#### **Commercial and Investment**

#### Finance and Performance Report - September 2018

#### 1. **SUMMARY**

#### 1.1 Finance

Previous Status	Category	Target	Current Status	Section Ref.
Red	Income and Expenditure	Balanced year end position	Red	2.1 – 2.4
Green	Capital Programme	Remain within overall resources	Green	3.2

#### 2. <u>INCOME AND EXPENDITURE</u>

#### 2.1 Overall Position

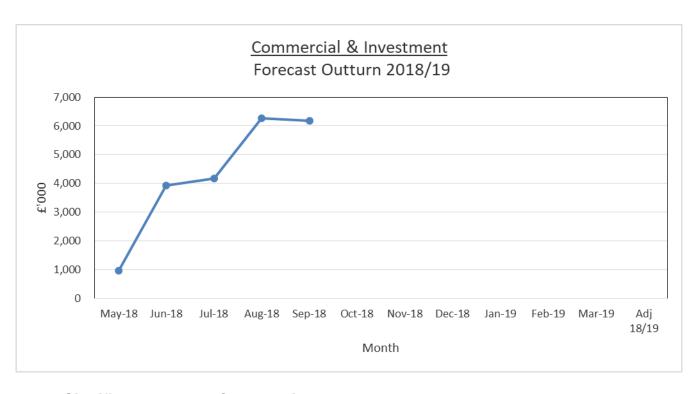
To ensure financial information is presented in a consistent way to all Committees a standardised format has now been applied to the summary tables and service level budgetary control reports included in each F&PR. The same format is also applied to the Integrated Resources and Performance Report (IRPR) presented to General Purposes Committee (GPC). The data shown provides the key information required to assess the financial position of the service and provide comparison to the previous month.

Outturn Variance (Aug) £000	Directorate	Budget £000	Actual £000	Outturn Variance (Sept) £000	Outturn Variance (Sep) %
4,700	Commercial Activity	-9,446	348	4,700	49.8%
-36	Property Services	6,037	2,595	-109	-1.8%
-54	Strategic Assets	-4,098	-857	-22	0.5%
1,653	Traded Services to Schools and Parents	-1,200	651	1,607	133.9%
6,264	Total	-8,707	2,738	6,177	70.9%

Commercial and Investment (C&I) has a negative budget as it has an income target for 2019-20 of -£8,707k. As such, the outturn variance of £6,177k means that C&I is expecting to achieve a net income position of -£2,530k by year-end.

The service level budgetary control report for Commercial and Investment for September 2018 can be found in C&I Annex 1.

Further analysis of the results can be found in C&I Annex 2.



#### 2.2 Significant Issues – Commercial and Investment

At the end of September 2018, Commercial and Investment is forecasting an underachievement of income of £6.2m in 2018/19. This represents a decrease of £87k from the previous forecast, due to underspends in County Offices and the underachievement of income in Traded Services to Schools and Parents being less than expected.

There are no new significant variances to report this month.

## 2.3 Additional Income and Grant Budgeted this Period (De minimis reporting limit = £30,000)

No new items were recorded during September 2018.

A full list of additional grant income for Commercial and Investment can be found in C&I annex 3.

## 2.4 Virements and Transfers to / from Reserves (including Operational Savings Reserve)

(De minimis reporting limit = £30,000)

The following virements have been made this month to reflect changes in responsibilities.

	£000	Notes
Non material virements (+/- £30k)	0	

A full list of virements made in the year to date for Commercial and Investments can be found in C&I annex 4.

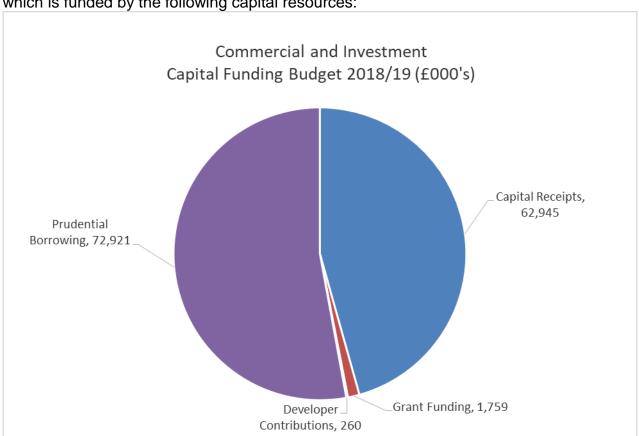
#### 3. BALANCE SHEET

#### 3.1 Reserves

The Commercial and Investment reserves contain various earmarked reserves and funds held for specific purposes, and capital reserves. The schedule of these reserves can be found in C&I annex 5.

