appropriate – of resources to tackle priorities in the most cost-effective way for the communities it serves.
 - overseeing the effective use and management of resources.

- demonstrating flexibility and taking account of the needs of different partners, different communities of interest and different localities.
- maintaining clarity as to where responsibility and accountability lie and identifying and addressing areas of underperformance.
- playing a central role in performance review and management to ensure priorities are being delivered.
- responding to Government reviews of the LAA.

1.3 Members of Cambridgeshire Together will do this by:

- ensuring the bodies they represent sign up to the guidelines put forward in these governing principles.
- acting as a link to their organisation and (where appropriate) the Local Strategic Partnership link on all LAA issues.
- representing the views of the respective organisation or partnership and undertaking decisions within appropriate frameworks.
- offering constructive challenge to matters arising at meetings.
- focusing on the service user.
- promoting partnership working within their own organisation where appropriate.
- striving to achieve consensus through a flexible partnership approach.

SUMMARY OF ACTIVITY

Local Area Agreement Refresh

1.4 The Secretary of State for Communities and Local Government has approved Cambridgeshire's submission of the revised Local Area Agreement.

1.5 Compared to 2009, the changes to the LAA for 2010 this year are significantly less, with the most important changes being to those targets relating to employment and growth as these were the most affected by the economic downturn.

1.6 Targets for housing development have been reviewed and resubmitted to government taking account of the impact of the economic downturn on partners' ability to deliver stretch targets on growth. Specific indicators affected are NI 154 (net additional homes provided) and 155 (number of affordable homes delivered). In addition, targets relating to economic prosperity, NI 152 (Working age people on out of work benefits) and NI 171 (New business registration) have also been refreshed.

Future Jobs Fund

1.7 At the end of December 2009 it was announced that the Cambridgeshire Together bid to the Future Jobs Fund had been successful.

1.8 A grant of up to £1.5 million was awarded by the Department for Work and Pensions for the creation of 237 temporary jobs primarily aimed at young people but also available for some unemployed adults aged 25 and over who live in unemployment "hotspots".

1.9 Young people have been particularly affected by the current recession and the Cambridgeshire Together Future Jobs Fund programme aims to help participants gain skills, experience and confidence to help them make a

successful transition into sustainable employment, by providing a paid experience of work, employability training and exit support.

- 1.10 Jobs have been created in a wide variety of areas including community development, leisure and tourism, health, administration and conservation. The jobs, each lasting a minimum of 6 months and providing 25 hours a week are also expected to demonstrate some community benefit. Many of the organisations represented on the Cambridgeshire Together Board are actively participating in the programme.
- 1.11 The programme is on target to meet its delivery profile of 26 job starts in March and a further 80 job starts in April. By the week ending the 12 March 85 job vacancies have been released to Jobcentre Plus.
- 1.12 The Nextstep Adult Guidance team is co-ordinating the programme which is accountable to the Economic Prosperity Adult Learning and Skills Board.

B) CAMBRIDGESHIRE CHILDREN'S TRUST
(FORMERLY REPORTED UNDER CHILDREN AND YOUNG PEOPLE'S
STRATEGIC PARTNERSHIP AND THE CHILDREN AND YOUNG PEOPLE
STEERING GROUP)

- 2.1 During 2009, work has been undertaken to develop a Children's Trust in Cambridgeshire in order to meet both the requirements of Cambridgeshire Together and new government legislation on Children's Trusts contained within the Apprenticeships, Skills, Children and Learning Act. The Trust has been based upon the successful Children and Young People's Strategic Partnership (CYPSP) which was been in place since 2002. Partners agreed to decommission the CYPSP in September and the first meetings of the Trust Board and Executive were held in November and December. Partners involved in this development have included: district, city and county councils, police, fire and rescue, health providers and the primary care trust, probation service, Jobcentre Plus, Learning and Skills Council, and representatives from schools, colleges, the voluntary and community sector and the Local Safeguarding Children Board (LSCB).
- 2.2 The Children's Trust Board takes responsibility for the strategic commissioning of services for children and young people in Cambridgeshire in order to improve outcomes. It is not a separate organisation and each partner retains its own functions and responsibilities, though all can through the Trust pool budgets or share other resources if so determined. Through the new legislation, responsibility for developing, publishing, implementing and reviewing the Children and Young People's Plan passes from the local authority alone to the Children's Trust Board.
- 2.3 The Board will meet at least 3 times a year and will set the strategic direction of the Trust. It will be supported by the Trust Executive who will be responsible for implementing the strategy. Work that the Trust has a strategic interest in, for example the development of the 14-19 curriculum, implementation of Children's Centres, will be coordinated through the 5 Every Child Matters Outcome areas (be healthy, stay safe, enjoy and achieve,

make a positive contribution, achieve economic well being) and an integrated practices group coordinating for example the workforce strategy, joint planning commissioning arrangements, information sharing. The development of the Trust in Cambridgeshire has been commended as an example of good practice by the Children's Services Adviser for Government Office.

