

Appendix 1: Detailed Finance Tables

Revenue: 2024-29 Capital: 2024-34



Cambridgeshire County Council Business Plan 2024-29



Detailed Finance Tables

Introduction

There are five types of finance tables in our Business Plan. Tables 1-3 relate to all directorates for revenue, while only some directorates have tables 4 & 5 showing the capital programme. Tables 1, 2 & 3 show a directorate's revenue budget in different presentations.

- Table 1 shows the combined impact of budget changes on directorates and service budget line. over the five year medium-term.
- Table 2 shows the impact of changes in the first year on each directorate and service budget line.
- Table 3 shows the detailed changes, line-by-line, to each directorate's budget

Tables 4 and 5 outline directorates' capital budget, with Table 4 detailing capital expenditure for individual proposals, and Table 5 showing how individual capital proposals are funded.

Table 1

This presents the net budget split by service budget line for each of the five years of the Business Plan. It also shows the revised opening budget and the gross budget, together with fees, charges and ring-fenced grant income, for 2024-25 split by service budget line. The purpose of this table is to show how the budget for a directorate changes over the period of the Business Plan.

Table 2

This presents additional detail on the net budget for 2024-25 split by service budget line. The purpose of the table is to show how the budget for each line has been constructed: inflation, demography and demand, pressures, investments, savings and income are added to the opening budget to give the closing budget.

Table 3

Table 3 explains in detail the changes to the previous year's budget over the period of the Business Plan, in the form of individual proposals.

The numbers for proposals in table 3 need to be read recurrently – in other words a budget increase in a given year is taken to be permanent (because it adds to the closing budget, which becomes the next year's opening budget). A one-off or temporary budget change is shown with a number that contras the original entry. For example a one-off saving of £500k in 2024-25 would show as a -£500k in 2024-25 and a reversing entry of +£500k in 2025-26.

At the top Table 3 takes the previous year's gross budget and then adjusts for proposals, grouped together in sections, covering inflation, demography and demand, pressures, investments and savings to give the new gross budget. The gross budget is reconciled to the net budget in Section 7. Finally, the sources of funding are listed in Section 8. An explanation of each section is given below:

• Opening Gross Expenditure:

The amount of money available to spend at the start of the financial year and before any adjustments are made. This reflects the final budget for the previous year.

• Revised Opening Gross Expenditure:

Adjustments that are made to the base budget to reflect permanent changes in a directorate. This is often to reflect a transfer of services from one area to another, or budget changes made in-year in the previous year.

• Inflation:

Additional budget provided to allow for pressures created by inflation. These inflationary pressures are particular to the activities covered by the directorate, and also cover staffing inflation.

• Demography and Demand:

Additional budget provided to allow for pressures created by demography and increased demand. These demographic pressures are particular to the activities covered by the directorate. Demographic changes are backed up by a robust programme to challenge and verify requests for additional budget.

• Pressures:

These are specific additional pressures identified that require further budget to support.

• Priorities & Investments:

These are proposals where additional budget is provided to support the ambitions and priorities of the council

• Savings:

These are savings proposals that indicate services that will be reduced, stopped or delivered differently to reduce the costs of the service. They could be one-off entries or span several years.

• Total Gross Expenditure:

The newly calculated gross budget allocated to the directorate after allowing for all the changes indicated above. This becomes the Opening Gross Expenditure for the following year.

• Fees, Charges & Ring-fenced Grants:

This lists the fees, charges and grants that offset the directorate's gross budget. The section starts with the carried forward figure from the previous year and then lists changes applicable in the current year.

• Total Net Expenditure:

The net budget for the directorate after deducting fees, charges and ring-fenced grants from the gross budget.

• Funding Sources:

How the gross budget is funded – funding sources include cash limit funding (central funding from Council Tax, business rates and government grants), fees and charges, and individually listed ring-fenced grants.

Table 4

This presents a directorate's capital schemes, across the ten-year period of the capital programme. The schemes are summarised by start year in the first table and listed individually, grouped together by category, in the second table. The third table identifies the funding sources used to fund the programme. These sources include prudential borrowing, which has a revenue impact for the Council.

Table 5

Table 5 lists a capital scheme and shows how each scheme is funded. The schemes are summarised by start year in the first table and listed individually, grouped together by category, in the second table.

Table 1: Revenue - Summary of Net Budget by Operational DivisionBudget Period: 2024-25 to 2028-29

| Opening Budget | | Gross Budget 2024-25 | Fees, Charges & Ring-fenced Grants | Net Budget 2024-25 | Net Budget 2025-26 | Net Budget 2026-27 | Net Budget 2027-28 | Net Budget 2028-29 |
|----------------|--|-------------------------|--|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| 2023-24 | | | 2024-25 | | | | | |
| £000 | | £000 | £000 | £000 | £000 | £000 | £000 | £000 |
| | Executive Director | | | | | | | |
| -261 | Executive Director P&S | 681 | -2,083 | -1,402 | -1,332 | -1,294 | -1,306 | -1,156 |
| -261 | Subtotal Executive Director | 681 | -2,083 | -1,402 | -1,332 | -1,294 | -1,306 | -1,156 |
| -201 | | 001 | -2,000 | -1,402 | -1,002 | -1,234 | -1,000 | -1,100 |
| | Highways & Transport | | | | | | | |
| | Director - Highways Maintenance | 73 | - | 73 | 73 | 73 | 73 | 73 |
| | Highways Maintenance | 11,646 | -186 | 11,460 | 18,537 | 19,247 | 19,663 | 20,144 |
| | Highways Asset Management | 983 | -456 | 527 | 535 | 544 | 551 | 560 |
| 3,075 | Winter Maintenance | 3,262 | - | 3,262 | 3,339 | 3,450 | 3,552 | 3,671 |
| 10 916 | Subtotal Highways & Transport | 15,964 | -643 | 15,322 | 22,484 | 23,313 | 23,839 | 24,448 |
| | oustotal highling ou hanoport | | 010 | | | 20,010 | 20,000 | 21,110 |
| | Project Delivery | | | | | | | |
| | Director - Project Delivery | 1 | - | 1 | 6 | 10 | 15 | 19 |
| | Project Delivery | 603 | -61 | 542 | 552 | 563 | 574 | 585 |
| 10,171 | Street Lighting | 13,072 | -3,990 | 9,082 | 7,837 | 7,438 | 7,542 | 7,665 |
| 10,702 | Subtotal Project Delivery | 13,676 | -4,050 | 9,626 | 8,396 | 8,011 | 8,130 | 8,269 |
| | Transport Strategy and Deliay | | | | | | | |
| | Transport, Strategy and Policy Director - Transport, Strategy & Development | 155 | _ | 155 | 178 | 202 | 227 | 252 |
| | Traffic Management | 3,590 | -3,427 | 163 | 59 | 61 | 68 | 82 |
| | Road Safety | 1,034 | -536 | 499 | 638 | 663 | 689 | 716 |
| | Transport Strategy and Policy | 106 | - | 106 | 108 | 109 | 110 | 112 |
| | Highways Development Management | 1,736 | -1,736 | - | - | - | - | |
| | Park & Ride | 1,249 | -949 | 300 | 300 | 300 | 1,375 | 1,375 |
| | Parking Enforcement | 7,003 | -7,003 | - | - | - | - | - |
| | | | | | | | | |
| 1,979 | Subtotal Transport, Strategy and Policy | 14,874 | -13,651 | 1,223 | 1,283 | 1,335 | 2,469 | 2,537 |
| | Planning, Growth & Environment | | | | | | | |
| | Director - Planning, Growth & Environment | 198 | - | 198 | 204 | 211 | 218 | 225 |
| 1,147 | Planning and Sustainable Growth | 2,012 | -710 | 1,302 | 1,338 | 1,381 | 1,422 | 1,369 |
| | Natural and Historic Environment | 1,599 | -580 | 1,019 | 992 | 1,034 | 1,075 | 1,120 |
| 44,912 | Waste Management | 50,456 | -4,191 | 46,265 | 46,486 | 46,963 | 48,219 | 49,232 |
| | | | | | | | | - |
| 47,096 | Subtotal Planning, Growth & Environment | 54,265 | -5,481 | 48,784 | 49,020 | 49,589 | 50,934 | 51,945 |

