Quarterly Reporting Template - Guidance

Notes for Completion

The data collection template requires the Health & Wellbeing Board to track through the high level metrics and deliverables from the Health & Wellbeing Board Better Care Fund plan

The completed return will require sign off by the Health & Wellbeing Board.

A completed return must be submitted to the Better Care Support Team inbox (england.bettercaresupport@nhs.net) by midday on 28th August 2015

This Excel data collection template for Q1 2015-16 focuses on budget arrangements, the national conditions, payment for performance, income and expenditure to and from the fund, and performance on local metrics. It also presents an opportunity for Health and Wellbeing Boards to register interest in support. Details on future data collection requirements and mechanisms will be announced ahead of the Q2 2015/16 data collection.

To accompany the quarterly data collection Health & Wellbeing Boards are required to provide a written narrative into the final tab to contextualise the information provided in this report and build on comments included elsewhere in the submission. This should include an explanation of any material variances against planned performance trajectories as part of a wider overview of progress with the delivery of plans for better care.

Content

The data collection template consists of 9 sheets:

Validations - This contains a matrix of responses to questions within the data collection template.

1) Cover Sheet - this includes basic details and tracks question completion.

2) Budget arrangements- this tracks whether Section 75 agreements are in place for pooling funds.

3) National Conditions - checklist against the national conditions as set out in the Spending Review.

4) Non-Elective and Payment for Performance - this tracks performance against NEL ambitions and associated P4P payments.

5) Income and Expenditure - this tracks income into, and expenditure from, pooled budgets over the course of the year.

6) Local metrics - this tracks performance against the locally set metric and locally defined patient experience metric in BCF plans.

7) Understanding support needs - this asks what the key barrier to integration is locally and what support might be required.

8) Narrative - this allows space for the description of overall progress on plan delivery and performance against key indicators.

Validations

This sheet contains all the validations for each question in the relevant sections.

All validations have been coloured so that if a value does not pass the validation criteria the cell will be Red and contain the word "No" and if they pass validation they will be coloured Green and contain the word "Yes".

1) Cover Sheet

On the cover sheet please enter the following information:

The Health and Well Being Board

Who has completed the report, email and contact number in case any queries arise

Please detail who has signed off the report on behalf of the Health and Well Being Board.

Question completion tracks the number of questions that have been completed, when all the questions in each section of the template have been completed the cell will turn green. Only when all 8 cells are green should the template be sent to england.bettercaresupport@nhs.net

2) Budget Arrangements

This plays back to you your response to the question regarding Section 75 agreements from the 2014-15 Q4 submission and requires 2 questions to be answered. Please answer as at the time of completion. If you answered 'Yes' previously you can selection 'Not Applicable' this time.

If your previous submission stated that the funds had not been pooled via a Section 75 agreement, can you now confirm that they have? If the answer to the above is 'No' please indicate when this will happen

3) National Conditions
This section requires the Health & Wellbeing Board to confirm whether the six national conditions detailed in the Better Care Fund Planning Guidance are still on track to be met

It sets out the six conditions and requires the Health & Wellbeing Board to confirm 'Yes', 'No' and 'No - In Progress' that these are on track. If 'No' or 'No - In Progress' is selected please provide a target date when you expect the condition to be met. Please detail in the comments box what the issues are and the actions that are being taken to meet the condition.

'No - In Progress' should be used when a condition has not been fully met but work is underway to achieve it by 31 March 2016. Full details of the conditions are detailed at the bottom of the page.

4) Non-Elective and Payment for Perform

This section tracks performance against NEL ambitions and associated P4P payments. The latest figures for planned activity and costs are provided along with a calculation of the payment for performance payment that should have been made for Q4. Three figures are required and one question needs to be answered:

Input actual Q1 2015-16 Non-Elective performance (i.e. number of NELs for that period) - Cell L12 Input actual value of P4P payment agreed locally - Cell D23 If the actual payment locally agreed is different from the quarterly payment taken from above please explain in the comments box Input actual value of unreleased funds agreed locally

This section also requires indication of the area of spend that unreleased funds have been spent on for Q4 and Q1 using a drop-down list. If no funds were left unreleased then 'Not Applicable' should be selected.

