

Service: People Services and Public Health
 Subject: Finance Monitoring Report – January 2023
 Date: 15th February 2023

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Appx 6	Technical Appendix	Twice yearly, this will contain technical financial information showing: Grant income received Budget virements and movements in Service reserves	

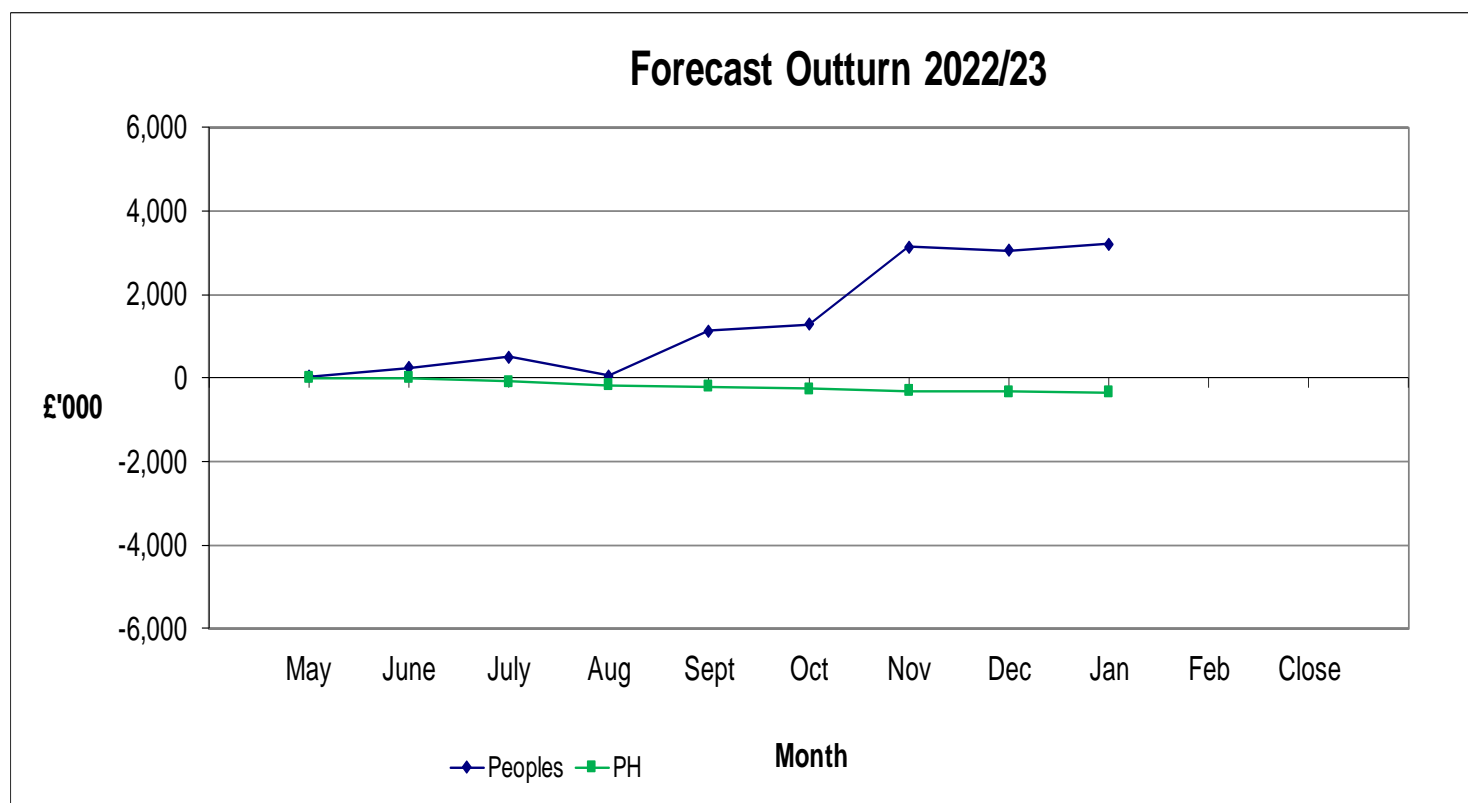
1. Revenue Executive Summary

1.1 Overall Position

People Services are forecasting an overspend of £3,204k at the end of January 2023.

Public Health are forecasting an underspend of £353k at the end of January 2023.

1.2 Summary of Revenue position by Directorate



1.2.1 People Services

Forecast Outturn Variance (Previous) £000	Directorate	Budget 2022/23 £000	Actual £000	Forecast Outturn Variance £000	Forecast Outturn Variance %
78	Adults & Safeguarding	189,170	160,671	88	0.1%
-72	Commissioning	44,793	34,712	372	0.8%
-335	Children & Safeguarding	61,796	47,737	-390	-0.6%
3,375	Education - non DSG	47,585	16,151	3,133	6.6%
11,800	Education - DSG	101,680	96,995	11,800	11.6%
-0	Executive Director	1,026	810	0	0.0%
14,846	Total Expenditure	446,050	357,076	15,004	3.4%
-11,800	Grant Funding (including DSG)	-134,041	-127,627	-11,800	8.8%
3,046	Total	312,009	229,449	3,204	1.0%

1.2.2 Public Health

Forecast Outturn Variance (Previous) £000	Directorate	Budget 2022/23 £000	Actual £000	Forecast Outturn Variance £000	Forecast Outturn Variance %
-0	Children Health	9,393	8,043	-1	0.0%
-10	Drugs & Alcohol	6,692	3,274	3	0.0%
-7	Sexual Health & Contraception	5,293	3,085	87	1.6%
-28	Behaviour Change / Preventing Long Term Conditions	5,615	2,337	-54	-1.0%
-4	Falls Prevention	433	51	-7	-1.6%
4	General Prevention Activities	11	-17	4	32.9%
-2	Adult Mental Health & Community Safety	250	-149	-2	-0.8%
-279	Public Health Directorate	12,566	-3,058	-384	-3.2%
-326	Total Expenditure	40,253	13,566	-353	-0.9%

1.3 Summary by Committee

People Services and Public Health Services are overseen by different Committees – these tables provide Committee-level summaries of services' revenue financial positions.

1.3.1 Adults & Health Committee

Forecast Outturn Variance (Previous) £000	Directorate	Budget 2022/23 £000	Actual 2022 £000	Forecast Outturn Variance £000
78	Adults & Safeguarding	189,170	160,671	88
-722	Adults Commissioning (including Local Assistance Scheme)	19,013	15,279	-752
-326	Public Health (excl. Children's Health)	30,860	5,523	-353
-970	Total Expenditure	239,043	181,473	-1,016
-0	Grant Funding (including Improved Better Care Fund, Public Health Grant etc.)	-48,149	-40,239	-1
-970	Total	190,894	141,235	-1,017

1.3.2 Children and Young People Committee

Forecast Outturn Variance (Previous) £000	Directorate	Budget 2022/23 £000	Actual 2022 £000	Forecast Outturn Variance £000
650	Children's Commissioning	25,008	18,587	1,200
0	Communities & Safety - Central Integrated Youth Support Services	0	0	0
-335	Children & Safeguarding	61,796	47,737	-390
3,375	Education – non DSG	46,585	15,151	3,133
-0	Public Health - Children's Health	9,393	8,043	-1
3,690	Total Expenditure	142,781	89,518	3,943
0	Grant Funding (excluding Dedicated Schools Grant etc.)	-23,008	-18,853	1
3,690	Total Non-DSG	119,773	70,665	3,944
0	Commissioning – DSG	245	0	0
11,800	Education – DSG (incl. contribution to combined budgets)	102,680	97,995	11,800
11,800	Total DSG (Ringfenced Grant)	102,925	97,995	11,800

1.3.3 Cross Cutting People Services Policy Lines

Forecast Variance Outturn (Previous) £000	Directorate	Budget 2022/23 £000	Actual 2022 £000	Forecast Outturn Variance £000
0	Strategic Management – Commissioning	528	846	-76
0	Executive Director	1,026	810	0
0	Total Expenditure	1,553	1,656	-76
0	Grant Funding	0	0	0
0	Total	1,553	1,656	-76

1.4 Significant Issues – People Services

At the end of January, People Services is forecasting an overspend of £3,204k (1.0%). Significant issues within the Directorate are set out in the paragraphs below. Appendix 1 provides the detailed financial information by service, with Appendix 1a providing a more detailed breakdown of areas funded directly from the Dedicated Schools Grant (DSG) and Appendix 3 providing a narrative from those services with a significant variance against budget.

1.4.1 Adults

The overall position for Adults and Safeguarding and Adults Commissioning is a forecast underspend of £664k at the end of January. However, this masks considerable variances across the different service user groups. We are seeing financial pressures across Learning Disability, Physical Disability and Mental Health, but these are being offset by forecast underspends elsewhere, and particularly in the costs of services for Older People. Following on from the pandemic we are continuing to see demand for residential care for Older People at below pre pandemic levels and it is anticipated that this trend will continue for some time to come.

Care providers are continuing to report cost pressures related to both workforce issues and the current cost of living rises. These are putting pressure on uplift budgets across all care types. The position of the care market, particularly related to workforce issues, is making some placements more difficult to source, particularly at the more complex end of provision.

In line with the social care reform agenda the Council has undertaken “cost of care” exercises with both homecare and care home providers. Whilst the implementation of the reforms has now been delayed until October 2025, the outcomes of the cost of care exercises are a gap for many providers between what is currently paid, and the “cost of care” derived from provider data. Whilst we have some funding from government for 2022/23 and beyond to start to close this gap, this will be far from enough to fund the cost increases indicated by the “cost of care” exercises which are estimated at £23.4m per annum for homecare for all Adults and care homes for Older People. Increased rates in these areas would also likely increase the costs of other care packages not currently included in the remit of the “cost of care” work such as care homes for people aged under 65 and supported living placements.

As part of its 2022/23 Business Plan, the Council committed to providing additional funding to care providers towards all paying the real living wage within three years. Dedicated capacity was resourced to initiate a review of providers in Cambridgeshire to consider if they were paying the real living wage or above to their caring staff. This review has been undertaken alongside the “cost of care” work required under the government’s Adult Social Care reform agenda. Of 220 providers surveyed, 38 providers (17.3%) evidenced payment of below the 2021/22 real living wage rate of £9.50 per hour. Work is now underway to plan implementation of the real living wage with these providers.

Hospital Discharge systems continue to be pressured. The medium-term recovery of clients assessed as having primary health needs upon hospital discharge can return individuals to social care funding streams. In addition, the impact of delayed health care treatments such as operations, will also affect individual needs and health inequalities negatively.

Work is ongoing to assess future demand, cost pressures and the financial implications of the government’s social care reforms which have now been postponed to October 2025. This work will feed into business planning for 2024/25 and beyond. If demand increases above current expectations within the current financial year, we have provision to offset the costs of this in the Adult’s risk reserve which currently stands at £4.7m.

1.4.2 Children's

To address continuing difficulty in recruiting to Social Worker posts, a programme board has been established to focus on recruitment, retention, and development of the workforce offer. The next phase of implementation of the work of the programme board will see the launch of our international recruitment campaign as of February 2023.

Fostering and Supervised Contact continues to forecast an underspend of £200k against Professional and Link Foster Carers primarily as a result of the reduction of the Children in Care (CiC) population accessing this provision. Whilst better utilisation of vacant beds has resulted in a more positive placement mix (54% of Cambridgeshire children with in-house carers versus 46% external), it is considered unlikely that the full 190 placements budgeted for will be utilised within the year.