- 2.4 Cambridgeshire County Council is represented on the Trust Board through the Lead Member for Children and the opposition Spokesmen. The Board is chaired by the Lead Member for Children and supported by the Executive Director Children and Young People's Services. Safeguarding is of high importance to the Trust Board and the Independent Chair of the LSCB, sits on the Trust Board in her capacity to both support and challenge the work of the Trust.

SUMMARY OF ACTIVITY

- 2.5 Since the last report to Cabinet, the Children's Trust Board met on 22 February.

- 2.6 Work during this quarter has focused on;

- Delivery of the Big Plan 2 and Children's Workforce Strategy. This work will continue through the Spring with a full review of progress in March/April. This review will meet Ofsted requirements and form part of the Comprehensive Area Assessment for Cambridgeshire.
- Safeguarding: as reported previously, arrangements to safeguard children and young people are of particular importance, and the Trust and LSCB have worked to develop a strong relationship of support and challenge. Following the recent Ofsted inspection of Safeguarding and Services for Looked After Children, the Trust Board has considered and agreed the partnership work needed to respond to the recommendations made in Ofsted's report.
- Financial planning: the Trust Executive has begun a programme of work to share the savings proposals of each organisation with a view to rationalise work in a complementary way and consistent with the work underway through Making Cambridgeshire Count (MCC). The Board highlighted the need for joint initiatives developed through MCC for children, young people and families to be led by the Children's Trust.

- 2.7 The Trust Board identified and agreed an ambitious work plan focused on delivery of Big Plan 2 and the Workforce Strategy, ensuring sound arrangements are in place to support the Trust to deliver, and improving integrated service delivery to children, young people and families which will include:

- Further development of Children's Centres to ensure integrated services are fully in place
- Implementation of the Healthy Child Programme 0-19
- Provision of a multi-agency Families Information Service
- Further development and implementation of CAF and lead professional roles

- Collective activity to improve recruitment and retention of staff in specific geographic areas and in specific roles
- Development of a protocol and practice between district and county council for homeless 16-17 year olds.

2.8 The Trust Board received an interactive briefing on the Common Assessment Framework (a key means of delivering frontline services to children and young people that are integrated and meet their needs) which supported them in their discussions on the review and use of CAF and enabled the Board to set the future strategic direction for this important practice.

C) CAMBRIDGESHIRE CARE PARTNERSHIP

3. BACKGROUND

- 3.1 Cambridgeshire Care Partnership (CCP) brings together members of the Council and non-executive members of Cambridgeshire Primary Care Trust (PCT) now called NHS Cambridgeshire, supported by senior officers, to provide the governance for the Section 75 agreements (formerly known as Section 31 agreements) and to recommend the joint strategic direction and commissioning strategies for adults and older people to Cabinet and the PCT Board.
- 3.2 The membership of CCP underwent significant change in membership following the creation of the single PCT and the new relationship has developed positively, with an ongoing commitment to working closely in partnership to deliver good quality services for the people of Cambridgeshire.

SUMMARY OF ACTIVITY

- 3.4 The meeting on 18th February 2010 considered the finance and performance reports for the third quarter period (i.e. end of December) for older people and occupational therapy, people with learning disabilities, the integrated community equipment services (ICES), and adults of working age with mental health needs. It was noted that the pooled budget for ICES was forecast to underspend by approximately £100k by the end of the year.
- 3.5 Performance against formal National Indicators was generally progressing well, with all teams focused on targets to deliver for the end of the year and explanations, and mitigating actions, were provided where targets were identified as not likely to be met.
- 3.6 Financial pressures as previously reported had been identified in the pooled budgets for:
- **learning disabilities** which was showing a marked reduction in overspend compared to the position reported to the November Care Partnership meeting, with actions continuing to be taken to achieve a balanced budget at the end of the year. Efforts were being made to reduce the use of agency staff to cover vacancies; the level of whole-time-equivalent staffing was being examined in relation to the budget available and current placement costs were being renegotiated, including costs of

out of County placements, though the full benefit of these renegotiations would not be apparent until 2010-11.