5) Income and Expenditure

This tracks income into, and expenditure from, pooled budgets over the course of the year. This requires provision of the following information:

Planned and forecast income into the pooled fund for each quarter of the 2015-16 financial year

Confirmation of actual income into the pooled fund in Q1

Planned and forecast expenditure from the pooled fund for each quarter of the 2015-16 financial year Confirmation of actual expenditure into the pooled fund in Q1

Figures should reflect the position by the end of each quarter. It is expected that planned income and planned expenditure figures for Q4 2015-16 should equal the total pooled budget for the Health and Wellbeing Board.

There is also an opportunity to provide a commentary on progress which should include reference to any deviation from plan.

6) Local metrics

This tab tracks performance against the locally set metric and locally defined patient experience metric submitted in approved BCF plans. In both cases the metric is set out as defined in the approved plan for the HWB and **the following information is required for each metric**:

Confirmation that this is the same metric that you wish to continue tracking locally

Confirmation of planned performance for each quarter of 2015-16 (against the metric being tracked locally - whether the same as within your plan or not) Confirmation of actual performance for Q1 2015-16 (against the metric being tracked locally - whether the same as within your plan or not)

Commentary on progress against the metric and details of any changes to the metric including reference to reasons for changing

7) Understanding Support Needs

This asks what the key barrier to integration is locally and what support might be required in delivering the six key aspects of integration set out previously. This section builds upon the information collected through the BCF Readiness Survey in March 2015. HWBs are asked to:

Confirm which aspect of integration they consider the biggest barrier or challenge to delivering their BCF plan

Confirm against each of the six themes whether they would welcome any support and if so what form they would prefer support to take

There is also an opportunity to provide comments and detail any other support needs you may have which the Better Care Support Team may be able to help with.

8) Narrative

In this section HWBs are asked to provide a brief narrative on overall progress in delivering their Better Care Fund plans at the current point in time with reference to the information provided within this return.