Integrated Front Door continues to forecast an overspend of £200k within the staffing budget is mainly due to the use of agency staff, allowances given to Emergency Duty Team (EDT) adult workers, as well as additional hours worked by EDT to cover sickness and support with increased demand.

Adoption Allowances - continues to forecast an underspend of £300k, primarily against Special Guardianship Orders, which is a result of savings realised from changes made to allowances following the introduction of a new means testing tool, in line with DfE recommendations.

Safeguarding East continues to forecast an underspend of £185k. This is due to no current no recourse to public funds (NRPF) families within the service area and therefore no expenditure. There is also reduced Section 17 expenditure due to the service utilising charitable support and/or other avenues of support to assist children and families where needed.

Children in Care Placements – The Children in Care placements budget is now forecasting a revised overspend of £1.2m. The biggest impact on the Placement Budget has been three high- cost placements for children with exceptional behaviours and complex needs. These costs have been incurred since August. These children have been subject of multiple placement searches, two of whom moved to reduce cost provisions in November. Costs for one child remain excessive whilst endeavours are being made to find suitable alternative reduced cost provision capable of meeting need.

The placement market is highly competitive with demand outstripping supply, this results in providers cherry picking when matching placements within their residential provision, this coupled with excessive demand means that placement costs are in some cases 30% + higher than pre-pandemic levels.

A number of providers have justified fee uplift requests in response to the high inflation levels currently being experienced, this is in particular in regard to IFA placements where the cost-of-living increases are affecting fostering families. The last few months have seen a decrease in our ability to access in-house provision with a greater number of placements being made in the independent sector.

1.4.3 Education

Outdoor Education - The Outdoor centres are continuing to forecast a pressure of £98k. This is primarily as a result of an underlying staffing pressure at Stibbington exacerbated by bookings remaining low and not recovering as expected following easing of Covid restrictions.

Cambridgeshire Music – The forecast overspend relates to a pressure within the service staffing budgets. Demand for services has lessened through the Autumn Term affected in part by the national economic picture, as a result it has taken longer to build newly appointed staff up to their correct level of work mid-year. In addition, the impact of the agreed pay award added costs beyond the budgeted level.

Redundancy and Teachers Pensions – The redundancy and Teachers pensions budget is forecasting an underspend due to a significant reduction in the number of individuals receiving pension payments. There has also been lower than anticipated activity in redundancies.

SEND Specialist Services – The Education Psychology service continue to report a forecast pressure of £250k. It was hoped that some of this could be offset by under spends in other areas, but this is now not the case. The service is experiencing increasing demand which cannot be met from within the substantive team and is therefore being met through use of locum Education Psychologists. This pressure is due to the significant increase in requests for EHCNA that continued over the summer. The locum spend has helped to get the numbers of advice unallocated or late down significantly (19% submitted on time to around 60%, above national average, on time by October). Without the use of locums this would not have been possible. This feeds into the DfE expectations of Cambridgeshire in terms of meeting deadlines.

0-19 Organisation and Planning – 0–19 Organisation and Planning are now reporting a forecast underspend of £131k. £65k of this is within the Safeguarding team following a review of their offer which resulted in delivering a wider range of courses and increasing their marketing. The remaining £48k being generated by Welfare Benefits.

Transport – All transport budgets have been significantly impacted by the underlying national issue of driver availability which has led to less competition for tendered routes. This has also resulted in numerous contracts being handed back by operators as they are no longer able to fulfil their obligations and alternative, often higher cost, solutions are required. The increase in fuel costs is placing further pressure on providers.

Home to School Transport Special continues to forecast an overspend of £2.13m. Following the retender of 330 routes for Sept 2022, average contract costs have gone up by 18.5% from 2021 reflecting the strong impact of inflation. In addition, there has been an increase in the number of pupils being transported to special schools. The lack of special school places available locally has necessitated longer and less efficient transport routes and has added to the pressure on this budget.

Uncertain market conditions have led to an unprecedented number of contract hand backs across the service. The expected position at the end of the autumn term will be a total of 200 hand backs. There is a lack of providers bidding on contracts for post 16 provision, many courses only require transport for 3 days a week which has made these routes less attractive to the market and has led to an increase in cost. Operators are not able to find the drivers and passenger assistants for these routes, preferring to bid on whole week contracts. There is also a lack of providers in the Cambridge South area, which means that contractors are coming in from Peterborough and Huntingdon to cover these routes at a high cost. The Stagecoach retendering exercise has also contributed to the additional pressure. Whilst all routes were covered this has led to an increased spend of around £543 per day.

Children in Care (CIC) transport continues to forecast a £300k pressure. There has been an increase in transport demand arising from an increasing shortage in local placements, requiring children to be transported further. In addition, transport requests for CIC pupils as part of their care package have increased due to carers feeling unable to meet the increased fuel costs.

Home to School mainstream continues to forecast a £715k pressure. As with all the transport budgets, driver shortages and inflation have increased contract costs. In addition, several areas in the county have a lack of local places meaning that pupils must be transported further at higher cost.

There are the same issues with transport provision as stated for SEN budget. In addition, the lack of bus operator and drivers has resulted in one school needing to be covered with 5 taxis, as a 53-seater bus could not be procured, despite multiple tenders and market testing.

The lack of places continues to generate extra taxis provision. This has been higher in the Cambridge South area, where refugee guests are taking up places that had already been forecasted for, resulting in pupils being transported further afield.

Dedicated Schools Grant (DSG) –Appendix 1a provides a detailed breakdown of all DSG spend within People Services. The budget figures are net of recoupment for academies and High Needs place funding.

Due to the continuing increase in the number of children and young people with an EHCP, and the complexity of need of these young people, the overall spend on the High Needs Block element of the DSG funded budgets has continued to rise. At the end of 2021/22 there was a net DSG overspend of £12.43m to the end of the year. When added to the existing DSG deficit of £26.83m and following prior-year adjustments in relation to early years a revised cumulative deficit of £39.32m was brought forward into 2022/23.

In 2020-21 the DfE introduced the safety valve intervention programme in recognition of the increasing pressures on high needs. A total of 14 local authorities have now signed up to agreements, and the programme is being expanded to a further 20 local authorities, including Cambridgeshire in 2022-23.

The programme requires local authorities to develop substantial plans for reform to their high needs systems, with support and challenge from the DfE, to rapidly place them on a sustainable footing. If the authorities can demonstrate sufficiently that their DSG management plans create lasting sustainability and are effective for children and young people, including reaching an in-year balance as quickly as possible, then the DfE will enter into an agreement with the authority, subject to Ministerial approval.

If an agreement is reached, local authorities are held to account for the delivery of their plans and hitting the milestones in the plans via quarterly reporting to the DfE. If adequate progress is being made, authorities will receive incremental funding to eliminate their historic deficits, generally spread over five financial years. If the conditions of the agreement are not being met, payments will be withheld.

1.5 Significant Issues – Public Health

The Public Health Directorate is funded wholly by ringfenced grants, mainly the Public Health Grant. The work of the Directorate was severely impacted by the pandemic, as capacity was re-directed to outbreak management, testing, and infection control work. The Directorate is now focussed on returning business as usual public health activity to full capacity as soon as possible and addressing issues arising from the pandemic which have impacted on the health of the County's population.

At the end of January, the Public Health Directorate is forecasting an underspend of £353k (0.9%). There are continuing risks to this position:

- i) much of the Directorate's spend is contracts with, or payments to, the NHS for specific work. The NHS re-focus on the pandemic response and vaccination reduced activity-driven costs to the PH budget throughout 2020/21 and 2021/22. The NHS continues to be under pressure, and it may take some time for activity levels to return to pre pandemic levels.
- ii) the unprecedented demand for Public Health staff across the country has meant recruitment has been very difficult through the pandemic resulting in underspends on staffing budgets. This position continued into the early part of 2022/23, although a number of appointments have now been successfully made; and
- iii) recruitment challenges are reflected in our provider services which has affected their ability to deliver consistently.

Detailed financial information for Public Health is contained in Appendix 2, with Appendix 3 providing a narrative from those services with a significant variance against budget.

2. Capital Executive Summary

2022/23 In Year Pressures/Slippage

At the end of January 2023, the capital programme forecast underspend is £13,015k. The level of slippage and underspend in 2022/23 has exceeded the revised Capital Variation Budget of £9,114k. The Capital Variation Budget has been recalculated following the CLT restructure, reflecting the movement of schemes to Strategy & Partnerships as outlined below.

Details of the currently forecasted capital variances can be found in Appendix 4.

3. Savings Tracker Summary

The savings trackers are produced quarterly to monitor delivery of savings against agreed plans. The third savings trackers of 2022/23 for People Services and Public Health are shown in Appendix 5.

4. Technical note

On a biannual basis, a technical financial appendix is included as Appendix 6. This appendix covers:

- Grants that have been received by the service, and where these have been more or less than expected
- Budget movements (virements) into or out of People Services from other services (but not within People Services), to show why the budget might be different from that agreed by Full Council
- Service reserves – funds held for specific purposes that may be drawn down in-year or carried-forward – including use of funds and forecast draw-down.

5. Key Activity Data

The Actual Weekly Costs for all clients shown in section 5.1.1 - 5.2.6 are calculated based on all clients who have received a service, are receiving a service, or we plan will receive a service. Some clients will have ceased receiving a service in previous months, or during this month, or we will have assumed an end date in the future.

5.1 Children and Young People

5.1.1 Key activity data at the end of January 2023 for Children in Care Placements is shown below:

	BUDGET				ACTUAL (January 2023)				FORECAST		
Service Type	No of placements Budgeted	Annual Budget	No. of weeks funded	Average weekly cost per head	Snapshot of No. of placements January 2023	Yearly Average	Forecast Outturn	Average weekly cost per head	Yearly Average budgeted no. of placements	Net Variance to Budget	Average weekly cost diff +/-
Residential - disability	11	£1,669k	52	2,918.30	4	4.00	£751k	3,276.58	-7.00	-£918k	358.28
Residential - secure accommodation	1	£548k	52	10,528.85	2	1.49	£659k	8,537.50	0.49	£112k	-1,991.35
Residential schools	7	£538k	52	1,477.65	6	6.01	£488k	1,632.20	-0.99	-£50k	154.55
Residential homes	40	£8,738k	52	4,200.81	51	46.38	£10,396k	5,360.25	6.38	£1,658k	1,159.44
Independent Fostering	198	£9,153k	52	888.96	174	177.24	£8,095k	901.11	-20.76	-£1,058k	12.15
Tier 4 Step down	2	£465k	52	4,472.26	2	1.02	£142k	4,318.34	-0.98	-£323k	-153.92
Supported Accommodation	13	£1,549k	52	2,291.91	19	17.73	£2,979k	6,301.54	4.73	£1,430k	4,009.63
16+	3	£50k	52	321.01	5	3.49	£70k	309.63	0.49	£20k	-11.38
Supported Living	3	£412k	52	2,640.93	2	2.74	£597k	3,587.80	-0.26	£185k	946.87
Growth/Replacement	0	£k	0	0.00	0	0.00	£143k	0.00	-	£143k	0.00
Additional one off budget/actuals	0	£k	0	0.00	0	0.00	£k	0.00	-	£k	0.00
Mitigations required	0	£k	0	0.00	0	0.00	£k	0.00	-	£k	0.00
TOTAL	278	£23,122k			265	260.10	£24,322k		-17.90	£1,200k	
In-house Fostering	190	£4,046k	56	393.41	166	160.31	£3,765k	450.45	-29.69	-£280k	57.04
In-house fostering - Reg 24	27	£268k	56	177.13	20	33.65	£333k	189.68	6.65	£64k	12.55
Family & Friends Foster Carers	20	£311k	52	283.05	18	17.88	£340k	364.24	-2.12	£29k	81.19
Supported Lodgings	5	£38k	52	145.42	1	1.74	£11k	124.38	-3.26	-£27k	-21.04
TOTAL	242	£4,663k			205	213.58	£4,449k		-28.42	-£214k	
Adoption Allowances	95	£1,091k	52	220.22	76	78.86	£1,013k	246.37	-16.14	-£78k	26.15
Special Guardianship Orders	313	£2,421k	52	148.35	278	279.54	£2,180k	149.60	-33.46	-£241k	1.25
Child Arrangement Orders	51	£414k	52	155.52	48	47.85	£389k	155.72	-3.15	-£25k	0.20
Concurrent Adoption	2	£22k	52	210.00	0	0.00	£k	0.00	-2.00	-£22k	-210.00
TOTAL	461	£3,947k			402	406.25	£3,582k		-54.75	-£365k	
OVERALL TOTAL	981	£31,732k			872	879.93	£32,352k		-101.07	£621k	

NOTES:

In house Fostering payments fund 56 weeks as carers receive two additional weeks payment during the summer holidays and one additional week each for Christmas and birthday.

