

Technical Appendix F (ii): Local Government Shared Services Revenue Table
Budget Period: 2011-12 to 2015-16

Date: 15th February 2011

Detailed Plans	Outline Plans
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N = New, E = Existing & EM = Existing Modified

Ref	Description	Key Policy Driver / Working Assumption	2011/12		2012/13		2013/14		2014/15		2015/16		Type (N / E / EM)	% of Relevant Base	Impact Assessment Investments / Pressures / Disinvestments / Savings
			WTE	£000	WTE	£000	WTE	£000	WTE	£000	WTE	£000			
1	OPENING BUDGET		415.0	18,096	406.0	16,952	398.0	16,282	398.0	15,546	398.0	14,436			
1.1	Transfer of function		-	-	-	-	-	-	-	-	-	-			
1.99	ADJUSTED OPENING BUDGET		415.0	18,096	406.0	16,952	398.0	16,282	395.0	15,546	395.0	14,436			
2	INFLATION														
2.1	Pay and non-pay	National and Local Pay Policy 0% increase year 1, 2% increase thereafter, Government NI increase 1% year 1. CPI expectation 2.5%.	-	135	-	223	-	205	-	187	-	167			
2.99	Sub Total Inflation		-	135	-	223	-	205	-	187	-	167			
3	DEMOGRAPHY AND DEMAND														
3.99	Sub Total Demography		-	-	-	-	-	-	-	-	-	-			
4	PRESSURES														
4.1	Workwise		-	714	-	-	-	-	-	-	-	-			
4.99	Sub Total Pressures		-	714	-	-	-	-	-	-	-	-			
5	INVESTMENTS														
5.1	Corporate funding for treasury management		-	-100	-	-	-	-	-	-	-	-			
5.99	Sub Total Investments		-	-100	-	-	-	-	-	-	-	-			
6	DISINVESTMENTS AND SAVINGS														
	Finance & Procurement														
6.1	Finance Professional: managed reduction confirmed	2009/10 Integrated Plan	-	-121	-	-	-	-	-	-	-	-		-0.7%	
6.2	Research: managed reduction confirmed	2009/10 Integrated Plan	-	-24	-	-	-	-	-	-	-	-		-0.1%	
6.3	Property, Estate & Performance: managed reduction confirmed	2009/10 Integrated Plan	-	-10	-	-30	-	-30	-	-	-	-		-0.6%	
6.4	Audit, Insurance and Risk Management: managed reduction confirmed	2009/10 Integrated Plan	-	-10	-	-	-	-	-	-	-	-		-0.1%	
6.5	Professional Finance	LGSS Detailed Business Case	-1.0	-45	-1.5	-69	-	-	-	-	-	-		-0.6%	
6.6	Procurement Management Savings	LGSS Detailed Business Case	-0.5	-25	-0.5	-25	-	-	-	-	-	-		-0.3%	
6.7	Audit & Risk Management increase in income generation	LGSS Detailed Business Case	-1.0	-45	-	-	-	-	-	-	-	-		-0.2%	
6.8	Professional Finance - stretch target	LGSS Detailed Business Case	-	-	-	-	-	-104	-	-	-	-		-0.6%	
6.9	Audit & Risk Management - stretch saving	LGSS Detailed Business Case	-	-	-	-	-	-42	-	-	-	-		-0.2%	
6.10	Procurement Management - stretch saving	LGSS Detailed Business Case	-	-	-	-	-	-23	-	-	-	-		-0.1%	
6.11	Further Procurement Opportunities	LGSS Detailed Business Case	-	-140	-	-100	-	-50	-	-	-	-		-1.6%	
6.12	External Audit	LGSS Detailed Business Case	-	-75	-	-	-	-	-	-	-	-		-0.4%	
6.13	Future sharing, trading, and procurement opportunities	Service Transformation, Organisational Design and Commercial workstreams including by-in to the Fujitsu contract	-	-	-	-	-	-	-	-	-	-		0.0%	
	Human Resources & Organisational Development														
6.14	Single OD & HR	LGSS Detailed Business Case	-0.5	-30	-	-	-	-	-	-	-	-		-0.2%	
	Strategy & Policy - Pay & Reward	LGSS Detailed Business Case	-0.5	-25	-	-	-	-	-	-	-	-		-0.1%	
6.15	OD & HR (Professional & Transactional) - stretch target	LGSS Detailed Business Case	-	-	-	-	-	-180	-	-	-	-		-1.0%	
6.16	HR and OD function	2009/10 Integrated Plan	-	-107	-	-232	-	-220	-	-	-	-		-3.1%	