Better Care Fund Template Q1 2015/16

Data collection Question Completion Validations

over		7				T			
	Health and Well Being Board	completed by:	e-mail:	contact number:	Who has signed off the report on behalf of the Health and Well Being Board:				
	Yes	Yes	Yes	Yes	Yes	1			
dget Arrangeme	S.75 pooled budget in the	1							
	Q4 data collection? and all dates needed Yes								
tional Condition	s	r		1		1	1		1
		1) Are the plans still jointly	2) Are Social Care Services (not spending) being protected?	 Are the 7 day services to support patients being discharged and prevent unnecessary admission at weekends in place and delivering? 	i) Is the NHS Number being used as the primary identifier for health and care services?	ii) Are you pursuing open APIs (i.e. systems that speak to each other)?	Information Governance controls in place for information sharing in	5) Is a joint approach to assessments and care planning taking place and where funding is being used for integrated packages of care, is there an accountable professional?	6) Is an agreement of the consequential impact of changes in the acute sector in place?
	Please Select (Yes, No or	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
	No - In Progress)	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
	If the answer is "No" or "No In Progress" estimated date if not already in place								
	(DD/MM/YYYY)	Yes	Yes	Yes	Yes	Yes	Yes		Yes
	Comment	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
		Actual Q1 15/16	Actual payment locally agreed	Comments		Any unreleased funds were used for: Q1 15/16			
		res	res	res	res	res	1		
E (2 parts)		[1		
						Please comment if			
						there is a difference			
		Q1 2015/16	Q2 2015/16	Q3 2015/16	Q4 2015/16				
come to	Plan	Q1 2015/16 Yes	Q2 2015/16 Yes	Q3 2015/16 Yes	Q4 2015/16 Yes	there is a difference between the total yearly			
come to	Plan	Yes	Yes	Yes	Q4 2015/16 Yes	there is a difference between the total yearly plan and the pooled fund			
come to	Plan Forecast				Q4 2015/16	there is a difference between the total yearly plan and the pooled fund			
come to	Plan Forecast Forecast	Yes Yes	Yes	Yes	Q4 2015/16 Yes	there is a difference between the total yearly plan and the pooled fund			
come to	Plan Forecast	Yes	Yes	Yes	Q4 2015/16 Yes	there is a difference between the total yearly plan and the pooled fund			
xpenditure From	Plan Forecast Forecast Actual Plan	Yes Yes	Yes	Yes	Q4 2015/16 Yes	there is a difference between the total yearly plan and the pooled fund			
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penditure From	Plan Forecast Forecast Actual Actual Plan Plan Plan Forecast Forecast Actual Actual Actual	Yes Yes Yes Yes Yes Yes Yes	Yes Yes Yes	Yes Yes Yes	Q4 2015/16 Yes Yes Yes	there is a difference between the total yearly plan and the pooled fund Yes	1		
xpenditure From xpenditure From	Plan Forecast Forecast Actual Actual Plan Plan Forecast Forecast Actual	Yes Yes Yes Yes Yes	Yes Yes Yes	Yes Yes Yes	Q4 2015/16 Yes Yes Yes	there is a difference between the total yearly plan and the pooled fund Yes	1		
xpenditure From xpenditure From	Plan Forecast Forecast Actual Actual Plan Plan Plan Forecast Forecast Actual Actual Actual	Yes Yes Yes Yes Yes Yes Yes	Yes Yes Yes	Yes Yes Yes	Q4 2015/16 Yes Yes Yes	there is a difference between the total yearly plan and the pooled fund Yes	1		
xpenditure From xpenditure From	Plan Forecast Forecast Actual Actual Plan Plan Plan Forecast Forecast Actual Actual Actual	Yes	Yes Yes Yes If the answer is No	Yes Yes Yes	Q4 2015/16 Yes Yes Yes	there is a difference between the total yearly plan and the pooled fund Yes	1		
xpenditure From xpenditure From	Plan Forecast Forecast Actual Actual Plan Plan Plan Forecast Forecast Actual Actual Actual	Yes Yes Yes Yes Yes Yes Yes Same local performance metric in plan?	Yes Yes Yes	Yes Yes Yes	Q4 2015/16 Yes Yes Yes	there is a difference between the total yearly plan and the pooled fund Yes	1		
xpenditure From xpenditure From	Plan Forecast Forecast Actual Actual Plan Plan Plan Forecast Forecast Actual Actual Actual	Ves	Yes Yes Yes Yes If the answer is No details	Yes Yes Yes	CA 2019/16 Yes Yes Yes Yes	there is a difference between the total yearly plan and the pooled fund Yes	Actual O1 15/16		

	Yes	Yes				
	Plan	Plan	Plan	Plan	Actual	Actual
	Q4 14/15	Q1 15/16	Q2 15/16	Q3 15/16	Q4 14/15	Q1 15/16
Local performance metric						
plan and actual	Yes	Yes	Yes	Yes	Yes	Yes
Commentary	Yes					
	Same local performance metric					
		details				
	Yes	Yes				
	Plan	Plan	Plan	Plan	Actual	Actual
	Q4 14/15	Q1 15/16	Q2 15/16	Q3 15/16	Q4 14/15	Q1 15/16
Local patient experience						
Local patient experience plan and actual	Yes	Yes	Yes	Yes	Yes	Yes

Understanding Support Needs

Area of integration greatest challenge	Yes	
	Interested in support?	Preferred suppor medium
1. Leading and Managing successful better care implementation	Yes	Yes
2. Delivering excellent on the ground care centred around the individual	Yes	Yes
3. Developing underpinning integrated datasets and information systems	Yes	Yes
	Yes	Yes
6. Developing organisations to enable effective collaborative health and social care working	Yes	Yes
relationships	Yes	Yes
	Brief Narrative Yes	

