

**LGSS Joint Committee**

**23<sup>rd</sup> March 2017**

**Subject: LGSS 2016-17 Budget Monitoring**

**Actions:**

- 1. Note the financial monitoring position as at 31 January 2017.**
- 2. Note the summary position on carry forward balances.**
- 3. Note the capital monitoring position regarding LGSS capital projects.**

## **Section 1 - Overview**

- 1 This report is the combined LGSS financial monitoring report.
- 2 LGSS services are run in the majority of cases as integrated operations. The financial reporting for LGSS therefore combines the resources from each authority in order to provide an overall position for LGSS Operational services.
- 3 Section 2 and Appendices 1(a) and 1(b) of this report show the summary and detailed financial position for LGSS Operational. The benefits to the partners are embedded within the budgets and a zero outturn position would mean that all benefits have been met with regard to each authority's budget proposals for 2016-17.
- 4 At the end of the year the LGSS Operational outturn variance will be split between partner authorities on the basis of net budget, as per the partnering agreement.
- 5 A Budget Savings Tracker has been set up to enable service managers to give a monthly update on the delivery of 2016-17 savings and benefits. A summary of this information is given at paragraph 3 of Section 2. This is monitored and reviewed on a monthly basis with LGSS Directors, the Finance Director and the Managing Director.
- 6 At the end of 2015-16, LGSS held carry forward balances relating to services now within the new partnering agreement. A detailed analysis of these balances is provided at Appendix 2, with the intention being that they will be ring-fenced specifically for LGSS liabilities and business needs identified prior to 1 April. For example, the smoothing reserve, which has been accumulated as part of a deliberate planning strategy to manage future trading risk, will only be applied to LGSS contract arrangements existing prior to April 2016.
- 7 LGSS also manages budgets on behalf of each authority and performance against these budgets is separately reported within each of the authority's monthly monitoring processes. As any under or overspends on these budgets are directly attributable to the individual authority, they do not form part of the partnering/sharing arrangements. However, for information purposes, the latest forecast outturn for budgets managed by LGSS on behalf of others is provided at Appendix 3. This information is also sent on a monthly basis to the CFO of each authority.
- 8 Appendix 4 of this report shows the detailed financial position for LGSS capital projects 2016-17, and Capital Strategy information for 2017-18 onwards.

## Section 2 - LGSS Operational Budget Monitoring – January 2017

	Previous Forecast Variance	Gross Exp Budget	External Income Budget	Internal Income Budget	Full Year Budget	Pressures	Full Year Forecast Variance
	£000	£000	£000	£000	£000	£000	£000
Finance Services	-73	22,755	-7,487	-868	14,399	392	-7
Human Resources	-339	11,349	-2,428	-933	7,987	596	-336
Business Services, Systems & Change	-18	17,823	-3,866	-777	13,180	216	-115
Information Technology Services	74	19,940	-1,473	-2,828	15,640	412	-20
LGSS Law & Governance	-80	2,106	-127	2	1,982	0	-80
Managing Director & Support	100	271	-10	0	261	0	100
<b>Total LGSS Services</b>	<b>-336</b>	<b>74,244</b>	<b>-15,391</b>	<b>-5,404</b>	<b>53,448</b>	<b>1,616</b>	<b>-458</b>
Trading Account	487	2,879	-24,695	-556	-22,372	0	625
<b>Total LGSS Operational</b>	<b>151</b>	<b>77,123</b>	<b>-40,086</b>	<b>-5,960</b>	<b>31,076</b>	<b>1,616</b>	<b>167</b>
<b>MKC / LGSS Partnership Contingency</b>	<b>-292</b>	292	0	0	292	0	<b>-292</b>

