

Appendix A

Section 4 - C: Corporate and Managed Services

Table 4: Capital Programme

Budget Period: 2018-19 to 2027-28

| Summary of Schemes by Start Date | Total Cost £000 | Previous Years £000 | 2018-19 £000 | 2019-20 £000 | 2020-21 £000 | 2021-22 £000 | 2022-23 £000 | Later Years £000 |
|----------------------------------|--------------------|------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|---------------------|
| Ongoing | -2,030 | - | -1,685 | -115 | -115 | -115 | - | - |
| Committed Schemes | 17,080 | 6,534 | 8,821 | 575 | 575 | 575 | - | - |
| TOTAL BUDGET | 15,050 | 6,534 | 7,136 | 460 | 460 | 460 | - | - |

| Ref | Scheme | Description | Linked Revenue Proposal | Scheme Start | Total Cost £000 | Previous Years £000 | 2018-19 £000 | 2019-20 £000 | 2020-21 £000 | 2021-22 £000 | 2022-23 £000 | Later Years £000 | Committee |
|---------------|--|--|-------------------------|--------------|--------------------|------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|---------------------|-----------|
| C/C.01 | Corporate Services | | | | | | | | | | | | |
| C/C.1.001 | Essential CCC Business Systems Upgrade | Windows 2003 servers came to the end of their life in July 2015. The majority of all organisation wide customer / digital systems sat on these servers, which required upgrading. | | Committed | 300 | 261 | 39 | - | - | - | - | - | GPC |
| C/C.1.003 | Citizen First, Digital First | Further improvements to be made to automate our systems and processes. To take out costs and to improve the speed of transactions with the Council for our customers, partners and providers. | | Committed | 3,546 | 730 | 1,091 | 575 | 575 | 575 | - | - | GPC |
| C/C.1.004 | Mosaic IT Infrastructure | Procurement of Management Information systems for CFA in accordance with Contract Regulations and to ensure that systems are fit for purpose to meet the emerging financial, legislative and service delivery requirements. This will require replacement or upgrade of some or all of the Council's current systems. | | Committed | 3,000 | 2,750 | 250 | - | - | - | - | - | GPC |
| | Total - Corporate Services | | | | 6,846 | 3,741 | 1,380 | 575 | 575 | 575 | - | - | |
| C/C.02 | Managed Services | | | | | | | | | | | | |
| C/C.2.006 | CPSN Replacement | This is for the procurement of a replacement Wide Area Network solution. The current contracted service (CPSN) is due to end in June 2018, but we are close to securing a continuance taking us to June 2019. This proposal is for funding for the 2017-18 and 2018-19 financial years to allow for the procurement and transition to a new service (EastNet). | | Committed | 5,500 | 500 | 5,000 | - | - | - | - | - | GPC |
| | Total - Managed Services | | | | 5,500 | 500 | 5,000 | - | - | - | - | - | |
| C/C.03 | Transformation | | | | | | | | | | | | |
| C/C.3.001 | Capitalisation of Transformation Team | Funding the Transformation team from capital instead of revenue, by using the flexibility of capital receipts direction. | | Committed | 2,586 | 1,293 | 1,293 | - | - | - | - | - | GPC |

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Table 4: Capital Programme
Budget Period: 2018-19 to 2027-28

| Ref | Scheme | Description | Linked Revenue Proposal | Scheme Start | Total Cost £000 | Previous Years £000 | 2018-19 £000 | 2019-20 £000 | 2020-21 £000 | 2021-22 £000 | 2022-23 £000 | Later Years £000 | |
|------------|--|---|-------------------------|--------------|-----------------|---------------------|---------------|--------------|--------------|--------------|--------------|------------------|-----|
| C/C.3.002 | Capitalisation of Redundancies | Funding the cost of redundancies from capital instead of revenue, using the flexibility of capital receipts direction. | | Committed | 2,000 | 1,000 | 1,000 | - | - | - | - | - | GPC |
| | Total - Transformation | | | | 4,586 | 2,293 | 2,293 | - | - | - | - | - | |
| C/C.10 | Capital Programme Variation | | | | | | | | | | | | |
| C/C.10.001 | Variation Budget | The Council has decided to include a service allowance for likely Capital Programme slippage, as it can sometimes be difficult to allocate this to individual schemes due to unforeseen circumstances. This budget is continuously under review, taking into account recent trends on slippage on a service by service basis. | | Ongoing | -2,030 | - | -1,685 | -115 | -115 | -115 | - | - | GPC |
| C/C.10.002 | Capitalisation of Interest Costs | The capitalisation of borrowing costs helps to better reflect the costs of undertaking a capital project. Although this budget is initially held on a service basis, the funding will ultimately be moved to the appropriate schemes once exact figures have been calculated each year. | | Committed | 148 | - | 148 | - | - | - | - | - | GPC |
| | Total - Capital Programme Variation | | | | -1,882 | - | -1,537 | -115 | -115 | -115 | - | - | |
| | TOTAL BUDGET | | | | 15,050 | 6,534 | 7,136 | 460 | 460 | 460 | - | - | |

| Funding | Total Funding £000 | Previous Years £000 | 2018-19 £000 | 2019-20 £000 | 2020-21 £000 | 2021-22 £000 | 2022-23 £000 | Later Years £000 |
|--|--------------------|---------------------|--------------|--------------|--------------|--------------|--------------|------------------|
| Government Approved Funding | | | | | | | | |
| Total - Government Approved Funding | - | - | - | - | - | - | - | - |
| Locally Generated Funding | | | | | | | | |
| Capital Receipts | 44,106 | 10,602 | 11,125 | 2,769 | 6,015 | 2,130 | 1,909 | 9,556 |
| Prudential Borrowing | -29,056 | -4,068 | -3,989 | -2,309 | -5,555 | -1,670 | -1,909 | -9,556 |
| Total - Locally Generated Funding | 15,050 | 6,534 | 7,136 | 460 | 460 | 460 | - | - |
| TOTAL FUNDING | 15,050 | 6,534 | 7,136 | 460 | 460 | 460 | - | - |