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Ref	Description	Key Policy Driver / Working Assumption	2011/12		2012/13		2013/14		2014/15		2015/16		Type (N / E / EM)	% of Relevant Base	Impact Assessment	
			WTE	£000	WTE	£000	WTE	£000	WTE	£000	WTE	£000			Investments / Pressures / Disinvestments / Savings	
	Operations															
6.17	E-business Suite Support Contract - Procurement	LGSS Detailed Business Case	-	-420	-	-59	-	-8	-	-1	-	-7		-2.8%		
6.18	Self Service Finance	LGSS Detailed Business Case		-	-1.5	-36	-	-	-	-	-	-		-0.2%		
6.19	Scanning	LGSS Detailed Business Case	-1.0	-20	-1.0	-16	-	-	-	-	-	-		-0.2%		
6.20	AP Interface Development	LGSS Detailed Business Case		-	-1.0	-26	-	-	-	-	-	-		-0.1%		
6.21	FABA personal budget reduction	LGSS Detailed Business Case		-15	-	-	-	-	-	-	-	-		-0.1%		
6.22	Reorganisation of e-Business Systems Admin, Development & Testing Functions	LGSS Detailed Business Case	-0.5	-17	-	-	-1.5	-46	-	-	-	-		-0.3%		
6.23	Reorganisation GL & Admin Support	LGSS Detailed Business Case	-0.5	-15	-	-	-	-	-	-	-	-		-0.1%		
6.24	Automate Testing	LGSS Detailed Business Case	-	-	-0.5	-13	-	-	-	-	-	-		-0.1%		
6.25	Financial Systems reductions following new hosting agreement	LGSS Detailed Business Case	-	-	-1.5	-51	-0.5	-22	-	-	-	-		-0.4%		
6.26	Single Transactional Services	LGSS Detailed Business Case	-0.5	-30	-	-	-	-	-	-	-	-		-0.2%		
6.27	i-Expenses	LGSS Detailed Business Case	-	-	-0.5	-10	-	-	-	-	-	-		-0.1%		
6.28	L&D – self service, online enrolment, waiting lists, reduction of paperwork – etc.	LGSS Detailed Business Case	-	-	-0.5	-20	-	-	-	-	-	-		-0.1%		
6.29	E-recruitment system	LGSS Detailed Business Case	-	-	-	-10	-	-	-	-	-	-		-0.1%		
6.30	Reduced NCC team following implementation	LGSS Detailed Business Case	-4.0	-125	-	-	-	-	-	-	-	-		-0.7%		
6.31	Integrated HR/payroll solution (reduce handoffs; inaccuracy, paperwork, overpayments). NCC only	LGSS Detailed Business Case	-0.5	-13	-0.5	-13	-1.0	-25	-	-25	-	-44		-0.7%		
6.32	Finance Transactional - stretch saving	LGSS Detailed Business Case	-	-	-	-	-	-87	-	-	-	-		-0.5%		
6.33	Payroll - stretch saving	LGSS Detailed Business Case	-	-	-	-	-	-22	-	-	-	-		-0.1%		
	Legal															
6.34	Legal trading income	LGSS Detailed Business Case	-	-100	-	-	-	-7	-	-	-	-		-0.6%		
	Central Management															
6.35	Top tier management savings as per the detailed business case	LGSS Detailed Business Case	-	-120	-	-	-	-28	-	-	-	-		-1.0%		
6.36	Future sharing, trading, and procurement opportunities		-	-361	-	-183	-	-47	-	-1,271	-	-480		-9.9%		
6.99	Sub Total Disinvestments and Savings		-10.5	-1,893	-9.0	-893	-3.0	-941	-	-1,297	-	-531				
7	TOTAL BUDGET		406.0	16,952	398.0	16,282	395.0	15,546	395.0	14,436	395.0	14,072				
8	FUNDING															
8.1	Central Funding			-9,679		-9,009		-8,273		-7,163		-6,799				
8.2	External Income			-6,691		-6,691		-6,691		-6,691		-6,691				
8.3	Schools Income			-582		-582		-582		-582		-582				
8.99	Total Funding			-16,952		-16,282		-15,546		-14,436		-14,072				
N = New, E = Existing & EM = Existing Modified																
	Headlines															
A	Inflation as % of adjusted base budget			0.7%		1.3%		1.3%		1.2%		1.2%				
B	Demand/ Demography as % of adjusted base budget			0.0%		0.0%		0.0%		0.0%		0.0%				
C	Investments / Pressures as % of adjusted base budget			3.4%		0.0%		0.0%		0.0%		0.0%				
D	Disinvestments / Savings as % of adjusted base budget			-10.5%		-5.3%		-5.8%		-8.3%		-3.7%				
E	Budget % change in year			-6.3%		-4.0%		-4.5%		-7.1%		-2.5%				
F	WTE % change in year		-2.2%		-2.0%		-0.8%		0.0%		0.0%					