

QUARTERLY UPDATE REPORT ON KEY PARTNERSHIPS**To: Cabinet****Date: 5th July 2010****From: Chief Executive****Electoral division(s): All****Forward Plan ref: Not applicable** **Key decision: No**

Purpose: In order to update Cabinet and enhance accountability of the activities of key strategic partnerships it has been agreed that a quarterly report should be produced. This paper provides the latest quarterly update report on the following six partnerships:

- A) Cambridgeshire Together (pages 2-4)
- B) Cambridge Children's Trust (pages 4-6)
- C) Cambridgeshire Care Partnership (pages 6-8)
- D) Cambridgeshire Horizons (pages 9-10)
- E) Safer and Stronger Thematic Partnership (formerly Community Safety Strategic Partnership) (10-12)
- F) Greater Cambridge Partnership (pages 12-16)
- G) Environmental Sustainability Partnership (16-18)

Recommendation: Cabinet is asked to note the content of the report.

Officer contact:		Member contact	
The Children and Young People Steering Group			
Name:	Mary Whitehand	Name:	Councillor Martin Curtis
Post:	Head of Planning and Partnership	Portfolio:	Children
Email:	Mary.whitehand@cambridgeshire.gov.uk	Email:	Martin.curtis@cambridgeshire.gov.uk
Tel:	01223 718165	Tel:	01223 699173
Cambridgeshire Together			
Name:	Adrian Smith	Name:	Cllr Mac McGuire
Post:	Head of Corporate Development	Portfolio:	Deputy Leader of the Council
Email:	Adrian.smith@cambridgeshire.gov.uk	Email:	Mac.Mcguire@cambridgeshire.gov.uk
Tel:	01223 699158	Tel:	01223 699173
Cambridgeshire Care Partnership			
Name:	Claire Bruin	Name:	Cllr Fred Yeulett
Post:	Director: Adult Support Services	Portfolio:	Adult Social Care, Health and Well Being
Email:	Claire.bruin@cambridgeshire.gov.uk	Email:	Fred.yeulett@cambridgeshire.gov.uk
Tel:	01223 717001	Tel:	01223 699 173
Cambridgeshire Horizons			
Name:	Graham Hughes	Name:	Cllr Jill Tuck
Post:	Service Director: Growth and Infrastructure	Portfolio:	Leader of the Council
Email:	Graham.Hughes@cambridgeshire.gov.uk	Email:	Jill.tuck@cambridgeshire.gov.uk

Tel:	01223 717498	Tel:	01223 699173
Community Safety Strategic Partnership			
Name:	Helen Turner	Name:	Cllr Sir Peter Brown
Post:	Community Safety Manager	Portfolio:	Communities
Email:	helen.turner@cambridgeshire.gov.uk	Email:	peter.brown@cambridgeshire.gov.uk
Tel:	01354 622503	Tel:	01223 699173
Greater Cambridge Partnership			
Name:	Guy Mills	Name:	Councillor Tony Orgee
Post:	Economic Development Manager	Portfolio:	Economy and the Environment
Email:	Guy.mills@cambridgeshire.gov.uk	Email:	Tony.orgee@cambridgeshire.gov.uk
Tel:	01223 717662	Tel:	01223 699173
Environmental Sustainability Partnership			
Name:	Sandy Shattock	Name:	Councillor Tony Orgee
Post:	Head of Environment Management and Climate Change	Portfolio:	Economy and the Environment
Email:	Sandy.shattock@cambridgeshire.gov.uk	Email:	Tony.orgee@cambridgeshire.gov.uk
Tel:	01223 727972	Tel:	01223 699173

A) CAMBRIDGESHIRE TOGETHER

1. BACKGROUND

- 1.1 Cambridgeshire Together is the strategic overarching partnership board overseeing the successful delivery of Cambridgeshire's Local Area Agreement (LAA). The group has been focusing on delivery of LAA outcomes and partnership development.
- 1.2 Cambridgeshire Together is responsible for the following:
- consulting widely on the vision for a sustainable Cambridgeshire and developing the countywide Cambridgeshire Sustainable Community Strategy.
 - ensuring consistency between the countywide and district-area sustainable community strategies, and the strategies of the countywide and district-area thematic partnerships.
 - developing the LAA as the 'delivery plan' for the sustainable community strategy.
 - providing the leadership required to achieve delivery of the LAA having regard to Community Strategies and Plans and other jointly agreed strategies.
 - improving partnership working and being open to new ideas that will lead to continuous improvement.
 - ensuring cross-cutting themes are explored and developed so that the full potential of the LAA can be realised.
 - overseeing the aligning – and pooling where appropriate – of resources to tackle priorities in the most cost-effective way for the communities it serves.
 - overseeing the effective use and management of resources.

- demonstrating flexibility and taking account of the needs of different partners, different communities of interest and different localities.
- maintaining clarity as to where responsibility and accountability lie and identifying and addressing areas of underperformance.
- playing a central role in performance review and management to ensure priorities are being delivered.
- responding to Government reviews of the LAA.

1.3 Members of Cambridgeshire Together will do this by:

- ensuring the bodies they represent sign up to the guidelines put forward in these governing principles.
- acting as a link to their organisation and (where appropriate) the Local Strategic Partnership link on all LAA issues.
- representing the views of the respective organisation or partnership and undertaking decisions within appropriate frameworks.
- offering constructive challenge to matters arising at meetings.
- focusing on the service user.
- promoting partnership working within their own organisation where appropriate.
- striving to achieve consensus through a flexible partnership approach.