Narrative

Cover and Basic Details

Q1 2015/16

Health and Well Being Board	Cambridgeshire					
completed by:	Geoff Hinkins					
E-Mail:	geoff.hinkins@cambridgeshire.gov.uk					
Contact Number:	01223 699679					
Who has signed off the report on behalf of the Health and Well Being Board:	ТВС					

Question Completion - when all questions have been answered and the validation boxes below have turned green you should send the template to england.bettercaresupport@nhs.net saving the file as 'Name HWB' for example 'County Durham HWB'

	No. of questions answered
1. Cover	5
2. Budget Arrangements	1
3. National Conditions	24
4. Non-Elective and P4P	5
5. I&E	21
6. Local metrics	18
7. Understanding Support Needs	13
8. Narrative	1

Budget Arrangements

Yes

Selected Health and Well Being Board:

Cambridgeshire

Data Submission Period:

Q1 2015/16

Budget arrangements

Have the funds been pooled via a s.75 pooled budget?

If it has not been previously stated that the funds had been pooled can you now confirm that they have?

If the answer to the above is 'No' please indicate when this will happen (DD/MM/YYYY)

Footnotes:

Source: For the S.75 pooled budget question which is pre-populated, the data is from the Q4 data collection previously filled in by the HWB.

National Conditions

Cambridgeshire						
Data Submission Period:						
Q1 2015/16						
National Conditions						

Please confirm by selecting 'Yes', 'No' or 'No - In Progress' against the relevant condition as to whether these are on track as per your final BCF plan. Further details on the conditions are specified below.

If 'No' or 'No - In Progress' is selected for any of the conditions please include a date and a comment in the box to the right

Condition	Please Select (Yes, No or No - In Progress)	If the answer is "No" or "No - In Progress" please enter estimated date when condition will be met if not already in place (DD/MM/YYYY)	Comment
1) Are the plans still jointly agreed?	Yes		
Are Social Care Services (not spending) being protected?	Yes		
3) Are the 7 day services to support patients being discharged and prevent unnecessary	No - In Progress		An HR Consultation is underway for affected County Council staff; it is expected that changes to affected County Council staff will come into effect no later than November 2015. Other
admission at weekends in place and delivering?			seven day services referenced in our BCF Plan, including the new Joint Emergency Team, are now in place and delivering. Our ongoing seven day working project is progressing, with
In respect of data sharing - confirm that:			
	No - In Progress		The NHS Number is in place for the vast majority of social care users, and is to be used as the primary identifier for data sharing between health and social care. However it will not
i) Is the NHS Number being used as the primary identifier for health and care services?			become the primary identifier for all social care users until procurement is complete for a new IT system, during the 2016/17 financial year.
ii) Are you pursuing open APIs (i.e. systems that speak to each other)?	Yes		
iii) Are the appropriate Information Governance controls in place for information	No - In Progress	30/11/2015	This is being developed within each organisation as part of our data sharing work
sharing in line with Caldicott 2?			
	No - In Progress		Some joint assessments and care planning are now taking place. Funding is not yet used for integrated packages of care. The number of joint assessments and care plans will increase
5) Is a joint approach to assessments and care planning taking place and where funding			with the expansion of care planning through Integrated Neighbourhoood Teams during this financial year, led by Cambridgeshire's Lead Provider, UnitingCare.
is being used for integrated packages of care, is there an accountable professional?			
	Yes		This was agreed during development of our BCF submission and continues to be discussed through our partnership board.
6) Is an agreement on the consequential impact of changes in the acute sector in place?			