5.1.2 Key activity data at the end of January 2023 for SEN Placements is shown below:

The following key activity data for SEND covers 5 of the main provision types for pupils with EHCPs.

Budgeted data is based on actual data at the close of 2021/22 and an increase in pupil numbers over the course of the year.

Actual data are based on a snapshot of provision taken at the end of the month and reflect current numbers of pupils and average cost.

Provision Type	BUDGET				ACTUAL (January 2023)					FORECAST	
	No. pupils	Expected in-year growth	Average annual cost per pupil (£)	Budget (£000) (excluding academy recoupment)	No. Pupils as at January 2023		% growth used	Average annual cost per 1 FTE pupils as at January 2023		Forecast spend (£)	Variance (£)
					Actual	Variance		Actual (£)	Variance (£)		
Mainstream top up *	2,800	280	7,100	19,859	3,245	445	259%	7,944	844	19,859	0
Special School **	1,610	161	12,000	21,465	1,682	72	145%	11,054	-946	21,465	0
HN Unit **	250	n/a	13,765	4,152	290	40	n/a	14,502	737	4,152	0
SEN Placement (all) ***	281	n/a	53,464	15,012	278	-3	n/a	49,585	-3,879	15,012	0
Out of School Tuition	168	n/a	38,649	5,034	177	9	n/a	32,168	-6,481	5,034	0
Total	5,109	441	-	65,522	5,672	563	228%	-	-	65,522	0

* LA cost only

** Excluding place funding

*** Education contribution only

Provision Type	BUDGET				ACTUAL (January 2023)					FORECAST	
	No. pupils	Expected in-year growth	Average weekly cost per pupil (£)	Budget (£000) (excluding academy recoupment)	No. Pupils as at January 2023		% growth used	Average weekly cost per 1 FTE pupils as at January 2023		Forecast spend (£)	Variance (£)
					Actual	Variance		Actual (£)	Variance (£)		
Out of School Tuition	168	n/a	991	5,034	177	9	n/a	821	-170	5,034	0
Total	168	0	-	5,034	177	9	n/a	-	-	5,034	0

5.2 Adults

In the following key activity data for Adults & Safeguarding, the information given in each column is as follows:

- Budgeted number of care services: this is the number of full-time equivalent (52 weeks) service users anticipated at budget setting
- Budgeted average unit cost: this is the planned unit cost per service user per week, given the budget available
- Actual care services and cost: these reflect current numbers of service users and average cost; they represent a real time snapshot of service-user information.

A consistent format is used to aid understanding, and where care types are not currently used in a particular service those lines are greyed out.

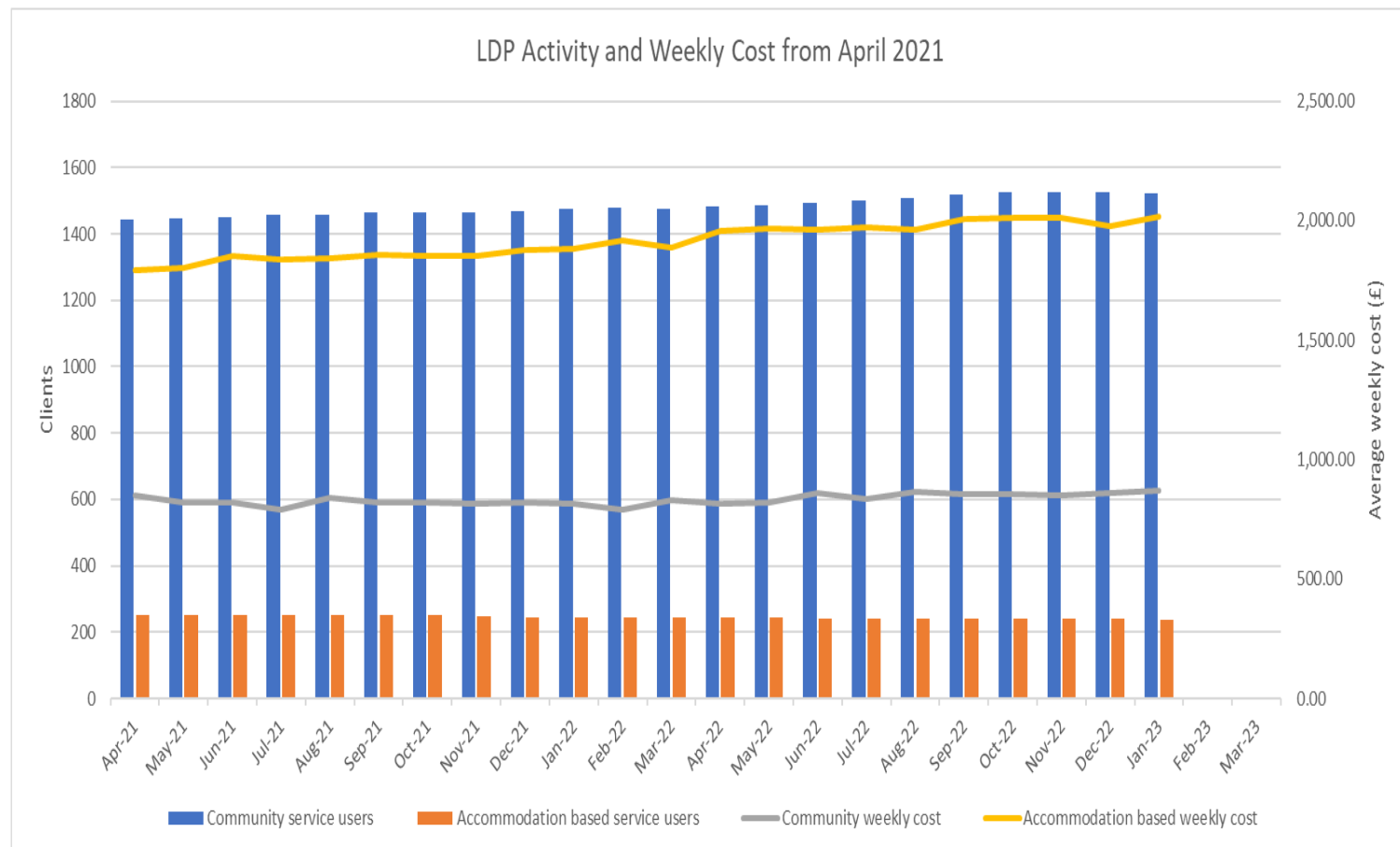
The direction of travel (DoT) compares the current month's figure with the previous month.

The activity data for a given service will not directly tie back to its outturn reported in Appendix 1. This is because the detailed variance includes other areas of spend, such as care services which have ended and staffing costs, as well as the activity data including some care costs that sit within Commissioning budgets.

5.2.1 Key activity data at the end of January 2023 for Learning Disability Partnership is shown below:

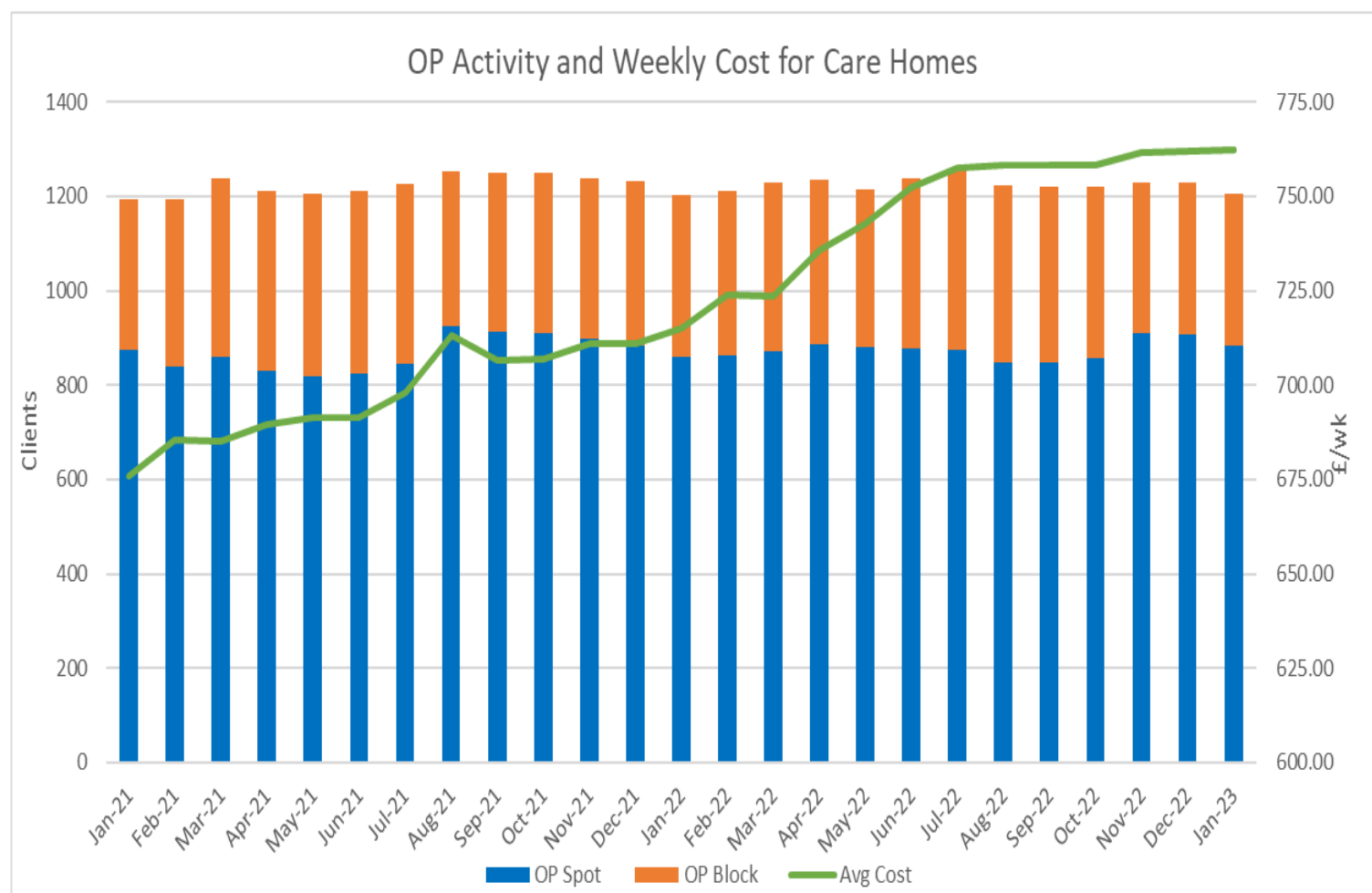
Learning Disability Partnership	BUDGET			ACTUAL (January 2023)				Forecast		
Service Type	Expected No. of Care Packages 2022/23	Budgeted Average Unit Cost (per week)	Annual Budget	Current Care Packages	D o T	Current Average Unit Cost (per week)	D o T	Total spend/ income	D o T	Variance
Accommodation based										
~Residential	255	£2,128	£28,344k	237 ↓		£2,068 ↓		£27,067k ↓		-£1,277k
~Nursing	5	£2,698	£716k	9 ↑		£4,280 ↑		£1,315k ↑		£599k
~Respite	15	£1,029	£718k	17 ↑		£661 ↓		£792k ↑		£74k
Accommodation based subtotal	275	£2,022	£29,779k	263		£2,010		£29,175k		-£604k
Community based										
~Supported Living	517	£1,439	£38,809k	561 ↓		£1,424 ↑		£39,313k ↓		£505k
~Homecare	348	£403	£7,306k	352 ↓		£448 ↑		£9,743k ↑		£2,437k
~Direct payments	423	£493	£10,866k	414 ↑		£495 ↓		£10,968k ↓		£102k
~Live In Care	15	£2,132	£1,692k	2 ↔		£898 ↔		£781k ↓		-£911k
~Day Care	463	£196	£4,733k	474 ↓		£202 ↑		£4,855k ↓		£122k
~Other Care	53	£85	£869k	44 ↓		£81 ↑		£1,524k ↓		£655k
Community based subtotal	1,819	£671	£64,273k	1,847		£684		£67,183k		£2,910k
Total for expenditure	2,094	£848	£94,052k	2,110		£849		£96,358k ↓		£2,306k
Care Contributions			-£4,311k					-£4,422k ↓		-£111k