SUMMARY OF ACTIVITY

New Models of Partnership Working

- 1.4 The Cambridgeshire Together Board has approved an approach to radically transform how the public sector, the business sector and the third sector work together across Cambridgeshire.
- 1.5 The new approach, approved at the Board's meeting in May 2010, will mark the end of static partnerships that cover everything across the whole county, to an approach where partner organisations focus on the right issues, at the right time and in the right way.
- 1.6 The Board has agreed to reduce the number of its meetings from bi monthly to bi annually and has commissioned the Cambridgeshire Public Sector Board (CPSB), which includes the Chief Executives and Chief Officers from Cambridgeshire's local public sector organisations, to take this work forward.
- 1.7 The CPSB will now develop a model, which encourages organisations to work together in a more streamlined, flexible and smarter way. It will free up time by reducing the hundreds of hours people from the various organisations spent in meetings, so their knowledge, expertise and initiative can be focused on delivering services and making Cambridgeshire an even better place to live.
- 1.8 The Board approved three key principles about how Cambridgeshire's organisations will work together in the future:
- The new approach will be firmly based on a principle of *subsidiarity* - "doing things at the lowest appropriate geographic scale". Partners will

only deal with issues on a Countywide basis where it makes most sense to do so, and will tackle key issues on a district basis amongst the relevant organisations. Where appropriate, issues will be tackled at an area and neighbourhood level too. This will help address the desire of Public Sector leaders across Cambridgeshire to cut any unnecessary bureaucracy. Inevitably many issues cut across Cambridgeshire's administrative geographies and require different parts of local government to work together, often with other elements of the public sector, and with the voluntary and private sectors too.

- Central to this new approach therefore, is the principle that if one organisation can tackle an issue on its own, then all other partners step back and trust that organisation to do it. This will lessen the need for regular meetings involving 10-15 people from a number of organisations to look at an issue that one individual is accountable for in their own organisation.
- This new approach would involve the right people from the appropriate organisations being commissioned to work together on the ground for a given period without the need for numerous partnership meetings. Individuals would be given objectives to achieve, with clarity around the available resources, the targets to hit and the freedom and trust to achieve the outcome in the most efficient and effective way. Once an improvement to service quality, a new service model is established or a target achieved, the group could be decommissioned, and resources allocated elsewhere

- 1.9 The CPSB will present the proposed model to the Cambridgeshire Together Board for approval and implementation in September 2010.

B) CAMBRIDGESHIRE CHILDREN'S TRUST
(FORMERLY REPORTED UNDER CHILDREN AND YOUNG PEOPLE'S
STRATEGIC PARTNERSHIP AND THE CHILDREN AND YOUNG PEOPLE
STEERING GROUP)

- 2.1 Cambridgeshire Children's Trust Board replaced the Children and Young People's Strategic Partnership in November 2009. Partners involved in the Trust Board include: district, city and county councils, police, fire and rescue, health providers and the primary care trust, probation service, Jobcentre Plus, and representatives from early years settings, schools, colleges, the voluntary and community sector and the Local Safeguarding Children Board (LSCB).
- 2.2 The Children's Trust Board takes responsibility for the strategic commissioning of services for children and young people in Cambridgeshire in order to improve outcomes. It is not a separate organisation and each partner retains its own functions and responsibilities, though all can through the Trust pool budgets or share other resources if so determined. It is responsible for developing, publishing, implementing and reviewing the Children and Young People's Plan. The Trust should encompass and support all of the work of partners to improve outcomes for children and young people.

- 2.3 The Board will meet at least 3 times a year and will set the strategic direction of the Trust. It will be supported by the Trust Executive who will be responsible for implementing the strategy. Work that the Trust has a strategic interest in, for example the development of the 14-19 curriculum, implementation of Children's Centres, will be coordinated through the 5 Every Child Matters Outcome areas (be healthy, stay safe, enjoy and achieve, make a positive contribution, achieve economic well being) and an integrated practices group coordinating for example the workforce strategy, joint planning commissioning arrangements, information sharing. The development of the Trust in Cambridgeshire has been commended as an example of good practice by the Children's Services Adviser for Government Office.
- 2.4 Cambridgeshire County Council is represented on the Trust Board through the Lead Member for Children and the opposition Spokesmen. The Board is chaired by the Lead Member for Children and supported by the Executive Director Children and Young People's Services. Safeguarding is of high importance to the Trust Board and the Independent Chair of the LSCB, sits on the Trust Board in her capacity to both support and challenge the work of the Trust.

SUMMARY OF ACTIVITY

- 2.5 The Children's Trust Board last met on 20 May.
- 2.6 Work during this quarter has focused on;
- Review of the progress of year 1 of the Big Plan 2 and Children's Workforce Strategy. This was conducted by a review team made up of managers from the primary care trust, the voluntary and community sector, Children's Services and the County Council Audit Team. Findings were presented and agreed at the Board and the year 2 action plans are now under development in response to the review. The review report can be found at www.thebigplan2.co.uk
 - The Common Assessment Framework: Children's Services and their partners need to have effective means of assessing the needs of children, identifying action and agreeing support and this is done through the Common Assessment Framework. The Board have made significant progress and an agreed new model is being rolled out across Cambridgeshire supported by all partners.
 - Participation of children, young people, parents and carers in the work of the Trust: a clear approach has now been established to ensure the voice of children, young people, parents and carers is heard within the Trust, with three participation champions identified.
 - Children with Disabilities: the Trust is committed to improving outcomes for children with disabilities and complex needs and at the last Board meeting, has agreed to sign up to the principles contained in the Every Disabled Child Matters Charter.