- **the Older People's and Occupational Therapy Services Budget** - at the end of month 7 (January 2010) it was reported that the forecast outturn position for the end of the year was an estimated overspend of £4.976M in excess of the overall budget of £99.7M. The Care Partnership noted that the reported trend of increasing costs would have given rise to a forecast overspend of between £5.5m and £5.8M but such a rise had been curtailed. Work was ongoing to implement the Action Plan but it was recognised that savings achieved would be partly offset by any additional costs above £5m. Many of the actions in the Plan would achieve greater savings in 2010-11 as they required more time for them to take effect and as a result, there was little scope for undertaking more measures in the current year.
- The Chairman Maureen Donnelly again requested that at a minimum the Activity / Budget update reports and progress against the Action Plan needed to be made available on a monthly basis for both herself and the vice-chairman, Cllr Yeulett.

- 3.6 The Care Partnership welcomed a report on the Summary Report of the 2008/09 Annual Performance Assessment for Adult Social Care Services by the Care Quality Commission (CQC), and on the detail of the work to be undertaken to address the areas for improvement set out in the Summary Report. The overall judgement had been that the County Council was performing well, with only Outcome 4 (increased choice and control) rated adequate. The CQC's judgement of Adult Social Care Services had been based on various sources of information, including a self-assessment and an Annual Review Meeting the possible judgements by the CQC were in a range poor - adequate - well – excellent. The Chairman was joined by other Care Partnership members in congratulating officers on achieving an overall judgement of performing well for the County Council's Adult social care services.

D) CAMBRIDGESHIRE HORIZONS

4. BACKGROUND

- 4.1 Cambridgeshire Horizons is a not for profit limited company that was formed by the Cambridgeshire Local Authorities and other partners in order to help deliver the Government's growth agenda. The growth agenda involves the delivery of over 50,000 houses and associated infrastructure by 2016.
- 4.2 Cambridgeshire Horizons operates through a Board, which consists of representatives from all of the member organisations, as well as including a range of other interested parties. The County Council's representative is Councillor Jill Tuck, Leader of the Council.

SUMMARY OF ACTIVITY

- 4.3 During the period since the last report to Cabinet in January a range of

activities have been undertaken by Horizons and partners including:

- a) **Cambridge Southern Fringe** - The Clay Farm development was the subject of an appeal by the developer last year. Horizons, the County and City Councils worked together in defending the appeal which was dismissed by the Secretary of State, thus maintaining the 40% affordable housing provision. Discussions are now ongoing with the developer as to how to progress the development.
- b) **Northstowe** – A bid recently submitted to Communities and Local Government for funding under the eco towns programme has been accepted. This will provide £1.5m for projects focused around sustainability. Northstowe is still being considered as one of the second wave eco towns.
- c) **Cambridge East** – the Councils and Horizons have held talks with Marshall and Government to move forward the issue of a relocation site for the activities of the company. A clear option for a relocation site is still to be determined.
- d) **Project and programme management** – Horizons and partners have been working closely to manage work in relation to the major new developments. Close working continues with other agencies and the developers, particularly in relation to Cambridge East and Cambridge North West in seeking to increase the pace of housing delivery.

- 4.4 In addition to the points above, a wide range of other activities have been undertaken in support of the growth agenda. Work to embed the Quality Charter has continued and a range of studies looking at arts, sport and faith provision are being rolled out.

E) SAFER AND STRONGER THEMATIC PARTNERSHIP

5. BACKGROUND

- 5.1 Following the partnership review, conducted by Gordon Jeyes on behalf of the LAARG in January 2009 a new thematic partnership was formed bringing together responsibilities for developing “safer communities” and “stronger communities”. As a result of this proposal a number of Officers across the partnership worked to bring together the various duties and responsibilities. It was agreed to base the new partnership on the former Community Safety Strategic Board which had been in existence for two years and was a requirement of the Crime and Disorder Act 1998. The work to set up the new partnership has initially focused on identifying the groups currently in existence and trying to minimize the introduction of any new partnerships. However, it is worth acknowledging at this stage that the structure under this theme could be seen as quite bureaucratic and complicated. Further work on rationalising the partnership will be taken forward in the future. However the first step was to amend the existing structures. The County Council portfolio holder chairs the Board (currently Cllr Sir Peter Brown).
- 5.2 The new Safer and Stronger Board will be responsible for the following

National Indicators:

- NI 1 - % of people who believe people from different backgrounds get on well together
- NI 4 - % of people who feel they can influence decisions in their locality
- NI 7 – environment for a thriving third sector
- NI 16 – serious acquisitive crime rate
- NI 17 – perceptions of antisocial behaviour
- NI 20 – assault with less serious injury
- NI 21 – dealing with local concerns about anti-social behaviour (local target)
- NI 32 – repeat incidents of domestic violence
- NI 47 – people killed or injured in road traffic accidents
- NI 115 – substance misuse by young people (local target)

5.3 The Safer and Stronger Board is required to ensure that there is a County Community Safety Agreement, which sets out how the group will cooperate to achieve crime reduction in their area and assist the districts in the achievement of their priorities. Statutory annual public consultation and Strategic Assessments undertaken at district Community Safety Partnership level inform the content of the Agreement.

5.4 The Partnership Board and the Community Safety Partnerships have a statutory duty to have an Information Sharing Agreement which sets out how partners will share non-personalised information. The Board is also required to identify which of its priorities shall be escalated up to the Local Area Agreement. These are set out in the Community Safety Agreement.

SUMMARY OF ACTIVITY

Since the last report, the Safer and Stronger Strategic Board held its meeting on January 27th 2010.

The following decisions and recommendations were made:

5.5 Agreed a format for the performance management of Safer and Stronger Board.

5.6 Accepted the draft County Strategic Assessment which identified priorities as: Serious Acquisitive crime, Anti Social Behaviour, Violent Crime (with an emphasis on alcohol related violence in town centres) and Domestic Abuse. The document also identified the areas of highest crime: Wisbech, Cambridge City and Huntingdon. The document will be circulated once amendments have been made.

5.7 All partners committed to the refreshed Information Sharing Protocol and Community Safety Agreement.

5.8 Agreed that capital funding allocation for 2010/11 would use a commissioning model to ensure meeting highest needs and addressing NI's. This change of approach was adopted following the announcement by Home Office that Cambridgeshire will experience a 50% reduction in capital funding for 2010/11.

- 5.9 Agreed that Domestic Violence LPSA monies could be converted from capital to revenue to meet shortfalls in funding.
- 5.10 Supported recommendations for the (voluntary sector) infrastructure organisations working group to develop options for joint funding agreements for the Council Voluntary Services organisations in the county.
- 5.11 Agreed the process of opening up Board meetings for public participation.
- 5.12 **Anti-Social Behaviour (ASB)**

The County Council and all five District Councils have produced Minimum Standards on dealing with ASB in line with the guidance provided by the Home Office. These standards are a set of “promises” on how the councils will deal with anti-social behaviour in Cambridgeshire and once adopted by all local community safety partnerships, they will be published on the County Council’s community safety web pages:

<http://www.cambridgeshire.gov.uk/policing/safety/antisocial.htm>

In March 2010, the countywide strategic ASB group allocated funding to five projects across the county to reduce ASB. A total of £44,000 had been awarded to Cambridgeshire by the Department of Communities and Local Government and the projects receiving funds are:

- Huntingdon District Council for a Street Reps scheme which will also deliver across South and East Cambs
- Support for the Wisbech Community Alcohol Partnership
- Neighbourhood improvements in Petersfield (Cambridge)
- Community Mediation for a pilot project in hot spot areas and
- Neighbourhood mediation in East Cambs

For more information on any of the projects, please refer to the press release:

<http://www2.cambridgeshire.gov.uk/db/pressrel.nsf/729e5777b124350980256b560033a513/167c83e7e7f38a53802576e00039c72a?OpenDocument>

F) GREATER CAMBRIDGE PARTNERSHIP

6. BACKGROUND

- 6.1 The Greater Cambridge Partnership (GCP) was formally established in 1998 as an alliance of public, private and community sector interests. In 2006 the GCP became a company limited by guarantee with the Partnership Board representing the members of the company and the Operating Board constituting the company’s Directors. Membership of the Partnership Board is split with approximately one third each being:
- subscribing local authority leaders
 - representatives of private sector companies or associations
 - representatives of the ‘community’, including education and health.

The Board is chaired by a representative from the private sector.

- 6.2 The Greater Cambridge sub-region reflects the “engine of growth” for Greater Cambridge as identified in the new Regional Economic Strategy and the Cambridge sub-region in the Regional Spatial Strategy. In relation to local authority boundaries, the GCP area covers all of Cambridgeshire county and parts of Forest Heath, North Hertfordshire, St Edmundsbury and Uttlesford districts in adjacent counties.
- 6.3 The GCP seeks to engender greater understanding between the private, public and third sectors to ensure that sustainable economic development is delivered, and in particular, help achieve the 75,000 jobs target for the area. With the onset of the recession the GCP has also been co-ordinating activities to mitigate the impact and prepare for the upturn. It is the strategic partnership for the Economic Prosperity theme of the Cambridgeshire Vision and Local Area Agreement (LAA).