Table 1: Revenue - Summary of Net Budget by Operational DivisionBudget Period: 2024-25 to 2028-29

| Net Revised Opening Budget 2023-24 | | Gross Budget 2024-25 | Fees, Charges & Ring-fenced Grants 2024-25 | Net Budget 2024-25 | Net Budget 2025-26 | Net Budget 2026-27 | Net Budget 2027-28 | • |
|--|---|-------------------------|---|-----------------------|-----------------------|-----------------------|-----------------------|---------------|
| £000 | | £000 | £000 | £000 | £000 | £000 | £000 | £000 |
| | Community Safety and Regulatory Service Registration & Citizenship Services | 1,299 | -1,964 | -665 | -637 | -630 | -639 | -630 |
| | Coroners | 3,604 | -1,284 | 2,320 | 2,383 | 2,497 | 2,653 | 2,773 |
| , | Trading Standards | 739 | -27 | 713 | 770 | 770 | 770 | 770 |
| 2,154 | Subtotal Community Safety and Regulatory Service | 5,641 | -3,275 | 2,367 | 2,516 | 2,637 | 2,783 | 2,912 |
| 123 | Climate Change & Energy Service Climate and Energy Services Energy Services | 354 2,218 | -194 -5,278 | 160 -3,059 | 187 -5,332 | 216 -4,149 | 245 -3,074 | 275 -3,162 |
| -3,688 | Subtotal Climate Change & Energy Service | 2,572 | -5,472 | -2,900 | -5,145 | -3,934 | -2,829 | -2,886 |
| 68,898 | Place & Sustainability Budget Total | 107,675 | -34,654 | 73,021 | 77,220 | 79,657 | 84,020 | 86,068 |

 Table 2: Revenue - Net Budget Changes by Operational Division

 Budget Period: 2024-25

| Service | Net Revised Opening Budget £000 | Net Inflation £000 | Demography & Demand £000 | Pressures £000 | | Savings £000 | Income Adjustments £000 | Net Budget £000 |
|---|---|-------------------------------|--------------------------------|---|----------------------------|-----------------------|--|---|
| Executive Director Executive Director P&S | -261 | -8 | - | - | - | -75 | -1,057 | -1,402 |
| Subtotal Executive Director | -261 | -8 | - | - | - | -75 | -1,057 | -1,402 |
| Highways & Transport Director - Highways Maintenance Highways Maintenance Highways Asset Management Winter Maintenance | 73 7,253 516 3,075 | - 1,051 11 187 | - - - | - 396 - - | - 2,910 - - | - -150 - - | - - - | 73 11,460 527 3,262 |
| Subtotal Highways & Transport | 10,916 | 1,250 | - | 396 | 2,910 | -150 | - | 15,322 |
| Project Delivery Director - Project Delivery Project Delivery Street Lighting | 2 529 10,171 | -1 13 -160 | - - | - - 48 | | - - -977 | | 1 542 9,082 |
| Subtotal Project Delivery | 10,702 | -147 | - | 48 | - | -977 | - | 9,626 |
| Transport, Strategy and Policy Director - Transport, Strategy & Development Traffic Management Road Safety Transport Strategy and Policy Highways Development Management Park & Ride Parking Enforcement | 780 327 466 105 - 300 - | 25 -6 38 1 - - | - - - - - | -650 - - - - - - - | - - - - - - | - - - - - | - -158 -5 - - - - - | 155 163 499 106 - 300 - |
| Subtotal Transport, Strategy and Policy | 1,979 | 58 | - | -650 | - | - | -163 | 1,223 |
| Planning, Growth & Environment Director - Planning, Growth & Environment Planning and Sustainable Growth Natural and Historic Environment Waste Management | 189 1,147 848 44,912 | 9 55 46 773 | - - - | - 100 125 580 | | | - - - | 198 1,302 1,019 46,265 |
| Subtotal Planning, Growth & Environment | 47,096 | 883 | - | 805 | - | - | - | 48,784 |
| Community Safety and Regulatory Service Registration & Citizenship Services Coroners | -719 2,158 | -46 245 | - 45 | - | - -60 | - | 100 -68 | -665 2,320 |

 Table 2: Revenue - Net Budget Changes by Operational Division

 Budget Period: 2024-25

| Service | Net Revised Opening Budget £000 | Net Inflation | Demography & Demand £000 | Pressures £000 | | Savings £000 | | Net Budget |
|--|---------------------------------------|---------------|--------------------------------|-------------------|-------|-----------------|------|------------|
| Trading Standards | 715 | - | - | - | - | - | -3 | 713 |
| Subtotal Community Safety and Regulatory Service | 2,154 | 199 | 45 | - | -60 | - | 29 | 2,367 |
| Climate Change & Energy Service Climate and Energy Services | 123 | 37 | - | - | - | - | - | 160 |
| Energy Services | -3,811 | 7 | - | -278 | 561 | - | 462 | -3,059 |
| Subtotal Climate Change & Energy Service | -3,688 | 43 | - | -278 | 561 | - | 462 | -2,900 |
| Place & Sustainability Budget Total | 68,898 | 2,277 | 45 | 321 | 3,411 | -1,202 | -729 | 73,021 |

| Ref | Title | 2024-25 £000 | 2025-26 £000 | 2026-27 £000 | 2027-28 £000 | 2028-29 £000 | Description |
|-----------|--|-----------------|-----------------|-----------------|-----------------|-----------------|---|
| 4 | | 105,757 | 107,675 | 115,038 | 116,451 | 119,794 | |
| 1 | OPENING GROSS EXPENDITURE | 105,757 | 107,675 | 115,038 | 116,451 | 119,794 | |
| C/R.1.001 | Base Adjustments | 510 | - | - | - | - | Adjustment for permanent changes to base budget from decisions made in 2023-24. |
| C/R.1.002 | Permanent Virements | -1,126 | - | - | - | - | Virements making permanent changes to budgets during 2023-24 |
| C/R.1.003 | Transfer of Function - Domestic Violence Services | -3,357 | - | - | - | - | The movement of services between Directorates during 2023-24. |
| C/R.1.004 | Public Health Grant Uplift | 89 | - | - | - | - | The increase in base budget relating to the increase in Public Health grant. |
| C/R.1.005 | Traveller Liaison Post Adjustment | -50 | - | - | - | - | Moving Budget for Traveller Liaison post to S&P |
| C/R.1.006 | Transfer of 2023-24 pay award funding – P&S | 735 | - | - | - | - | This allocates funding permanently for the cost for the 2023-24 pay award. |
| 1.99 | REVISED OPENING GROSS EXPENDITURE | 102,558 | 107,675 | 115,038 | 116,451 | 119,794 | |
| 2 | INFLATION | | | | | | |
| C/R.2.001 | P&S Inflation - miscellaneous other budgets | 937 | 559 | 846 | 1,419 | 1,179 | Inflation calculated for other budgets not separately listed |
| C/R.2.002 | Electricity Inflation | -286 | -1,031 | -176 | -61 | -97 | Corporate assumption on electricity inflation applied. |
| C/R.2.003 | Highways Contract Inflation | 1,050 | 285 | 411 | 379 | 444 | Update to previous estimate for 24/25 based on the latest inflation figures. |
| C/R.2.004 | Staff pay inflation | 707 | 531 | 549 | 567 | 587 | Assumed 5% increase for 2024-25 and 3.5% thereafter |
| C/R.2.005 | Additional inflation relating to Coroner contracts for body transportation | 126 | - | - | - | | Coroner's transportation contract procured every three years and this reflects a one off adjustment for the new contract. |
| C/R.2.006 | Real Living Wage for Place and Sustainability staff | 8 | - | - | - | - | Estimate of the impact of the Real Living Wage. |
| 2.99 | Subtotal Inflation | 2,542 | 344 | 1,630 | 2,304 | 2,113 | |