- Health Inequalities: following a presentation on health needs made by the Director of Public Health, the Trust has agreed to support this work further by considering the activity already underway through the Big Plan and identifying any additional support that can be provided.

C) CAMBRIDGESHIRE CARE PARTNERSHIP

3. BACKGROUND

- 3.1 Cambridgeshire Care Partnership (CCP) brings together members of the Council and non-executive members of Cambridgeshire Primary Care Trust (PCT) now called NHS Cambridgeshire, supported by senior officers, to provide the governance for the Section 75 agreements (formerly known as Section 31 agreements) and to recommend the joint strategic direction and commissioning strategies for adults and older people to Cabinet and the PCT Board.
- 3.2 The membership of CCP underwent significant change in membership following the creation of the single PCT and the new relationship has developed positively, with an ongoing commitment to working closely in partnership to deliver good quality services for the people of Cambridgeshire.

SUMMARY OF ACTIVITY

- 3.3 Cambridgeshire Care Partnership on 27th May confirmed the following key issues for governance of the partnership should be as follows:
 - clarifying all issues within the Section 75 agreements and following up the need to directly report to the governance structures of both partners;
 - signing off of the Section 75 agreements;
 - that Members of the Partnership should receive updates reporting financial risks, activity, performance and quality of the Older People's and Occupational Therapy Services pooled budget on a monthly basis between care Partnership meetings (by the middle of the following month);
 - analysing policy, which would affect services; and
 - providing timely updates on savings plans and transformation and any associated drift and risks.
- 3.4 As the financial year would be equally as challenging as the last, the Partnership agreed that there was a need to ensure continued momentum to deliver reablement, which was a key part of delivering the intervention and prevention agenda and a hands-on approach to managing activity and the consequential spend.
- 3.5 The Care Partnership when considering the notes of the previous meeting also reiterated the need for them to received details:
 - on any trends in the figure for the number of Cambridgeshire people of working age receiving a service from Cambridge and Peterborough NHS Foundation Trust (CPFT) under the Care Programme Approach, particularly in view of the increasing number of premature babies now

surviving into adulthood and the importance of trend data to enable the partnership to forecast and plan.

- from the owners of the outsourced contracts about what was included in the contracts and the levers. It was noted that further detail would not be available until June. A meeting was to be arranged in June to go through Care Home s and Care Home providers contracts with the chairman of NHS Cambridgeshire.
- identifying the factors that tipped the scales in favour of a person moving into residential care.
- On figures for the cost of fines levied for delayed discharges.
- Of the total numbers of those in residential or nursing care.

3.6 The meeting on 27th May 2010 considered the finance and performance reports for the fourth quarter period /outturn (i.e. end of March) for older people and occupational therapy, people with learning disabilities, the integrated community equipment services (ICES), and adults of working age with mental health needs.

3.7 For ICES the main issues highlighted were:

- That as at 31/3/2010, the spend level was £4,095k, compared to £3,932k for the same period 2008/09.

The slight increase in expenditure was mainly due to:

- Increase in maintenance costs of £122k. As the pool purchases more items, maintenance increases accordingly. Also, NRS has recently started to invoice the pool for the full purchase costs of some high value rental equipment which cannot be recycled. Increase in stock purchase for £56k net; this includes £73k worth of purchase of previously hired beds
- Increase in specialist children's equipment.

Despite the above the pooled budget has performed well in 2009-10 with a year-end under spend of £91k. Also highlighted is the very positive results from the most recent user survey showing that 93% of respondents had said that the equipment they had received helped them to remain independent. In terms of the new financial year. It was noted that there had been a slight underspend in April compared to the same period for the previous year and the scheduling of bank holidays had had an affect on performance against the local 7-day indicator but the Service was not far off the required indicator target of 95%.

3.8 In terms of Mental Health Services there was discussion regarding the following:

- the problem relating to the compatibility of Information technology systems. It was noted that this issue had been raised as part of the national NHS IT programme. It was hoped that the process of combining CPFT's data with local authority data would be made easier with the

introduction of Lorenzo. In the meantime, there had been improvements to combining this data by hand.

- the recruitment of additional staff to help roll out self directed support in mental health. It was noted that the programme was now back on track and moving towards complete roll out. It was acknowledged that it would be difficult to deliver in this area.
- the training of professionals throughout the year. The Partnership was informed that issues relating to the recruitment of NHS employees wider than the CPFT, such as nursing staff, needed to be resolved.

