

OLDER PEOPLES ACCOMMODATION STRATEGY

To: **Adults Committee**

Meeting Date: **13 October 2016**

From: **Charlotte Black, Service Director: Older People and Mental Health Services**

Electoral division(s): **All**

Forward Plan ref: **Not applicable** *Key decision:* **No**

Purpose: **To update Adults Committee on the revised Older People's Accommodation Strategy (Appendix 1)**

Recommendation: **The Committee is asked to endorse the integrated approach set out in the Older People's Accommodation Strategy. In particular to**

- 1. Support the multi-agency approach to planning and developing accommodation for older people and**
- 2. Agree the establishment of a Member Reference Group to support the action plan relating to care home development**

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1.0 BACKGROUND

- 1.1 A multi-agency Older People's Accommodation Programme Board was established in May 2015 in response to the projected increase in the number and proportion of older people living in Cambridgeshire over the next 25 years, and the anticipated increase in demand on social care and health services. The focus of the work was on developing the built environment to support older people to live independently for longer and, in so doing, reduce demand on statutory health and social care services. In November 2015, a first cut Accommodation Strategy was produced. This provided an analysis of current and future demand. The draft report was presented to Adults Committee, where the direction of travel was endorsed. Following feedback from the Committee and other stakeholders, the document has been revised and strengthened to reflect those views. One key development was to clarify longer term as well as immediate actions specified in the action plan.
- 1.2 The overarching aim of the strategy is to help older people to make positive choices about where they live to maximise their independence for as long as possible and reduce the requirement for long term institutional care. There is a clear linkage to both the County Council's corporate objectives and the Transforming Lives approach. The strategy seeks to meet these aims by:
- Addressing current issues to help manage demand in the health, social care and housing systems in the short term.
 - Increasing choice and affordability for those requiring specialist care, in particular through the development of extra care sheltered housing and related services.
 - Influencing and developing a choice of good accommodation options for older people (general needs and specialist support).
 - Supporting people with disabilities to remain in their own homes by maximising the benefits of aids and adaptations and the use of technology.
 - Intervening in the care home market to increase affordable capacity in the medium and longer term.

2.0 IMPLEMENTATION

- 2.1 Implementation of the strategy is managed through a multi-agency Older People's Accommodation Programme, which in turn reports to the Cambridgeshire Executive Partnership Board. The Programme Board has established a number of work streams set out below:
- Hinchingsbrooke Health and Care campus - development of the hospital site to create a health, housing and care village.
 - Healthy New Towns including market research/co-production. This work stream, focussing on the development of Northstowe, has now been selected in a national competition as one of the 10 NHS Vanguard sites.
 - Home Improvement Agency and Disabled Facilities Grant - pathway redesign.

- Sheltered Housing - maximising and modernising the use of the existing capacity.
- Extra Care Sheltered Housing - expansion of this resource to provide a real alternative to residential care for older people with significant levels of frailty.
- Expansion of affordable residential and nursing care – meeting the current and future shortfall.
- NHS Intermediate Bed Based Review - informing and developing future requirement for non-acute bed based services.
- Marketing - increasing public awareness of the range of housing options available and working with developers to help shape future supply.

2.2 The aim of the Programme Board is to develop a shared vision, to convert the strategy into a series of commissioning intentions and to manage the individual work streams and monitor performance against the action plan. The strategy has also now become a key work stream of the Better Care Fund, and in this context has been endorsed by the Cambridgeshire Executive Partnership Board.

3.0 CARE HOME DEVELOPMENT AND MEMBER REFERENCE GROUP

3.1 The work stream relating to Care Home Development is reaching a critical stage. The Project Board has identified potential sites in Council and public sector ownership and matched these with current and projected population needs. In addition, joint funding with the NHS has been identified through the Better Care Fund to fund some time limited specialist support and expertise to support the implementation of the Accommodation Strategy. As a consequence, the Council has now appointed a specialist consultant to develop an options appraisal and business case for Care Home Development. The business case will be completed by the end of September, at which point a report will be brought to Adults Committee with clear recommendations on the way forward. To support the ongoing development work, it is proposed that a new Member Reference Group is established. A group had previously met to consider the Council's approach to developing its own care home. However, it has been noted that there were some challenges concerning representation. In order to avoid this difficulty going forward, it is proposed that substitute Members are identified in addition to the core Membership. As the care home development programme is likely to be a lengthy process, it is proposed that the Member Reference Group regularly meets on a quarterly basis. In addition, *ad hoc* meetings will be arranged to deal with more urgent business matters. The teleconference option will also be available if that is preferred for logistical reasons.