SUMMARY OF RECENT ACTIVITY

- 6.4 During the period since the last report to Cabinet in January, a range of activities have been undertaken by the GCP and its partners. Key activities include:

6.5 Responding to the Recession

The GCP has been monitoring the effects of the recession and identifying potential actions to mitigate them. (The quarterly Greater Cambridge Economic Review is available on the GCP website.) Whilst it is too early to say that recovery is definitely underway in the county, the latest quarterly report to the end of December 2009 included some promising signals, including:

- Overall there has now been no significant increase in the unemployment rate for the county for approximately nine months (since March 2009). However, unemployment in Huntingdonshire and Fenland remains disproportionately high (against trend), which in part may be due to more of a reliance on manufacturing and food processing.
- There is a mixed picture with regard to job vacancies, with the majority of districts showing an increase over this time last year but a slight decline on the previous quarter.
- The overall levelling off of unemployment rates masks significant increases in the youth and long-term unemployed. Longer periods of unemployment can lead to skills erosion and lower future productivity and competitiveness for industry, and the recession may leave a legacy of a relatively small, but significant, proportion of long-term unemployed, particularly amongst younger people. A focus on youth training programmes needs to remain a key priority for the county's economy.

For the year ahead and beyond, the inevitability of significant public sector funding cuts, remains a considerable threat to the local economy's fragile recovery. This is particularly so for Cambridge City with its relatively high rates of public sector employment. However, the high rate of knowledge-based businesses in the area could act as a counter-balance to this threat, as has

been recognised in the recent Centre for Cities report, which highlights Cambridge as a city that will rebound from the recession ahead of other locations.

Expected to be helping this recovery is Cambridge's own bank has been formed and will be lending money within the next couple of months. It will be called the Cambridge Commercial Lending Company and will have an opening balance of £50 million. The Chairman is Nigel Brown and the Chief Executive has been named as Peregrine Banbury, an experienced banker from Coutts. The business plan is being finalised and an application is being made to the Financial Services Authority. The bank will be lending to Cambridge area businesses from any sector that are viewed as an asset to the community.

The GCP has developed an **Upturn Action Plan** (available on the GCP website) to:

- Be “ahead of the game” or competition both locally and globally in preparedness to secure investment
- Build on the Sub-Regional Economic Strategy with specific interventions; and
- Co-ordinate partner activities and responses across Greater Cambridge to the recession

The Plan will help to:

- build our response through local partners, such as the local authorities, to local recession-linked issues
- focus on support for businesses (and thereby indirectly also individuals and our communities)
- demonstrate links to other themes within the LAA

The Upturn Action Plan, is principally an internal document to help coordinate the efforts of the GCP's delivery partners in aiding the economic recovery. A specific business user-friendly listing of the key help available to individual businesses is available on the homepage of the GCP website.

6.6 LAA Performance

The focus of attention for the Partnership over its last few meetings has been on:

- Receiving presentations on, and monitoring the performance of the key economic prosperity indicators, and
- Endorsing the cases for refreshing the targets for NI 152 (people on benefits in Fenland) and NI 171 (VAT/PAYE business registrations).

These two indicators are linked closely to the impact of the recession and, for the latest data period available, showed worsening performance relative to the target and have therefore been rated as red. Also causing concern is NI 8 (participation in sport) although no more recent data is available than previously reported and as a result also remains as red. The other two key economic prosperity indicators – NI 163 (Level 2 skills) and NI 182 (business satisfaction with regulatory services) remain at amber and green respectively.

For NI 152 and NI 171, refreshed targets for the last year of the LAA (2010/11) have been negotiated with GO East:

- NI 152 – the new target switches from an absolute percentage rate to a relative one with the regional average. The most recent data shows a

gap of 3.6% points between the Fenland and regional figures and the target is to try and maintain this percentage difference

- NI 171 – given the substantial drop in the county's performance in 2008 to 89% of the regional average, it has been agreed to revise our target down from 101% to 98% of the regional figure for the 2010 target. This recognises the difficulty of improving the figure when there can be no affect now on the 2009 data.

Task groups reflecting the grouping of LAA economic prosperity theme indicators have been established, with the purpose of identifying and driving the actions to improve performance of the key indicators. Lead partners have been identified for each indicator who co-ordinate and prioritise the actions from a wide range of partners to help achieve the targets. This includes assessing best practice nationally and prioritising actions that are likely to have the biggest impact on the targets.