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Section 4 - C: Corporate and Managed Services

Table 5: Capital Programme - Funding

Budget Period: 2018-19 to 2027-28

| Summary of Schemes by Start Date | Total Funding £000 | Grants £000 | Develop. Contr. £000 | Other Contr. £000 | Capital Receipts £000 | Prud. Borr. £000 |
|----------------------------------|-----------------------|----------------|----------------------------|-------------------------|-----------------------------|------------------------|
| Ongoing | -2,030 | - | - | - | 39,520 | -41,550 |
| Committed Schemes | 17,080 | - | - | - | 4,586 | 12,494 |
| TOTAL BUDGET | 15,050 | - | - | - | 44,106 | -29,056 |

| Ref | Scheme | Linked Revenue Proposal | Net Revenue Impact | Scheme Start | Total Funding £000 | Grants £000 | Develop. Contr. £000 | Other Contr. £000 | Capital Receipts £000 | Prud. Borr. £000 | Committee |
|---------------|--|-------------------------------|--------------------------|-----------------|--------------------------|----------------|----------------------------|-------------------------|-----------------------------|------------------------|-----------|
| C/C.01 | Corporate Services | | | | | | | | | | |
| C/C.1.001 | Essential CCC Business Systems Upgrade | | - | Committed | 300 | - | - | - | - | 300 | GPC |
| C/C.1.003 | Citizen First, Digital First | | -2,455 | Committed | 3,546 | - | - | - | - | 3,546 | GPC |
| C/C.1.004 | Mosaic IT Infrastructure | | - | Committed | 3,000 | - | - | - | - | 3,000 | GPC |
| | Total - Corporate Services | | -2,455 | | 6,846 | - | - | - | - | 6,846 | |
| C/C.02 | Managed Services | | | | | | | | | | |
| C/C.2.006 | CPSN Replacement | | - | Committed | 5,500 | - | - | - | - | 5,500 | GPC |
| | Total - Managed Services | | - | | 5,500 | - | - | - | - | 5,500 | |
| C/C.03 | Transformation | | | | | | | | | | |
| C/C.3.001 | Capitalisation of Transformation Team | | - | Committed | 2,586 | - | - | - | 2,586 | - | GPC |
| C/C.3.002 | Capitalisation of Redundancies | | - | Committed | 2,000 | - | - | - | 2,000 | - | GPC |
| | Total - Transformation | | - | | 4,586 | - | - | - | 4,586 | - | |
| C/C.10 | Capital Programme Variation | | | | | | | | | | |
| C/C.10.001 | Variation Budget | | - | Ongoing | -2,030 | - | - | - | - | -2,030 | GPC |
| C/C.10.002 | Capitalisation of Interest Costs | | - | Committed | 148 | - | - | - | - | 148 | GPC |
| | Total - Capital Programme Variation | | - | | -1,882 | - | - | - | - | -1,882 | |
| C/C.9.001 | Excess Corporate Services capital receipts used to reduce total prudential borrowing | | | Ongoing | - | - | - | - | 39,520 | -39,520 | GPC |
| | TOTAL BUDGET | | | | 15,050 | - | - | - | 44,106 | -29,056 | |

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Capital Investment Appraisals Prioritised List of Schemes

| Priority Score (/100) | Class | Service Area | Ref | Title | Total Scheme Cost £000 | Total Prudential Borrowing £000 | Flexibility in Phasing | Alternative Methods of Delivery |
|-----------------------|----------------|--------------|------------|--|------------------------|---------------------------------|---|--------------------------------------|
| F | Fully Funded | CS | C/C.10.001 | Variation Budget | -2,030 | -2,030 | | - |
| F | Fully Funded | CS | C/C.10.002 | Capitalisation of Interest Costs | 148 | 148 | | - |
| C | Committed | CS | C/C.1.001 | Essential CCC Business Systems Upgrade | 300 | 300 | No flexibility | - |
| C | Committed | CS | C/C.1.004 | Mosaic IT Infrastructure | 3,000 | 3,000 | Limited due to existing contracts ending in 2016/17 | Reduced Quality / Scope of Project - |
| C | Committed | CS | C/C.2.006 | CPSN Replacement | 5,500 | 5,500 | No flexibility | - |
| 26 | Invest to Save | CS | C/C.1.003 | Citizen First, Digital First | 3,546 | 3,546 | | - |
| 8 | Other | CS | C/C.3.001 | Capitalisation of Transformation Team | 2,586 | - | | - |
| 0 | Other | CS | C/C.3.002 | Capitalisation of Redundancies | 2,000 | - | | - |