The LDP includes service-users that are fully funded by the NHS, who generally have very high needs and therefore costly care packages.



5.2.2 Key activity data at the end of January 2023 for Older People and Physical Disabilities Services for Over 65s is shown below:

Older People and Physical Disability Over 65	BUDGET			ACTUAL (January 2023)				Forecast		
Service Type	Expected No. of Care Packages 2022/23	Budgeted Average Unit Cost (per week)	Annual Budget	Current Care Packages	D o T	Current Average Unit Cost (per week)	D o T	Total spend/ income	D o T	Variance
Accommodation based										
~Residential	422	£690	£15,190k	364 ↓		£710 ↓		£14,695k ↓		-£495k
~Residential Dementia	451	£783	£18,416k	417 ↑		£713 ↑		£16,901k ↑		-£1,515k
~Nursing	336	£869	£14,783k	260 ↓		£826 ↑		£13,788k ↑		-£995k
~Nursing Dementia	181	£1,033	£9,941k	163 ↓		£904 ↑		£9,459k ↓		-£482k
~Respite			£750k	48		£182		£739k ↓		-£12k
Accommodation based subtotal	1,390	£808	£59,080k	1,252		£733		£55,581k		-£3,499k
Community based										
~Supported Living	434	£271	£6,128k	423 ↓		£156 ↑		£6,326k ↑		£198k
~Homecare	1,506	£292	£22,488k	1,432 ↓		£280 ↓		£23,363k ↓		£876k
~Direct payments	202	£328	£3,455k	156 ↓		£413 ↑		£3,396k ↓		-£58k
~Live In Care	42	£876	£1,919k	35 ↓		£964 ↑		£2,101k ↑		£182k
~Day Care	78	£166	£673k	57 ↓		£71 ↓		£572k ↓		-£101k
~Other Care			£558k	6 ↔		£30		£261k ↑		-£297k
Community based subtotal	2,262	£298	£35,221k	2,109		£270		£36,021k		£800k
Total for expenditure	3,652	£492	£94,301k	3,361		£442		£91,602k ↓		-£2,699k
Care Contributions			-£26,349k					-£26,892k		-£542k



5.2.3 Key activity data at the end of January 2023 for Physical Disabilities Services for Under 65s is shown below:

Physical Disabilities Under 65s	BUDGET			ACTUAL (January 2023)				Forecast		
Service Type	Expected No. of Care Packages 2022/23	Budgeted Average Unit Cost (per week)	Annual Budget	Current Care Packages	D o T	Current Average Unit Cost (per week)	D o T	Total spend/ income	D o T	Variance
Accommodation based										
~Residential	20	£1,161	£1,211k	26	↑	£1,139	↓	£1,307k	↓	£96k
~Residential Dementia	3	£723	£113k	5	↑	£768	↑	£170k	↑	£56k
~Nursing	22	£1,073	£1,231k	21	↓	£1,219	↑	£1,385k	↑	£155k
~Nursing Dementia	0	£0	£k	1	↔	£840	↔	£45k	↑	£45k
~Respite	0	£0	£k	9		£123		£38k	↓	£38k
Accommodation based subtotal	45	£1,089	£2,555k	62		£966		£2,946k		£391k
Community based										
~Supported Living	8	£822	£343k	25	↓	£402	↓	£327k	↑	-£16k
~Homecare	206	£265	£2,846k	311	↓	£271	↑	£3,472k	↑	£626k
~Direct payments	169	£341	£3,483k	196	↓	£426	↑	£3,610k	↑	£128k
~Live In Care	27	£853	£1,201k	28	↓	£940	↑	£1,301k	↓	£100k
~Day Care	18	£95	£89k	20	↔	£106	↓	£90k	↓	£1k
~Other Care			£247k	6	↔	£61	↔	£10k	↓	-£237k
Community based subtotal	428	£335	£8,209k	586		£353		£8,810k		£601k
Total for expenditure	473	£407	£10,763k	648		£411		£11,756k	↑	£993k
Care Contributions			-£1,434k					-£1,155k		£279k

5.2.4 Key activity data at the end of January 2023 for Older People Mental Health (OPMH) Services:

Older People Mental Health	BUDGET			ACTUAL (January 2023)				Forecast		
Service Type	Expected No. of Care Packages 2022/23	Budgeted Average Unit Cost (per week)	Annual Budget	Current Care Packages	D o T	Current Average Unit Cost (per week)	D o T	Total spend/ income	D o T	Variance
Accommodation based										
~Residential	37	£746	£1,212k	34	↓	£712	↓	£1,056k	↓	-£156k
~Residential Dementia	37	£718	£1,109k	38	↔	£786	↑	£1,303k	↑	£194k
~Nursing	29	£799	£1,013k	28	↓	£793	↓	£1,041k	↓	£28k
~Nursing Dementia	71	£960	£3,088k	77	↑	£888	↑	£3,206k	↑	£119k
~Respite	3	£66	£k	2	↓	£703	↑	£148k	↑	£148k
Accommodation based subtotal	177	£822	£6,422k	179		£808		£6,755k		£333k
Community based										
~Supported Living	12	£190	£110k	9	↓	£225	↑	£43k	↓	-£67k
~Homecare	95	£267	£1,160k	62	↓	£338	↑	£1,094k	↑	-£66k
~Direct payments	7	£500	£193k	6	↔	£559	↔	£171k	↑	-£21k
~Live In Care	11	£1,140	£660k	13	↔	£1,130	↑	£772k	↑	£112k
~Day Care	5	£316	£1k	4	↔	£40	↔	£24k	↑	£22k
~Other Care	7	£189	£17k	4	↔	£51	↔	-£3k	↓	-£19k
Community based subtotal	137	£340	£2,140k	98		£423		£2,101k		-£39k
Total for expenditure	314	£612	£8,562k	277		£672		£8,856k	↑	£294k
Care Contributions			-£1,270k					-£1,221k	↓	£50k

5.2.5 Key activity data at the end of January 2023 for Adult Mental Health Services is shown below:

Adult Mental Health	BUDGET			ACTUAL (January 2023)				Forecast		
Service Type	Expected No. of Care Packages 2022/23	Budgeted Average Unit Cost (per week)	Annual Budget	Current Care Packages	D o T	Current Average Unit Cost (per week)	D o T	Total spend/ income	D o T	Variance
Accommodation based										
~Residential	60	£812	£2,388k	62 ↔		£812 ↓		£2,708k ↑		£320k
~Residential Dementia	3	£787	£118k	2 ↔		£786 ↔		£84k ↑		-£33k
~Nursing	9	£791	£388k	8 ↑		£760 ↓		£247k ↓		-£141k
~Nursing Dementia	1	£929	£51k	1 ↔		£882 ↔		£36k ↓		-£15k
~Respite	1	£20	£k	1 ↔		£20 ↔		£43k ↑		£43k
Accommodation based subtotal	74	£799	£2,944k	74		£796		£3,119k		£175k
Community based										
~Supported Living	123	£300	£2,869k	120 ↓		£397 ↓		£3,400k ↓		£531k
~Homecare	149	£89	£1,257k	142 ↔		£111 ↑		£1,257k ↓		£k
~Direct payments	14	£271	£206k	14 ↔		£312 ↔		£210k ↑		£4k
~Live In Care	2	£1,171	£123k	2 ↔		£1,210 ↔		£129k ↓		£7k
~Day Care	4	£69	£18k	5 ↑		£70 ↓		£20k ↑		£2k
~Other Care	5	£975	£3k	4 ↑		£14 ↓		£27k ↑		£25k
Community based subtotal	297	£207	£4,476k	287		£246		£5,044k		£568k
Total for expenditure	371	£325	£7,420k	361		£359		£8,163k ↓		£743k
Care Contributions			-£367k					-£300k		£67k

5.2.6 Key activity data at the end of January 2023 for Autism is shown below:

Autism	BUDGET			ACTUAL (January 2023)				Forecast		
Service Type	Expected No. of Care Packages 2022/23	Budgeted Average Unit Cost (per week)	Annual Budget	Current Care Packages	D o T	Current Average Unit Cost (per week)	D o T	Total spend/ income	D o T	Variance
Accommodation based										
~Residential		£808	£46k	2 ↔		£2,159 ↔		£272k ↔		£226k
~Residential Dementia										
Accommodation based subtotal		£808	£46k	2		2,159		£272k		£226k
Community based										
~Supported Living	21	£1,092	£1,181k	22 ↔		£726 ↑		£928k ↑		-£253k
~Homecare	17	£161	£142k	18 ↔		£232 ↓		£190k ↓		£48k
~Direct payments	22	£377	£424k	25 ↓		£353 ↑		£452k ↑		£29k
~Live In Care		£405	£21k	0 ↔		£0 ↔		£18k ↔		-£3k
~Day Care	18	£77	£72k	17 ↓		£91 ↑		£77k ↓		£5k
~Other Care		£79	£12k	6 ↑		£126 ↑		£19k ↑		£7k
Community based subtotal	82	£439	£1,852k	88		£355		£1,685k		-£168k
Total for expenditure	83	£443	£1,898k	90		£395		£1,956k ↑		£58k
Care Contributions			-£71k					-£89k		-£18k

Due to small numbers of service users some lines in the above have been redacted.

