

## Type 3 Projects

Project	Issues	Successes	Project Performance	
<b>Combined Fire Control – Infrastructure Refresh (Includes the implementation of Integrated Command and Control System (ICCS)/4i/Integration of SAN H).</b> <b>Sponsor: Neil Newberry/ Callum Faint</b>  <b>PM: John Barlow</b>  <b>Lead Member: Cllr Sir P Brown</b>  <b>Planned Completion: Oct 2016</b> <del>Feb 2015</del> RforC approved <del>April 2015</del> R for C approved <del>Aug 2015</del> <b>Q1 2016</b> <b>RFC submitted</b> <b>Exception Report submitted Jan 2016 to put project on hold.</b> <b>Overall Status: Red</b>	<ul style="list-style-type: none"> <li><i>The Programme Board have approved suspension of this project until further notice</i></li> <li>Solution is not yet operational in other fire and rescue services.</li> <li>Concerns remain about the viability of the solution.</li> </ul>	<ul style="list-style-type: none"> <li>Combined Fire Control personnel continue to configure data.</li> <li>Minor enabling works completed to enable use of GD92 technology with Remsdaq NX and provide added resilience at Secondary Control.</li> </ul>	<b>Board</b>	
			<b>Team</b>	
			<b>Budget</b>	Significant financial implications on proposed link with Sussex.
			<b>Risk</b>	
			<b>Controls</b>	
			<b>Timescales</b>	Co-ordination of timelines. 4i factory acceptance testing failure impacted on schedule.

\*GD92 = Home Office specification for a standard communications protocol used between Fire Control Rooms and station end equipment; it defines a standard protocol and message format over a range of bearers.

Library:CFRS

Document Name: Programme\_Board\_-\_Business\_Development\_Status\_Report. REFERENCE ONLY

Document #: 85817 Version:57

Author\_Id: JACKIE.WATSONO

# Business Development Programme Status Report

APRIL 2016

Project	Issues	Successes	Project Performance	
<b>Tactical &amp; Strategic Command Provision</b> <b>Sponsor: Maurice Moore:</b> <b>PM: Simon Newton</b> <b>Lead Member: N/A</b> <b>Planned Completion for Phase 3 Implementation: 01/10/13 – 01/11/13</b> <b>Re scope for roll out: 31/12/15</b> <b>Overall Status: Green</b>	None to report.	<ul style="list-style-type: none"> <li>On-going Ops Assurance meetings are being held between key stakeholders to review the success of the Incident Command Unit, its crewing and our mobilising arrangements.</li> </ul>	<b>Board</b>	
			<b>Team</b>	
			<b>Budget</b>	
			<b>Risk</b>	
			<b>Controls</b>	
			<b>Timescales</b>	
<b>Virtual Desktop Infrastructure Project (VDI)</b> <b>Project Sponsor: M Warren</b> <b>PM: Stuart Grey</b> <b>Lead Member: Cllr S Bywater</b> <b>Completion Date: Rollout commence Q3 2014</b> <b>Stage 1 FF Feb 2015</b> <b>FF Jul 2015</b>	<ul style="list-style-type: none"> <li>ICT having to focus on VDI in Beds.</li> <li>End Stage 3 report drafted for sign off by VDI Board and Programme Board.</li> <li>Outstanding work to be planned into Stage 4 along with the Application</li> </ul>	<ul style="list-style-type: none"> <li>Identified more people who can be migrated once the Remote Access solution has been planned. This has been given to ICT team to schedule into workstack. Awaiting ICT team schedule of works.</li> </ul>	<b>Team</b>	
			<b>Board</b>	
			<b>Budget</b>	
			<b>Risk</b>	
			<b>Controls</b>	

## Business Development Programme Status Report

APRIL 2016

<b>Stage 2 All staff June 2015.</b> <b>Remaining support staff Nov 2015. Stage 3 closed Jan 2016.</b> <b>Stage 4 TBD</b> <b>Stage 5 TBD</b> <b>Stage 6 TBD</b> <b>Stage 7 TBD</b> <b>Overall status: Green</b>	Virtualisation solution - this work will be dependent on the Bedfordshire Fire and Rescue Service (BFRS) rollout. <ul style="list-style-type: none"> <li>New Business case will be drafted for Stage 5 Laptop solution.</li> <li>Stage 6 - Control solution.</li> <li>Stage 7 Close down/ decommission Citrix environment.</li> </ul>		<b>Timescales</b> Now dependent on the rollout of the BFRS image and hardware.
--	--	--	---

