CAMBRIDGESHIRE PENSION FUND



Pension Fund Committee

Date: 18 October 2018

Report by: Head of Pensions

Subject:	Administration Performance Report					
Purpose of the	To present the Administration Performance Report to the Pension					
Report	Fund Committee					
Becommondations	The Pension Fund Committee are asked to note the					
Recommendations	Administration Performance Report					
Enquiries to:	Michelle Oakensen – LGSS Pensions Governance Officer					
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1. Background

1.1 One of the core functions of the Pension Fund Committee is to ensure the effective and efficient governance and administration of the scheme. This report demonstrates a number of key areas of administration performance for consideration by the Pension Fund Committee.

2. Administration Reporting

2.1 Variances against the forecast of investments and administration expenses

2.1.1 The tables in **appendix 1** provide an update of the Fund account, investment and administration income and expenditure against the cash flow projection outlined in the Annual Business Plan as agreed by the Pensions Committee in March 2018.

2.2 Key Performance Indicators – LGSS Pensions

- 2.2.1 The Pension Committee has previously agreed a set of key performance indicators (KPIs) to assess the performance of LGSS Pensions.
- 2.2.2 For the period 1 May to 31 August 2018 the Fund has met all targets. The detail surrounding the performance of the service can be found in **appendix 1**.

2.3 Receipt of Employee and Employer Contributions

2.3.1 Employers in the Fund have a statutory obligation to arrange for the correct deduction of employee and employer contributions and to ensure payment reaches the Pension Fund by the 19th of the month following the month of deduction. Providing an associated monthly statement/schedule in a format acceptable to the Administering Authority.

- 2.3.2 The table in **appendix 1** shows the percentage of employers in the Cambridgeshire Pension Fund who paid their employee and employer contributions and/or submitted their schedules on time or late for the period 1 August 2017 to 31 July 2018.
- 2.3.3 Details of late paying employers for March, April, May, June and July can be found in **appendix 2** (private) of the report.

3. Relevant Pension Fund Objective

Have robust governance arrangements in place, to facilitate informed decision making, supported by appropriate advice, policies and strategies, whilst ensuring compliance with appropriate legislation and statutory guidance. *Objective 1*

Manage the Fund in a fair and equitable manner, having regard to what is in the best interest of the Fund's stakeholders, particularly the scheme members and employers. *Objective 2* Ensure the relevant stakeholders responsible for managing, governing and administering the

Fund, understand their roles and responsibilities and have the appropriate skills and knowledge to ensure those attributes are maintained in a changing environment. *Objective* 3

Continually monitor and measure clearly articulated objectives through business planning Objective 4

Continually monitor and manage risk, ensuring the relevant stakeholders are able to mitigate risk where appropriate. *Objective 5*

Put in place performance standards for the Fund and its employers and ensure these are monitored and developed as necessary. *Objective 8*

Administer the Fund in a professional and efficient manner, utilising technological solutions and collaboration. *Objective 10*

4. Finance & Resources Implications

4.1 The are no financial and resource implications associated with this report.

5. Risk Management

- 5.1 The Fund's Administration Strategy sets out the performance standards of both the scheme employer and the administering authority (LGSS Pensions). The Pension Committee and Local Pension Board are expected to monitor performance standards through information contained within the Administration Report which is presented at each meeting.
- 5.2 The risks associated with either scheme employer or the administering authority failing to meet those performance standards have been captured in the Fund's risk register as detailed below.

Risk register	Risk mitigated	Residual risk
Governance (risk 1)	Failure to administer the scheme in line with regulations and policies.	Green
Governance (risk 13)	Failure to have formal monitoring of Key Performance Indicators in place leading to officers being unable to produce accurate performance management reports.	Green

Governance (risk 18)	Failure to provide adequate information to the Pension Committee/Pension Board.	Green
Investment and Funding	Contributions to the Fund are not received on the correct date and for the correct amount.	Amber
(risk 19)		
Administration and Communication (risk 45)	Effective performance management is not in place for the administration of the Fund.	Green

6. Communication Implications

Direct	The Fund publishes performance against the key performance
Communications	indicators in the regular reports to the Pension Committee and
	Pension Fund Board and in the Fund's Annual Report.

7. Legal Implications

7.1 Not applicable

8. Consultation with Key Advisers

8.1 Consultation with the Fund's advisers was not required for this report.

9. Alternative Options Considered

9.1 Not applicable

10. Background Papers

10.1 Not applicable

11. Appendices

- 11.1 Appendix 1 LGSS Pensions Key Performance Indicators
- 11.2 Appendix 2 Late payments of employee and employer contributions (private)

Checklist of Key Approvals					
Is this decision included in the Business Plan?	No				
Will further decisions be required? If so, please outline the timetable here	Νο				
Is this report proposing an amendment to the budget and/or policy framework?	No				
Has this report been cleared by Section 151 Officer?	Sarah Heywood – sent 28 September 2018				
Has this report been cleared by Head of Pensions?	Mark Whitby – 25 September 2018				
Has the Chairman of the Pension Committee been consulted?	Councillor Rogers – 3 October 2018				
Has this report been cleared by Legal Services?	Fiona McMillan – 28 September 2018				

Appendix 1 – LGSS Pensions Service Administration Report

Variances against the forecast of investments and administration expenses

	2010 10	2018-19	Verience	Commonto
Fund Account	2018-19 Estimate	Forecast	Variance	Comments
	£000	£000	£000	
Contributions	-129,000	-129,000	2000	
Contributions	-123,000	-123,000		
Transfers in from other pension funds:	-4,907	-4,907	-	
Total income	-133,907	-133,907	-	
Benefits payable	101,000	101,000	-	
Payments to and on account of leavers	7,246	7,246	-	
Total Payments	108,246	108.246	-	
Management Expenses	8,494	8,494	-	
Total income less	-17,167	-17,167	-	
expenditure				
Investment income	-30,000	-30,000	-	
Taxes on income (Profit) and losses on disposal of investments and	-77,000	-77,000	-	
changes in the market value of investments				
Net return on investments	-107,000	-107,000	-	
Net (increase)/decrease in the net assets available for benefits during the year	-124,167	-124,167	-	

Contributions and benefits are based upon underlying trends in membership and contribution rates, pensions in payment and expected increases. Transfers in and out have been based upon the average of individual transfers in and out of the scheme over the period 2015/16 to 2017/18.