Appendix 1 – People Services Level Financial Information

Forecast Outturn Variance (Previous) £'000	Ref	Service	Budget 2022/23 £'000	Actual £'000	Forecast Outturn Variance £'000	Forecast Outturn Variance %
Adults & Safeguarding Directorate						
-455	1	Strategic Management - Adults	-7,113	-10,667	-134	-2%
0		Transfers of Care	2,197	2,167	0	0%
0		Prevention & Early Intervention	10,582	9,880	-35	0%
-0		Principal Social Worker, Practice and Safeguarding	1,694	1,654	-0	0%
31		Autism and Adult Support	2,325	2,033	33	1%
-0		Adults Finance Operations	1,932	1,552	-6	0%
Learning Disabilities						
-436	2	Head of Service	6,677	4,338	-436	-7%
360	2	LD - City, South and East Localities	41,698	35,979	360	1%
747	2	LD - Hunts & Fenland Localities	38,289	32,736	747	2%
1,257	2	LD - Young Adults Team	11,956	11,196	1,257	11%
-12	2	In House Provider Services	7,996	6,817	122	2%
-445	2	NHS Contribution to Pooled Budget	-24,756	-18,622	-476	-2%
1,471		Learning Disabilities Total	81,860	72,444	1,573	2%
Older People and Physical Disability Services						
0		Management and Staffing	5,212	4,529	0	0%
-1,290	3	Older Peoples Services - North	29,427	24,337	-1,241	-4%
-2,227	3	Older Peoples Services - South	35,708	28,904	-2,374	-7%
542	3	Physical Disabilities - North	4,206	4,183	610	14%
975	3	Physical Disabilities - South	4,692	4,770	705	15%
-2,000		Older People and Physical Disability Total	79,246	66,723	-2,300	-3%
Mental Health						
-154	4	Mental Health Central	3,647	3,091	-148	-4%
825	4	Adult Mental Health Localities	5,527	5,230	799	14%
360	4	Older People Mental Health	7,273	6,564	305	4%
1,031		Mental Health Total	16,447	14,885	956	6%
78		Adults & Safeguarding Directorate Total	189,170	160,671	88	0%
Commissioning Directorate						
0		Strategic Management –Commissioning	528	846	-76	-14%
0		Local Assistance Scheme	300	295	0	0%
Adults Commissioning						
-670	5	Central Commissioning - Adults	14,724	14,009	-681	-5%
-125	6	Integrated Community Equipment Service	1,779	-966	-150	-8%
73		Mental Health Commissioning	2,210	1,940	79	4%
-722		Adults Commissioning Total	18,713	14,984	-752	-4%
Children's Commissioning						
650	7	Children in Care Placements	23,122	17,360	1,200	5%
-0		Commissioning Services	2,131	1,228	0	0%
650		Children's Commissioning Total	25,253	18,587	1,200	5%
-72		Commissioning Directorate Total	44,793	34,712	372	1%

Forecast Outturn Variance (Previous) £'000	Ref	Service	Budget 2022/23 £'000	Actual £'000	Forecast Outturn Variance £'000	Forecast Outturn Variance %
Children & Safeguarding Directorate						
0		Strategic Management - Children & Safeguarding	2,705	2,568	0	0%
0		Safeguarding and Quality Assurance	3,466	2,460	0	0%
-200	8	Fostering and Supervised Contact Services	9,751	8,099	-200	-2%
0		Corporate Parenting	7,486	7,016	0	0%
200	9	Integrated Front Door	4,464	4,120	200	4%
150		Children's Disability Service	7,675	6,358	95	1%
0		Support to Parents	1,758	797	0	0%
-300	10	Adoption	5,646	4,252	-300	-5%
0		Legal Proceedings	2,050	1,571	0	0%
0		Youth Offending Service	2,249	1,735	0	0%
District Delivery Service						
-0		Children's Centres Strategy	-238	-327	0	0%
0		Safeguarding West	1,131	884	0	0%
-185	11	Safeguarding East	4,509	1,474	-185	-4%
-0		Early Help District Delivery Service –North	4,122	2,948	0	0%
0		Early Help District Delivery Service – South	5,023	3,783	0	0%
-185		District Delivery Service Total	14,546	8,762	-185	-1%
-335		Children & Safeguarding Directorate Total	61,796	47,737	-390	-1%
Education Directorate						
-16		Strategic Management - Education	4,280	5,724	-16	0%
-15		Early Years' Service	5,135	4,523	-15	0%
-25		School Improvement Service	1,084	728	-29	-3%
-15		Virtual School	1,859	1,245	-15	-1%
98		Outdoor Education (includes Grafham Water)	19	-230	98	523%
0	12	Cambridgeshire Music	0	427	94	-%
-1		ICT Service (Education)	-200	-722	-1	0%
0	13	Redundancy & Teachers Pensions	3,717	3,437	-254	-7%
SEND Specialist Services (0-25 years)						
250	14	SEND Specialist Services	12,083	9,488	251	2%
0		Funding for Special Schools and Units	38,152	33,317	0	0%
-0		High Needs Top Up Funding	32,367	29,944	0	0%
0		Special Educational Needs Placements	15,846	15,099	0	0%
-0		Out of School Tuition	5,034	3,254	0	0%
0		Alternative Provision and Inclusion	7,343	6,846	0	0%
11,800	15	SEND Financing – DSG	-9,752	682	11,800	121%
12,050		SEND Specialist Services (0-25 years) Total	101,072	98,629	12,051	12%
0-19 Place Planning & Organisation Service						
-38	16	0-19 Organisation & Planning	2,992	2,564	-131	-4%
-4		Education Capital	185	-23,786	9	5%
2,130	17	Home to School Transport – Special	17,745	12,517	2,130	12%
300	18	Children in Care Transport	1,630	1,348	300	18%
711	19	Home to School Transport – Mainstream	9,749	6,741	711	7%
3,099		0-19 Place Planning & Organisation Service Total	32,300	-615	3,020	9%
15,175		Education Directorate Total	149,265	113,146	14,933	10%

Forecast Outturn Variance (Previous) £'000	Ref	Service	Budget 2022/23 £'000	Actual £'000	Forecast Outturn Variance £'000	Forecast Outturn Variance %
Executive Director						
-0		Executive Director	1,025	810	0	0%
-0		Lost Sales, Fees & Charges Compensation	0	0	0	0%
0		Central Financing	1	0	0	0%
-0		Executive Director Total	1,026	810	0	0%
14,846		Total	446,050	357,076	15,004	3%
Grant Funding						
-11,800	20	Financing DSG	-103,136	-97,995	-11,800	-11%
0		Non Baselined Grants	-30,905	-29,632	0	0%
-11,800		Grant Funding Total	-134,041	-127,627	-11,800	9%
3,046		Net Total	312,009	229,449	3,204	1%

Appendix 1a – Dedicated Schools Grant (DSG) Summary FMR

Forecast Outturn Variance (Previous) £'000	Ref	Service	Budget 2022/23 £'000	Actual £'000	Forecast Outturn Variance £'000	Forecast Outturn Variance %
Commissioning Directorate						
Children's Commissioning						
0		Commissioning Services	245	0	0	0%
0		Children's Commissioning Total	245	0	0	0%
0		Commissioning Directorate Total	245	0	0	0%
Children & Safeguarding Directorate						
District Delivery Service						
0		Early Help District Delivery Service –North	0	0	0	0%
0		Early Help District Delivery Service – South	0	0	0	0%
0		District Delivery Service Total	0	0	0	0%
0		Children & Safeguarding Directorate Total	0	0	0	0%
Education Directorate						
0	-	Early Years' Service	2,287	1,817	0	0%
0		Virtual School	150	73	0	0%
0		Redundancy & Teachers Pensions	0	0	0	0%
SEND Specialist Services (0-25 years)						
0		SEND Specialist Services	7,703	5,332	0	0%
0		Funding for Special Schools and Units	38,152	33,317	0	0%
0		High Needs Top Up Funding	32,367	29,087	0	0%
0		Special Educational Needs Placements	15,846	15,099	0	0%
0		Out of School Tuition	5,034	3,254	0	0%
0		Alternative Provision and Inclusion	7,262	6,232	0	0%
11,800	15	SEND Financing – DSG	-9,752	650	11,800	121%
11,800		SEND Specialist Services (0 - 25 years) Total	96,611	92,970	11,800	12%
0-19 Place Planning & Organisation Service						
0		0-19 Organisation & Planning	2,232	2,135	0	0%
0		Home to School Transport – Special	400	0	0	0%
0		0-19 Place Planning & Organisation Service Total	2,632	2,135	0	0%
11,800		Education Directorate Total	101,680	96,995	11,800	12%
11,800		Total	101,925	96,995	11,800	12%
0		Contribution to Combined Budgets	1,000	1,000	0	0%
Schools						
0		Primary and Secondary Schools	126,513	105,393	0	0%
0		Nursery Schools and PVI	36,502	30,407	0	0%
0		Schools Financing	-265,940	-221,896	0	0%
0		Pools and Contingencies	0	-42	0	0%
0		Schools Total	-102,925	-86,138	0	0%
11,800		Overall Net Total	0	11,857	11,800	-%

Appendix 2 – Public Health Service Level Financial Information

Forecast Outturn Variance (Previous) £'000	Ref	Service	Budget 2022/23 £'000	Actual £'000	Forecast Outturn Variance £'000	Forecast Outturn Variance %
Children Health						
-0		Children 0-5 PH Programme	7,271	7,104	-0	0%
-0		Children 5-19 PH Programme - Non Prescribed	1,781	599	-0	0%
0		Children Mental Health	341	340	-1	0%
-0		Children Health Total	9,393	8,043	-1	0%
Drugs & Alcohol						
-10		Drug & Alcohol Misuse	6,692	3,274	3	0%
-10		Drug & Alcohol Misuse Total	6,692	3,274	3	0%
Sexual Health & Contraception						
-0		SH STI testing & treatment - Prescribed	3,713	2,117	-0	0%
-5		SH Contraception - Prescribed	1,096	754	89	8%
-2		SH Services Advice Prevention/Promotion - Non-Prescribed	484	214	-2	0%
-7		Sexual Health & Contraception Total	5,293	3,085	87	2%
Behaviour Change / Preventing Long Term Conditions						
-5		Integrated Lifestyle Services	2,858	1,440	-60	-2%
-23		Other Health Improvement	909	534	81	9%
0		Smoking Cessation GP & Pharmacy	736	113	0	0%
-0		NHS Health Checks Programme - Prescribed	1,112	249	-75	-7%
-28		Behaviour Change / Preventing Long Term Conditions Total	5,615	2,337	-54	-1.0%
Falls Prevention						
-4		Falls Prevention	433	51	-7	-2%
-4		Falls Prevention Total	433	51	-7	-2%
General Prevention Activities						
4		General Prevention, Traveller Health	11	-17	4	33%
4		General Prevention Activities Total	11	-17	4	33%
Adult Mental Health & Community Safety						
-2		Adult Mental Health & Community Safety	250	-149	-2	-1%
-2		Adult Mental Health & Community Safety Total	250	-149	-2	-1%
Public Health Directorate						
0		Public Health Strategic Management	1,932	0	0	0%
-279	21	Public Health Directorate Staffing & Running Costs	2,782	-4,678	-259	-9%
0	22	Health in All Policies	125	0	-125	-100%
-0		Enduring Transmission Grant	1,815	238	-0	0%
0		Contain Outbreak Management Fund	5,911	1,383	0	0%
0		Lateral Flow Testing Grant	0	-0	0	0%
-279		Public Health Directorate Total	12,566	-3,058	-384	-3%
-326		Total Expenditure before Carry-forward	40,253	13,566	-353	-1%

Forecast Outturn Variance (Previous) £'000	Ref	Service	Budget 2022/23 £'000	Actual £'000	Forecast Outturn Variance £'000	Forecast Outturn Variance %
		Funding				
0		Public Health Grant	-27,301	-20,746	0	0%
0		Enduring Transmission Grant	-1,815	-1,815	0	0%
0		Contain Outbreak Management Fund	-5,911	-5,911	0	0%
0		Other Grants	-1,382	-987	0	0%
0		Drawdown from reserves	-3,843	0	0	0%
0		Grant Funding Total	-40,253	-29,460	0	0%
-326		Overall Net Total	0	-15,894	-353	0%

Appendix 3 – Service Commentaries on Outturn Position

Narrative is given below where there is an adverse/positive variance greater than 2% of annual budget or £100,000 whichever is greater for a service area.

