

Appendix C: Capital Investment Appraisals

Prioritised List of Schemes

Priority Score (/100)	Class	Service Area	Ref	Title	Total Scheme Cost £000	Total Prudential Borrowing £000	Flexibility in Phasing	Alternative Methods of Delivery
F	Fully Funded	CFA	A/C.01.034	St Neots, Wintringham Park.	8,850	60		-
F	Fully Funded	CFA	A/C.07.001	School Devolved Formula Capital	11,610	-		-
F	Fully Funded	CFA	A/C.12.001	Strategic Investments	866	-		-
F	Fully Funded	CFA	A/C.12.004	Disabilities Facilities Grant	19,318	-		-
F	Fully Funded	CFA	A/C.13.001	Variation Budget	-37,263	-37,263		-
F	Fully Funded	ETE	B/C.1.002	Air Quality Monitoring	100	-		-
F	Fully Funded	ETE	B/C.1.009	Major Scheme Development & Delivery	1,000	-		-
F	Fully Funded	ETE	B/C.1.011	Local Highway Improvements (includes Accessibility & New Paths)	3,410	-		-
F	Fully Funded	ETE	B/C.1.012	Safety Schemes	2,970	-		-
F	Fully Funded	ETE	B/C.1.015	Strategy and Scheme Development work	1,725	-		-
F	Fully Funded	ETE	B/C.1.019	Promoting Economic Growth - Delivering Strategy Aims	7,426	-		-
F	Fully Funded	ETE	B/C.2.001	Carriageway & Footway Maintenance including Cycle Paths	47,704	-		-
F	Fully Funded	ETE	B/C.2.002	Rights of Way	700	-		-
F	Fully Funded	ETE	B/C.2.004	Strengthening of Bridges to carry 40 tonne loading	12,820	-		-
F	Fully Funded	ETE	B/C.2.005	Traffic Signal Replacement	4,300	-		-
F	Fully Funded	ETE	B/C.2.006	Smarter Travel Management - Integrated Highways Management Centre	1,000	-		-
F	Fully Funded	ETE	B/C.2.007	Smarter Travel Management - Real Time Bus Information	825	-		-
F	Fully Funded	ETE	B/C.4.021	Abbey - Chesterton Bridge	4,600	-		-
F	Fully Funded	ETE	B/C.4.022	Cycling City Ambition Fund	8,152	-		-
F	Fully Funded	ETE	B/C.4.028	A14	25,200	-		-
F	Fully Funded	ETE	B/C.4.031	Growth Deal - Wisbech Access Strategy	1,000	-		-
F	Fully Funded	ETE	B/C.6.001	Variation Budget	-29,005	-29,005		-
F	Fully Funded	CS	C/C.3.001	Variation Budget	-1,853	-1,853		-
F	Fully Funded	A&I	F/C.3.001	Variation Budget	-3,665	-3,665		-
C	Committed	CFA	A/C.01.007	Huntingdon Primary	2,521	1,784		-
C	Committed	CFA	A/C.01.008	Isle of Ely Primary	16,426	7,802		-

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C	Committed	CFA	A/C.01.012	Alconbury 1st primary	10,200	465		Home to School Transport - It may be possible to transport children from the development to other schools. However there is not capacity within one school and therefore a number of Home to School transport routes would be created at an additional revenue cost. This isn't a sustainable option as alternative schools do not have limitless space and future investment in receiving schools would be needed to be able to accommodate children from Alconbury Airfield Development.
C	Committed	CFA	A/C.01.013	Fourfields Yaxley	1,312	1,059		-
C	Committed	CFA	A/C.01.014	Grove Primary	1,710	1,680		Temporary Accommodation - Intake has been 2 form entry reception for three academic years, revised demographics indicate 2 form entry at the Grove is required into the foreseeable future. In addition, pre-school provision has been accommodated within the school and therefore a 3 classroom extension will be needed by September 16 to accommodate the older age children as they move through the school. This would only be a short term solution if met by temporary accommodation.
C	Committed	CFA	A/C.01.018	Northstowe 1st primary	11,300	195		- There are no further alternative methods of delivery. The Basic Need obligation is already breached within Ely with children being placed across all schools in the city. The school is opening as a temporary site in September 2014 before the building is completed in September 2015.
C	Committed	CFA	A/C.01.019	Westwood Primary	2,830	2,375	This scheme has replaced All Saints in March, which has created flexibility. This scheme manages the statutory obligation present for Key Stage 1; a further development is planned for Westwood Juniors to create Key Stage 2 capacity.	-