3.9 In terms of Learning Disability Services:

- 9 out of the 13 performance indicators had been met or exceeded, and 2 out of the outstanding 4 were close to target. Members were advised of revisions to the figures for NI 146 and NI 145, which had both failed to meet target.
- The budgetary position at the end of year 2009/10, showed a surplus of £18,000 and the Partnership congratulated officers for reducing the figure from the July predictions of an end of year outturn overspend of £2.5 million through contingency funding and renegotiating costs. The importance of aligning the budget to expenditure rather than relying on a contingency in the future was recognised. Approximately £40m budgeted for independent sector purchasing was divided between “in county” and “out of county” placements and therefore officers were looking to see whether any savings could be made in “out of county” placements. There was a need to maintain the status quo in relation to the current national spending formula. Officers were seeking agreement from the Department of Health to maintain the status quo to allow for proper consultation on any changes to PCT budgets in this area.

3.10 In terms of the Older People's and Occupational Therapy Services Budget

- The 2009/10 outturn for the Older Persons Pooled Budget was an overspend of £(5.0m). This represented 5% of the total contribution of £99.7m. The main driver behind the overspend was predominantly expenditure for residential and nursing placements and domiciliary care packages being higher than expected, accounting for gross £6.4m of the overspend. This higher activity includes clients who contribute towards the cost of their care, and so consequently the overspend with Independent Sector Providers was partially offset by an over-recovery of client income of £2.3m. Members were reminded of the considerable amount of work to be carried out in relation to the Recovery Plan around reablement. There was also a need to monitor closely expenditure for residential and nursing placements. At the moment, there was a slight under commitment for domiciliary care packages.

D) CAMBRIDGESHIRE HORIZONS

4. BACKGROUND

- 4.1 Cambridgeshire Horizons is a not for profit limited company that was formed by the Cambridgeshire Local Authorities and other partners in order to help deliver the Government's growth agenda. The growth agenda involves the delivery of over 50,000 houses and associated infrastructure by 2016.
- 4.2 Cambridgeshire Horizons operates through a Board, which consists of representatives from all of the member organisations, as well as including a range of other interested parties. The County Council's representative is Councillor Jill Tuck, Leader of the Council.

SUMMARY OF ACTIVITY

- 4.3 During the period since the last report to Cabinet in April a range of activities have been undertaken by Horizons and partners including:
- a) Cambridge Southern Fringe** - Following the conclusion of the appeal process, discussions with the developer of Clay Farm and Glebe Farm continue regarding delivery of housing in the area. Glebe Farm is moving forward and development should commence later this year. Further work is needed on Clay Farm but development is expected to commence in 2011. Development on the Trumpington Meadows site is to commence later this year and Horizons and the authorities have been negotiating the details of this development with the developer.
 - b) Northstowe** – A bid recently submitted to Communities and Local Government for funding under the eco towns programme has been accepted. This will provide £1.5m for projects focused around sustainability. Horizons will coordinate the delivery of the projects to be funded from this (should the funding remain after the current spending review) and will be the main point of contact with the department of Communities and Local Government.
 - c) Community Infrastructure Levy (CIL)** – Horizons are coordinating work on the CIL and in particular, working with Huntingdonshire District Council on the pilot application of the mechanism.
 - d) Quality of Life Programme** - Horizons continue to provide guidance and events around the Quality of Life Programme to encourage all involved in the growth agenda to deliver the highest quality buildings that enhance quality of life.
 - e) Specific studies and programmes** - Horizons continue to lead on a variety of specific studies and programmes focused around for example low carbon building techniques and the use of sustainable energy. It is intended that this will encourage practitioners and developers to be innovative in their delivery of development.
 - f) Housing Growth Fund** - Horizons coordinate the Housing Growth Fund process, now into its final year. In particular, in recent weeks, activity has

been around, working with the individual authorities, assessing the impact of any potential spending cuts and seeking to secure a position where the existing allocations of HGF are maintained to deliver much needed infrastructure for the area.

g) Project and programme management – Horizons and partners have been working closely to manage work in relation to the major new developments. Close working continues with other agencies and the developers, particularly in relation to Cambridge Southern Fringe and Cambridge North West in seeking to increase the pace of housing delivery.

- 4.4 In addition to the points above, a wide range of other activities have been undertaken in support of the growth agenda. Work on a range of studies looking at arts, sport and faith provision are being rolled out.

E) SAFER AND STRONGER THEMATIC PARTNERSHIP

5. BACKGROUND

- 5.1 Following the partnership review, conducted by Gordon Jeyes on behalf of the Local Area Agreement Reference Group (LAARG) in January 2009 a new thematic partnership was formed bringing together responsibilities for developing “safer communities” and “stronger communities”. As a result of this proposal, a number of officers across the partnership worked to bring together the various duties and responsibilities. It was agreed to base the new partnership on the former Community Safety Strategic Board which had been in existence for two years and was a requirement of the Crime and Disorder Act 1998. The work to set up the new partnership has initially focused on identifying the groups currently in existence and trying to minimize the introduction of any new partnerships. The County Council portfolio holder chairs the Board (currently Cllr Sir Peter Brown).
- 5.2 The new Safer and Stronger Board is responsible for the following National Indicators:
- NI 1 - % of people who believe people from different backgrounds get on well together
 - NI 4 - % of people who feel they can influence decisions in their locality
 - NI 7 – environment for a thriving third sector
 - NI 16 – serious acquisitive crime rate
 - NI 17 – perceptions of antisocial behaviour
 - NI 20 – assault with less serious injury
 - NI 21 – dealing with local concerns about anti-social behaviour (local target)
 - NI 32 – repeat incidents of domestic violence
 - NI 47 – people killed or injured in road traffic accidents
 - NI 115 – substance misuse by young people (local target)
- 5.3 The Safer and Stronger Board is required to ensure that there is a County Community Safety Agreement, which sets out how the group will cooperate to achieve crime reduction in their area and assist the districts in the

achievement of their priorities. Statutory annual public consultation and Strategic Assessments undertaken at district Community Safety Partnership level inform the content of the Agreement.