1) Strategic Management – Adults

Budget 2022/23 £'000	Actual £'000	Forecast Outturn Variance £'000	Forecast Outturn Variance %
-7,113	-10,667	-134	-2%

Strategic Management – Adults is forecasting an underspend of £134k. The key forecast variances contributing to this balance are:

- i) The 2022-23 Business Plan assumed an increased contribution of £1.1m from the NHS to the Learning Disability Pooled budget as a result of joint work being undertaken to reassess the cost sharing agreement between the Council and Health. The review of packages required to agree a revised split of costs for the pool has not yet commenced, and there is a risk that the revised contribution will not be agreed in the current financial year creating a budgetary pressure.
- ii) Adult's transport is expected to be overspent by £140k in the current financial year as a result of inflationary pressures on transport costs;
- iii) Offsetting these pressures, income is expected to exceed target by £413k. This is principally due to the Better Care Fund contribution from Health increasing from 2021/22 to 2022/23 at a higher % rate than anticipated in the Business Plan. This funding increase is held centrally to contribute to demand pressures across Adult Social Care;
- iv) There is a forecast underspend of £490k on the Council's Learning Disability budget held outside of the Learning Disability Partnership which is partially offsetting the forecast overspend reported in note 2 below;
- v) Underspends arising from vacant posts are exceeding budgeted levels by £200k due to difficulties in recruiting in some areas; and
- vi) An element of the Social Care grant is held centrally within Strategic Management – Adults to fund services delivered within the Directorate. The levels of vacant posts within services mean that not all of this grant money will be applied as originally intended. The grant monies will instead be used to offset pressures across the Adults and Safeguarding Directorate.

2) Learning Disability Services

Budget 2022/23 £'000	Actual £'000	Forecast Outturn Variance £'000	Forecast Outturn Variance %
81,860	72,444	1,573	2%

The Learning Disability Partnership (LDP) budget is forecasting an overspend of £2,050k at the end of December, of which the Council's share per the pooled budget arrangement with the NHS is £1,573k. This is the same position as was forecast in November.

The overspend is largely due to demand on the budget for externally commissioned care placements. At the beginning of the year, it was proving incredibly challenging to find placements in the external provider market for service users transitioning from children's services, and for existing service users who needed placement moves. Over the last couple of months, we have seen more placements being made and the number of service users supported by the Young Adults team has exceeded the number of transitions anticipated from children's services. There are also new service users entering the locality teams directly. It remains incredibly challenging to source care placements and prices charged by the market have increased and continue to increase. This is in part due to providers struggling with staffing shortages, high agency costs and a high level of general inflation. Young people are also transitioning to adult services with more complex needs, so there are fewer suitable placements available and those that are available are higher cost in order to meet service user needs. The locality area budgets are seeing similar challenges when service users' needs increase, and they need new placements.

There is also a substantial risk around provider uplifts as the Council is still in negotiations with some providers over the level of inflationary uplift, they will be awarded in 2022-23. The budget for uplifts was set before the current inflationary pressures were known, so most providers are making uplift requests over and above the budgeted amount as they are facing cost pressures themselves, particularly around staffing.

The budget for service user transport is facing particular pressures with a forecast overspend of ~£600k. Driver shortages and fuel price inflation have increased transport costs, with fewer suppliers willing to cover routes. The transport retender has stabilised costs for the set routes, although the cost for these routes is in excess of the budget set for them, but there remains uncertainty around the cost of individual and ad hoc transport commissioned for service users.

The in-house provider services have an overspend due to absence levels requiring relief worker cover. Absence levels are higher than expected and require cover to enable the service to remain operational.

The LDP are working on strategies to control escalating demand and placement costs in the medium to long term, but there are limited short term solutions. A Transitions Panel has been set up to better plan young people's transitions from children's to adults' services with the aim that transitions planning will happen from a younger age and adults' services will have more time to plan care and source placements. However, currently most of the panel's work is focussed on young people approaching their 18th birthday.

Adults Commissioning are developing an LD Accommodation Strategy that will enable them to work with the provider market to develop the provision needed for our service users, both now and looking to future needs. This should lead to more choice when placing service users with complex needs and consequently reduce costs in this area, but this is a long-term programme. The LDP social work teams and Adults Commissioning are also working on strategies to increase the uptake of direct payments, to deliver more choice for service users and decrease reliance on the existing care market.

3) Older People and Physical Disability Services

Budget 2022/23 £'000	Actual £'000	Forecast Outturn Variance £'000	Forecast Outturn Variance %
74,033	62,194	-2,300	-3%

Older People's and Physical Disabilities Services have undergone a service redesign for the start of 2022-23 to realign the Long-Term care teams into single locality-based community care teams and a specialist care home team. As part of this redesign, a cohort of over-65 clients previously allocated to the Physical Disabilities care budget have been realigned to the Older People's care budget, which means that the Physical Disabilities care budgets relate to working-age adults only.

The service as a whole is forecasting a net underspend of -£2.3m. Demand patterns that emerged during 2021/22 are continuing into 2022/23, and these are reflected in the individual forecasts for the service.

Ongoing analysis will be carried out to review in detail activity information and other cost drivers to validate this forecast position. This remains subject to variation as circumstances change and more data comes through the system.

Older People's North & South

It was reported throughout 2021/22 that despite high levels of activity coming into service, driven largely by Hospital Discharge systems, net demand for bed-based care remained significantly below budgeted expectations, and there was no overall growth in the number of care home placements over the course of the year. This trend is continuing into 2022/23 and a high proportion of new placements are being made within the Council's existing block bed capacity, which is resulting in a significant underspend. This is being partially offset by a significant increase in demand for domiciliary care with the month-on-month increase in service users exceeding budgeted expectations. We are reporting a net underspend of -£3.615m.

Physical Disabilities North & South

There has been a significant increase in demand for community-based care above budgeted expectations. The increase in demand largely relates to home care, both in terms of numbers of clients in receipt of care and increasing need (i.e. average hours of care) across all clients. During 2021/22, this impact was offset by a reduction in demand in the over-65 cohort that have been realigned to the Older Peoples budget. This, in conjunction with a reduction in income due from clients contributing towards the cost of their care, is resulting in the reported forecast overspend of £1.315m.

4) Mental Health

Budget 2022/23 £'000	Actual £'000	Forecast Outturn Variance £'000	Forecast Outturn Variance %
16,447	14,885	956	6%

Mental Health Services are forecasting an overspend of £956k, reflecting significant additional demand pressures, primarily within the Adult Mental Health service. This is partially offset by an expected underspend against the Section 75 Contract.

Adult Mental Health services are continuing to see significant additional demand within community-based care, particularly there has been a notable increase in the volume of new complex supported living placements made since the start of the year.

Older People's Mental Health services had previously seen a reduction in demand for community-based support. This is now returning to match budgeted expectations. Activity in bed-based care remains high, as reported last year. This, and a reduction in income expected from clients contributing towards the cost of their care, is contributing to the reported budget pressures this year.

5) Central Commissioning - Adults

Budget 2022/23 £'000	Actual £'000	Forecast Outturn Variance £'000	Forecast Outturn Variance %
14,724	14,009	-681	-5%

Central Commissioning – Adults is forecasting an underspend of -£681k at the end of January. This is a decrease of £11k on the position reported in December.

Savings of -£575k have been made through the decommissioning of six local authority funded rapid discharge and transition cars as part of the wider homecare commissioning model. This offsets the pressure and delivers a net underspend on the budget. The long-term strategy is to decommission all the local authority funded cars, meeting the need for domiciliary care through other, more cost-effective means, such as:

- A sliding scale of rates with enhanced rates to support rural and hard to reach areas.
- Providers covering specific areas or zones of the county, including rural areas.
- Supporting the market in building capacity through recruitment and retention, as well as better rates of pay for care staff.

There are some additional small underspends on recommissioned contracts, with the additional £80k underspend forecast in November being due to additional underspends on contracts being identified, including on a budget for consultancy where it was possible to deliver some of the contract review work internally.

6) Integrated Community Equipment Service

Budget 2022/23 £'000	Actual £'000	Forecast Outturn Variance £'000	Forecast Outturn Variance %
1,779	-966	-150	-8%

The Integrated Community Equipment Service is a pooled budget with the NHS. It is forecasting an underspend of -£312k at the end of January, of which the Council's share according to the agreed percentage split for the pool is -£150k.

The service is being delivered under a new contract that commenced on 1st April 2022. The underspend is due, in part, to the lower prices delivered under the new contract, but also associated with the current backlogs with the service and the financial penalties associated with these backlogs. The backlog of equipment deliveries is now starting to be cleared.

7) Children in Care Placements

Budget 2022/23 £'000	Actual £'000	Forecast Outturn Variance £'000	Forecast Outturn Variance %
23,122	17,360	1,200	5%

The Children in Care placements budget is now forecasting a revised overspend of £1.2m. The biggest impact on the Placement Budget has been three high- cost placements for children with exceptional behaviours and complex needs. These costs have been incurred since August. These children have been

subject of multiple placement searches, two of whom moved to reduce cost provisions in November. Costs for one child remain excessive whilst endeavours are being made to find suitable alternative reduced cost provision capable of meeting need.

The placement market is highly competitive with demand outstripping supply, this results in providers cherry picking when matching placements within their residential provision, this coupled with excessive demand means that placement costs are in some cases 30% + higher than pre-pandemic levels.

A number of providers have justified fee uplift requests in response to the high inflation levels currently being experienced, this is in particular in regard to IFA placements where the cost-of-living increases are affecting fostering families. The last few months have seen a decrease in our ability to access in-house provision with a greater number of placements being made in the independent sector.

8) Fostering and Supervised Contact Services

Budget 2022/23 £'000	Actual £'000	Forecast Outturn Variance £'000	Forecast Outturn Variance %
9,751	8,099	-200	-2%

We continue to forecast an underspend of £200k against Professional and Link Foster Carers primarily as a result of the reduction of the Children in Care (CiC) population accessing this provision. Whilst better utilisation of vacant beds has resulted in a more positive placement mix (54% of Cambridgeshire children with in-house carers versus 46% external), it is considered unlikely that the full 190 placements budgeted for will be utilised within the year.

9) Integrated Front Door

Budget 2022/23 £'000	Actual £'000	Forecast Outturn Variance £'000	Forecast Outturn Variance %
4,464	4,120	200	4%

The forecasted overspend of £200k within the staffing budget has been caused by the use of agency staff within the service, AMPH allowance given to Emergency Duty Team (EDT) adult workers, as well as additional hours worked by EDT to cover sickness and support with increased volume of work on occasions.