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C	Committed	CFA	A/C.01.020	Bearscroft primary	9,350	1,245	Limited flexibility in the timescales; the new housing development is planned and currently CCC is already breaching the Basic Need obligation as children are being transported to Huntingdon schools as there is no capacity within Godmanchester.	Home to School Transport - The current arrangement of transporting children could remain in place, however this creates a significant revenue expense. Within a short timeframe Huntingdonshire schools will also be full and additional capacity would be required.
C	Committed	CFA	A/C.01.021	North West Cambridge (NIAB site) primary	10,751	508	It is possible that there could be flexibility in the timescales of delivering this build, however these are hinged on the University completing the build of their new primary close by. This build is out of CCC's control.	Other - If the school on the University site is completed to the stated timescales, there is a possibility that places at this school will relieve the pressure for new places in the immediate future, however this school is outside the control of CCC and therefore this would be a high risk strategy and would also have huge reputational consequences for CCC.
C	Committed	CFA	A/C.01.022	Burwell Primary	6,724	6,265		-
C	Committed	CFA	A/C.01.024	Clay Farm / Showground primary	12,543	1,743		Home to School Transport - Possibility to delay the build and transport children to other school across if there is capacity. However, any capacity would quickly be used and expansion of the school would be required.
C	Committed	CFA	A/C.01.025	Fordham Primary	4,128	3,259	A solution will need to be found as within 2 years there will be a significant breach of our obligation to provide school places in Fordham.	Home to School Transport;#Other - There are two possible alternatives. Pupils could be transported to other schools across the area, however there are already capacity issues in many of these so there would not be a single alternative. There would be a revenue consequence and this is only a short term solution. The expansion of The Shade in Soham could be advanced; this would create additional capacity and provision within the area. However, this could have an impact on capital borrowing and debt charges.
C	Committed	CFA	A/C.01.026	Little Paxton Primary	3,512	2,281		-

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C	Committed	CFA	A/C.01.027	Ramnoth Primary expansion	7,340	5,514	There are Basic Need issues which will be breached and these are already being addressed through temporary provision at the Thomas Clarkson school site. The project has been deferred for 1 year as a free school proposal is being developed which may see CCC make a contribution to the costs.	Temporary Accommodation;#Other - Temporary accommodation is being provided on the Clarkson site; this will be continued as the project has been deferred for 1 year due to a free school proposal which is being developed and may see CCC make a contribution to the costs.
C	Committed	CFA	A/C.01.028	Fulbourn Phase 2	5,895	336	Outline Planning approved for new development in the area, if this doesn't materialise there may possible be some scope to move the project backwards in capital plan	-
C	Committed	CFA	A/C.01.029	Sawtry Infants	6,592	3,788		-
C	Committed	CFA	A/C.01.030	Sawtry Junior	2,300	120		-
C	Committed	CFA	A/C.01.031	Hatton Park	5,330	1,850		Home to School Transport - Temporary accommodation is already in existence and capacity issues already identified. Possibly be able to transport children to other school locally, huge revenue impact and only shifts pressure on a temporary basis.
C	Committed	CFA	A/C.01.032	Meldreth	2,900	100		-
C	Committed	CFA	A/C.01.035	The Shade Primary	2,713	2,132		-
C	Committed	CFA	A/C.01.045	Melbourn Primary	4,160	835		-
C	Committed	CFA	A/C.01.048	Histon Additional Places	16,000	10,674	There is limited capacity beyond the current timescales. currently there is a temporary solution to the capacity issues within the infant school. This solution is on the Junior school site.	Temporary Accommodation - Temporary accommodation is already in place and will meet the current capacity issues, but is not a long term solution and may not be sufficient if pupil numbers increase further.
C	Committed	CFA	A/C.02.003	Littleport secondary	41,526	33,103		Home to School Transport - Currently additional places have been provided in Ely to meet demand of Littleport and Ely developments. Children transported from Littleport.
C	Committed	CFA	A/C.02.004	Bottisham Village College	12,700	7,768		-
C	Committed	CFA	A/C.02.006	Northstowe secondary	25,251	9,046		-
C	Committed	CFA	A/C.02.007	North West Fringe secondary	22,900	2,483		-
C	Committed	CFA	A/C.02.008	Cambridge City secondary	18,350	9,956		-
C	Committed	CFA	A/C.02.010	Cambourne Village College	10,062	961		-
C	Committed	CFA	A/C.03.001	Orchard Park Primary	1,000	789		-