Project	Issues	Successes	Project Performance	
<b>Huntingdon Property Consolidation</b> <b>Project Sponsor: M Warren</b> <b>PM: Stuart Grey.</b> <b>Lead Member: Cllr Wisson</b> <b>Completion Date: Options Appraisal/ Business Case – Oct 2014 May 2015 July 2015-Oct 2015</b> <b>Approval of Concept Design 15/03/2016</b> <b>Planning Permission Sept 2016</b> <b>Completion (Build) Aug 2017</b> <b>Overall status: Green</b>	Initial design meeting held with Developer to express our concerns about the presented feasibility design. Design changes noted by Developer and Architect. 1 <sup>st</sup> draft received & SG meeting with project team personnel to discuss.	Developer and Architect taken on a tour of Cambridge Parkside to understand our requirements and to learn from any issues with Parkside. Briefing held with Service Headquarters and Fire Station staff. 03/03 Agree 'look & feel' of external – Interior layout will still be able to be changed.	<b>Team</b>	To be established
			<b>Board</b>	Established
			<b>Budget</b>	To be determined
			<b>Risk</b>	
			<b>Controls</b>	
<b>Huntingdon Property Consolidation (Huntingdon)</b>		As per update above	<b>Timescales</b>	Projected date for staff to inhabit the building is end Q1 2018.
			<b>Board</b>	Joint Board
			<b>Team</b>	Established

Library:CFRS

Document Name: Programme\_Board\_-\_Business\_Development\_Status\_Report. REFERENCE ONLY

Document #: 85817 Version:57

Author\_Id: JACKIE.WATSONO

# Business Development Programme Status Report

APRIL 2016

Fire Station) PM: Jon Anderson (Joint Board)			Budget	To be determined
			Risk	
			Controls	
			Timescales	
Huntingdon Property Consolidation (Training Centre Relocation) PM: Brenan Morgan (Joint Board)		As per update above	Board	Joint Board
			Team	To be determined
			Budget	To be determined
			Risk	Identified
			Controls	
			Timescales	

Project	Issues	Successes	Project Performance	
Huntingdon Crewing Project PM: Jon Anderson Project Sponsor: Chris Strickland Completion Date: <del>Oct-15</del> May 2016 FA Status: Green		Visiting all watches to provide update & gather feedback. Paper to be presented to May FA with aim of getting permission to progress with the work. Currently scoping options, undertaking research to inform FA paper.	Board	
			Team	
			Budget	
			Risk	
			Controls	
Asset Management Software Project Sponsor: Matthew Warren Project Manager: A Jackson Lead Member: Cllr Divine Completion date: Options		Evaluations have taken place and we are inviting 3 suppliers in for presentation and clarification on 2 <sup>nd</sup> and 3 <sup>rd</sup> March. Approx timings: Notification of intention to award: 15 <sup>th</sup> March. Standstill ends: 25 <sup>th</sup> March	Timescales	
			Board	
			Team	
			Budget	Work still to be undertaken
			Risk	
			Controls	

Library:CFRS

Document Name: Programme\_Board\_-\_Business\_Development\_Status\_Report. REFERENCE ONLY

Document #: 85817 Version:57

Author\_Id: JACKIE.WATSONO

## Business Development Programme Status Report

APRIL 2016

<b>Appraisal/Business Case:</b> <b>October 2014</b> <b>Procurement: Nov 2015</b> <b>Implementation: TBD</b> <b>following contract award.</b> <b>Overall status: Green</b>		Contract award notification: w/c 28 <sup>th</sup> March. Anticipated contract commencement: April. Next steps will be to ensure we have plans in place for data migration. User groups to meet to discuss work packages for data migration and integration.	<b>Timescales</b>	
--	--	---	-------------------	--

Project	Issues	Successes	Project Performance	
<b>Redevelopment of Yaxley Fire Station</b> <b>Project Sponsor: Chris Strickland</b> <b>Project Manager: Kevin Napier</b> <b>Lead Member: Cllr D Over</b> <b>Completion date: May 2017</b> <b>Overall status: Green</b>	The impact of Danny Rust's absence to be recognised but not considered to be an issue in delaying the project's advancement.	The build is progressing well, still anticipated to be a week behind SDC's schedule (Which was felt unachievable by CFRS). Four site meetings have now taken place with no issues being indicated.	<b>Board</b>	
			<b>Team</b>	
			<b>Budget</b>	
			<b>Risk</b>	
			<b>Controls</b>	
<b>MDT Review</b> <b>Project Sponsor: Maurice Moore</b> <b>Project Manager: John Barlow</b> <b>Lead Member: Cllr S Bywater</b>		<ul style="list-style-type: none"> <li>• Successful supplier identified</li> <li>• Devices &amp; software agreed</li> <li>• Contract awarded</li> <li>• Service Level Agreement agreed</li> <li>• Purchase Order Issued</li> </ul>	<b>Timescales</b>	
			<b>Board</b>	
			<b>Team</b>	
			<b>Budget</b>	
			<b>Risk</b>	
			<b>Controls</b>	