1. The overall forecast outturn variance of £167k is split between an underspend of £458k on LGSS Services, and a £625k pressure on trading contracts. The former recognises pressures that have been identified in-year, but where actions have been taken to mitigate these in year. The trading contract variance will be offset through the Smoothing Reserve, which has been purposely built up in previous financial years to address potential trading risk. Further detail and commentary on the joint LGSS Operational outturn position is provided at Appendices 1(a), 1(b) and 1(c). The £100k adverse variance within Managing Director & Support is due to an undelivered saving with regard to hosting of the new pensions payroll system that is yet to be implemented.
2. The £292k MKC contingency is the initial years savings from the partnership which were planned to form a contingency to support the partnership in future years.
3. The application of the overall outturn above is a matter for the Joint Committee to agree and decide upon. It is anticipated that any positive variance to budget will be set aside for smoothing and redundancy reserves in respect of future known risks and pressures that have been identified.
4. A summary of the current RAG rating of budget proposals is shown below:

RAG Rating	Number of Proposals	Value £000
Red	2	90
Amber	14	1,436
Green	24	2,428
Total	40	3,954

5. The table below summarises the capital projects within LGSS. LGSS projects are all fully funded from either external funding sources or by the individual authorities discretionary funding. Appendix 4 gives further detail on a scheme by scheme basis and also includes Capital Strategy information for 2017-18 onwards.

Authority	Expenditure Profile						Funding Profile		
	Exp Budget	Prev Year's Exp	Forecast 2016-17	Forecast 2017-18	Total Life of Project	Over/(Under) Spend v Approved Exp	External	Discretionary	Total Funding of Project
	£000	£000	£000	£000	£000	£000	£000	£000	£000
CCC	1,428	515	813	100	1,428	0	0	1,428	1,428
MKC	5,307	572	3,941	794	5,307	0	0	5,307	5,307
NCC	21,856	15,287	5,873	878	22,038	182	863	20,980	21,843
<b>TOTAL</b>	<b>28,591</b>	<b>16,374</b>	<b>10,627</b>	<b>1,772</b>	<b>28,773</b>	<b>182</b>	<b>863</b>	<b>27,715</b>	<b>28,578</b>

## Appendix 1 (a)

### 2016-17 Monitoring Detail – LGSS Operational Budgets

#### Finance Services Directorate

	Previous Forecast Variance £000	Gross Exp Budget £000	External Income Budget £000	Internal Income Budget £000	Full Year Budget £000	Actual to Jan £000	Pressures £000	Full Year Forecast Variance £000
<b>Finance Services Directorate:</b>								
Professional Finance								
CCC	-30	1,683	0	-135	1,547	1,263	67	0
MKC	-74	2,373	-163	0	2,210	1,903	0	-72
NCC	138	1,809	-131	-143	1,535	1,676	233	131
Financial Operations	-70	4,703	-131	-67	4,505	3,636	0	-70
Integrated Finance Services	0	2,005	-525	-401	1,079	476	31	23
LGSS Business Planning & Finance	38	442	0	0	442	347	61	46
Audit & Risk	-75	2,290	-508	-122	1,660	1,380	0	-66
Pensions Operations	0	5,515	-5,814	0	-299	2,586	0	0
Norwich	0	984	0	0	984	769	0	0
NBC	0	798	-5	0	793	761	0	0
Land Charges (NBC)	0	154	-210	0	-56	-61	0	0
<b>Total Finance Services Directorate</b>	<b>-73</b>	<b>22,755</b>	<b>-7,487</b>	<b>-868</b>	<b>14,399</b>	<b>14,736</b>	<b>392</b>	<b>-7</b>

The Directorate is forecasting a £7k underspend.

The forecast underspend in CCC Professional Finance has reduced due to the service having to achieve additional base savings.

There is a forecast underspend in the MKC Professional Finance team due to increased recovery from Milton Keynes Development partnership for the Commercial Accountant and government funding for Transparency Act work.

The forecast overspend of £131k in the NCC Professional Finance team relates to one-off costs for an interim Director of Finance at NCC, and redundancy costs relating to the LGSS restructure.

The Financial Operations team are forecasting an underspend, positions have purposely been held vacant as this team is in the process of restructuring.

There is now a forecast overspend of £23k in Integrated Finance Services, this is due to an inherent pressure on the traded schools income target in MKC. This has been rectified for the 2017-18 base budget.

The forecast overspend of £46k in the LGSS Business Planning & Finance relates to one-off costs for the interim Head of Service, plus redundancy costs relating to the LGSS restructure have now been confirmed.