| Ref | Title | 2024-25 | 2025-26 £000 | 2026-27 £000 | 2027-28 | 2028-29 Description £000 |
|-----------|---|---------|-----------------|-----------------|---------|--|
| | | £000 | £000 | £000 | £000 | £000 |
| 3 | DEMOGRAPHY AND DEMAND | | | | | |
| C/R.3.001 | Coroner Service - Pathologist demand referrals | 45 | 47 | 51 | 51 | ⁵¹ Demand for Coroner Services is expected to continue to rise due to the increasing population size, and the number of referrals increasing into the service. |
| 3.99 | Subtotal Demography and Demand | 45 | 47 | 51 | 51 | 51 |
| 4 | PRESSURES | | | | | |
| C/R.4.012 | Additional waste disposal costs due to enhanced environmental requirements | 3,311 | -2,353 | -933 | - | Additional waste disposal costs due to enhanced environmental requirements. £2.731m of this pressure funding comes from reserves as shown below at C/R.4.050 |
| C/R.4.022 | Swaffham Prior Community Heat Scheme - operating costs | -129 | -73 | 11 | - | The Council has built a community heat scheme using ground source and air source heat pumps to provide renewable heat to homes and buildings in Swaffham Prior and cut carbon emissions. Capital Project reference C/C.5.013. These are the operating costs for the project. |
| C/R.4.023 | Babraham Smart Energy Grid - operating costs | 8 | 19 | 22 | -37 | ⁹ The Council is building a Smart Energy Grid at the Babraham Park & Ride site, capital project reference C/C.5.015. These are the expected operating costs. |
| C/R.4.024 | St Ives Smart Energy Grid - operating costs | 16 | 1 | 13 | -13 | 10 The Council is building a Smart Energy Grid at the St Ives Park & Ride site. These are the expected operating costs. |
| C/R.4.026 | North Angle Solar Farm, Soham - operating costs | -173 | 10 | 10 | -34 | The proposal is to construct a 39MW DC / 29.4MW AC solar farm on an area of approximately 200 -3 acres of Rural Estate property in Soham. Capital project reference C/C.5.019. These are the operating costs for the project. |
| C/R.4.032 | Guided Busway 5 yearly maintenance | - | - | - | 1,075 | Guided Busway 5 yearly maintenance - this includes work on white lining, resurfacing, anti skid and solar studs. |
| C/R.4.033 | Streetlighting - Illuminated bollards and signs | 36 | - | - | - | There has been a requirement to update the street lighting stock since the contract was let. This required some changes to our assets resulting in a new pressure. |

| Ref | Title | 2024-25 £000 | 2025-26 £000 | 2026-27 £000 | 2027-28 £000 | 2028-29 Description £000 |
|-----------|--|-----------------|-----------------|-----------------|-----------------|--|
| | | | | | | Following changes to the street lighting stack since the contract was let it is nowing to us adjust |
| C/R.4.034 | PFI streetlighting contractual energy adjustment | 12 | -9 | -42 | - | Following changes to the street lighting stock since the contract was let, it is required to re-adjust the energy calculation linked to the number of assets on the network. |
| C/R.4.035 | Highways Maintenance Demand Growth due to network extension through development and transport infrastructure | 196 | 65 | 65 | - | - Highways - New Road adoptions and active travel support |
| C/R.4.036 | Highways - Safety & reactive Maintenance | 200 | 200 | 200 | - | Increasing safety and reactive maintenance as the asset deteriorates as a result of aging infrastructure and increasing wear. |
| C/R.4.038 | Removal of temporary funding for Busway defects | -650 | - | - | - | - Guided Busway defects - reversal of temporary funding allocated in 2022-23. |
| C/R.4.050 | Waste disposal costs due to enhanced environmental requirements - Transfer from Reserves | -2,731 | 2,048 | 683 | - | - Funding from earmarked and specific risk reserves to meet the pressure in C/R.4.012 |
| C/R.4.051 | Archaeological Service - revision of base budget to reflect net cost of service | 125 | - | - | - | - Addressing underlying pressure due to reduction in income and increase in demand and services. |
| C/R.4.052 | Minerals and Waste Local Plan review | 100 | - | - | - | -100 Required to produce and review a Minerals and Waste Local Plan. |
| 4.99 | Subtotal Pressures | 321 | -92 | 29 | 991 | -77 |
| 5 | PRIORITIES & INVESTMENTS | | | | | |
| C/R.5.044 | Removal of temporary funding for Coroner staff to address the backlog | -60 | - | - | - | - Planned reversal of temporary funding in the 2022-27 business plan. |
| C/R.5.115 | St Ives Smart Energy Grid - Interest Costs | 347 | -5 | -5 | -5 | ⁻⁶ The Council is building a Smart Energy Grid at St Ives Park & Ride site. These are the expected borrowing costs associated with the scheme to be repaid using income from the sale of energy. |
| C/R.5.116 | Babraham Smart Energy Grid - Interest Costs | 225 | -5 | -4 | -4 | The Council is building a Smart Energy Grid at the Babraham Park & Ride site, capital project -5 reference C/C.5.015. These are the expected borrowing costs associated with the scheme to be repaid using income from the sale of energy. |

| Ref | Title | 2024-25 £000 | 2025-26 £000 | 2026-27 £000 | 2027-28 £000 | 2028-29 Description £000 |
|-----------|---|-----------------|-----------------|-----------------|-----------------|---|
| C/R.5.119 | Swaffham Prior Community Heat Scheme - Interest Costs | 149 | -5 | -4 | -5 | These are the expected borrowing costs associated with the scheme, to be repaid using income -4 from the sale of renewable energy to homeowners and the sale of carbon credits. Capital project reference C/C.5.013 |
| C/R.5.121 | North Angle Solar Farm, Soham - Interest Costs | -160 | 1,168 | -16 | -15 | The Council is installing a solar park facility at North Angle Farm, Soham, capital project reference -16 C/C.5.019. These are the expected borrowing costs associated with the scheme to be repaid using income from the sale of energy. |
| C/R.5.130 | Removal of one off investment for Weedkilling savings | -40 | - | - | - | - Planned reversal of a temporary investment in 2023-24 |
| C/R.5.131 | Removal of one off investment for gritting savings | -50 | - | - | - | - Planned reversal of a temporary investment in 2023-24 |
| C/R.5.133 | Climate Change and Net Zero Programme Phase 2 | 399 | 57 | -456 | - | The Climate Change and Environment Strategy covers three key themes: mitigation (which includes our Net Zero ambition), adaptation to climate change, and enhancing natural assets. The enabling work for the programme is funded through the Just Transition Fund which has brought together the governance, data, skills and policy development to enable the organisation to deliver the required change across the organisation. The additional funding for Phase 2 of the programme will focus on embedding the required change across the council with a focus on delivery of projects to further reduce carbon emissions, improve natural assets and to support communities and businesses. |
| C/R.5.134 | Climate Change and Net Zero - Just Transition funding | -399 | -57 | 456 | - | - Just Transition Fund funding for Climate Change and Net Zero Programme Phase 2 |
| C/R.5.135 | Investment in highways including footpaths, roads, drainage, lighting, signals, signage, lining and structures | 3,000 | 3,000 | - | - | Our recent Quality of Life survey highlighted the importance of our highways to local residents, but also showed a very low level of satisfaction with the state of roads, pavements and cycleways. We are proposing to invest 3m to target roads, pavements and cycleways in poor repair, making improvements for road users, businesses and communities. This will be focussing on improving safety, the road user experience and supporting active travel. £1m new revenue investment in 24/25 and £2m in 25/26 onwards plus £2m in 24/25 and £4m in 25/26 onwards to fund the capital financing costs of the £40m capital investment in Highways maintenance. Linked to capital proposal C/C.3.025. |
| 5.99 | Subtotal Priorities & Investments | 3,411 | 4,153 | -29 | -29 | -31 |