6.7 Strategy Development

The GCP has recently commissioned consultants Innovas, utilising EEDA funding, to prepare a cleantech strategy (environmental goods and services) and action plan for the Greater Cambridge area, by the end of March. Initial and interim meetings have been held with the steering group for the strategy consisting of the private sector, the County Council and the GCP.

EEDA are preparing to tender for some research on The Cambridge Cluster 50 years on - What is the future for the Cambridge Economy? The work will cover:

- an analysis of the key drivers of, and opportunities for, the sub-regional economy and how current & projected performance is matching against the established aspirations;
- working with the evidence and by engaging with key public, academic and business stakeholders, develop an understanding of the constraints to the Cambridge sub-regional economy in physical, market and policy terms.
- taking account of the above and emerging agenda's such as New Industry New Jobs (NINJ), identify what are the future prospects for the Cambridge sub-region's economy, it's role in the East of England and nationally;
- identify what might be needed to achieve the economic potential and role for the sub region and what might the political, organisational, economic and spatial implications of this be.

6.8 Investing in Communities (liC) Programme

An Investment Template which contains proposals for the allocation of the £713,000 of liC revenue funding in 2010/11 has now been approved by EEDA. The key activities will assist those individuals and groups most affected by the recession and include support for:

- Learning communities in the most deprived wards
- Enterprise start-up, mentoring and advice
- Employability and skills training for disadvantaged groups/communities
- Engineering skills in Fenland

- 6.9 In addition to the above the GCP Partnership Board at its most recent meeting on 4 March contributed views on:
- the objectives and priorities of the County Council's Local Transport Plan, and following the rejection of the recent TIF application, proposed to hold a Transport Symposium to inform proposals for a bid to the successor fund.
 - The development of the Greater Cambridge International Relations Forum and its role in attracting inward investment.

G) ENVIRONMENTAL SUSTAINABILITY PARTNERSHIP

7. BACKGROUND

- 7.1 The first 'shadow' meeting of the Environmental Sustainability Partnership (ESP) was held on the 14 October 2009. This meeting was limited to the Cambridgeshire Local Authorities and the Chairman (or nominee) of the ESP sub-Partnerships, which are actively delivering progress against the Performance Indicators for this theme. The first full meeting of the ESP was held in public at East Cambridgeshire District Council's offices on 12 January 2010. At this meeting the partnership elected Councillor Tony Orgee as its chairman for this year.
- 7.2 The ESP Membership was expanded at this meeting to include senior representatives of the Environment Agency, Natural England and an officer from Cambridgeshire Horizons recognising the link with the Growth Partnership. It is envisaged that the membership will be under constant review to ensure that it involves key partners in delivering this important agenda.
- 7.3 The members took part in a workshop on 22 March to start shaping the Vision and direction for the Partnership.
- 7.4 Reporting into the ESP are five delivery partnerships:

a. Recycling in Cambridgeshire and Peterborough (RECAP) Waste Partnership

The RECAP Partnership is a member-led partnership which has been in existence for 11 years. The success of the partnership was recognised with the award of a Green Flag for Recycling and Composting in the recent Comprehensive Area Agreement Assessment. It leads on the delivery of NI 191, 192, 193, 195, and 196.

b. Cambridgeshire Flood Risk Management Partnership (CFRMP)

The Partnership met for the first time in June 2009. It will be required to deliver on the recommendations in the Government's response to the Pitt Review as well as actions resulting from the Floods and Water Management Bill once enacted in 2010. It leads on the delivery of NI 189 and contributing to NI188.

c. Cambridgeshire Climate Change Partnership (CCCP)

The CCCP has made significant efforts during the year to involve a wider range of partners. The Partnership has agreed to develop joint project working in three broad thematic areas: carbon reduction in the public estate, procurement, working with business. It leads on the delivery of NI185, 186, 187, 188 and 194.

d. Cambridgeshire and Peterborough Biodiversity Partnership

This is another well-established Partnership. The focus of joint working for 2010 will be the International Year of Biodiversity, and the continued delivery against NI197.

e. Travel for Work Partnership

A well-established partnership that aims to be the leading provider of cost effective and sustainable transport solutions for the business community of Cambridgeshire. The partnership also successfully bid for a major European Union (EU) funded project on behalf of the County Council, which will establish, run and monitor a major Travel plan network in the Cambridge Science and Business Park area of the City.