National conditions - Guidance

The Spending Round established six national conditions for access to the Fund:

1) Plans to be jointly agreed

The Better Care Fund Plan, covering a minimum of the pooled fund specified in the Spending Round, and potentially extending to the totality of the health and care spend in the Health and Wellbeing Board area, should be signed off by the Health and Wellbeing Board itself, and by the constituent Councils and Clinical Commissioning Groups. In agreeing the plan, CCGs and councils should engage with all providers likely to be affected by the use of the function in order to achieve the best outcomes for local people. They should develop a shared view of the future shape of services. This should include an assessment of future capacity and workforce requirements across the system. The implications for local providers should be solved to end the fund include and consequences.

2) Protection for social care services (not spending)

Local areas must include an explanation of how local adult social care services will be protected within their plans. The definition of protecting services is to be agreed locally. It should be consistent with 2012 Department of Health guidance to NHS England on the funding transfer from the NHS to social care in 2013/14: https://www.gov.uk/government/uploads/system/uploads/attachment_data/file/213223/Funding-transfer-from-the-NHS-to-social-care-in-2013-14.pdf

3) As part of agreed local plans, 7-day services in health and social care to support patients being discharged and prevent unnecessary admissions at weekends

Local areas are asked to confirm how their plans will provide 7-day services to support patients being discharged and prevent unnecessary admissions at weekends. If they are not able to provide such plans, they must explain why. There will not be a nationally defined level of 7-day services to be provided. This will be for local determination and agreement. There is clean evidence that many patients are not discharged from hospital at weekends when they are clinically fit to be discharged because the supporting services are not available to facilitate it. The recent national review of urgent and emergency care sponsored by Sir Bruce Keegh for NHS England provided guidance on establishing effective 7-day services with existing resources.

4) Better data sharing between health and social care, based on the NHS number

The safe, secure sharing of data in the best interests of people who use care and support is essential to the provision of safe, seamless care. The use of the NHS number as a primary identifier is an important element of this, as is progress towards systems and processes that allow the safe and timely sharing of information. It is also vital that the right cultures, behaviours and leadership are demonstrated locally, fostering a culture of secure, lawful and appropriate sharing of data to support better care.

Local areas should:

• confirm that they are using the NHS Number as the primary identifier for health and care services, and if they are not, when they plan to;

• confirm that they are pursuing open APIs (i.e. systems that speak to each other); and

• ensure they have the appropriate Information Governance controls in place for information sharing in line with Caldicott 2, and if not, when they plan for it to be in place.

NHS England has already produced guidance that relates to both of these areas. (It is recognised that progress on this issue will require the resolution of some Information Governance issues by DH).

5) Ensure a joint approach to assessments and care planning and ensure that, where funding is used for integrated packages of care, there will be an accountable professional

Local areas should identify which proportion of their population will be receiving case management and a lead accountable professional, and which proportions will be receiving self-management help - following the principles of person-centred care planning. Dementia services will be a particularly important priority for better integrated health and social care services, supported by accountable professionals. The Government has set out an ambition in the Mandate that GPs should be accountable for co-ordinating patient-centred care for older people and those with complex needs.

6) Agreement on the consequential impact of changes in the acute sector

Local areas should identify, provider-by-provider, what the impact will be in their local area, including if the impact goes beyond the acute sector. Assurance will also be sought on public and patient and service user engagement in this planning, as well as plans for political buy-in. Ministers have indicated that, in line with the Mandate requirements on achieving parity of esteem for mental health, plans must not have a negative impact on the level and quality of mental health services.