| Ref | Title | 2024-25 £000 | 2025-26 £000 | 2026-27 £000 | 2027-28 £000 | | Description |
|-----------|--|-----------------|-----------------|-----------------|-----------------|---------|--|
| | | | | | | | |
| 6 | SAVINGS | | | | | | |
| C/R.6.060 | Reversal of Capitalisation of highways investment | - | 3,500 | - | - | - | Planned reversal back to revenue of costs that were capitalised for several years in the 2022-27 business plan |
| C/R.6.220 | Highways recycling of waste to reduce waste disposal costs | -150 | - | - | - | - | Develop and implement a materials recycling facility for highways. |
| C/R.6.221 | Street lighting energy savings | -977 | -414 | -268 | 26 | 41 | Capital investment has been made for an LED replacement programme that will save on energy costs |
| C/R.6.231 | Management efficiencies | -75 | -175 | - | - | - | Review to identify management efficiencies. |
| 6.99 | Subtotal Savings | -1,202 | 2,911 | -268 | 26 | 41 | |
| | TOTAL GROSS EXPENDITURE | 107,675 | 115,038 | 116,451 | 119,794 | 121,891 | |

| Ref | Title | 2024-25 £000 | 2025-26 £000 | 2026-27 £000 | 2027-28 £000 | · · · · · · · · · · · · · · · · · · · |
|-----------|---|-----------------|-----------------|-----------------|-----------------|--|
| | | | | | | |
| 7 | FEES, CHARGES & RING-FENCED GRANTS | | | | | |
| C/R.7.001 | Previous year's fees, charges & ring-fenced grants | -34,431 | -34,654 | -37,818 | -36,794 | 4 -35,774 Previous year's fees and charges for the provision of services and ring-fenced grant funding rolled forward. |
| C/R.7.002 | Fees and charges inflation | -265 | -49 | -105 | -155 | 5 -114 Additional income for increases to fees and charges in line with inflation. |
| C/R.7.006 | Changes to fees, charges & ring-fenced grants | 816 | - | - | - | Adjustment for changes to fees, charges & ring-fenced grants reflecting decisions made in 2023- 24. |
| C/R.7.102 | Review and re-baselining of P&S income | -400 | 250 | - | - | - 150 Ensuring our income budgets match expected income over the five year medium-term |
| C/R.7.128 | St Ives Smart Energy Grid - Income Generation | 14 | -76 | 15 | 8 | This is the revenue expected to be generated from the Smart Energy Grid at St Ives Park & Ride site, through the sale of energy to customers. |
| C/R.7.129 | Babraham Smart Energy Grid - Income Generation | -79 | -141 | 45 | 3 | ³ ⁻⁵⁵ The Council is building a Smart Energy Grid at the Babraham Park & Ride site, capital project reference C/C.5.015. This is the expected revenue generation from selling electricity to customers. |
| C/R.7.132 | Swaffham Prior Community Heat Scheme - Income Generation | -65 | 74 | -138 | -45 | 5 32 Swaffham Prior Community Heating Scheme will generate income from clean heat sales to customers and income from renewable heat incentive. Capital scheme reference C/C.5.013. |
| C/R.7.133 | North Angle Solar Farm, Soham - Income Generation | 592 | -3,245 | 1,229 | 1,217 | The proposal is to construct a 39MW DC / 29.4MW AC solar farm on an area of approximately 200 -69 acres of Rural Estate property in Soham. This is the revenue expected to be generated from selling electricity to the national grid. Capital scheme reference C/C.5.019. |
| C/R.7.134 | Income from the Light Blue Fibre Ltd | - | - | 11 | -8 | B Joint venture with the University of Cambridge to produce a commercial income from digital infrastructure assets. |
| C/R.7.140 | Recharge for shared regulatory services with Peterborough City Council | -68 | -46 | -58 | - | A recharge is made to Peterborough City Council for the cost of these services, which is increased in line with inflation. |

| Ref | Title | 2024-25 £000 | 2025-26 £000 | 2026-27 £000 | 2027-28 £000 | 2028-29 Description £000 |
|-----------|---|-----------------|-----------------|-----------------|-----------------|--|
| C/R.7.141 | Registration - Ceremony Refunds | 25 | -3 | -2 | - | - We expect to need to provide some refunds for ceremony bookings. |
| C/R.7.143 | Increased income from registration services | -125 | - | - | - | - Increased income resulting from higher capacity for ceremonies. |
| C/R.7.145 | Planning Performance income / Pre-application income | - | -10 | - | - | - Increase of pre-application charges and additional service level agreement (SLA) income. |
| C/R.7.146 | Archaeological service income | - | -70 | - | - | - SLAs with district councils to reflect changes following Levelling Up Bill. |
| C/R.7.147 | Connecting Cambridgeshire - additional funding | -16 | -11 | 27 | - | - Funding to cover overhead and staffing costs |
| C/R.7.148 | Review of services at the household Recycling Centres | - | -10 | - | - | - Review of Services at the Household Recycling Centres to include potential trade waste options. |
| C/R.7.150 | Application of Parking Surplus | -512 | - | - | - | - Parking surplus to support effective traffic management. |
| C/R.7.202 | Change in Public Health Grant | -53 | 173 | - | - | Change in ring-fenced Public Health grant to reflect change of function and expected treatment as a corporate grant from 2024-25 due to assumed removal of ring-fence. |
| C/R.7.203 | Surplus income other parking fees and permits | -129 | - | - | - | - Additional income from updated parking fees and permit charges. |
| C/R.7.204 | Street works permitting fees | -158 | - | - | - | - Increased number of applications for Temporary Traffic Regulation Orders (TTROs). |
| C/R.7.205 | Registrars | 200 | - | - | - | Reduction in income due to statutory fees not being uplifted for several years, reduction in customers due to the financial climate and suitability of venues. |
| 7.99 | Subtotal Fees, Charges & Ring-fenced Grants | -34,654 | -37,818 | -36,794 | -35,774 | -35,823 |
| | TOTAL NET EXPENDITURE | 73,021 | 77,220 | 79,657 | 84,020 | 86,068 |

| Ref | Title | 2024-25 £000 | 2025-26 £000 | 2026-27 £000 | 2027-28 £000 | • |
|-----------|------------------------------------|-----------------|-----------------|-----------------|-----------------|--|
| FUNDING S | OLIDCES | | | | | |
| FUNDING 3 | UNCES | | | | | |
| 8 | FUNDING OF GROSS EXPENDITURE | | | | | |
| C/R.8.001 | Budget Allocation | -73,021 | -77,220 | -79,657 | -84,020 | 0 -86,068 Net spend funded from general grants, business rates and Council Tax. |
| | | | | | | |
| C/R.8.002 | Fees & Charges | -27,707 | -31,044 | -30,020 | -29,000 | 0 -29,049 Fees and charges for the provision of services. |
| | | | | | | |
| C/R.8.003 | PFI Grant - Street Lighting | -3,944 | -3,944 | -3,944 | -3,944 | 4 -3,944 PFI Grant from DfT for the life of the project. |
| | | | | | | |
| C/R.8.004 | PFI Grant - Waste | -2,570 | -2,570 | -2,570 | -2,570 | 0 -2,570 PFI Grant from DEFRA for the life of the project. |
| | Dileskilike Orant | 200 | -260 | 260 | -260 | |
| C/R.8.005 | Bikeability Grant | -260 | -260 | -260 | -260 | 0 -260 DfT funding for the Bikeability cycle training programme. |
| | | | | | | Funding transferred to Service areas where the management of Public Health functions will be |
| C/R.8.006 | Public Health Grant | -173 | - | - | - | undertaken by other Council officers, rather than directly by the Public Health Team. |
| 8.99 | TOTAL FUNDING OF GROSS EXPENDITURE | -107,675 | -115,038 | -116,451 | -119,794 | 4 -121,891 |