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C	Committed	CFA	A/C.03.003	LA maintained Early Years Provision	4,442	3,565	The increasing birth rates and the Funded 2's initiative has created a urgency for places in some areas	Temporary Accommodation - A number of schemes already are or have been planned as temporary buildings. This solves the initial problem, however planning permission is finite and these temporary solutions will need replacing in the future.
C	Committed	CFA	A/C.04.001	Hauxton Primary	1,061	268		-
C	Committed	CFA	A/C.04.004	Morley Memorial Primary	3,000	1,460		-
C	Committed	CFA	A/C.08.001	Trinity School Hartford, Huntingdon	5,059	4,942	The current building is in poor condition and is at risk of OFSTED deeming it unsuitable and it being closed.	Home to School Transport;#Other - The Trinity School has two other bases at Wisbech and Foxton. It may be possible to transport individuals, however this would have an increased revenue impact and it is likely it would be provided by taxis as children would come from various addresses. Other possibility would be that if CCC had no provision, an out of county solution could be found - but again, at a significant revenue cost.
C	Committed	CFA	A/C.11.001	Children's Minor Works and Adaptions	100	35		-
C	Committed	CFA	A/C.11.003	CFA Buildings & Capital Team Capitalisation	2,250	2,250		-
C	Committed	CFA	A/C.11.005	CFA Management Information System IT Infrastructure	3,000	3,000	Limited due to existing contracts ending in 2016/17	Reduced Quality / Scope of Project -
C	Committed	ETE	B/C.3.101	Development of Archives Centre premises	4,200	4,200	TNA's deadline has already passed and the Council has committed to delivering the new building as soon as possible, therefore the timing is only constrained by the project timetable.	Temporary Accommodation;#Removing 'Future Proofing' - It is imperative to find alternative accommodation for the Archive service to replace accommodation in Shire Hall, but if this project did not go ahead we would attempt to find alternative temporary accommodation. Given the size of the archives and their specialist requirements it is likely to be difficult to find a suitable building at significantly lower cost, and would still leave the problem of the long term future. We are already looking to reduce fit out of the additional space required for 'future proofing' the building in order to reduce costs.