#### 3.2 Capital Expenditure and Funding

Commercial and Investment Committee has a capital budget of £138m in 2018/19, which is funded by the following capital resources:



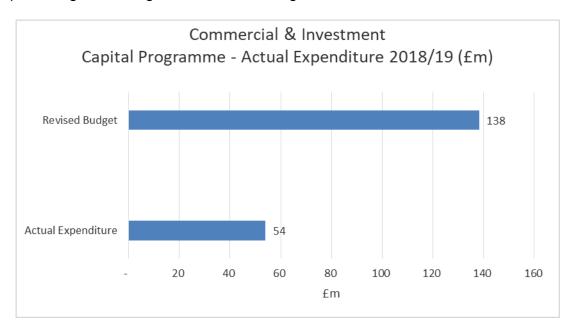
#### 3.3 Variations Budget

A summary of the use of capital programme variations budget is shown below. As forecast underspends are reported, these are offset with a forecast outturn for the variation budget, leading to a balanced outturn overall up to the point when slippage exceeds this budget.

Service	Capital Programme Variations Budget £000	Forecast Variance - Outturn (September)	Capital Programme Variations Budget Used	Capital Programme Variations Budget Used	Revised Forecast Variance - Outturn (September)
C&I	-33,805	-41,099	-33,805	100%	-7,294

#### 3.4 Expenditure

Commercial and Investment Committee has expenditure of £54m to date on the Capital Programme, against a revised budget of £138m:



An in-year variance of £41.1m is predicted, which exceeds the Capital Programme Variations budget of £33.8m. Therefore there is a forecast underspend of £7.3m on the capital programme for 2018/19. Total scheme variances of £147k underspent are expected over the lifetime of the schemes.

An underspend of £1.8m is forecast on East Barnwell Community Hub in 2018/19. Options for the use of this site are being assessed, and an application for planning permission is currently being made, and as a result the majority of the expenditure on this project is expected to take place in future years.

An underspend of £3.3m is forecast on St Ives Smart Energy Grid in 2018/19. Construction is expected to start at the end of this financial year, so the majority of the expenditure on this project will take place in future years.

#### **3.5** Funding

Commercial and Investment Committee has capital funding of £138m in 2018/19.

A separate report on the Cambs 2020 Programme is being taken to C&I Committee in November. As part of that report, it is recommended that C&I Committee requests General Purposes Committee to approve additional funding of £1.7m for Shire Hall Relocation, and a rephasing of that budget to move £2.5m budget from 2019/10 into 2018/19. This is to be funded from prudential borrowing, and will therefore increase the prudential borrowing requirement in 2018/19 by £2.5m. The remaining changes to this budget, including the recommendation to increase the overall budget, will be dealt with as part of the business planning process.

Outline Business Cases for Closed Landfill Energy Projects in Stanground and Woodston were approved by C&I Committee in September 2018, including support for £150k to develop the proposals. Of this, £105k will be spent in 2018/19. Additional budget for future years is being dealt with as part of the business planning process. This will be funded from prudential borrowing.

As reported above, East Barnwell Community Hub is forecasting an underspend of £1.8m in 2018/19. This will rephase anticipated developer contributions of £260k and prudential borrowing of £1.6m from 2018/19 to 2019/20, thereby reducing the in-year prudential borrowing requirement.

As reported above, St Ives Smart Energy Grid is forecasting an underspend of £3.3m in 2018/19. This will rephase grant funding of £1.8m and prudential borrowing of £1.5m from 2018/19 to 2019/20, thereby reducing the in-year prudential borrowing requirement.

A detailed explanation of the position for Commercial and Investment Committee can be found in C&I annex 6.