| Ref | Scheme | Description | Linked Revenue Proposal | Scheme Start | Total Cost £000 | Previous Years £000 | | | | | | Later Years £000 |
|---------------------------|--|--|-------------------------------|-----------------|-----------------------|---------------------------|-------|-------|-------|-------|-------|------------------------|
| C/C.1 C/C.1.002 | Integrated Transport Air Quality Monitoring | Funding towards supporting air quality monitoring work in relation to the road network with local authority partners across the county. | | Ongoing | 125 | - | 25 | 25 | 25 | 25 | 25 | - |
| C/C.1.011 | Local Infrastructure improvements | Provision of the Local Highway Improvement Initiative across the county, providing accessibility works such as disabled parking bays and provision of improvements to the Public Rights of Way network. | | Ongoing | 4,475 | - | 895 | 895 | 895 | 895 | 895 | _ |
| C/C.1.012 | Safety Schemes | Investment in road safety engineering work at locations where there is strong evidence of a significantly high risk of injury crashes. | | Ongoing | 3,000 | - | 600 | 600 | 600 | 600 | 600 | - |
| C/C.1.015 | Strategy and Scheme Development work | Resources to support Transport & Infrastructure strategy and related work across the county, including long term strategies and District and Market Town Transport Strategies, as well as funding towards scheme development work. | | Ongoing | 2,725 | - | 545 | 545 | 545 | 545 | 545 | - |
| C/C.1.019 | Delivering the Transport Strategy Aims | Supporting the delivery of Transport Strategies and Market Town Transport Strategies to help improve accessibility and mitigate the impacts of growth. | | Ongoing | 6,750 | - | 1,350 | 1,350 | 1,350 | 1,350 | 1,350 | - |
| C/C.1.020 | Bar Hill to Northstowe cycle route | Bar Hill to Longstanton cycle route. | | Committed | 1,279 | 287 | 992 | - | - | - | - | |
| C/C.1.021 | A14 - Local Authority contribution | CCC's £26m funding agreement with Department for Transport for the A14 upgrade. | | Committed | 26,000 | 2,080 | 1,040 | 1,040 | 1,040 | 1,040 | 1,040 | 18,720 |
| C/C.1.024 | Dry Drayton to A1307 link cycle route | Provision of a non-motorised user (NMU) cycle route, linking up the village of Dry Drayton with the NMU routes alongside the new stretch of the A1307. | | Committed | 300 | 104 | 196 | - | - | - | - | - |
| | Total - Integrated Transport | | | | 44,654 | 2,471 | 5,643 | 4,455 | 4,455 | 4,455 | 4,455 | 18,720 |

| Ref | Scheme | Description | Linked | Scheme | Total | Previous | 2024-25 | 2025-26 | 2026-27 | 2027-28 | 2028-29 | Later |
|---------------------------|--|---|---------------------|---------|--------------|---------------|---------|---------|---------|---------|---------|---------------|
| | | | Revenue Proposal | Start | Cost £000 | Years £000 | £000 | £000 | £000 | £000 | £000 | Years £000 |
| C/C.2 C/C.2.001 | Operating the Network Carriageway & Footway Maintenance including Cycle Paths | Allows the highway network throughout the county to be maintained. With the significant backlog of works to our highways well documented, this fund is crucial in ensuring that we are able to maintain our transport links. | | Ongoing | 35,250 | | 7,050 | 7,050 | 7,050 | 7,050 | 7,050 | |
| C/C.2.002 | Rights of Way | Allows improvements to our Rights of Way network which provides an important local link in our transport network for communities. | | Ongoing | 1,175 | - | 235 | 235 | 235 | 235 | 235 | - |
| C/C.2.004 | Bridge strengthening | Bridges form a vital part of the transport network. With many structures to maintain across the county it is important that we continue to ensure that the overall transport network can operate and our bridges are maintained. | | Ongoing | 11,735 | - | 2,347 | 2,347 | 2,347 | 2,347 | 2,347 | - |
| C/C.2.005 | Traffic Signal Replacement | Traffic signals are a vital part of managing traffic throughout the county. Many signals require to be upgraded to help improve traffic flow and ensure that all road users are able to safely use the transport network. | | Ongoing | 3,890 | - | 778 | 778 | 778 | 778 | 778 | - |
| C/C.2.006 | Smarter Travel Management - Integrated Highways Management Centre | The Integrated Highways Management Centre (IHMC) collects, processes and shares real time travel information to local residents, businesses and communities within Cambridgeshire. In emergency situations the IHMC provides information to ensure that the impact on our transport network is mitigated and managed. | | Ongoing | 915 | - | 183 | 183 | 183 | 183 | 183 | - |
| | Total - Operating the Network | | | | 52,965 | - | 10,593 | 10,593 | 10,593 | 10,593 | 10,593 | - |
| C/C.3 C/C.3.002 | Highways & Transport Footpaths and Pavements | Additional funding for surface treatments, such as footway repairs, and deeper treatments, including resurfacing and reconstruction. | | Ongoing | 20,000 | - | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | - |
| C/C.3.004 | Pothole Funding | Additional funding for Potholes. | | Ongoing | 40,985 | 15,840 | 7,829 | 4,329 | 4,329 | 4,329 | 4,329 | - |