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C	Committed	ETE	B/C.3.103	Library Service essential maintenance and infrastructure renewal	562	562	There could be some flexibility in the timing of funding to replace, but it is important that at least a proportion of the PC estate is upgraded every 3-4 years.	-
C	Committed	ETE	B/C.3.107	New Community Hub / Library Provision Clay Farm	827	261	This project has already started in terms of design and legal work. Building contract will be awarded in early 2014 and it is expected that the bulk of expenditure will be in 2014/15, with the building due to open in summer 2015. Costs have been estimated as 66% in 2014/15 and 33% in 2015/16, but it is possible some expenditure will be required earlier in 2013/14.	-
C	Committed	ETE	B/C.4.001	Ely Crossing	36,000	6,706		-
C	Committed	ETE	B/C.4.006	Guided Busway	148,886	15,665		-
C	Committed	ETE	B/C.4.014	Huntingdon West of Town Centre Link Road	9,116	-		-
C	Committed	ETE	B/C.4.017	Cambridge Cycling Infrastructure	5,103	-		-
C	Committed	ETE	B/C.4.023	King's Dyke	13,580	2,080		-
C	Committed	ETE	B/C.4.024	Soham Station	6,700	4,700		-
C	Committed	ETE	B/C.5.002	Investment in Connecting Cambridgeshire	30,500	16,515		-
C	Committed	CS	C/C.1.001	Essential CCC Business Systems Upgrade	300	300	No flexibility	-
C	Committed	CS	C/C.2.108	Community Hubs - Sawston	1,309	1,270		-
65	Invest to Save	A&I	F/C.2.240	Housing Schemes	-	-		-
54	Statutory	CFA	A/C.01.046	Sawston Primary	2,830	480		-
54	Statutory	CFA	A/C.01.050	March new primary	8,770	1,092		-
54	Statutory	CFA	A/C.01.052	NIAB 2nd primary	10,950	2,635		-
54	Statutory	CFA	A/C.01.053	Robert Arkenstall Primary	500	-		-
54	Statutory	CFA	A/C.01.054	Wilburton Primary	500	-		-
54	Statutory	CFA	A/C.01.055	Benwick Primary	500	-		-
54	Statutory	CFA	A/C.05.001	School Condition, Maintenance & Suitability	25,750	1,043		-
53	Other	ETE	B/C.3.001	Highways Maintenance including Footways and Signals	90,000	87,011	N/A	- N/A
52	Statutory	CFA	A/C.01.051	Wisbech new primary	8,770	2,344		-
52	Statutory	CFA	A/C.10.001	Temporary Accommodation	14,000	1,233		-
51	Statutory	CFA	A/C.01.042	Harston Primary	500	190		-
51	Statutory	CFA	A/C.01.043	Littleport 3rd primary	5,000	2,014		-

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49	Statutory	CFA	A/C.01.038	Westwood Junior	2,190	240		Temporary Accommodation - Temporary buildings are already on site.
49	Statutory	CFA	A/C.01.047	Fourfields Phase 2	2,300	-		-
49	Statutory	CFA	A/C.02.012	Cromwell Community College	3,700	-		-
49	Statutory	CFA	A/C.02.013	St. Neots secondary	10,940	700		-
48	Statutory	CFA	A/C.01.039	Wyton Primary	6,453	3,979	This school is currently passed its economic life for the construction type used. The school and CCC has maintained the school well, however estimates to fix defects run were around £6m. Therefore it is felt a replacement on the same site would be advantageous. Due to the on-going maintenance, it is important to undertake the work quickly to ensure the currently places are sustainable.	Other - Initially it has been hoped that the school could be combined within the new development proposed for Wyton, unfortunate the timing is not compatible.
48	Invest to Save	A&I	F/C.2.114	MAC Joint Highways Depot	5,198	398		Reduced Quality / Scope of Project - Quality: Existing depots have to be used, resulting in a lower-quality depot, with restricted functionality being provided. The location of which may not be as appropriate for all stakeholders. Output: Outputs would be reduced - particularly around delivering capital receipts/redevelopment sites. Outputs associated with running cost savings would also be reduced/removed, as would efficiencies/savings through co-location and joint working, as the ability to deliver these would be reduced. Value for money: Whilst saving capital investment, in the long-term revenue costs would be higher, and joint working/co-location opportunities less, with a resulting negative impact on service delivery. Revenue costs: Running costs are likely to be higher than if the proposal was developed. Overall costs to the Council: Whilst capital costs would be less, capital receipts would be negatively affected, as would running costs, there is a cost of reputational damage to the Council if statutory obligations are reduced due to revenue budget pressures.
46	Statutory	CFA	A/C.01.044	Loves Farm primary	10,020	7,020		-