Audit and Risk are forecasting underspends due to vacancies throughout the year, however appointments have now been made and the team is almost at full establishment.

There is an historically large vacancy factor of £177k which has been mitigated within the NCC & CCC Professional Finance, Integrated Finance Services and LGSS Business Planning & Finance teams.

The actuals to date in Pensions Operations look out of sync as recharges are processed at year end, but the gross expenditure is in line with the gross budget.

The actuals in the NCC Professional Finance team are currently greater than the full year budget as a drawdown is required from the NCC transformation fund and there are some staff costs that need to be moved to the Integrated Finance Services team.

### Human Resources Directorate

	Previous Forecast Variance £000	Gross Exp Budget £000	External Income Budget £000	Internal Income Budget £000	Full Year Budget £000	Actual to Jan £000	Pressures £000	Full Year Forecast Variance £000
<b>Human Resources Directorate:</b>								
HR Central Management	0	282	0	0	282	482	0	0
Policy & Strategy	-89	1,659	-105	-100	1,454	1,136	0	-89
HR Business Partners								
CCC	-124	1,429	0	-96	1,333	1,128	0	-124
NCC	-63	1,156	0	0	1,156	879	33	-63
NCC Schools Income	51	0	-298	0	-298	-219	51	51
Learning & Development	-126	3,064	-641	-223	2,199	1,533	0	-126
Transactional Services (NCC/CCC)	-115	1,908	-705	-514	689	1,799	0	-90
MKC HR Operations	63	926	0	0	926	734	185	47
MKC Traded Schools	108	254	-416	0	-162	-97	183	113
MKC HR Transactions	-78	671	0	0	671	443	0	-89
MKC HR Transactions - Schools Income	34	0	-263	0	-263	-56	144	34
<b>Total HR Directorate</b>	<b>-339</b>	<b>11,349</b>	<b>-2,428</b>	<b>-933</b>	<b>7,987</b>	<b>7,762</b>	<b>549</b>	<b>-336</b>

The Directorate's overall position is a £336k underspend.

The Directorate has purposely been holding vacancies, in order to meet the 2017-18 savings targets for the Directorate, and the need to absorb the lost income from HDC and NBC contract terminations.

The majority of vacancies held are within NCC and CCC, the total underspend in NCC and CCC is £492k, however this is being offset by the pressures in NCC & MKC Schools income.

There are significant pressures within the Directorate, with regard to stakeholder owned income targets, which are being mitigated in 2016-17 by vacancies. The position will change in 2017-18, as the vacancies will form the baseline reduction required to meet savings targets and therefore will not be available to mitigate inherent income budget issues.

MKSP transferred a net income budget for HR of £330k, which it has been accepted is not fully achievable and any future mitigating actions creating schools income is most likely going to be in 2018-19. A £220k reserve has been used in 2016-17 and the Directors of Finance are looking at re-aligning the full target for 2017-18.

The second pressure is in NCC, as NCC have taken a policy decision to improve recruitment for teachers in Northamptonshire and offer this service for schools at no cost. An income of up to £350k has been realised from advertising revenues on the former NCC site in each year, and this has funded NCC transactions and payroll services. No actions are underway to mitigate this and discussions continuing. If no solutions are found for this lost income source then an equivalent overspend will have to be reported in the first round of 2017-18 budget monitoring round.

The actuals in Transactional Services are currently greater than the full year budget as there is expenditure included in here that needs to be recharged to First for Wellbeing. There are also a number of income sources that are received at the end of the financial year.

### **Business Services, Systems & Change Directorate**

	Previous Forecast Variance	Gross Exp Budget	External Income Budget	Internal Income Budget	Full Year Budget	Actual to Jan	Pressures	Full Year Forecast Variance
	£000	£000	£000	£000	£000	£000	£000	£000
<b>Business Services, Systems &amp; Change Directorate:</b>								
BSSC Leadership	-10	77	0	0	77	36	0	-10
Procurement & Insurance	-170	2,212	-205	-574	1,434	1,434	0	-175
LGSS Business Systems & Change	162	4,217	-23	-172	4,022	3,914	216	162
Customer Engagement	0	411	0	-16	395	326	0	-1
Business Development	0	122	0	0	122	78	0	-1
Revenues & Benefits (MKC)	0	4,804	-2,902	0	1,902	721	0	-90
Revenues & Benefits (NBC)	0	3,598	-737	-15	2,846	2,902	0	0
Revenues & Benefits (Norwich)	0	2,382	0	0	2,382	2,094	0	0
<b>Total BSSC Directorate</b>	<b>-18</b>	<b>17,823</b>	<b>-3,866</b>	<b>-777</b>	<b>13,180</b>	<b>11,505</b>	<b>216</b>	<b>-115</b>

The Directorate is forecasting an underspend of £115k.