# Business Development Programme Status Report

APRIL 2016

<b>Completion date: 01/04/16</b> <b>Sept 2016</b> <b>Overall status: Green</b>		<ul style="list-style-type: none"> <li>On track to commence roll-out Q3 2016</li> <li>CFRS/Suffolk Fire and Rescue Service (SFRS) joint initiative enabled economies of scale</li> </ul>	<b>Timescales</b>	
<b>Review of Rescue Capability Appliances</b> <b>PM: W Swales</b> <b>Project Sponsor: R Hylton</b> <b>Lead Member: Cllr M Loynes</b> <b>Completion date: Stage 1 31/10/14 Complete</b> <b>Stage 2 Vans – In Service Jan 2016 OTR March 2016.</b> <b>Stage 2 completion (date TBD)</b> <b>Overall Status: Green</b>	Awaiting Service direction on crewing arrangements for Central Technical Rescue Provision.	<b>Incident Response Unit removal/Hazmat vehicle work package drafted and being completed.</b> Decision on 24/2 - following completion of the Hazmat work package this project will be closed down. Awaiting further direction on crewing to further progress procurement of vehicle/s and equipment – this will be a separate project.	<b>Board</b> <b>Team</b> <b>Budget</b> <b>Risk</b> <b>Controls</b> <b>Timescales</b>	
<b>Project</b>	<b>Issues</b>	<b>Successes</b>	<b>Project Performance</b>	
<b>Review of Reporting</b> <b>PM: Nicola Smith</b> <b>Project Sponsor: Rick Hylton</b> <b>Lead Member: Cllr R</b>		Recommendations paper for ResourceLink delivered to the Project Board. Discussion to continue following a planned trip to Shropshire Fire and Rescue Service	<b>Board</b> <b>Team</b> <b>Budget</b> <b>Risk</b> <b>Control</b>	

# Business Development Programme Status Report

APRIL 2016

<p><b>Butcher</b>  <b>Completion date: First phase</b>  <b>Gap Analysis Nov 2015 – complete</b>  <b>Planned completion TBD</b>  <b>Overall status: Green</b></p>		<p>(5<sup>th</sup> Apr) to determine how they have migrated Human Resources reports to SQL Server Reporting Services (SSRS).          Louis Rossi has joined the Business Intelligence and Performance team as the Ops Analyst. He brings with him extensive SSRS and integration services skills and will be using these to streamline Ops reporting and move Business Intelligence Reporting Tool content to a new Structured Query Language (SQL) driven interface.</p>	<p><b>Timescales</b></p>	
<p><b>Strategic Review of Training Resources</b>  <b>PM: Callum Faint</b>  <b>Project Sponsor: N Newberry/Jon Anderson</b>  <b>Lead Member: Cllr J Schumann</b>  <b>Completion Date:</b>  <b>Sutton Date: Dec 2016</b>  <b>St Neots Date: July 2017</b>  <b>Peterborough Date: Dec 2017</b>  <b>Milton Date: Sept 2016</b>  <b>On Call RTC Compounds: Sept 2016</b>  <b>Status: Amber</b></p>	<p>Road Traffic Collision compounds tender not yet distributed. Due to go onto Delta early March 16.</p> <p>Pboro – land acquisition on hold due to price and potential other developments.</p>	<p><b>Sutton</b> - Local comms completed with good feedback. Sutton planning application closed with no objections awaiting formal confirmation of planning approval.  <b>St Neots</b> – all parties met, plans to be available at next Board for approval, planning application being prepared. Subject to approval local comms plan built and ready to deploy.  <b>Milton</b> – 3 minor improvements approved and being purchased. Meeting with Anglian Water Authority to confirm larger pieces as per lease agreement.  <b>Fire Behaviour Training (FBT) -</b></p>	<p><b>Board</b></p>	
			<p><b>Team</b></p>	
			<p><b>Budget</b></p>	
			<p><b>Risk</b></p>	<p>Planning permission (changed to red due to lessons from Yaxley!)</p>
			<p><b>Control</b></p>	

Library:CFRS

Document Name: Programme\_Board\_-\_Business\_Development\_Status\_Report. REFERENCE ONLY

Document #: 85817 Version:57

Author\_Id: JACKIE.WATSONO

## Business Development Programme Status Report

APRIL 2016

<b>Strategic Review of Training Resources cont...</b>		<b>Additional work stream to review FBT at Marshalls.</b>	<b>Timescales</b>	Exception Report to revise dates (on Agenda.)
<b>Emergency Services Mobile Communications Programme (ESMCP)</b> <b>PM: John Barlow</b> <b>Project Sponsor: Neil Newberry/Matthew Warren</b> <b>CFRS migration to</b>	Control room upgrade scheduled for 2016 but information on requirements is vague.  Network build and coverage remain a concern.	<ul style="list-style-type: none"> <li>• Successful meeting with DCLG to discuss financial implications of ESMCP.</li> <li>• CFO has signed off Programme acceptance in principle, subject to financial elements not being significantly adjusted.</li> <li>• Project activity starting to ramp</li> </ul>	<b>Board</b>	
			<b>Team</b>	
			<b>Budget</b>	
			<b>Risk</b>	
			<b>Control</b>	