| Scheme | Description | Linked | Scheme | Total | Previous | 2024-25 | 2025-26 | 2026-27 | 2027-28 | 2028-29 | Later |
|---|---|---|---|---|---|---|--|---|--|--|---|
| | | | Start | Cost £000 | Years £000 | £000 | £000 | £000 | £000 | £000 | Years £000 |
| Guided Busway | Guided Busway construction contract retention payments. | | Committed | 149,813 | 147,066 | 2,747 | - | - | - | - | - |
| Wheatsheaf Crossroads | Scheme to deliver traffic signals at the Wheatsheaf Crossroads, Bluntisham. | | Committed | 6,795 | 1,775 | 5,020 | - | - | - | - | - |
| St Neots Future High Street Fund | St Neots Future High Street Fund. | | Committed | 7,905 | 2,381 | 5,524 | - | - | - | - | - |
| March Future High Street Fund | March Future High Street Fund. | | Committed | 6,853 | 4,857 | 1,996 | - | - | - | - | - |
| Cambridge Cycling Infrastructure | Cambridge Cycling Infrastructure. | | Committed | 4,690 | 4,487 | 203 | - | - | - | - | - |
| St lves local improvements | Delivery of St Ives local improvement schemes. | | Committed | 2,300 | 1,285 | 1,015 | - | - | - | - | - |
| A141 and St Ives Improvements Scheme | Funding is being provided by the CPCA to CCC for the delivery of the Outline Business Case to further investigate and develop options for improvements to the A141 in the area of St Ives. | | Committed | 5,805 | 2,733 | 3,072 | - | - | - | - | - |
| A10 Ely to A14 Improvement Scheme | Funding is being provided by the CPCA to CCC for the delivery of the Outline Business Case to further investigate and develop options for improvements to the A10 between Ely and A14. | | Committed | 3,803 | 2,271 | 1,532 | - | - | - | - | - |
| A14 De-trunking | Funding allocated to fund the on-going costs of the former parts of the A14. | | Committed | 24,750 | 750 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 |
| Street Lighting LED | Scheme to reduce street lighting energy costs. | | Committed | 13,283 | 100 | 7,099 | 6,084 | - | - | - | - |
| Highways materials recycling | Capital investment to achieve savings on material recycling. | | Committed | 2,500 | 300 | 2,200 | - | - | - | - | - |
| March Area Transport Study | Identification and delivery of transport improvement in March. | | Committed | 3,329 | 2,952 | 377 | - | - | - | - | - |
| Southern Busway Widening | Improvements to the southern section of the Cambridgeshire Guided Busway. | | Committed | 2,891 | 450 | 2,441 | - | - | - | - | - |
| Soham-Wicken travel link | Active travel link between Wicken and Soham for non- motorised users. | | Committed | 1,230 | 306 | 924 | - | - | - | - | - |
| | Guided Busway Wheatsheaf Crossroads St Neots Future High Street Fund March Future High Street Fund Cambridge Cycling Infrastructure St Ives local improvements A141 and St Ives Improvements Scheme A10 Ely to A14 Improvement Scheme A10 Ely to A14 Improvement Scheme Street Lighting LED Highways materials recycling March Area Transport Study Southern Busway Widening | Guided BuswayGuided Busway construction contract retention payments.Wheatsheaf CrossroadsScheme to deliver traffic signals at the Wheatsheaf Crossroads, Bluntisham.St Neots Future High Street FundSt Neots Future High Street Fund.March Future High Street FundMarch Future High Street Fund.Cambridge Cycling InfrastructureCambridge Cycling Infrastructure.St Ives local improvementsDelivery of St Ives local improvement schemes.A141 and St Ives ImprovementsFunding is being provided by the CPCA to CCC for the delivery of the Outline Business Case to further investigate and develop options for improvements to the A141 in the area of St Ives.A10 Ely to A14 Improvement SchemeFunding is being provided by the CPCA to CCC for the delivery of the Outline Business Case to further investigate and develop options for improvements to the A10 between Ely and A14.A14 De-trunkingFunding allocated to fund the on-going costs of the former parts of the A14.Street Lighting LEDScheme to reduce street lighting energy costs.Highways materials recyclingCapital investment to achieve savings on material recycling.March Area Transport StudyIdentification and delivery of transport improvement in March.Southern Busway WideningImprovements to the southern section of the Cambridgeshire Guided Busway.Soham-Wicken travel linkActive travel link between Wicken and Soham for non- | Guided Busway Guided Busway construction contract retention payments. 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| Ref | Scheme | Description | Linked | Scheme | Total | Previous | 2024-25 | 2025-26 | 2026-27 | 2027-28 | 2028-29 | Later |
|-----------|---|--|-----------|---------|---------|----------|---------|---------|---------|---------|---------|-------|
| | | | | Start | Cost | Years | | | | | | Years |
| | | | Proposal | | £000 | £000 | £000 | | £000 | £000 | £000 | £000 |
| C/C.3.025 | Further Highways Prioritisation | Prioritisation of resources to target assets in poor repair directly affecting road user safety, improving road user experience, and targeting assets that support active travel. Carriageway preventative treatments to reduce need for more costly interventions in future years for the roads treated. Indicative plans for investment: Preventative and planned carriageway maintenance and Improvements Yr 1: £6.6m, Yr 2: £8.8m Improvement to soil affected roads Yr 1: £3m, Yr 2: £2m Preventative and planned footways maintenance and improvement Yr 1: £2m, Yr 2: £1.5m Preventative and planned cycleways maintenance and improvement Yr 1: £2m, Yr 2: £1.5m Preventative and planned cycleways maintenance and improvement Yr 1: £2m, Yr 2: £1.5m Preventative and planned signage improvements for network safety Yr 1: £1.5m, Yr 2: £0.5m Drainage system capacity improvements to reduce road flooding Yr 1: £2m, Yr 2: £3m Public rights of way improvements to support active travel and leisure access to nature Yr 1: £0.5m, Yr 2: £0.5m Traffic management signal technology improvement Yr 1: £1m, Yr 2: £1.5m Structures maintenance Yr 1: £1m, Yr 2: £1m Enabling resources and intelligence Yr 1: £0.4m, Yr 2: £0.2m | C/R.5.135 | 2024-25 | 40,000 | - | 20,000 | 20,000 | | - | - | - |
| C/C.3.026 | Additional highways maintenance allocation | Additional highways maintenance work funded by reallocated funds from HS2. | | 2023-24 | 4,728 | 2,364 | 2,364 | - | - | - | - | - |
| C/C.3.027 | Essential works on guided busway | Guided busway works including Infill and CCTV installation plus design work for future drainage and platform survey work. | | 2024-25 | 950 | - | 950 | - | - | - | - | - |
| C/C.3.028 | Step survey and works | STEP survey and resultant works | | 2024-25 | 1,250 | - | 250 | 250 | 250 | 250 | 250 | - |
| | Total - Highways & Transport | | | | 343,860 | 189,917 | 73,543 | 38,663 | 12,579 | 12,579 | 12,579 | 4,000 |

| Ref | Scheme | Description | Linked | Scheme | Total | Previous | 2024-25 | 2025-26 | 2026-27 | 2027-28 | 2028-29 | Later |
|---------------------------|---|---|-----------|-----------|--------|----------|---------|---------|---------|---------|---------|-------|
| | | | Revenue | Start | Cost | Years | | | | | | Years |
| | | | Proposal | | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 |
| C/C.4 C/C.4.002 | Planning Growth and Environment Waste – Household Recycling Centre (HRC) Improvements | To deliver Household Recycling Centre (HRC) improvements by acquiring appropriate sites, gaining planning permission, designing and building new or upgraded facilities. New facilities are proposed in the Greater Cambridge area and in March where planning permissions for the existing sites are due to expire. Capital works are required to maintain/upgrade other HRCs in the network as population growth places additional pressure on the existing facilities. | | Committed | 7,424 | 1,140 | 5,521 | 763 | - | - | - | - |
| C/C.4.003 | Waterbeach Waste Treatment Facilities | Amendments to the Waterbeach waste treatment facilities following changes to the Industrial Emissions Directive to reduce emissions to levels which are able to meet the sector specific Best Available Technique conclusions (BATc) and comply with new Environmental Permit conditions issued by the Environment Agency. | | Committed | 20,367 | 2,029 | 18,338 | - | _ | _ | _ | - |
| C/C.4.004 | Reallocation and funding of cost cap for Northstowe Phase 1 | Reallocation and funding of cost cap for Northstowe Phase 1. | | 2024-25 | 834 | - | 834 | - | - | - | - | - |
| | Total - Planning Growth and Environment | | | | 28,625 | 3,169 | 24,693 | 763 | - | - | - | - |
| C/C.5 C/C.5.013 | Climate Change & Energy Service Swaffham Prior Community Heat Scheme | A ground breaking scheme enabling the residents of Swaffham Prior to decarbonise their heating and hot water. The project comprises an energy centre located at Goodwin Farm supplying heat via a network of underground pipes that runs through the village connecting to homes and businesses. | | Committed | 14,170 | 11,440 | 2,730 | - | - | - | - | |
| C/C.5.015 | Babraham Smart Energy Grid | The project is to develop a high level assessment, then an Investment Grade Proposal for a renewable energy scheme on the Babraham Park and Ride site. This project at Babraham will look to build on the skills developed in the St Ives project to replicate on other Park and Ride sites. A 2.1 MW solar canopy project is proposed at the High Level Assessment stage. | C/R.7.107 | Committed | 8,596 | 7,309 | 1,287 | - | - | - | - | - |