There is a £10k forecast underspend in BSSC leadership as there was a short delay in recruiting to the Director post.

There is a forecast underspend of £175k in Procurement. This is due to improved income, staff vacancies and deferred recruitment.

There is a forecast overspend of £162k on the LGSS Business Systems & Change budget. A 2015-16 budget reduction of £100k was made on the assumption that reductions to the ERP contract could be negotiated with Fujitsu, but given the shared service solution this continues to be unlikely to be achieved. There is an overspend of £40k forecast due to ERP user admin savings not being met and there is an additional £22k overspend forecast due to a cross cutting saving not being deliverable. Additional pressures of £54K have been mitigated by recharging qualifying costs to capital.

There is now a forecast underspend of £90k in Revenues and Benefits (MKC) due to a combination of delays in the recruitment process and a reduction in hours worked by temporary staff.

The actuals to date in Revenues & Benefits (MKC) look out of sync as annual government grants have already been received.

Internal recharges are yet to be processed in Insurance which is why the actuals to date are already at the full year budget.

### Information Technology Directorate

	Previous Forecast Variance £000	Gross Exp Budget £000	External Income Budget £000	Internal Income Budget £000	Full Year Budget £000	Actual to Jan £000	Pressures £000	Full Year Forecast Variance £000
<b>IT Directorate:</b>								
Cambridgeshire County Council	85	2,190	0	-771	1,419	1,556	125	109
MKC IT	0	3,751	-665	0	3,087	2,779	118	-31
Northamptonshire County Council	0	3,259	-39	-618	2,602	2,076	100	-30
Norwich	14	3,505	-500	0	3,005	2,621	14	0
NHFT	0	3,315	-253	0	3,062	3,297	0	0
Strategy & Architecture	0	861	-16	-98	747	647	0	6
Digital Services	15	1,736	0	-964	771	1,043	55	15
Service Delivery	-40	1,323	0	-377	947	1,188	0	-89
<b>Total IT Directorate</b>	<b>74</b>	<b>19,940</b>	<b>-1,473</b>	<b>-2,828</b>	<b>15,640</b>	<b>15,207</b>	<b>412</b>	<b>-20</b>

The Directorate is forecasting a £64k underspend.

There is a £109K additional cost in Cambridgeshire County Council Operations required for unbudgeted contractors as part of the CCC Platform Stability Plan.

The MKC Operations budget is forecasting a £31k underspend, due to vacancies, and planned cost avoidance in service. This allows for there being a £44k unresolved budget agreement with MKC.

There is a forecast overspend of £6k in Strategy & Architecture, due to recharges not being met.

There is a £10k forecast overspend within Digital Services which is due to the additional recruitment of digital analysts and developer posts over and above the establishment in agreement with NCC and CCC. These posts are in part covered by recharges and further mitigated by underspends within service. There is an additional £5k overspend forecast due to a cross cutting saving of £5k not being met.

Service Delivery is reporting a £89K underspend due to the forecast over achievement of income targets and a net underspend on staffing across the service where there have been temporary vacancies.

There are also budget pressures of approximately £282k which have been mitigated by staff vacancies, additional income and additional recharging to, for example, capital projects.

The actuals to date in some services look out of sync, due to delays in recharging. There has also been delays in approving the revised baseline for NHFT, so the budget has not been uplifted, the majority of changes control items have now been agreed.