10) Adoption

Budget 2022/23 £'000	Actual £'000	Forecast Outturn Variance £'000	Forecast Outturn Variance %
5,646	4,452	-300	-5%

Adoption services continue to forecast an underspend of £300k, primarily against Special Guardianship Orders, which is a result of savings realised from changes made to allowances following the introduction of a new means testing tool, in line with DfE recommendations.

11) Safeguarding East

Budget 2022/23 £'000	Actual £'000	Forecast Outturn Variance £'000	Forecast Outturn Variance %
4,509	1,474	-185	-4%

Safeguarding East continues to forecast an underspend of £185k. This is due to no current no recourse to public funds (NRPF) families within the service area and therefore no expenditure. There is also reduced Section 17 expenditure due to the service utilising charitable support and/or other avenues of support to assist children and families where needed.

12) Cambridgeshire Music

Budget 2022/23 £'000	Actual £'000	Forecast Outturn Variance £'000	Forecast Outturn Variance %
0	427	94	-%

Cambridgeshire Music are forecasting a year end overspend of £94k, The forecast overspend relates to a pressure within the service staffing budgets. Demand for services has lessened through the Autumn Term affected in part by the national economic picture, as a result it has taken longer to build newly appointed staff up to their correct level of work mid-year. In addition, the impact of the agreed pay award added costs beyond the budgeted level.

13) Redundancy & Teachers Pensions

Budget 2022/23 £'000	Actual £'000	Forecast Outturn Variance £'000	Forecast Outturn Variance %
3,717	3,437	-254	-7%

The redundancy and Teachers pension budget is forecasting a £254k underspend due to a significant reduction in the number of individuals receiving pension payments. There has also been lower than anticipated activity in redundancies.

14) SEND Specialist Services

Budget 2022/23 £'000	Actual £'000	Forecast Outturn Variance £'000	Forecast Outturn Variance %
12,083	9,488	251	2%

The Education Psychology service continues to report a forecast pressure of £251k. It was hoped that some of this could be offset by under spends in other areas, but this is now not the case. The service is experiencing increasing demand which cannot be met from within the substantive team and is therefore being met through use of locum Education Psychologists. This pressure is due to the significant increase in requests for EHCNA that continued over the summer. The locum spend has helped to get the numbers of advice unallocated or late down significantly (19% submitted on time to around 60%, above national average, on time by October). Without the use of locums this would not have been possible. This feeds into the DfE expectations of Cambridgeshire in terms of meeting deadlines.

15) SEND Financing DSG

Budget 2022/23 £'000	Actual £'000	Forecast Outturn Variance £'000	Forecast Outturn Variance %
-9,752	682	11,800	121%

Due to the continuing increase in the number of children and young people with Education, Health, and Care Plans (EHCPs), and the complexity of need of these young people, the overall spend on the High Needs Block element of the DSG funded budgets has continued to rise. The current in-year forecast reflects the initial latest identified shortfall between available funding and current budget requirements.

16) 0-19 Organisation & Planning

Budget 2022/23 £'000	Actual £'000	Forecast Outturn Variance £'000	Forecast Outturn Variance %
2,992	2,564	-131	-4%

0–19 Organisation and Planning are now reporting a forecast underspend of £131k. £65k of this is within the Safeguarding team following a review of their offer which resulted in delivering a wider range of courses and increasing their marketing. The remaining £48k being generated by Welfare Benefits.

17) Home to School Transport - Special

Budget 2022/23 £'000	Actual £'000	Forecast Outturn Variance £'000	Forecast Outturn Variance %
17,745	12,517	2,130	12%

A £2.13m pressure is forecast. Following the retender of 330 routes for Sept 2022, average contract costs have gone up by 18.5% from 2021 reflecting the strong impact of inflation. In addition, there has been an increase in the number of pupils being transported to special schools. The lack of special school places available locally has necessitated longer and less efficient transport routes and has added to the pressure on this budget.

Uncertain market conditions have led to an unprecedented number of contract hand backs across the service. The expected position at the end of the autumn term will be a total of 200 hand backs. There is a lack of providers bidding on contracts for post 16 provision, many courses only require transport for 3 days a week which has made these routes less attractive to the market and has led to an increase in cost. Operators are not able to find the drivers and passenger assistants for these routes, preferring to bid on whole week contracts. There is also a lack of providers in the Cambridge South area, which means that contractors are coming in from Peterborough and Huntingdon to cover these routes at a high cost. The Stagecoach retendering exercise has also contributed to the additional pressure. Whilst all routes were covered this has led to an increased spend of around £543 per day.

18) Children in Care Transport

Budget 2022/23 £'000	Actual £'000	Forecast Outturn Variance £'000	Forecast Outturn Variance %
1,630	1,348	300	18%

Children in Care (CIC) transport is forecasting a £300k pressure. There has been an increase in transport demand arising from an increasing shortage in local placements, requiring children to be transported further. In addition, transport requests for CIC pupils as part of their care package have increased due to carers feeling unable to meet the increased fuel costs.

19) Home to School Transport - Mainstream

Budget 2022/23 £'000	Actual £'000	Forecast Outturn Variance £'000	Forecast Outturn Variance %
9,749	6,741	711	7%

A £0.711m pressure is forecast. As with all the transport budgets, driver shortages and inflation have increased contract costs. In addition, several areas in the county have a lack of local places meaning that pupils must be transported further at higher cost.

There are the same issues with transport provision as stated for SEN budget. In addition, the lack of bus operator and drivers has resulted in one school needing to be covered with 5 taxis, as a 53-seater bus could not be procured, despite multiple tenders and market testing.

The lack of places continues to generate extra taxis provision. This has been higher in the Cambridge South area, where refugee guests are taking up places that had already been forecasted for, resulting in pupils being transported further afield.

20) Financing DSG

Budget 2022/23 £'000	Actual £'000	Forecast Outturn Variance £'000	Forecast Outturn Variance %
-103,136	-97,995	-11,800	-11%

Above the line within People Services, £103.1m is funded from the ring-fenced DSG. Net pressures will be carried forward as part of the overall deficit on the DSG.

21) Public Health Directorate Staffing & Running Costs

Budget 2022/23 £'000	Actual £'000	Forecast Outturn Variance £'000	Forecast Outturn Variance %
2,782	-4,678	-259	-9%

There is a forecast underspend on staffing and running costs due to vacant posts. In addition, an element of grant funding needed to fund inflationary increases for providers in future years is not required in 2022/23 due to vacant posts in those provider services, creating a further in year underspend.

22) Health In All Policies

Budget 2022/23 £'000	Actual £'000	Forecast Outturn Variance £'000	Forecast Outturn Variance %
125	0	-125	-100%

This was a new investment in 2022/23 Business Planning but has now been superseded by the move to an integrated self-assessment tool of which this will form a part. No spend is therefore anticipated in this financial year.

Appendix 4 – Capital Position

4.1 Capital Expenditure

Original 2022/23 Budget as per BP £'000	Scheme	Revised Budget for 2022/23 £'000	Actual Spend (Jan 23) £'000	Forecast Outturn Variance (Jan 23) £'000	Total Scheme Revised Budget £'000	Total Scheme Variance £'000
24,224	Basic Need - Primary	5,574	3,275	-62	184,036	552
40,926	Basic Need - Secondary	32,817	5,885	-16,860	225,674	200
1,566	Basic Need - Early Years	2,119	81	-1,694	7,419	0
6,197	Adaptations	5,002	2,390	-200	10,075	0
3,250	Conditions Maintenance	5,377	4,057	0	31,563	0
780	Devolved Formula Capital	1,979	0	0	9,053	0
16,950	Specialist Provision	14,976	7,968	-2,450	38,018	0
1,050	Site Acquisition and Development	150	246	0	1,200	0
750	Temporary Accommodation	750	168	-299	8,000	-299
650	Children Support Services	650	0	0	6,500	0
15,223	Adult Social Care	6,554	5,071	-523	110,283	0
1,400	Cultural and Community Services	0	-7	-41	0	0
-13,572	Capital Variation	-9,114	0	9,114	-58,878	0
733	Capitalised Interest	660	0	0	5,316	0
-1,770	Environment Fund Transfer	-1,770	0	0	-3,499	0
98,357	Total People Services Capital Spending	65,724	29,132	-13,015	574,760	453

The schemes with significant variances (>£250k) either due to changes in phasing or changes in overall scheme costs can be found below:

Northstowe 2nd Primary

Revised Budget for 2022/23 £'000	Forecast Spend-Outturn (Jan 23) £'000	Forecast Spend-Outturn Variance (Jan 23) £'000	Variance Last Month (Dec 22) £'000	Movement £'000	Breakdown of Variance: Underspend/ Overspend £'000	Breakdown of Variance: Reprogramming / Slippage £'000
200	700	500	500	0	500	0

Expected £500k overspend in 2022/23 due to increased scheme costs identified at MS2. The scheme delivery schedule has now also been confirmed. Revised costs being presented at August capital programme board.

Littleport Primary School

Revised Budget for 2022/23 £'000	Forecast Spend-Outturn (Jan 23) £'000	Forecast Spend-Outturn Variance (Jan 23) £'000	Variance Last Month (Dec 22) £'000	Movement £'000	Breakdown of Variance: Underspend/ Overspend £'000	Breakdown of Variance: Reprogramming / Slippage £'000
649	100	-549	-549	0	0	-549

Plans to expand Littleport Community Primary School from 420/2FE to 630/3FE have been delayed as pupil numbers have not increased as expected because of slower than expected progress in local housing developments and lower annual births in the village. Project team will keep under review with school place planning. Additional Millfield Early Years Scheme delayed due planning validation issues.

Soham Primary Expansion

Revised Budget for 2022/23 £'000	Forecast Spend-Outturn (Jan 23) £'000	Forecast Spend-Outturn Variance (Jan 23) £'000	Variance Last Month (Dec 22) £'000	Movement £'000	Breakdown of Variance: Underspend/ Overspend £'000	Breakdown of Variance: Reprogramming / Slippage £'000
49	690	641	641	0	0	641

Plans to expand the Shade Primary School from 420/2FE to 630/3FE have been delayed as pupil numbers have not increased as fast as expected because of slower than expected progress in local housing developments. Project team will keep under review with school place planning.

Waterbeach New Town Primary

Revised Budget for 2022/23 £'000	Forecast Spend-Outturn (Jan 23) £'000	Forecast Spend-Outturn Variance (Jan 23) £'000	Variance Last Month (Dec 22) £'000	Movement £'000	Breakdown of Variance: Underspend/ Overspend £'000	Breakdown of Variance: Reprogramming / Slippage £'000
350	650	300	300	0	0	300

Expected accelerated spend of £300k to cover redesign fees which will be incurred this financial year.

Alconbury Weald secondary and Special

Revised Budget for 2022/23 £'000	Forecast Spend-Outturn (Jan 23) £'000	Forecast Spend-Outturn Variance (Jan 23) £'000	Variance Last Month (Dec 22) £'000	Movement £'000	Breakdown of Variance: Underspend/ Overspend £'000	Breakdown of Variance: Reprogramming / Slippage £'000
14,500	2,000	-12,500	-12,500	0	0	-12,500

New tendering approach taken for procurement of this project following increases in estimated cost for SEN works. SEN School will now be delivered one year later in 2024. The secondary to be retendered and completion date to be confirmed.