- 5.4 The Partnership Board and the Community Safety Partnerships have a statutory duty to have an Information Sharing Agreement which sets out how partners will share non-personalised information. The Board is also required to identify which of its priorities shall be escalated up to the Local Area Agreement. These are set out in the Community Safety Agreement.

SUMMARY OF ACTIVITY

Since the last report, the Safer and Stronger Strategic Board held its meeting on May 11th 2010.

The following decisions and recommendations were made:

- 5.5 Commitment to fund a Project Manager to develop the Integrated Offender Management Programme (IOM) across Cambridgeshire at a cost of £35,000.
- 5.6 Received a report on Third Sector Assembly (launched June 24th)
- 5.7 Agreed revenue allocation of Safer and Stronger Communities funding to: Community Safety Partnerships, Domestic Abuse Unit and Priority & Prolific Offenders scheme. The Board was informed that a review is currently being carried out of the revenue allocations for 2011/12 and a proposal will be presented in July.
- 5.8 The Board was made aware of the new duties for Community Safety Partnerships and the Board including: demonstrating value for money, reducing reoffending, community engagement and skills & capacity of the partnerships. An action plan will be presented at the next board meeting on request of the Board Members
- 5.9 A discussion was held on processes and systems around dealing with problem families and victims of Anti Social Behaviour (ASB) in local communities. It was agreed that the multi-agency and countywide NI17 (ASB) Group would develop some guidance on dealing with complex cases and partnership solutions.
- 5.10 A performance management exceptions report was received, identifying NI 17 (ASB) to be AMBER (this is reliant on Place Survey results) reflecting that some wards in Fenland and East Cambridgeshire are experiencing more problems with ASB than the rest of the county.
- 5.11 NI21 (which is also reliant on Place Survey results) is AMBER. However a new strategic group has now been formed which is developing an action plan and a target has been agreed at 26.3% for the county.
- 5.12 NI115 is RED. This target is about how many young people are using drugs and it is measured through the Tellus Survey which will be carried out later in

the year. The partnership is currently in early negotiations with GO East about using more appropriate targets.

- 5.13 NI 01 is AMBER (reliant on Place Survey results) and it measures the % of people who believe people from different backgrounds get on well together. The amber rating reflects wards within Fenland which have lower results than the rest of Cambridgeshire and a county cohesion framework is currently being developed for the County.
- 5.14 NI 04 is AMBER (reliant on Place Survey results). This indicator measures % of people who feel they can influence decisions in their locality and the issue is being addressed via the County Council Community Engagement Strategy in order to improve the figure.
- 5.15 NI 07 (Environment for a thriving 3rd Sector) is AMBER. Current work includes developing the Third Sector Assembly and developing new infrastructure for funding agreements including all Local Areas and NHS working together.
- 5.16 The Board agreed to support exploratory work on the effectiveness of Neighbourhood Development Programmes including setting up agreements. This will be carried out through the Neighbourhood Management Steering Group in Huntingdonshire.

F) GREATER CAMBRIDGE PARTNERSHIP

6. BACKGROUND

- 6.1 The Greater Cambridge Partnership (GCP) was formally established in 1998 as an alliance of public, private and community sector interests. In 2006 the GCP became a company limited by guarantee with the Partnership Board representing the members of the company and the Operating Board constituting the company's Directors. Membership of the Partnership Board is split with approximately one third each being:
- subscribing local authority leaders
 - representatives of private sector companies or associations
 - representatives of the 'community', including education and health.
- The Board is chaired by a representative from the private sector.
- 6.2 The Greater Cambridge sub-region reflects the "engine of growth" for Greater Cambridge as identified in the Regional Economic Strategy and the Cambridge sub-region in the Regional Spatial Strategy. In relation to local authority boundaries, the GCP area covers all of Cambridgeshire county and parts of Forest Heath, North Hertfordshire, St Edmundsbury and Uttlesford districts in adjacent counties.

- 6.3 The GCP seeks to engender greater understanding between the private, public and third sectors to ensure that sustainable economic development is delivered, and in particular, help achieve the 75,000 jobs target for the area to 2031. It is the strategic partnership for the Economic Prosperity theme of the Cambridgeshire Vision and Local Area Agreement (LAA).