#### 4. PERFORMANCE

4.1 Performance data for Commercial and Investment Committee is not currently available as performance indicators have not yet been set for the committee; work to review all indicators is still ongoing. As the committee starts to undertake commercial investment, relevant indicators will be developed in conjunction with the committee and subsequently exceptions will be reported against these.

## **C&I ANNEX 1 – Commercial and Investment Budgetary Control Report**

The variances to the end of September 2018 for Commercial and Investment are as follows:

Forecast Outturn Variance (Aug)		Budget 2018/19	Actual Sep 2018	Foreca Outtu Varian (Sep	rn ce
£000's		£000's	£000's	£000's	%
	Commercial Activity				
3,150	Commercial Investments	-5,100	425	3,150	62%
1,550	Housing Investment (This Land Company)	-4,346	-77	1,550	36%
4,700	Commercial Activity Total	-9,446	348	4,700	50%
	Property Services				
0	Building Maintenance	1,093	687	0	0%
-24	County Offices	4,096	1,520	-98	-2%
0	Property Services	645	340	0	0%
-12	Property Compliance	203	48	-11	-5%
-36	Property Services Total	6,037	2,595	-109	-2%
0	Strategic Assets County Farms	-4,905	-510	32	1%
-54	Strategic Assets	807	-347	-54	-7%
-54	Strategic Assets Total	-4,098	-857	-22	1%
	Traded Services to Schools and Parents				
250	Traded Services to Schools and Parents	-408	51	250	61%
0	ICT Service (Education)	-200	-883	0	0%
0	Professional Development Centres	-71	-62	0	0%
0	Cambridgeshire Music	5	723	0	0%
137	Outdoor Education (includes Grafham Water)	-77	360	147	191%
1,266	Cambridgeshire Catering & Cleaning Services	-449	463	1,210	270%
1,653	Traded Services Total	-1,200	651	1,607	134%
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6,264	Total	-8,707	2,738	6,177	71%

#### **C&I ANNEX 2 – Commentary on Forecast Outturn Position**

Number of budgets measured at service level that have an adverse/positive variance greater than 2% of annual budget or £100,000, whichever is greater.

Service	Current Budget	Forecast Outturn Actual	Out	cast turn ance
	£000	£000	£000	%
Commercial Investments	-5,100	-1,950	3,150	62%

Commercial Investments is forecasting an underachievement of income of £3.2m at year end. Although there has now been a commercial acquisition of £38m the expected income in the remainder of the year has been recalculated. The Council considers investment opportunities as they arise and has not been successful on all occasions; investments are made when the yield is in line with the Council's acquisitions strategy. In due course it is anticipated that this budget will deliver to target once sufficient financially appealing opportunities have been secured.

Housing Investment (This Land Company)	-4,346	-2,796	1,550	36%
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An underachievement of income of £1.6m is reported on Housing budgets, due to the assessed value of properties at the point of transfer to This Land, which reflects progress through the planning system (and therefore market value) to date. Expectations of interest receivable continue to be remodelled and reprofiled based on loans advanced. Loan values are constrained by the value of property at disposal (dependent on planning) alongside ensuring the Council has sufficient collateral as lender.

County Offices	4,096	3,998	-98	-2%
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County Offices budgets are forecast to underspend by £98k at year-end 2018/19. This is mainly due to the following favourable variances which were first reported during the last financial year:

- £180k surplus following a reassessment of historic business rates liabilities for children's centres.
- £350k saving due to the reduction in rates liability for Shire Hall, £114k of which has been applied to meet the £200k savings target set for Property Services in Business Planning.
- £65k saving due to The Meadows, St Ives having been vacated; this is based on the annual budget of £115k less £10k running costs and an estimate of £40k for dilapidations.

However, these are partly off-set against the following overspends:

- There is a predicted £32k shortfall in 2018/19 against the planned savings from the Children's Centre Review, due to delays in vacating the premises; it is anticipated that this shortfall will be mitigated by staff vacancies within P&C Committee.
- £150k pressure due to new security systems required in County Offices.