**LGSS Law and Governance Directorate**

	Previous Forecast Variance £000	Gross Exp Budget £000	External Income Budget £000	Internal Income Budget £000	Full Year Budget £000	Actual to Jan £000	Pressures £000	Full Year Forecast Variance £000
<b>LGSS Law and Governance Directorate:</b>								
Democratic Support Services	-80	1,481	-127	2	1,357	1,040	0	-80
CCC Corporate Legal Budget	0	102	0	0	102	100	0	0
NBC Legal Budget	0	523	0	0	523	530	0	0
<b>Total LGSS Law and Governance Directorate</b>	<b>-80</b>	<b>2,106</b>	<b>-127</b>	<b>2</b>	<b>1,982</b>	<b>1,670</b>	<b>0</b>	<b>-80</b>

The Directorate is forecasting a £80k underspend.

Within DSS, additional income from external partners will be received and there are vacancies which are also contributing to the £80k forecast underspend..

Although LGSS Law Ltd. is now a separate entity, LGSS budgets for the payment of a dividend which then reduces the net cost to the original partner authorities. Appendix 1(c) provides more detail of the financial forecast for LGSS Law Ltd.

**Appendices 1(b) and 1(c)**

Please note that these Appendices are not for publication by virtue of paragraph 3 of part 1 of 12a of the Local Government Act 1972 and have been circulated separately.

## Appendix 2

### Summary Position on LGSS Carry Forwards (pre MKC)

Directorate	Service Area	Title	Total Carry Forward	Re-assigned	2016-17 Forecast Drawn Down	Needed 2017-18
			£000	£000	£000	£000
HR	Learning & Development	Equipping employees to use Next Generation / Smarter Business mobile technology	319	-319	0	0
HR	Learning & Development	Infrastructure investment for the development of the Learning Pool – the online training system for all LGSS customers.	95	0	-95	0
BSSC	Programme Management Office	Shared Service Solution	280	0	-280	0
BSSC	Revenue & Benefits	Systems Development	55	-55	0	0
BSSC	Revenue & Benefits	LGSS R&B OBC / new systems development	100	225	-55	270
Finance	Strategic Assets	Asset Management Database	58	0	-58	0
IT	IT	Contribution to the cost of likely technical refresh / investment costs in relation to the shared IT data centre infrastructure.	156	0	-156	0
BSSC	Customer Engagement & Business Development	To support new business	34	0	-34	0
Cross-Cutting		Smoothing of planned trading income	753	149	-625	277
Cross-Cutting		Redundancy Reserve	175	0	-175	0
<b>Total</b>			<b>2025</b>	<b>0</b>	<b>-1478</b>	<b>547</b>

#### **Note:**

A provision of £284k was created in 2013-14 for benefits share negotiations. £209k was drawn down from this provision in 2014-15, but there were no draw downs in 2015-16, leaving a current balance of £75k.

## Appendix 3

### 2016-17 Monitoring Detail – Budgets managed by LGSS on behalf of others.

	Previous Forecast Variance £000	Gross Exp Budget £000	External Income Budget £000	Internal Income Budget £000	Full Year Budget £000	Actual to Jan £000	Full Year Forecast Variance £000
<b>Cambridgeshire County Council:</b>							
Insurance	0	1,894	0	0	1,894	0	0
External Audit	0	141	0	0	141	118	0
Members Allowances	0	1,020	0	0	1,020	812	-18
Finance	0	1,273	-318	0	955	892	0
Information Technology	165	4,063	-159	-2,041	1,863	1,385	165
<b>Total</b>	<b>165</b>	<b>8,391</b>	<b>-477</b>	<b>-2,041</b>	<b>5,873</b>	<b>3,206</b>	<b>147</b>
<b>Milton Keynes Council:</b>							
Human Resources	21	163	-17	0	147	180	21
Information Technology	0	744	-0	0	744	650	0
<b>Total</b>	<b>21</b>	<b>908</b>	<b>-17</b>	<b>0</b>	<b>891</b>	<b>830</b>	<b>21</b>
<b>Northampton Borough Council:</b>							
External Audit	0	260	0	0	260	40	0
Policy and Strategy	0	129	0	0	129	48	0
Information Technology	0	1,271	0	0	1,271	1,007	0
Insurance	0	754	0	26	781	911	0
NBC Managed Income	0	0	-2,440	0	-2,440	0	0
<b>Total</b>	<b>0</b>	<b>2,414</b>	<b>-2,440</b>	<b>26</b>	<b>1</b>	<b>2,006</b>	<b>0</b>
<b>Northamptonshire County Council:</b>							
External Audit	-35	244	0	0	244	88	-35
Policy and Strategy	-75	387	0	-17	370	240	-75
Information Technology	93	5,181	0	-46	5,135	4,969	113
Democratic Services	0	1,364	0	0	1,364	1,107	-9
Procurement	0	-200	0	0	-200	-214	0
<b>Total</b>	<b>-17</b>	<b>6,976</b>	<b>0</b>	<b>-63</b>	<b>6,913</b>	<b>6,190</b>	<b>-6</b>