SUMMARY OF ACTIVITY

7.5 Waste and Recycling

- Public consultation on the Cambridgeshire and Peterborough Minerals and Waste Plan opened 15 February 2010 for 6 weeks. This includes proposals on the location of future waste management facilities including those for municipal waste in Cambridgeshire. The consultation also includes the RECAP Waste Management Design Guide adoption as a Supplementary Planning Document.
- Glass recycling from kerbside collections is planned to begin in April within both Huntingdonshire and Fenland.
- RECAP was awarded WRAP (the Government's delivery body on waste resource efficiency) funding of £16,000 for a partnership wide waste reduction survey and an additional £3,800 top up for an existing partnership Business Resource Efficiency and Waste Centre for local authorities (BREW) Trade Waste project.

7.6 Climate Change

- Work is ongoing to ensure that the partnership has appropriate procedures in place for communications, and for the complex collection of data to monitor progress against climate change indicators.
- South Cambridgeshire District and Cambridge City Councils are working jointly to provide practical help for organisations signed up to the Cambridge Climate Change Charter. This includes information and advice on resource efficiency and carbon reduction, and opportunities to enable organisations to share knowledge and experience in taking forward environmental best practice

7.7 Travel for Work

- The 5th Annual Cambridgeshire and Peterborough Travel Plan Awards were held in January. The event rewarded employers for their work on improving their employees' use of sustainable travel options. The awards were a very positively received with employers just starting out with Travel for Work being inspired by those receiving the Travel Plan Excellence Awards. Many employers receiving the awards were highlighted for their incredible work in promoting sustainable commuting and travel on business. For example Anglian Ruskin University has only 12.8% of staff driving to work, and Cambourne Business Park has increased walking to work from 5% in 2003 to 11% in 2009.

7.8 Biodiversity

- The County Wildlife Sites Panel has put forward 7 additional sites as candidate County Wildlife Sites. This will enable the managers of these sites to receive support and advice on how to manage for biodiversity.
- The partnership help orchard creation and restoration workshops in Steeple Morden (30th Jan), and Little Downham (21st Feb) - both were fully booked and attendees gave positive feedback

7.9 Cambridgeshire Flood Risk Management Partnership (CFRMP)

- The partnership has formed a sub group to start work on a European Tender for a specialist consultancy to help support our work on Surface Water Management Plans. This work will help Cambridgeshire County Council, as a designated 'Lead Local Flood Authority' to meet its responsibilities under the new national Flood Risk Regulations.
- CFRMP's work has to date gained a national profile, and four delegates from Defra attended the last meeting to learn from our partnership work.
- The interim report for the Lamb Drove Sustainable Urban Drainage (SUDS) monitoring project has now been released, and the key findings from the first year of monitoring demonstrate clearly the key advantages of SUDS over traditional drainage.
- Cambridgeshire County Council's Highways Authority has been awarded an 'Early Action' government grant of £125,000 to undertake flood prevention work in Sycamore Close, March, and Brookfield Road, Coton - both areas had suffered from extensive flooding in the past. East Cambridgeshire District Council has also been awarded £100,000 from the same fund to design and implement a scheme to mitigate the flood risk arising from surface water to residential properties in Littleport and to safeguard the ongoing maintenance of the drainage in the area. Cambridge City Council has also been awarded £100,000 to undertake a Surface Water Management Plan in Cambridge and Milton. The Surface Water Management Plan work will be undertaken as part of the CFRMP's Surface Water Management Planning Project led by Cambridgeshire County Council,

OTHER IMPLICATIONS IDENTIFIED FOR SPECIFIC PARTNERSHIPS

8. RESOURCES AND PERFORMANCE INFORMATION

Financial

- 8.1 There are no financial implications as a result of action taken by the Cambridgeshire Together partnership to date. However Cambridgeshire Together is increasingly take on a significant role in the alignment, and potential pooling, of partners' resources.
- 8.2 There are no financial implications as a result of current action being taken by the Cambridge Children Trust not already referred to.
- 8.3 The work on the budget building process for the Cambridgeshire Care Partnership pooled budgets links with the Council's Integrated Planning Process (IPP). Proposals for the 2010/11 budget were initially presented and discussed at a member only seminar held on 13th January 2010.
- 8.4 One of the key roles of Horizons is to secure additional funding to support growth. A number of activities over the reporting period have secured additional resource and further activity to secure additional funding is continuing. This will benefit all partners and will substantially enhance the ability of the County Council to engage in the growth agenda. In parallel with this though, recent Government announcements from Government have reduced the amount of funding available to the partnership and this will have significant implications on the support that can be given to infrastructure delivery.
- 8.5 There are no financial implications as a result of the Safer and Stronger Thematic Partnership actions to date. However, Members will wish to be aware of the need for an increasing role of Cambridgeshire Together in the funding process and the alignment of funding allocations with priorities.
- 8.6 As the accountable body for the £713,000 of LiC funding in 2010/11, the County Council has responsibility to ensure the funding is wholly spent on eligible projects and activities. Payments to projects are only made on receipt of evidenced claims and the programme in 2008/09 was audited satisfactorily by the County Council's auditors and signed off by EEDA.