Please select Yes No No - In Progress

1

1

1

1

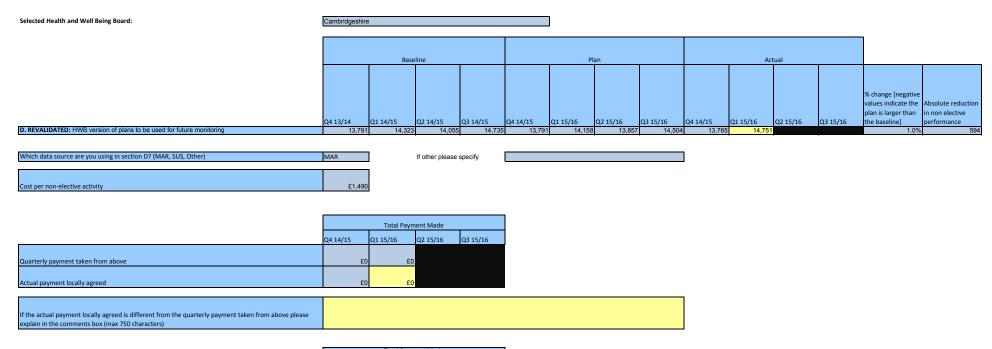
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Better Care Fund Revised Non-Elective and Payment for Performance Calculations



		Total Payn	nent Made	
	Q4 14/15	Q1 15/16	Q2 15/16	Q3 15/16
Suggest amount of unreleased funds	£0	£245,850		
Actual amount of locally agreed unreleased funds	£0	£245,850		

	Q4 14/15	Q1 15/16	Q2 15/16	Q3 15/16
Confirmation of what if any unreleased funds were used for (please use drop down to select):	not applicable	acute care		

Footnotes:

Source: For the Baselines, Plans, data sources, locally agreed payment and cost per non-elective activity which are pre-populated, the data is from the Better Care Fund Revised Non-Elective Targets - Q4 Playback and Final Re-Validation of Baseline and Plans Collection previously filled in by the HWB. This includes all data received from HWBs as at 10am on 6th August 2015. Please note that the data has not been cleaned and limited validation has been undertaken.

		olute Reduction te the plan is la				Maximum Qua	rterly Payment			Performance a	igainst baseline			Suggested Qua	arterly Payment	:			
Total																	Total	Total Performance	
Performance																	Performance	and ringfenced	Q4 Payment
		Q1 15/16	Q2 15/16	Q3 15/16	Q4 14/15				Q4 14/15	Q1 15/16	Q2 15/16	Q3 15/16	Q4 14/15	Q1 15/16	Q2 15/16	Q3 15/16			locally agreed
£885,060	0 0	165	363	594	£0	£245,850	£295,020	£344,190	26	-428			£0	£0			£885,060	£9,957,000	£

Plan, forecast, and actual figures for total income into, and total expenditure from, the fund for each quarter to year end (in both cases the year-end figures should equal the total pooled fund)

Selected Health and Well Being Board: Cambridgeshire Income Q1 2015/16 Q2 2015/16 Q3 2015/16 Q4 2015/16 Total Yearly Plan Pooled Fund Plan £11,621,750 £8,403,750 £8,403,750 £8,403,750 £36,833,000 £37,669,000 Please provide, plan, forecast, and actual of total income into Forecast £11.621.750 £8.403.750 £8.403.750 £8.403.750 the fund for each quarter to year end (the year figures should equal the total pooled fund) £11,621,750 Actual* Please note that the higher amount in the first quarter is due to the capital funding being received in one lump sum by the County Council from central Government. The discrepancy between the total yearly plan and the pooled fund is because we have not planned for use of the £836k Please comment if there is a difference between the total performance related funding. This will only be released to the pooled fund if we are successful in meeting our target for non-elective admissions, yearly plan and the pooled fund and will then be used to support our transformation projects Expenditure Q1 2015/16 Q2 2015/16 Q3 2015/16 Q4 2015/16 Total Yearly Plan Pooled Fund £36,833,000 £37,669,000 Plan £10,651,250 £8,727,250 £8,727,250 £8,727,250 Please provide, plan, forecast, and actual of total expenditure Forecast £10,651,250 £8.727.250 £8.727.250 £8.727.250 from the fund for each quarter to year end (the year figures should equal the total pooled fund) Actual* £10,454,107 As above, discrepancy between the total yearly plan and the pooled fund is because we have not planned for use of the £836k performance Please comment if there is a difference between the total related funding. This will only be released to the pooled fund if we are successful in meeting our target for non-elective admissions, and will then be yearly plan and the pooled fund used to support our transformation projects