Sir Harry Smith Community College

Revised Budget for 2022/23 £'000	Forecast Spend-Outturn (Jan 23) £'000	Forecast Spend-Outturn Variance (Jan 23) £'000	Variance Last Month (Dec 22) £'000	Movement £'000	Breakdown of Variance: Underspend/ Overspend £'000	Breakdown of Variance: Reprogramming / Slippage £'000
3,200	1,600	-1,600	-1,600	0	0	-1,600

Start on site has been delayed to early 16th January 2023 due to delays with planning and highways decisions, with a revised completion date of 8th March 2024.

Cambourne Village College Phase 3b

Revised Budget for 2022/23 £'000	Forecast Spend-Outturn (Jan 23) £'000	Forecast Spend-Outturn Variance (Jan 23) £'000	Variance Last Month (Dec 22) £'000	Movement £'000	Breakdown of Variance: Underspend/ Overspend £'000	Breakdown of Variance: Reprogramming / Slippage £'000
14,000	11,200	-2,800	-2,800	0	0	-2,800

Expected slippage of £2,800k as it has taken time to ensure the project can be delivered on budget. Slightly longer programme schedule with project completion now expected April 2024.

LA Early Years Provision

Revised Budget for 2022/23 £'000	Forecast Spend-Outturn (Jan 23) £'000	Forecast Spend-Outturn Variance (Jan 23) £'000	Variance Last Month (Dec 22) £'000	Movement £'000	Breakdown of Variance: Underspend/ Overspend £'000	Breakdown of Variance: Reprogramming / Slippage £'000
1,803	200	-1,603	-1,603	0	0	-1,603

Includes two schemes, one is the Teversham permanent build which was approved by the capital programme board in November 2022, for delivery during 2023/24. The second scheme is Meldreth, which is also to be delivered during 2023/24.

Samuel Pepys Special School

Revised Budget for 2022/23 £'000	Forecast Spend-Outturn (Jan 23) £'000	Forecast Spend-Outturn Variance (Jan 23) £'000	Variance Last Month (Dec 22) £'000	Movement £'000	Breakdown of Variance: Underspend/ Overspend £'000	Breakdown of Variance: Reprogramming / Slippage £'000
1,200	200	-1,000	0	-1,000	0	-1,000

Slippage of £1,000k forecast due to delay in purchasing land, now expected to complete in April 2023, with work programmed to commence in May 2023.

Additional Countywide SEN places

Revised Budget for 2022/23 £'000	Forecast Spend-Outturn (Jan 23) £'000	Forecast Spend-Outturn Variance (Jan 23) £'000	Variance Last Month (Dec 22) £'000	Movement £'000	Breakdown of Variance: Underspend/ Overspend £'000	Breakdown of Variance: Reprogramming / Slippage £'000
1,350	150	-1,200	-1,200	0	0	-1,200

Pending the outcome of the Safety Valve capital application, 7 low capital cost schemes have been presented to Capital Programme Board with a view to release 66 special school places and 40 Enhance Resource Base places for Sept 23. Slippage of £1,200k forecast.

Temporary Accommodation

Revised Budget for 2022/23 £'000	Forecast Spend-Outturn (Jan 23) £'000	Forecast Spend-Outturn Variance (Jan 23) £'000	Variance Last Month (Dec 22) £'000	Movement £'000	Breakdown of Variance: Underspend/ Overspend £'000	Breakdown of Variance: Reprogramming / Slippage £'000
750	451	-299	-299	0	-299	0

There has been a significant reduction in the number of new temporary solutions required across the county, realising a £299k underspend in 2022/23.

Independent Living Service: East Cambridgeshire

Revised Budget for 2022/23 £'000	Forecast Spend-Outturn (Jan 23) £'000	Forecast Spend-Outturn Variance (Jan 23) £'000	Variance Last Month (Dec 22) £'000	Movement £'000	Breakdown of Variance: Underspend/ Overspend £'000	Breakdown of Variance: Reprogramming / Slippage £'000
1,084	561	-523	-523	0	0	-523

In year underspend due to slippage in the project, caused by a delay in the purchase of land. The NHS is not able to release the site until they have received approval for their own capital project, which has been delayed.

Other changes across all schemes (<250k)

Revised Budget for 2022/23 £'000	Forecast Spend-Outturn (Jan 23) £'000	Forecast Spend-Outturn Variance (Jan 23) £'000	Variance Last Month (Dec 22) £'000	Movement £'000	Breakdown of Variance: Underspend/ Overspend £'000	Breakdown of Variance: Reprogramming / Slippage £'000
		-916	-866	-50	-175	-1,091

Other changes below £250k make up the remainder of the scheme variance.

People Services Capital Variation

The Capital Programme Board recommended that services include a variations budget to account for likely slippage in the capital programme, as it is sometimes difficult to allocate this to individual schemes in advance. The allocation for People Services negative budget has been revised and calculated using the revised budget for 2022/23 as below. As of December 2022, the Capital Variation budget has been fully utilised.

Service	Capital Programme Variations Budget £000	Forecast – Outturn (Jan 23) £000	Capital Programme Variations Budget Used £000	Capital Programme Variations Budget Used %	Revised Forecast Variance - Outturn (Jan 23) £000
People Services	-9,114	-22,129	-9,114	100	-13,015
Total Spending	-9,114	-22,129	-9,114	100	-13,015

4.2 Capital Funding

Original 2022/23 Funding Allocation as per BP £'000	Source of Funding	Revised Funding for 2022/23 £'000	Spend - Outturn (Jan 23) £'000	Funding Outturn Variance (Jan 23) £'000
14,679	Basic Need	15,671	15,671	0
3,000	Capital maintenance	5,877	5,877	0
780	Devolved Formula Capital	1,978	1,978	0
0	Schools Capital	0	0	0
5,070	Adult specific Grants	5,070	5,070	0
21,703	S106 contributions	11,343	11,343	0
2,781	Other Specific Grants	9,487	2,709	-6,778
1,200	Other Revenue Contributions	0	0	0
0	Capital Receipts	0	0	0
39,147	Prudential Borrowing	16,297	11,110	-5,187
9,997	Prudential Borrowing (Repayable)	0	0	0
98,357	Total Funding	65,724	53,759	-11,965

Slippage on Alconbury SEN school now means £7.7m of High Needs capital grant will be used in 2023/24.

Appendix 5 – Savings Trackers

People Services

RAG	BP Ref	Title	Service	Committee	Original Saving £000	Forecast Saving £000	Variance from Plan £000	% Variance	Direction of travel	Commentary
Green	A/R.6.176	Adults Positive Challenge Programme - demand management	People	A&H	-154	-154	0	0%	↔	On track
Black	A/R.6.177	Cambridgeshire Lifeline Project	People	A&H	-10	0	10	100%	↓	Service expansion target not expected to be delivered and future income assumptions removed from Business Planning.
Green	A/R.6.179	Mental Health Commissioning	People	A&H	-24	-24	0	0%	↔	Delivered
Green	A/R.6.185	Additional block beds - inflation saving	People	A&H	-390	-390	0	0%	↔	On track
Amber	C/F 21-22 Saving	Adult Social Care Transport	People	A&H	-220	-72	148	67%	↓	All routes now retendered. Saving achieved is lower than expected due to the inflationary pressures on transport.
Amber	A/R.6.188	Micro-enterprises Support	People	A&H	-133	-30	103	77%	↔	At risk due to capacity in the market. Establishment of micro-enterprises has progressed well in East Cambridgeshire. Embedding this in the wider roll out of Care Together is needed to deliver on the scale of savings.
Green	A/R.6.190	iBCF	People	A&H	-240	-240	0	0%	↔	Delivered
Green	A/R.6.191	Extra care retendering	People	A&H	-87	-87	0	0%	↔	Delivered
Green	A/R.6.192	Shared lives	People	A&H	-50	-50	0	0%	↔	On track
Green	A/R.6.193	Expansion of Emergency Response Service	People	A&H	-210	-210	0	0%	↔	On track

RAG	BP Ref	Title	Service	Committee	Original Saving £000	Forecast Saving £000	Variance from Plan £000	% Variance	Direction of travel	Commentary
Green	A/R.6.194	Interim Bed recommissioning	People	A&H	-412	-412	0	0%	↔	Delivered
Black	A/R.6.195	Increased support for carers	People	A&H	-219	0	219	100%	↓	Investment and related savings have been delayed taking account of the refreshed carers strategy.
Green	A/R.6.197	Community Equipment Service contract retender	People	A&H	-121	-121	0	0%	↔	Delivered
Green	A/R.6.198	Decommissioning of domiciliary care block provision	People	A&H	-236	-236	0	0%	↔	Delivered
Amber	A/R.6.200	Expansion of Direct Payments	People	A&H	-234	-965 -100	134	57%	↓	Delivery of savings has been delayed, as has the level of investment. Direct Payment programme is reviewing the recommendations from the peer review to refine its focus, this has led to some delays in the expansion programme.
Red	A/R.7.111	Client Contributions Policy Change	People	A&H	-562	-264	298	53%	↓	Changes were introduced to the Adult Social Care charging policy in April 2020. The new policy was applied as part of a review of individual circumstances, often when changes had occurred, as opposed to a targeted focus. Post covid and with the cost-of-living crisis, work on the remaining reassessments has not been a priority. Overall client contributions over-recovery is mitigating the shortfall.
Green	A/R.7.112	Community Equipment Pool	People	A&H	-155	-155	0	0%	↔	Delivered

RAG	BP Ref	Title	Service	Committee	Original Saving £000	Forecast Saving £000	Variance from Plan £000	% Variance	Direction of travel	Commentary
Amber	A/R.7.113	Learning Disability Partnership Pooled Budget Rebaselining	People	A&H	-1,125	-965	160	14%	↑	Agreement has been reached in principle to an increased contribution for 22/23 and a focus on commencing detailed work with ICB to review the pool position. However, savings built into the Business Plan for future years remain at risk until the review work is completed.
Green	A/R.6.255	Children in Care - Placement composition and reduction in numbers	People	C&YP	-600	-600	0	0%	↔	This saving is on track, however, other pressures within the service mean that an overspend is being reported
Green	A/R.6.257	Special Guardianship Orders	People	C&YP	-250	-250	0	0%	↔	On track
Green	A/R.6.268	Transport - Children in Care	People	C&YP	-380	-380	0	0%	↔	This saving has been delivered, however, other pressures within the service mean that an overspend is being reported
Green	A/R.6.269	Virtual School	People	C&YP	-50	-50	0	0%	↔	On track
Green	A/R.6.271	Maximising use of existing grants	People	C&YP	-350	-350	0	0%	↔	On track
					-6,212	-5,140	1,072			

Public Health

RAG	BP Ref	Title	Service	Committee	Original Saving £000	Forecast Saving £000	Variance from Plan £000	% Variance	Direction of travel	Commentary
Green	E/R.6.034	Reduction in demand led Public Health budgets	PH	A&H	-328	-328	0	0%	↔	Delivered
					-328	-328	0			

Key to RAG Ratings:

Total saving	Over £500k	100-500k	Below 100k
Black	100% non-achieving	100% non-achieving	100% non-achieving
Red	% variance more than 19%	-	-
Amber	Underachieving by 14% to 19%	% variance more than 19%	% variance more than 19%
Green	% variance less than 14%	% variance less than 19%	% variance less than 19%
Blue	Over-achieving	Over-achieving	Over-achieving