Risk Management Implications

- 8.7 The growth agenda is enormously complicated and carries many risks. Through close joint working, maximisation of the available resources and the application of strong project and programme management disciplines, these risks are being managed.

9. STATUTORY DUTIES REQUIREMENTS AND PARTNERSHIP WORKING

- 9.1 The report as a whole deals with partnership working arrangements and any statutory requirements.

10. CLIMATE CHANGE

- 10.1 Members are advised that there are no climate change implications, relating

to both climate change mitigation and adaptation, arising from the Cambridgeshire Together update report. However, Members are invited to note that Cambridgeshire Together has identified climate change as a priority area for inclusion in the LAA in 2008.

- 10.2 Members are advised of that there are no climate change implications, relating to both climate change mitigation and adaptation, arising from the Cambridge Children's Trust. However, members are invited to note that the Big Plan 2 targets includes targets within it (2.1 and 4.7 The Big Plan) around school travel and transport which will help contribute to developments around climate change.
- 10.3 There are no implications for climate change, arising from this report or the work of the Cambridgeshire Care Partnership at present.
- 10.4 The focus of the growth agenda is on creating sustainable communities through the application of close working and with additional resources, the delivery of such an objective can be maximised. The development of relatively self-contained communities not predominantly reliant on car transport will help reduce greenhouse gas emissions and thus have a beneficial impact on the environment and climate change.
- 10.5 There are no implications for climate change arising from the Safer and Stronger Thematic Partnership update.

11. ACCESS AND INCLUSION

Crime and Disorder Implications

- 11.1 Crime and Disorder is currently a key section in the Cambridgeshire Vision, and LAA including priority indicators and targets on community safety. The Cambridgeshire Together Board has also formalised its relationship to the countywide Community Safety Strategic Board to ensure this thematic partnership is appropriately linked to the Board and is accountable for achieving outcomes in community safety.
- 11.2 The Children Trust and the Youth Offending Service, is concerned with preventative work to support children and young people who are at risk of becoming involved in crime and disorder, and has activity identified in the Big Plan towards this.
- 11.3 Members are advised that there are no direct links to the reduction of crime and disorder arising from this report or from the work of Cambridgeshire Horizons, or the Cambridgeshire Care Partnership at the present time.
- 11.4 Through strong design and planning of the new communities and the provision of appropriate social infrastructure, measures will be put in place that are intended to minimise the incidence of crime and the fear of crime.

12. ENGAGEMENT AND CONSULTATION

- 12.1 The Cambridgeshire Together Board has included community empowerment and engagement as a key priority in the Cambridgeshire Vision and LAA.

The priorities in these documents were drawn from consultation with local communities done by the five District based Local Strategic Partnerships, resident's surveys (such as the Best Value Survey) and focus groups. In addition, some of the indicators in the LAA are perception indicators that will be measured by the Place Survey, designed to capture the views of our Cambridgeshire residents regarding local services, their area, and their quality of life.

Source Documents	Location
For Cambridgeshire Together Cambridgeshire's Long Term Vision Cambridgeshire's LAA 2008/2011	Partnerships Team Room 219 Shire Hall Cambridge CB3 0AP
For the Children and Young People's Strategic Partnership - The Big Plan	www.cambridgeshire.gov.uk/cypp
For the Cambridgeshire Care Partnership Section 75 agreements	C/o Lilian Cumic Third Floor, B Wing Castle Court, Shire Hall Cambridge CB3 0AP
Cambridgeshire Horizons Business Plan	Room B311 Castle Court, Shire Hall Cambridge CB3 0AP
Greater Cambridge Partnership Board Papers & Minutes 2009/10 liC Investment Plan	Guy Mills Box No: RES1219 42 Castle Street, Shire Hall Cambridge CB3 0AP
Environmental Sustainability Partnership	Box CC1008 Castle Court, Shire Hall Cambridge CB3 0AP