SUMMARY OF RECENT ACTIVITY

- 6.4 In the period since the last report to Cabinet, a range of activities have been undertaken by the GCP and its partners. Key activities include:

Responding to the Recession

- 6.5 The GCP has been monitoring the effects of the recession and identifying potential actions to help recovery. (The quarterly Greater Cambridge Economic Review is available on the GCP website.) Key messages from the latest (Jan – March 2010) quarterly report are:
- After nine months with no significant increase in the unemployment rate, a 10% increase in the unemployment figures for this quarter when compared to the same quarter 2009 reflects the uncertainty around the economic recovery in the county.
 - The impact and duration of the recession is indicated by a 75% rise in the number of benefit claimants who have been out of work for six months to one year.
 - However, despite the increase in Job Seekers Allowance claimants for this quarter, the overall unemployment rate for the county is still significantly lower than the rate for the region and England.
 - There is a more encouraging picture with regard to job vacancies, with all districts showing an increase in vacancies since March.
 - An analysis of the soft data and anecdotal evidence suggests that, in general, the private sector appears to be emerging from recession but the public sector (in particular education and local authorities) is now starting to experience the full effect of the cuts.
- 6.6 For the year ahead and beyond, the impact of significant public sector funding cuts, remains a considerable threat to the local economy's fragile recovery. This is particularly so for Cambridge City with its relatively high rates of public sector employment. However, the high rate of knowledge-based businesses in the area could act as a partial counter-balance to this threat, as has been recognised in the Centre for Cities report, which highlights Cambridge as a city that should rebound from the recession ahead of other locations.
- 6.7 Expected to be helping this recovery is Cambridge's own bank which aims to be lending money within the next couple of months. It is called the Cambridge Commercial Lending Company and will have an opening balance of £50 million. The Chairman is Nigel Brown and the Chief Executive is Peregrine Banbury, an experienced banker from Coutts. The business plan is being finalised and an application has been made to the Financial Services Authority. The bank will be lending to Cambridge area businesses from any sector that are viewed as an asset to the community.

- 6.8 The GCP is updating its **Upturn Action Plan** (available on the GCP website) which identifies partner activities aimed at assisting businesses and individuals to recover from the recession. The Plan will help to:
- build our response through local partners, such as the local authorities, to local recession-linked issues
 - focus on support for businesses (and thereby indirectly also individuals and our communities)
 - demonstrate links to other themes within the LAA
- The Upturn Action Plan, is principally an internal document to help co-ordinate the efforts of the GCP's delivery partners in aiding the economic recovery. A specific business focused listing of the key help available to individual businesses is available on the homepage of the GCP website.

LAA Performance

- 6.9 A significant focus of attention for the Partnership over its last few meetings has been on:
- Receiving presentations on, and monitoring the performance of, the key economic prosperity indicators, and
 - Endorsing the cases for refreshing the targets for NI 152 (people on benefits in Fenland) and NI 171 (VAT/PAYE business registrations).
- These two indicators are linked closely to the impact of the recession and, for the latest data period available, showed worsening performance relative to the target and have therefore been RAG rated as red. Also of concern is NI 8 (participation in sport), although no more recent data is available than previously reported and as a result also remains as red. The other two key economic prosperity indicators – NI 163 (Level 2 skills) and NI 182 (business satisfaction with regulatory services) remain at amber and green respectively.
- 6.10 At its meeting on 17 June the Board received a presentation on the range of actions being taken by partners and Fenland DC to try to improve the performance of NI 152. These included:
- Targeting and focusing interventions with a direct impact on the target eg Local Employer Partnerships, Pathways to Work and Work Trials
 - Identifying and supporting the range of other projects operating in Fenland which have an indirect influence eg business start-up support, Fenland Engineering Skills Centre, Skills for Life training

Policy Development and Support

- 6.11 Also at its last meeting the Board received a presentation on the key potential sectors and opportunities for the county, identified from the recent research on a cleantech strategy (environmental goods and services) and action plan. The main opportunity sectors identified were:
- Building technologies
 - Recovery and recycling
 - Low carbon vehicle research and Development (R&D)
 - Information and Communication Technology (ICT) in cleantech
 - Biotech in cleantech
 - Energy including renewables and demand reduction/efficiency
 - Water quality and efficiency

Interviews with key stakeholders had helped to identify some of the key

issues and themes to inform a number of proposed areas for action. The Board supported the following short term priorities:

- A cleantech membership organisation (including enhanced promotion as this develops)
- A cleantech angels club
- Adoption of more cleantech orientated procurement

The GCP Cleantech Steering Group will now explore ways of taking these priorities forward.

- 6.12 The GCP Board also received a presentation on Opportunities for Superfast Broadband Development from British Telecom. A key issue for Cambridgeshire is providing faster broadband to its rural areas where the cost per customer of upgrading small rural exchanges can be 4 times those of larger urban ones. An example of an innovative public /private partnerships in rural Kent was described, which could be a model for Cambridgeshire. Other possible routes were:
- development of the Cambridgeshire Public Service Network
 - new communities' pilots
 - possible SONGBIRD bid (East Of England Development Agency (EEDA) programme) (if funding confirmed)
- 6.13 The performance of the three projects being delivered using the former Cambridgeshire Business Ltd legacy funding was also discussed. Two were performing well but there were concerns about the performance of the Sustainable Procurement for Small and Medium Enterprises (SMEs) project and the Board endorsed a request to seek the transfer of funds to another of the Projects.
- 6.14 The Board was also informed of some EEDA commissioned research on The Cambridge Cluster 50 years on - What is the future for the Cambridge Economy? The work will:
- provide an analysis of the key drivers of, and opportunities for, the sub-regional economy and how current & projected performance is matching against the established aspirations;
 - develop an understanding of the constraints on the Cambridge sub-region's economy in physical, market and policy terms;
 - acknowledging the above and the government's emerging agenda for business, identify what are the future prospects for the area's economy, and it's role in the East of England and nationally;
 - identify what might be needed to achieve the economic potential and role for the sub region and what might the political, organisational, economic and spatial implications of this be.
- 6.15 Given the considerably more constrained funding climate over the next few years, the GCP recognises it will need to explore other ways of funding its activities in future and/or cutting its costs. The Board were informed by the GCP's Director of a number of activities that are currently being undertaken including:
- Exploring other strands of European Union (EU) funding – GCP are in the process of submitting applications either solely or with partners, for funding from 2011 to 2013