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46	Statutory	CFA	A/C.12.005	Integrated Community Equipment Service	13,000	13,000	None	-
45	Statutory	CFA	A/C.02.011	Additional secondary capacity to serve March & Wisbech	23,000	18,115		-
45	Statutory	CFA	A/C.08.003	SEN Pupil Adaptations	750	750	Timing will be reactive to placement of child, this will be on an individual basis.	Other - If Cambridgeshire is unable to provide school places in main stream settings, an alternative would be specialist provision in county which would mean increased transport cost, or an out of county placement which would increase revenue costs extensively.
44	Statutory	CFA	A/C.01.033	St Ives, Eastfield / Westfield / Wheatfields	7,000	4,832		-
44	Statutory	CFA	A/C.01.040	Alconbury 1st primary	2,780	445		-
44	Statutory	CFA	A/C.01.057	Northstowe 3rd primary	11,900	6,950		-
44	Statutory	CFA	A/C.01.058	Chatteris new primary	8,725	-		-
44	Statutory	ETE	B/C.3.012	Waste - Cambridge Area Growth	8,183	5,580		-
43	Statutory	CFA	A/C.01.036	Pendragon, Papworth	3,500	2,050		Home to School Transport - It may be possible to transport children from the development to other schools, depending on capacity. A number of Home to School transport routes may need to be created at an additional revenue cost. This isn't a sustainable option as alternative schools do not have limitless space.
43	Statutory	CFA	A/C.01.056	Alconbury 2nd primary	10,050	2,272		-
43	Statutory	CFA	A/C.02.009	Alconbury secondary	38,000	8,179		Home to School Transport - Plans are in place to provide early need in secondary places in other Cambridgeshire schools within the region.
43	Statutory	A&I	F/C.2.111	Shire Hall	6,209	3,786		-
43	Statutory	A&I	F/C.2.112	Building Maintenance	6,000	6,000		-
42	Statutory	CFA	A/C.01.061	Gamlingay First	3,000	3,000	Scheme is in response to outlined planning permission approval. Therefore this scheme will be dependent on the timescales of the development.	Temporary Accommodation -
40	Statutory	CFA	A/C.01.041	Barrington	3,790	2,910		-
40	Statutory	CFA	A/C.01.060	Wyton	10,000	2,250		-
36	Statutory	CFA	A/C.02.014	Northstowe secondary	11,640	8,308		Home to School Transport - Transport children, at a revenue expense, to schools across Cambridgeshire with capacity at the time.
35	Statutory	CFA	A/C.01.049	Northstowe 2nd primary	11,250	8,500		-

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34	Other	CFA	A/C.11.002	Cambridgeshire Alternative Education Service Minor Works	180	20		-
33	Other	CFA	A/C.09.001	Site Acquisition, Development, Analysis and Investigations	650	150		-
32	Statutory	CFA	A/C.01.037	Chatteris new Places	7,825	7,369		-
30	Other	CS	C/C.2.006	CPSN Replacement	5,500	5,500	No flexibility	-
28	Statutory	A&I	F/C.2.113	Equality Act Works in Corporate Offices	200	200		-
27	Other	ETE	B/C.3.108	New Community Hub/ Library Service Provision Darwin Green	340	41		-
26	Invest to Save	CS	C/C.2.007	Citizen First, Digital First	3,546	3,546		-
25	Other	A&I	F/C.2.103	Local Plans - representations	4,284	3,656	The timing of the development of allocated sites is very flexible but it is essential that consultations on Local Plans are responded to in the required time frames or the opportunities are invariably lost for some 3-5 years. Once a site is allocated it makes sense to secure a planning consent as soon as is practical unless market conditions are such that development is unviable, although even then the Council may take the view that it was to stimulate economic growth.	-
24	Other	CFA	A/C.08.002	Trinity School, Wisbech base	4,000	4,000	Currently the Trinity school operates out of a rented, converted warehouse in Wisbech. The cost of renting is £40,000 pa and this is being funded by CCC. The school converted to academy 1st July 2016 and is run by TBAP. There is a legal responsibility on CCC to seek a permanent solution for the school. Currently a review is being undertaken by CCC strategy and estates to identify property or land which could support the requirements of the school.	Home to School Transport - The Trinity School has two other bases at St Neots and Foxton. It may be possible to transport individuals, however this would have an increased revenue impact and it is likely it would be provided by taxis as children would come from various addresses. Other possibility would be that if CCC had no provision, an out of county solution could be found - but again, at a significant revenue cost.
19	Invest to Save	A&I	F/C.2.101	County Farms investment (Viability)	4,104	3,682		-
16	Invest to Save	A&I	F/C.2.119	Energy Efficiency Fund	1,000	1,000		-
12	Other	CFA	A/C.12.002	Provider Services and Accommodation Improvements	2,845	1,141		-