### Cambridgeshire County Council

There is a forecast underspend of £18k due to a reduction in Members Allowances in CCC.

There is a forecast overspend of £165k on IT that relates to WAN upgrades and the revenue cost of tablets in 2016-17. The WAN cost will be covered by CCC. The overspend in relation to the tablets is due to there being no budget provision.

### Milton Keynes Council

There is a £21k forecast overspend within HR managed budgets due to an unachievable income target of £16k on the Trade Union Co-ordinator budget and unfunded expenditure of £5k on the ESS/MSS budget.

### Northampton Borough Council

There are no forecast variances on the budgets managed on behalf of NBC.

## **Northamptonshire County Council**

There is a forecast underspend of £35k against the NCC external audit managed budget. This is due to public inspection adverts now being online and no printing costs this year.

There is a forecast underspend of £75k within the Occupational Health managed budget, this is as a result of the new contract and the reducing demand due to vacancy freeze.

There is a £113k forecast overspend within IT managed due to the overlap of line lease contracts. The overspend to date is due to costs requiring recharging to capital.

There is a forecast underspend of £9k within Democratic Services due to reduced training and development costs for Members.

### Section 3 - LGSS Capital Budget Monitoring – January 2017

#### Appendix 4

#### Approved Capital Programme 2016-17 onwards

LGSS Jointly funded schemes are:  
 Next Generation ERP\* (NCC & CCC)  
 Civica ICON # (NCC CCC MKC NBC)

NCC	Expenditure Profile							Funding Profile				
	All Figures in £000's Scheme Name	Exp Budget	Prev Year's Exp	Expenditure 2016-17			Exp 2017-18	Total Life of Project	Over/ (Under) Spend v Approved Exp	External	Discretionary	Total Funding of Project
				Apr-Jan	Feb – Mar	Full Year						
Project Angel & NGW IT	5,500	2,553	2,298	396	2,694	0	5,247	-253	0	5,500	5,500	
Microsoft ESA & ECI 2014-17	1,525	758	508	0	508	259	1,525	0	0	1,525	1,525	
Next Generation ERP*	1,368	531	1121	102	1,223	0	1,754	386	100	1,268	1,368	
Date Centre Refurbishment	994	625	203	78	281	82	988	-6	94	900	994	
Civica ICON #	267	0	183	53	236	31	267	0	0	267	267	
Other Schemes less than £200k 2016-17	12,202	10,820	634	297	931	506	12,257	55	669	11,520	12,189	
<b>Total</b>	<b>21,856</b>	<b>15,287</b>	<b>4,947</b>	<b>926</b>	<b>5,873</b>	<b>878</b>	<b>22,038</b>	<b>182</b>	<b>863</b>	<b>20,980</b>	<b>21,843</b>	

- The variances on the life of the projects are broadly generated from the lack of updates from the LGSS budget managers for the NCC capital projects.
- The IT Infrastructure capital expenditure forecast outturn for 2016-17 stands at £5.87m. The Service has spent £4.95m representing 84% of this outturn.
- Next Generation ERP\* currently holds 2016-17 expenditure that is to be recharged to CCC.