- Broadening its non-local authority funding base by seeking funding from some of its other key partners
- Discussion with other agencies to reduce overhead costs

G) ENVIRONMENTAL SUSTAINABILITY PARTNERSHIP

7. BACKGROUND

7.1 The first full meeting of the ESP was held in public at East Cambridgeshire District Council's offices on 12 January 2010. The next meeting will be held on 29th June at Fenland District Council's offices.

7.2 The members took part in a workshop on 22 March to start shaping the Vision and direction for the Partnership.

7.3 Reporting into the ESP are five delivery partnerships:

a. Recycling in Cambridgeshire and Peterborough (RECAP) Waste Partnership

The RECAP Partnership is a member-led partnership which has been in existence for 11 years. The success of the partnership was recognised with the award of a Green Flag for Recycling and Composting in the recent Comprehensive Area Agreement Assessment. It leads on the delivery of NI 191, 192, 193, 195, and 196.

b. Cambridgeshire Flood Risk Management Partnership (CFRMP)

The Partnership met for the first time in June 2009. It will be required to deliver on the recommendations in the Government's response to the Pitt Review as well as actions resulting from the Floods and Water Management Bill once enacted in 2010. It leads on the delivery of NI 189 and contributing to NI188.

c. Cambridgeshire Climate Change Partnership (CCCP)

The CCCP has made significant efforts during the year to involve a wider range of partners. The Partnership has agreed to develop joint project working in three broad thematic areas: carbon reduction in the public estate, procurement, working with business. It leads on the delivery of NI185, 186, 187, 188 and 194.

d. Cambridgeshire and Peterborough Biodiversity Partnership

This is another well-established Partnership. The focus of joint working for 2010 will be the International Year of Biodiversity, and the continued delivery against NI197.

e. Travel for Work Partnership

A well-established partnership that aims to be the leading provider of cost effective and sustainable transport solutions for the business community of

Cambridgeshire. The partnership also successfully bid for a major European Union (EU) funded project on behalf of the County Council, which will establish, run and monitor a major Travel plan network in the Cambridge Science and Business Park area of the City.

SUMMARY OF ACTIVITY

- 7.4 2009/10 has been a successful year; the delivery partnerships have worked hard, as a result we have achieved two of our LAA targets and are awaiting for the publication of data from DECC on the third

National Indicator (NI)	Performance for 09/10
NI 186 – per capita CO ₂ emissions in Cambridgeshire	No data (target 7.33% ↓ on 2005)
NI 188 – adapting to climate change	Level 1 (target level 1)
NI 197 – local biodiversity	47% (target 45%)

7.5 Waste and Recycling

Full commentary not available at time of writing. RECAP are meeting on 22nd June 2010 to discuss performance and issue a report

7.6 Climate Change

During winter 2009-10 CCCP have developed a joint working action plan with three new areas of focus for joint working: carbon reduction in the public estate, procurement and working with business. Since then further work has been ongoing some of the achievements so far:

- Business - A mapping exercise in conjunction with Business Link to understand all the business support projects and mechanisms available to Cambridgeshire businesses.
- Public Assets - Input to the Cambridgeshire Horizons-led study on the Costs and Benefits of building new public buildings to zero carbon standards.

The CCCP have contributed to a Cambridgeshire package of proposals as part of the Regional Improvement Partnership and Climate East, who are administering a £1Million climate skills fund for the benefit of local authorities in the East of England

7.7 Flood Risk Management Partnership

CFRMP was scrutinised by the County Council's Environment and Sustainability Scrutiny Committee on the 21 April. Prior to the event officers from Cambridgeshire County Council led a briefing on the programme which involved representatives from all the partnership members.

7.8 Biodiversity

The Biodiversity Partnership are moving to a more strategic way of delivering biodiversity priorities, focussing on groups of priority habitats and species in discrete larger geographical areas as set out in the Partnership's 50 year vision (copies enclosed), rather than focussing solely on individual habitat or species action plans.

The partnership plans to launch "Our Natural Environment 2010" to celebrate the United Nations International Year of Biodiversity during the Cambridge Environment Festival in June. The report will provide a snapshot of the state of nature in Cambridgeshire, indicating recent improvements as well as any further declines. A hard copy of the report will be provided to ESP members.

7.9 Travel for Work Partnership

Despite the economic down turn businesses are still joining. In 2009-10 TfW has recruited 20 new employers to its network employing 4,400 commuters. Taking the total number of employers to 89 employing over 59,000 commuters.

Two workshops have been developed to assist businesses new to travel planning with tools and information. The workshops will enable delegates to assist each other with support of three expert travel planners from long-standing TfW employers.

The 5th Annual Cambridgeshire and Peterborough Travel Plan Awards were held this year at the SmartLIFE centre. 40 awards were made to 25 organisations on the TfW network.

