

STRATEGIC FRAMEWORK

To: **General Purposes Committee**

Meeting Date: **19th September 2017**

From: **Chief Finance Officer**

Electoral division(s): **All**

Forward Plan ref: **Not applicable** *Key decision:* **No**

Purpose: **The Council's Strategic Framework describes how our key strategies fit together to ensure that our plans are driven by a shared vision for the county and focused on achieving a number of outcomes for the people of Cambridgeshire.**

Recommendation: **General Purposes Committee is asked to review and recommend the Strategic Framework to Council as part of the 18/19 Business Plan.**

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1. BACKGROUND

- 1.1 The Strategic Framework forms part of the Council's annual Business Plan and describes our strategic approach and key priorities.

2. OVERVIEW

- 2.1 The framework comprises the following elements:

- A strategic **vision**, describing the Council's long term vision for Cambridgeshire, shaped with partners and the public.
- The Council's **outcomes framework**, which will be used to hold us to account for improvement across Cambridgeshire.
- A set of strategies, partnership agreements and action plans which describe **multi agency approaches** to deliver improved outcomes across Cambridgeshire.
- The Council's **Business Plan**, which describes how we will commission services to deliver these outcomes within the resources we have.
- A suite of **key strategies** which build on the business plan, describing a detailed corporate approach which drives management of core activities such as finances, workforce, digital services, and assets.
- **Service plans**, which describe how each of our directorates work to deliver our business plan objectives, including priorities for delivery as well as transformation and service improvement initiatives.
- The Council's **transformation programme** which brings together our ambitious programme of change to ensure that we have the resources and capacity to deliver at pace.

Appendix 1: *Draft Strategic Framework* describes how these elements drive our plans.

3. ALIGNMENT WITH CORPORATE PRIORITIES

As the framework describes our corporate priorities and how we align our planning and activity to support these priorities there will be impact across all three priorities:

- Developing the local economy for the benefit of all
- Helping people live healthy and independent lives
- Supporting and protecting vulnerable people

4. SIGNIFICANT IMPLICATIONS

How the Council's strategy is developed and implemented has implications for all areas of the Council's business as outlined in the "Delivering Outcomes" section of the Strategic Framework.

4.1 Resource Implications

The Business Plan for 2018/19, which forms part of the Strategic Framework, describes how we will commission services within the resources we have.

4.2 Procurement/Contractual/Council Contract Procedure Rules Implications

There are no significant implications within this category.

4.3 Statutory, Legal and Risk Implications

There are no significant implications within this category.

4.4 Equality and Diversity Implications

Equality and Diversity are at the heart of our Outcomes Framework which drives our Strategic Approach.

4.5 Engagement and Communications Implications

Our Strategic Framework is supported by the County Council's Consultation Strategy.

4.6 Localism and Local Member Involvement

Members have been closely involved in design of the Council's Outcomes Framework, Business Plan and Strategic Approach.

4.7 Public Health Implications

The wellbeing of Cambridgeshire's citizens is influenced by a number of closely connected drivers, including economic, social and personal factors which are embedded in the Council's Outcomes Framework and drive our Strategic Approach.

Implications	Officer Clearance
Have the resource implications been cleared by Finance?	Yes Name of Financial Officer: Tom Kelly
Have the procurement/contractual/ Council Contract Procedure Rules implications been cleared by the LGSS Head of Procurement?	Yes Name of Officer: Paul White
Has the impact on statutory, legal and risk implications been cleared by LGSS Law?	Yes Name of Legal Officer: Fiona McMillan
Have the equality and diversity implications been cleared by your Service Contact?	Yes Name of Officer: Amanda Askham
Have any engagement and communication implications been cleared by Communications?	Yes Name of Officer: Christine Birchall
Have any localism and Local Member involvement issues been cleared by your Service Contact?	Yes Name of Officer: Amanda Askham
Have any Public Health implications been cleared by Public Health	Yes Name of Officer: Liz Robin

Source Documents	Location
Draft Strategic Framework 2018-19	Octagon Second Floor Shire Hall, Cambridge Cambridge
Council Business Plan 2018-22	https://www.cambridgeshire.gov.uk/council/finance-and-budget/business-plans/
Key Council Strategies	https://www.cambridgeshire.gov.uk/residents/
County Council Consultation Strategy	Communications Office, Shire Hall, Cambridge