CCC	Expenditure Profile							Funding Profile				
	All Figures in £000's Scheme Name	Exp Budget	Prev Year's Exp	Expenditure 2016-17			Exp 2017-18	Total Life of Project	Over/ (Under) Spend v Approved Exp	External	Discretionary	Total Funding of Project
				Apr-Jan	Feb - Mar	Full Year						
Next Generation ERP*	1,428	515	0	813	813	100	1,428	0	0	1,428	1,428	
<b>Total</b>	<b>1,428</b>	<b>515</b>	<b>0</b>	<b>813</b>	<b>813</b>	<b>100</b>	<b>1,428</b>	<b>0</b>	<b>0</b>	<b>1,428</b>	<b>1,428</b>	

- Next Generation ERP\* is not currently showing any 2016-17 actual spend as expenditure is to be recharged from within NCC accounts.

- Civica ICON is currently being reported as part of a Corporate Scheme called 'Citizen First'.

MKC	Expenditure Profile							Funding Profile				
	All Figures in £000's Scheme Name	Exp Budget	Prev Year's Exp	Expenditure 2016-17			Exp 2017-18	Total Life of Project	Over/ (Under) Spend v Approved Exp	External	Discretionary	Total Funding of Project
				Apr-Jan	Feb - Mar	Full Year						
Data Hosting	3,557	199	744	1,875	2,619	739	3,557	0	0	3,557	3,557	
ERP Gold	1,600	373	0	1,172	1,172	55	1,600	0	0	1,600	1,600	
Civica Icon #	150	0	0	150	150	0	150	0	0	150	150	
<b>Total</b>	<b>5,307</b>	<b>572</b>	<b>744</b>	<b>3,197</b>	<b>3,941</b>	<b>794</b>	<b>5,307</b>	<b>0</b>	<b>0</b>	<b>5,307</b>	<b>5,307</b>	

The IT Infrastructure capital expenditure forecast outturn for 2016-17 stands at £3.941m. The Service has spent £0.744m representing 19% of this outturn. ERP Gold is awaiting recharges from NCC.

Included in the above tables is expenditure for the ERP Gold programme. This programme has been rescheduled and it is therefore anticipated that further costs will be required to complete it over and above the forecasted figures.

**NB**

- Northampton Borough Council does not currently have any LGSS capital schemes.
- Northampton Borough Council are funding Civica ICON with Revenue budget.

**Capital Strategy 2017-18 onwards (Draft)**

NCC All figures £000's	Expenditure Profile						Total MTP	Funding Source
	2017-18	2018-19	2019-20	2020-21	2021-22			
Development Pool Schemes								
Tablet Refresh	0	0	400	400	400	1,200	Discretionary	
PC Refresh	0	0	0	0	400	400	Discretionary	
Wide Area Network	0	600	400	0	0	1,000	Discretionary	
SharePoint Upgrade or Replacement	500	0	0	0	0	500	Discretionary	
Replacement for GCF and GCSX	185	0	0	0	0	185	Discretionary	
Security Solutions to meet new standards	0	0	70	100	0	170	Discretionary	

Exchange Upgrade	0	0	0	230	0	<b>230</b>	<b>Discretionary</b>
SQL Server Farm Refresh	0	0	0	270	0	<b>270</b>	<b>Discretionary</b>
SAN Replacement	0	0	0	0	1,000	<b>1,000</b>	<b>Discretionary</b>
Netscaler Replacement	0	0	0	0	200	<b>200</b>	<b>Discretionary</b>
<b>LGSS Service</b>	<b>685</b>	<b>600</b>	<b>870</b>	<b>1,000</b>	<b>2,000</b>	<b>5,155</b>	
<b>MKC</b> <b>All figures £000's</b>	<b>Expenditure Profile</b>						
Development Pool Schemes	2017-18	2018-19	2019-20	2020-21	2021-22	<b>Total MTP</b>	<b>Funding Source</b>
Replacement Revenues and Benefits System	900	0	0	0	0	<b>900</b>	<b>Discretionary</b>
Replacement Framework	1,000	0	0	0	0	<b>1,000</b>	<b>Discretionary</b>
Investment in Social Care Technology	300	0	0	0	0	<b>300</b>	<b>Discretionary</b>
<b>LGSS Service</b>	<b>2,200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,200</b>	

- Cambridgeshire County Council and Northampton Borough Council do not currently have any LGSS capital schemes in their capital strategy for future years.