OTHER IMPLICATIONS IDENTIFIED FOR SPECIFIC PARTNERSHIPS

8. RESOURCES AND PERFORMANCE INFORMATION

Financial

- 8.1 There are no financial implications as a result of action taken by the Cambridgeshire Together partnership to date. However Cambridgeshire Together is increasingly take on a significant role in the alignment, and potential pooling, of partners' resources.
- 8.2 There are no financial implications as a result of current action being taken by the Cambridge Children Trust not already referred to.
- 8.3 The work on the budget building process for the Cambridgeshire Care Partnership pooled budgets links with the Council's Integrated Planning Process (IPP). Proposals for the 2010/11 budget were initially presented and discussed at a member only seminar held on 13th January 2010.
- 8.4 One of the key roles of Horizons is to secure additional funding to support growth. A number of activities over the reporting period have secured additional resource and further activity to secure additional funding is continuing. This will benefit all partners and will substantially enhance the ability of the County Council to engage in the growth agenda. In parallel with this though, recent Government announcements from Government have

reduced the amount of funding available to the partnership and this will have significant implications on the support that can be given to infrastructure delivery.

- 8.5 There are no financial implications as a result of the Safer and Stronger Thematic Partnership actions to date. However, Members will wish to be aware of the need for an increasing role of Cambridgeshire Together in the funding process and the alignment of funding allocations with priorities.
- 8.6 As the accountable body for the £713,000 of LiC funding in 2010/11, the County Council has responsibility to ensure the funding is wholly spent on eligible projects and activities. Payments to projects are only made on receipt of evidenced claims and the programme in 2008/09 was audited satisfactorily by the County Council's auditors and signed off by EEDA.

Risk Management Implications

- 8.7 The growth agenda is enormously complicated and carries many risks. Through close joint working, maximisation of the available resources and the application of strong project and programme management disciplines, these risks are being managed.

9. STATUTORY DUTIES REQUIREMENTS AND PARTNERSHIP WORKING

- 9.1 The report as a whole deals with partnership working arrangements and any statutory requirements.

10. CLIMATE CHANGE

- 10.1 Members are advised that there are no climate change implications, relating to both climate change mitigation and adaptation, arising from the Cambridgeshire Together update report.
- 10.2 Members are advised of that there are no climate change implications, relating to both climate change mitigation and adaptation, arising from the Cambridge Children's Trust. However, members are invited to note that the Big Plan 2 targets includes targets within it (2.1 and 4.7 The Big Plan) around school travel and transport which will help contribute to developments around climate change.
- 10.3 There are no implications for climate change, arising from this report or the work of the Cambridgeshire Care Partnership at present.
- 10.4 The focus of the growth agenda is on creating sustainable communities through the application of close working and with additional resources, the delivery of such an objective can be maximised. The development of relatively self-contained communities not predominantly reliant on car transport will help reduce greenhouse gas emissions and thus have a beneficial impact on the environment and climate change.
- 10.5 There are no implications for climate change arising from the Safer and Stronger Thematic Partnership or Greater Cambridge Partnership Update.

11. ACCESS AND INCLUSION

Crime and Disorder Implications

- 11.1 Crime and Disorder is currently a key section in the Cambridgeshire Vision, and LAA including priority indicators and targets on community safety. The Cambridgeshire Together Board has also formalised its relationship to the countywide Community Safety Strategic Board to ensure this thematic partnership is appropriately linked to the Board and is accountable for achieving outcomes in community safety.
- 11.2 The Children Trust and the Youth Offending Service, is concerned with preventative work to support children and young people who are at risk of becoming involved in crime and disorder, and has activity identified in the Big Plan towards this.
- 11.3 Members are advised that there are no direct links to the reduction of crime and disorder arising from this report or from the work of Cambridgeshire Horizons, or the Cambridgeshire Care Partnership at the present time.
- 11.4 Through strong design and planning of the new communities and the provision of appropriate social infrastructure, measures will be put in place that are intended to minimise the incidence of crime and the fear of crime.

12. ENGAGEMENT AND CONSULTATION

- 12.1 The Cambridgeshire Together Board has included community empowerment and engagement as a key priority in the Cambridgeshire Vision and LAA. The priorities in these documents were drawn from consultation with local communities done by the five District based Local Strategic Partnerships, resident's surveys (such as the Best Value Survey) and focus groups. In addition, some of the indicators in the LAA are perception indicators that will be measured by the Place Survey, designed to capture the views of our Cambridgeshire residents regarding local services, their area, and their quality of life.

Source Documents	Location
For Cambridgeshire Together Cambridgeshire's Long Term Vision Cambridgeshire's LAA 2008/2011	Partnerships Team Room 219 Shire Hall Cambridge CB3 0AP
For the Children and Young People's Strategic Partnership - The Big Plan	www.cambridgeshire.gov.uk/cypp
For the Cambridgeshire Care Partnership Section 75 agreements	C/o Lilian Cumic Third Floor, B Wing Castle Court, Shire Hall Cambridge CB3 0AP
Cambridgeshire Horizons Business Plan	Room B311 Castle Court, Shire Hall Cambridge CB3 0AP

Greater Cambridge Partnership Board Papers & Minutes 2009/10 liC Investment Plan	Guy Mills Box No: RES1219 42 Castle Street, Shire Hall Cambridge CB3 0AP
Environmental Sustainability Partnership	Box CC1008 Castle Court, Shire Hall Cambridge CB3 0AP