| Ref | Scheme | Description | Linked | Scheme | Total | Previous | 2024-25 | 2025-26 | 2026-27 | 2027-28 | 2028-29 | Later |
|---------------------------|---|--|---------------------|-----------|--------------|---------------|---------|---------|---------|---------|---------|---------------|
| | | | Revenue Proposal | Start | Cost £000 | Years £000 | £000 | £000 | £000 | £000 | £000 | Years £000 |
| C/C.5.019 | North Angle Solar Farm | 40 MW Solar Farm located at North Angle, to sell directly to the grid and provide energy to the local Swaffham Prior Heat Network. | Toposa | Committed | 30,849 | 27,371 | 3,478 | - | - | | | - |
| C/C.5.021 | Decarbonisation Fund | An investment in the decarbonisation of Council owned and occupied buildings (approximately 69 buildings). All Council buildings will be taken off fossil fuels (primarily oil and gas) and will be replaced with low carbon heating solutions such as Air or Ground Source Heat Pumps. This investment is expected to be recouped in full from savings delivered on the Council's energy bills. | | Committed | 11,664 | 6,606 | 495 | 4,563 | - | - | _ | - |
| C/C.5.021a | Decarbonisation Fund - School low carbon heating programme | School low carbon heating element of the decarbonisation fund - see decarbonisation fund for more detailed description. | | Committed | 3,047 | 748 | 1,919 | 380 | - | - | - | - |
| C/C.5.021b | Decarbonisation Fund - Education Capital | Education capital element of the decarbonisation fund - see main decarbonisation fund project for more details. | | Committed | 3,499 | 3,499 | - | - | - | - | - | - |
| C/C.5.023 | Oil Dependency Fund | Provision of financial support for oil dependent schools and communities to come off oil and onto renewable sources of energy. The initial investment of £500k will be paid back through business case investments into heat infrastructure. | | Committed | 500 | 167 | 167 | 166 | - | - | - | - |
| | Total - Climate Change & Energy Service | | | | 72,325 | 57,140 | 10,076 | 5,109 | - | - | - | - |
| C/C.6 C/C.6.002 | Connecting Cambridgeshire Investment in Connecting Cambridgeshire - Fixed Connectivity | Promoting and facilitating commercial coverage and managing gap funded intervention contract to increase full fibre and Superfast broadband coverage across Cambridgeshire and Peterborough. | | Committed | 10,875 | 9,890 | 985 | - | - | - | - | - |
| C/C.6.003 | Investment in Connecting Cambridgeshire - Mobile Connectivity | Working with government and commercial operators to improve 2G, 4G and 5G coverage across the county. | | Committed | 1,365 | 1,150 | 215 | - | - | - | - | - |

| Ref | Scheme | Description | Linked Revenue Proposal | Scheme Start | Total Cost £000 | Previous Years £000 | 2024-25 £000 | 2025-26 £000 | 2026-27 £000 | 2027-28 £000 | | Later Years £000 |
|---------------------------|---|---|-------------------------------|-----------------|-----------------------|---------------------------|-----------------|-----------------|-----------------|-----------------|--------|------------------------|
| C/C.6.004 | Investment in Connecting Cambridgeshire - Public Access WiFi | Increasing the provision of free public access Wi-fi in public buildings, community and village halls and in city and town centres across Cambridgeshire and Peterborough. | | Committed | 605 | 480 | 125 | - | - | - | - | - |
| C/C.6.005 | Investment in Connecting Cambridgeshire - Smart Work Streams | Using connectivity, advanced data techniques and emerging technologies across a range of work streams in Cambridgeshire and Peterborough to help meet growth and sustainability challenges and support the local economy. | | Committed | 1,702 | 1,647 | 55 | - | - | - | - | - |
| C/C.6.006 | Investment in Connecting Cambridgeshire - Programme Delivery | "Keeping Everyone Connected" Covid-19 response and recovery programme supporting businesses and communities to access connectivity and digital technologies. Staff and support costs (including specialist legal, technical and data services) to deliver all elements of the Connecting Cambridgeshire programme. | | Committed | 4,728 | 4,168 | 560 | - | - | - | - | - |
| C/C.6.007 | Investment in Connecting Cambridgeshire - CORE Project | Cambridgeshire Open RAN Ecosystem (CORE) project funded by the Open Networks Ecosystem grant to help the county to be at the forefront of 5G technology, to drive economic prosperity and benefit our communities. | | Committed | 7,014 | 3,500 | 3,514 | - | - | - | - | - |
| | Total - Connecting Cambridgeshire | | | | 26,289 | 20,835 | 5,454 | - | - | - | - | - |
| C/C.7 C/C.7.001 | Capital Programme Variation Variation Budget | The Council includes a service allowance for likely Capital Programme slippage, as it can sometimes be difficult to allocate this to individual schemes due to unforeseen circumstances. This budget is continuously under review, taking into account recent trends on slippage on a service by service basis. | | Ongoing | -76,105 | - | -30,810 | -13,840 | -8,213 | -8,213 | -8,213 | -6,816 |

| Ref | Scheme | Description | Linked Revenue Proposal | Scheme Start | Total Cost £000 | Previous Years £000 | 2024-25 £000 | | 2026-27 £000 | 2027-28 £000 | | Years |
|-----------|-------------------------------------|---|-------------------------------|-----------------|-----------------------|---------------------------|-----------------|---------|-----------------|-----------------|---------|--------|
| C/C.7.002 | Capitalisation of Interest Costs | The capitalisation of borrowing costs helps to better reflect the costs of undertaking a capital project. Although this budget is initially held on a service basis, the funding will ultimately be moved to the appropriate schemes once exact figures have been calculated each year. | | Ongoing | 3,162 | - | 984 | 284 | 120 | 147 | 170 | 1,457 |
| | Total - Capital Programme Variation | | | | -72,943 | - | -29,826 | -13,556 | -8,093 | -8,066 | -8,043 | -5,359 |
| | TOTAL BUDGET | | | | 495,775 | 273,532 | 100,176 | 46,027 | 19,534 | 19,561 | 19,584 | 17,361 |
| Funding | | | | | Total Funding | Previous Years | 2024-25 | 2025-26 | 2026-27 | 2027-28 | 2028-29 | Years |

| | Funding £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 |
|-------------------------------------|-----------------|---------|---------|--------|--------|--------|--------|--------|
| | £000 | £000 | £000 | £000 | 2000 | £000 | £000 | £000 |
| Government Approved Funding | | | | | | | | |
| Department for Transport | 221,334 | 109,975 | 28,365 | 25,837 | 18,117 | 18,117 | 18,117 | 2,806 |
| Specific Grants | 37,120 | 25,366 | 10,911 | 843 | - | - | - | _, |
| | , | , | · | | | | | |
| Total - Government Approved Funding | 258,454 | 135,341 | 39,276 | 26,680 | 18,117 | 18,117 | 18,117 | 2,806 |
| | | | | | | | | |
| Locally Generated Funding | | | | | | | | |
| Agreed Developer Contributions | 20,891 | 19,489 | 1,402 | - | - | - | - | - |
| Anticipated Developer Contributions | 12,042 | 3,940 | 3,131 | 308 | 671 | 671 | - | 3,321 |
| Prudential Borrowing | 170,544 | 90,598 | 48,756 | 18,687 | 338 | 365 | 1,059 | 10,741 |
| Other Contributions | 33,844 | 24,164 | 7,611 | 352 | 408 | 408 | 408 | 493 |
| | | | | | | | | |
| Total - Locally Generated Funding | 237,321 | 138,191 | 60,900 | 19,347 | 1,417 | 1,444 | 1,467 | 14,555 |
| | | | | | | | | |
| TOTAL FUNDING | 495,775 | 273,532 | 100,176 | 46,027 | 19,534 | 19,561 | 19,584 | 17,361 |