Not all posts are yet recruited to and projects have not yet been in a position to spend significantly and this has led to a spend below forecast in Q1. It is anticipated that the budget will be used or committed in subsequent quarters within this financial year; if any funds remain at the end of the financial year, these will be rolled forward in accordance with the Section 75 agreement

Footnote:

Actual figures should be based on the best available information held by Health and Wellbeing Boards. Source: For the pooled fund which is pre-populated, the data is from a Q4 collection previously filled in by the HWB.

Local performance metric and local defined patient experience metric

Selected Health and Well Being Board:	Cambridgeshire
Local performance metric as described in your approved BCF plan	The proportion of adults (aged 18+) receiving long-term social care (per 100,000 of population)
Is this still the local performance metric that you wish to use to track the impact of your BCF plan?	Yes
If the answer is no to the above question please give details of the local performance metric being used	
(max 750 characters)	

	Plan				Actual			
	Q4 14/15 Q1 15/16 Q2 15/16 Q3 15/16 Q4 14/15 Q1 15/16 Q2 15/16 Q3 15/16					Q3 15/16		
Local performance metric plan and actual	1,881	1,724	1,724	1,724	1,744	1,428		

	The denominator and target for this indicator have been updated since our BCF submission to reflect 2014
	population estimates. The denominator (Cambridgeshire popuplation 18+) is now 508,328. in the first quarter of
	2015/16, 7,261 adults were in receipt of long-term social care services in total - representing a reduction from the
	previous quarter. This indicator is calculated quarterly based on year-to-date figures and the figure is likely to
Please provide commentary on progress / changes:	increase during the winter months (lower is better)

Local defined patient experience metric as described in your approved BCF plan	Friends and Far	mily Test - In	npatient - % tha	at would recomm	end NHS se	rvice received	to friends and	family
	-							
Is this still the local defined patient experience metric that you wish to use to track the impact of your BCF plan?	Yes							
If the answer is no to the above question please give details of the local defined patient experience metric now being used (max 750 characters)								
		F	Plan			,	Actual	
	04 14/15	01 15/16	02 15/16	03 15/16	04 14/15	01 15/16	02 15/16	03 15/16

	Q4 14/15	Q1 15/16	Q2 15/16	Q3 15/16	Q4 14/15	Q1 15/16	Q2 15/16	Q3 15/16
Local defined patient experience metric plan and actual:	96	96	96	96	94	95		

Performance is close to target although the target has been met. Discussions are ongoing about performance against this indicator in future quarters.

Source: For the local performance metric which is pre-populated, the data is from a local performance metric collection previously filled in by the HWB. For the local defined patient experience metric which is pre-populated, the data is from a local patient experience previously filled in by the HWB.

<u>Support r</u>

Selected Health and Well Being Board:

Cambridgeshire

Which area of integration do you see as the greatest challenge or barrier	
to the successful implementation of your Better Care plan (please select	
from dropdown)?	1.Leading and Managing successful better care implementatic

Please use the below form to indicate whether you would welcome support with any particular area of integration, and what format that support might take.

Theme	Interested in support?	Preferred support medium
1. Leading and Managing successful better care implementation	Yes	Case studies or examples of good practice
2. Delivering excellent on the ground care centred around the individual	Yes	Peers to peer learning / challenge opportunities
3. Developing underpinning integrated datasets and information systems	Yes	Central guidance or tools
4. Aligning systems and sharing benefits and risks	Yes	Case studies or examples of good practice
5. Measuring success	Yes	Central guidance or tools
6. Developing organisations to enable effective collaborative health and social care working relationships	Yes	Case studies or examples of good practice

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Comments - Please detail any other support needs you feel you have that you feel the Better Care Support Team may be able to belowith

elp with.