# Business Development Programme Status Report

APRIL 2016

<b>Emergency Services Network (ESN) commencing Q1 2017.</b> <b>Status: In planning – Amber</b>		<p>up</p> <ul style="list-style-type: none"> <li>• Shared Project Manager for CFRS/SFRS appointed commences 11/04/16</li> <li>• Interviews for CFRS/SFRS Support/Training Post scheduled for 12/04/16</li> <li>• Ongoing conversations with Cambs Police, to discuss collaboration opportunities.</li> <li>• Agreement from DCLG to defer Public Services Network (PSN) connection until SHQ move.</li> <li>• Discussions with Frequentis regarding ICCS conversion.</li> <li>• Funding from DCLG received for IT Health Checks (Needs ringfencing until Combined Fire Control move into new SHQ)</li> </ul>	<b>Timescale</b>	
<b>On Call Review – Stage 2</b> <b>PM: Gary Mitchley</b> <b>Project Sponsor: Neil Newberry/Rick Hylton</b> <b>Lead Member: Cllr P</b>		<p>The Feasibility studies have been prioritised and the following are being worked on to present to the FA in May</p> <ol style="list-style-type: none"> <li>1. Alternative appliances - To</li> </ol>	<b>Board</b> <b>Team</b> <b>Budget</b> <b>Risk</b> <b>Control</b>	

## Business Development Programme Status Report

APRIL 2016

<b>Brown</b> <b>Completion Date: Stage 1</b> <b>Feb 16</b> <b>Stage 2: TBD</b> <b>Status: Green</b>		trial smaller appliances with crews of 2 to 4. (Recommendation to FA that this should be run as a separate project). 2. Day crewed second away appliance options. (removal, smaller appliances) 3. Co-responding. This is a separate project already initiated. 4. Remove on call second pumps. St Ives, Ramsey, Soham and March. 5. On call reserve/whole time secondary contracts.	<b>Timescales</b>	
---	--	---	-------------------	--

## Business Development Programme Status Report

APRIL 2016

Project	Issues	Successes	Project Performance	
<b>HR Database Replacement Project</b> <b>PM: Stuart Grey</b> <b>Project Sponsor: Matthew Warren</b> <b>Lead Member: TBD (if project goes ahead)</b> <b>Completion date: Dec 2016</b> <b>Status: On Hold</b>		Project currently on hold – awaiting outcome of evaluation of Application Platform Integration from Northgate (Resource/link) before proceeding any further. Update 17/02 – Currently undergoing testing by the Service Transformation Efficiency Programme team.	<b>Board</b>	To be established
			<b>Team</b>	
			<b>Budget</b>	To be established
			<b>Risk</b>	
			<b>Control</b>	
			<b>Timescales</b>	
<b>SQL Server Database Migration Project</b> <b>Project Sponsor: J Fagg</b> <b>Project Manager: D Reeson</b> <b>Lead member: Not required on this project.</b> <b>Completion Date (new server environment): April 2015</b> <b>July 2015-Sept 2015</b> <b>Stage 2 Migration work Oct 2016</b> <b>Overall status: Green</b>	Current version of Hydra not supported on SQL 2012. <ul style="list-style-type: none"> <li>Hydra being migrated to SQL server 2008R2 standard version, pending decision on possible upgrade.</li> </ul>	Migration plan for applications complete. Application Support Group liaising with suppliers to confirm costs and schedule work. The following databases have been migrated:- STEP databases from SQL Live & Test Q Coach Gazetteer SSRS Reporting database & Server	<b>Board</b>	
			<b>Team</b>	
			<b>Budget</b>	
			<b>Risk</b>	
			<b>Control</b>	

## Business Development Programme Status Report

APRIL 2016

		Community Fire Risk Management Information System Live Databases to move in next period Hydra Discovery (ICT resource pending) Multi Function Device (ICT Resource pending) Integrated Personal Development System (Oracle to SQL). Document Management System & Resource link test planned for May.	Timescales	
<b>Co-Responding</b> <b>Project Sponsor: Neil Newberry/</b> <b>Project Manager: Simon Newton</b> <b>Lead Member: TBD</b> <b>6 Month Trial to commence April 2016 Tbc</b> <b>Overall status: Green</b>		Kick off meeting completed. Team meeting held. Board meeting held Work to be undertaken on method of mobilisation & payment. Meetings scheduled with key stakeholders to progress. Scope changed to just 'heart attacks' for Go Live in April.	Board	
			Team	
			Budget	
			Risk	
			Control	
			Timescales	