Administration Expenses Analysis	2018-19 Estimate	2018-19 Forecast	Variance	Comments
	£000	£000	£000	
Staff Related	1,436	1,392	(44)	Expected underspend due to vacant posts
Altair System	287	287	-	
GMP/Payroll Reconciliation Project*	60	60	-	
CRM and new website	25	25	-	
Communications	23	23	-	
Other Non-Pay and Income	212	212	-	
County Council Overhead Recovery	615	615	-	
Total Administration Expenses	2,658	2,614	(44)	

*The GMP and Payroll reconciliation costs are intended to be a one-off expenditure in order to meet the requirements of HMRC as a result of the introduction of the new state pension and cessation of contracting-out in defined benefit schemes. External expertise is required to complete this project in the most effective manner. This project will continue into 2018/19 and the unused budget from 2017/18 has been carried forward to meet this.

Management Expenses	2018-19 Estimate	2018-19 Forecast	Variance	Comments
	£000	£000	£000	
Total Administration Expenses	2,658	2,614	-	
Total Governance Expenses	449	449	-	
Total Investment Expenses	5,387	5,387	-	
Total Management Expenses	8,494	8,450	(44)	

Investment expenses are mainly driven by fees paid to managers and are based upon the current year uplifted by 3% per annum. Governance and investment expenses are expected to remain at levels similar to the current year, increasing in line with inflation. Within the governance expenses for 2018/19 is £100,000 in respect of ACCESS related costs (2017/18 £100,000).

Key Performance Indicators – LGSS Pensions Service May, June, July and August 2018

Function/Task	Indicator	Target	Comple	eted	Within Target	Over Target	% Within Target	RAG	Comments
Payment of retirement	Payment of lump sum within 5 working days of payable date or date of receiving all necessary information if later. First pension	95%	May:	36	35	1	97%	Green	SLA target met
benefits from active employment			June:	34	33	1	97%	Green	SLA target met
	paid in the month of leaving or in month of		July:	38	38	0	100%	Green	SLA target met
	receiving all necessary information if later.		August:	39	37	2	95%	Green	SLA target met
Award dependant	Issue award within 5 working days of	95%	May:	26	26	0	100%	Green	SLA target met
benefits – Statutory	receiving all necessary information.		June:	30	30	0	100%	Green	SLA target met
			July:	13	13	0	100%	Green	SLA target met
			August:	26	26	0	100%	Green	SLA target met
Provide a maximum of	Estimate in agreed format provided within 10 working days from receipt of all information.	90%	May:	93	92	1	99%	Green	SLA target met
one estimate of benefits to employees per year			June:	105	103	2	98%	Green	SLA target met
on request – Statutory			July:	93	92	1	99%	Green	SLA target met
			August:	94	93	1	99%	Green	SLA target met
Provide transfer-in	Letter issued within 10 working days of	95%	May:	9	9	0	100%	Green	SLA target met
quote to scheme member – Statutory	receipt of all appropriate information.		June:	16	15	1	94%	Amber	*
member – Statutory			July:	16	16	0	100%	Green	SLA target met
			August:	35	35	0	100%	Green	SLA target met
Payment of transfer out	Process transfer out payment – letter issued	90%	May:	8	8	0	100%	Green	SLA target met
- Statutory	within 10 working days of receipt of all information needed to calculate transfer out payment.		June:	4	4	0	100%	Green	SLA target met
			July:	13	13	0	100%	Green	SLA target met
			August:	13	13	0	100%	Green	SLA target met

*Below SLA target, but all within statutory target of 2 months of request. This was as a result of a training issue and low volume.

Green: Equal to or above SLA target.

Amber:If there is a statutory target - below SLA target, but all within statutory target.If there is no statutory target - below SLA target, but number completed within target is within 10% of the SLA target.

Red: If there is a statutory target - below SLA target and not within statutory target. If there is no statutory target - below SLA target and number completed within target is not within 10% of the SLA target.

Receipt of Employee and Employer Contributions

	%	%	%	%
Month/Year	of Employers Paid on	of Employers Paid Late	of Employers that	of Employers that
	Time		Submitted Schedule on	Submitted Schedule
			Time	Late
August 2017	97.6	2.4	97.3	2.7
September 2017	98.0	2.0	97.7	2.3
October 2017	97.2	2.8	95.8	4.2
November 2017	98.8	1.2	98.4	1.6
December 2017	99.1	0.9	99.1	0.9
January 2018	98.6	1.4	98.6	1.4
February 2018	99.3	0.7	99.3	0.7
March 2018	99.3	0.7	98.6	1.4
April 2018	97.8	2.2	95.0	5.0
May 2018	96.7	3.3	96.9	3.1
June 2018	99.8	0.2	98.7	1.3
July 2018	99.6	0.4	98.7	1.3
Average for period	98.5	1.5	97.8	2.2