4.0 POTENTIAL IMPACT FOR THE COUNTY COUNCIL

4.1 The Older People's Accommodation Strategy identifies that suitable accommodation is a crucial factor in preventing and delaying people's need for health and social care services. Whilst the vast majority of older people in Cambridgeshire are owner occupiers and are unlikely to move into extra care housing or residential care, it is important for a range of options to be available,

in order to enable older residents of Cambridgeshire to make positive choices which support their ability to remain independent. In some instances, that includes adapting their current homes to support changing needs.

5.0 ALIGNMENT WITH CORPORATE PRIORITIES

5.1 Developing the local economy for the benefit of all

5.1.1 The following bullet points set out details of implications identified by officers:

- The multi-agency approach that is being promoted increases the likely success of development proposals and reduces duplication and inefficiency.
- The strategy sets out a series of commissioning intentions that will result in significant economic benefits in terms of promoting inward investment and increasing employment opportunities.

5.2 Helping people live healthy and independent lives

5.2.1 The following sets out details of implications identified by officers:

- Several of the work streams have a direct and positive impact on enabling individuals to live healthy and independent lives.

5.3 Supporting and protecting vulnerable people

5.3.1 The report above sets out the implications for this priority in paragraphs 1.2, 2.1 and 3.1.

6.0 SIGNIFICANT IMPLICATIONS

6.1 Resource Implications

6.1.1 The aim of the strategy is to work with partners to provide a range of services that reduce the long term costs of care. A number of the work streams have development costs involved. For example The Better Care Fund provided £50K for consultancy to take forward the Care Home initiative and the Home Improvement agency work. Where further investment is required, a business case will be produced.

6.2 Statutory, Risk and Legal Implications

6.2.1 There are no significant implications within this category.

6.3 Equality and Diversity Implications

6.3.1 The strategy recognises the wide range of needs of older people and seeks to improve the supply of accommodation to better reflect those needs.

6.4 Engagement and Consultation Implications

- 6.4.1 A key aspect of the strategy is the engagement of stakeholders, in particular users of service, suppliers and service planners. As part of the work, Sheffield Hallam University have been engaged to take forward a co-production initiative involving working directly with older people in Cambridgeshire.

6.5 Localism and Local Member Involvement

- 6.5.1 There are no significant implications within this category.

6.6 Public Health Implications

- 6.6.1 The following sets out details of significant implications identified by officers which will be adversely affected if supported housing becomes financially unviable:
- Priority 2 of the Cambridgeshire Health & Wellbeing Strategy 2012-17 to 'support older people to be independent, safe and well'.
 - Priority 3 - 'Encourage healthy lifestyles and behaviours in all actions and activities while respecting people's personal choices'.
 - Priority 4 - 'Create a safe environment and help to build strong communities, wellbeing and mental health'.
 - Priority 6 - 'Work together effectively'.

| Implications | Officer Clearance |
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| Have the resource implications been cleared by Finance? | <u>Yes</u> Name of Financial Officer: T Kelly |
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| Has the impact on Statutory, Legal and Risk implications been cleared by LGSS Law? | <u>Yes</u> Name of Legal Officer: Suzy Edge |
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| Are there any Equality and Diversity implications? | <u>Yes</u> Name of Officer: Charlotte Black |
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| Have any engagement and communication implications been cleared by Communications? | <u>Yes</u> Name of Officer: Simon Cobby |
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| Are there any Localism and Local Member involvement issues? | <u>Yes</u> Name of Officer: Charlotte Black |
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| Have any Public Health implications been cleared by Public Health | <u>Yes</u> Name of Officer: Iain Green (via Tess Campbell) |
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| Source Documents | Location |
|--|-----------------|
| The Older People's Accommodation Strategy V.9. | Appendix 1 |