| Ref | Scheme | Linked | Net | Scheme | Total | Grants | Develop. | Other | Capital | Prud. |
|------------------------|--|-----------|---------|--------------------|--------------|--------|----------|--------|----------|--------|
| | | Revenue | Revenue | Start | Funding | | Contr. | Contr. | Receipts | Borr. |
| | | Proposal | Impact | | £000 | £000 | £000 | £000 | £000 | £000 |
| C/C.1 | Integrated Transport | | | | | | | | | |
| | Air Quality Monitoring | | | Ongoing | 125 | 125 | _ | - | _ | _ |
| C/C.1.011 | Local Infrastructure improvements | | | Ongoing | 4,475 | 3,475 | _ | 1,000 | _ | _ |
| C/C.1.012 | Safety Schemes | | | Ongoing | 3,000 | 3,000 | _ | - | _ | _ |
| | Strategy and Scheme Development work | | | Ongoing | 2,725 | 2,725 | - | - | _ | - |
| | Delivering the Transport Strategy Aims | | | Ongoing | 6,750 | 6,750 | - | - | - | - |
| | Bar Hill to Northstowe cycle route | | | Committed | 1,279 | 43 | 1,236 | - | - | - |
| | A14 - Local Authority contribution | | | Committed | 26,000 | - | - | 1,000 | _ | 25,000 |
| | Dry Drayton to A1307 link cycle route | | | Committed | 300 | 175 | - | 125 | _ | |
| | | | | | | | | | | |
| | Total - Integrated Transport | | - | | 44,654 | 16,293 | 1,236 | 2,125 | - | 25,000 |
| C/C.2 | Operating the Network | | | | | | | | | |
| C/C.2.001 | Carriageway & Footway Maintenance including Cycle Paths | | | Ongoing | 35,250 | 33,750 | | | | 1,500 |
| C/C.2.001 C/C.2.002 | Rights of Way | | | Ongoing | 1,175 | 1,175 | - | - | - | 1,500 |
| | Bridge strengthening | | | Ongoing Ongoing | 11,735 | 11,735 | - | - | - | - |
| C/C.2.004 | Traffic Signal Replacement | | | Ongoing | 3,890 | 3,890 | _ | _ | _ | _ |
| C/C.2.005 | Smarter Travel Management - Integrated Highways Management Centre | | | Ongoing | 3,030 915 | 915 | | _ | | _ |
| 0/0.2.000 | Sinanter Traver Management - Integrated highways Management Centre | | | Chigoling | 515 | 315 | - | - | - | - |
| | Total - Operating the Network | | - | | 52,965 | 51,465 | - | - | - | 1,500 |
| C/C.3 | Highways & Transport | | | | | | | | | |
| C/C.3.002 | Footpaths and Pavements | | | Ongoing | 20,000 | 20,000 | - | - | _ | - |
| | Pothole Funding | | | Ongoing | 40,985 | 33.635 | - | - | _ | 7,350 |
| C/C.3.006 | Guided Busway | | | Committed | 149,813 | 94,667 | 29,510 | 9,282 | _ | 16,354 |
| C/C.3.009 | Wheatsheaf Crossroads | | | Committed | 6,795 | - | 500 | 250 | - | 6,045 |
| | St Neots Future High Street Fund | | | Committed | 7,905 | - | - | 7,905 | - | - |
| | March Future High Street Fund | | | Committed | 6,853 | - | - | 6,853 | - | - |
| C/C.3.012 | Cambridge Cycling Infrastructure | | | Committed | 4,690 | 93 | 4,597 | - | - | - |
| C/C.3.014 | St lves local improvements | | | Committed | 2,300 | - | - | 2,300 | - | - |
| | A141 and St Ives Improvements Scheme | | | Committed | 5,805 | 5,805 | - | - | - | - |
| | A10 Ely to A14 Improvement Scheme | | | Committed | 3,803 | 3,803 | - | - | - | - |
| | A14 De-trunking | | | Committed | 24,750 | 24,750 | - | - | - | - |
| C/C.3.018 | Street Lighting LED | | | Committed | 13,283 | - | - | - | - | 13,283 |
| | Highways materials recycling | | | Committed | 2,500 | - | - | - | - | 2,500 |
| | March Area Transport Study | | | Committed | 3,329 | 3,329 | - | - | - | - |
| C/C.3.023 | Southern Busway Widening | | | Committed | 2,891 | - | - | 2,891 | - | - |
| C/C.3.024 | Soham-Wicken travel link | | | Committed | 1,230 | 100 | - | 1,130 | - | - |
| | Further Highways Prioritisation | C/R.5.135 | | 2024-25 | 40,000 | - | - | - | - | 40,000 |
| C/C.3.026 | Additional highways maintenance allocation | | | 2023-24 | 4,728 | 4,728 | - | - | - | - |
| C/C.3.027 | Essential works on guided busway | | | 2024-25 | 950 | - | - | 950 | - | - |

| Ref | Scheme | Linked Revenue Proposal | Net Revenue Impact | Scheme Start | Total Funding £000 | Grants | Contr. | Other Contr. £000 | Receipts | Prud. Borr. £000 |
|---|---|-------------------------------|--------------------------|--|--|---|---------------|-------------------------------|-------------|---|
| C/C.3.028 | Step survey and works | | | 2024-25 | 1,250 | - | - | 1,250 | - | - |
| | Total - Highways & Transport | | | - | 343,860 | 190,910 | 34,607 | 32,811 | - | 85,532 |
| C/C.4.003 | Planning Growth and Environment Waste – Household Recycling Centre (HRC) Improvements Waterbeach Waste Treatment Facilities Reallocation and funding of cost cap for Northstowe Phase 1 | | | Committed Committed 2024-25 | 7,424 20,367 834 | - | 435 - - | - - | - - - | 6,989 20,367 834 |
| | Total - Planning Growth and Environment | | | - | 28,625 | - | 435 | - | - | 28,190 |
| C/C.5.015 C/C.5.019 C/C.5.021 C/C.5.021a C/C.5.021b | Climate Change & Energy Service Swaffham Prior Community Heat Scheme Babraham Smart Energy Grid North Angle Solar Farm Decarbonisation Fund Decarbonisation Fund - School low carbon heating programme Decarbonisation Fund - Education Capital Oil Dependency Fund | C/R.7.110 C/R.7.107 | | Committed Committed Committed Committed Committed Committed | 14,170 8,596 30,849 11,664 3,047 3,499 500 | 608 193 - 4,723 - - - | - | - - - - | | 13,562 8,403 30,849 6,941 3,047 3,499 500 |
| | Total - Climate Change & Energy Service | | | - | 72,325 | 5,524 | - | - | - | 66,801 |
| C/C.6.003 C/C.6.004 C/C.6.005 | Connecting Cambridgeshire Investment in Connecting Cambridgeshire - Fixed Connectivity Investment in Connecting Cambridgeshire - Mobile Connectivity Investment in Connecting Cambridgeshire - Public Access WiFi Investment in Connecting Cambridgeshire - Smart Work Streams Investment in Connecting Cambridgeshire - Programme Delivery Investment in Connecting Cambridgeshire - CORE Project | | | Committed Committed Committed Committed Committed | 10,875 1,365 605 1,702 4,728 7,014 | 1,365 605 1,702 1,863 | | 3,108 - - 2,265 - | | 1,700 - - 600 - |
| | Total - Connecting Cambridgeshire | | | - | 26,289 | 18,616 | - | 5,373 | - | 2,300 |
| C/C.7.001 | Capital Programme Variation Variation Budget Capitalisation of Interest Costs | | | Ongoing Ongoing | -76,105 3,162 | - | - | -6,465 - | - | -41,941 3,162 |
| | Total - Capital Programme Variation | | | - | -72,943 | -24,354 | -3,345 | -6,465 | - | -38,779 |
| | TOTAL BUDGET | | | | 495,775 | 258,454 | 32,933 | 33,844 | - | 170,544 |