Service	Current Budget	Forecast Outturn Actual	Out	ecast turn ance
	£000	£000	£000	%
Traded Services to Schools and Parents	-408	-158	250	61%

A pressure of £250k is being reported against Traded Services to Schools and Parents. This is due to only half of an additional £500k income target being expected to be achieved in 2018/19. Work is being undertaken to improve the position for future financial years and mitigating actions will be sought in-year to offset the under-recovery.

Outdoor Education is currently reporting a £147k overspend. This is mainly a combination of an anticipated £30k under-recovery of income at Stibbington and an ongoing structural pressure of £107k at Grafham Water.

The Grafham Water budget includes an internal loan of £95k in 2018/19 relating to building and improvement works carried out a number of years ago. Although prices have been increased for all user groups and the centre is running at high capacity, the centre is currently unable to generate sufficient income to cover the additional costs of the loan as well as a targeted £42k over-recovery.

The pressures at both centres are being addressed as part of the ongoing Outdoor Centres Outcome Focussed Review, and in-year mitigations are being sought.

Cambridgeshire Catering & Cleaning Services	-449	761	1,210	270%
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Cambridgeshire Cleaning and Catering Services is to close during 2018/19, following a decision in 2017/18 based on the long term decline in prospects for the service and an increasing cost base driven by rising salaries. As the service winds down, approximately 33% of SLAs are phased to end in August 2018, with the remainder ending in October 2018. This pressure therefore represents the non-delivery of a full-year service as well as one-off costs related to closing the service. There is potential for this figure to increase as the one-off costs of closure are further refined and temporary 'diseconomies of scale' come to fruition.

### **C&I ANNEX 3 – Grant Income Analysis**

The table below outlines the additional grant income, which was not built into base budgets.

Grant	Awarding Body	Expected Amount £000	Reported
Grants as per Business Plan		783	
One Public Estate	Cabinet Office	515	May 18
Total Grants 2018/19		1,298	

## **C&I ANNEX 4 – Virements and Budget Reconciliation**

	£000	Reported
Budget as per Business Plan	-8,188	
Transfer of Traded Services salary and recharge budgets to C&I	-74	May 18
Transfer of P&C ICT SLA budget to Director of Education from Head of Traded Services	-134	May 18
Transfer of ESPO dividend budget from LGSS Managed to C&I	-200	May 18
Transfer balance of Cleaning Contract saving from C&I to Corporate Services.	-26	May 18
Transfer Cleaning Contract saving from C&I to Corporate Services budgets.	-36	June 18
Rent income budget for Grand Arcade Shop transferred from Libraries.	-50	August 18
Current Budget 2018/19	-8,707	

#### **C&I ANNEX 5 - Reserve Schedule**

#### 1. Commercial and Investment Reserves

Fund Description	Balance at 31 March 2018	Movements in 2018/19 £'000	Balance at 30 September 2018 £'000	Forecast Balance at 31 March 2019 £'000	Notes
Equipment Reserves	2 000	~ 000	2 000	2 000	
The ICT Service (Education)	680	-626	54	0	1
subtotal	680	-626	54	0	
Other Earmarked Funds North Cambridge Academy site demolition costs	468	105	573	573	2
Cambs Music Reserve	84	0	84	84	3
subtotal	552	105	658	657	
Capital Reserves					
General Capital Receipts	0	29,925	29,925	0	4
subtotal	0	29,925	29,925	0	
TOTAL	1,232	29,404	30,636	657	

#### **Notes**

- 1 ICT Equipment Reserve will to be used to replace critical equipment in 2018-19
- 2 Rental income from Bellerbys buildings on the North Cambridge Academy site is being held to offset demolition costs when the lease expires in 2021.
- Annual reserve agreed by GPC to develop and support the Cambridgeshire Music CREATE program which will look to create new purpose-built accommodation.
- 4 Capital Receipts received during 2018/19 will be used to fund the capital programme at year-end.

## **C&I ANNEX 6 – Capital Expenditure**

## 1. Capital Expenditure Summary 2018/19

	Commercial & Investmen	nt Capital P	rogramme	2018/19		TOTAL S	SCHEME
Original 2018/19 Budget as per BP		Revised Budget for 2018/19	Actual Spend 2018/19	Forecast Spend - Outturn	Outturn Variance 2018/19	Total Scheme Revised Budget	Total Scheme Forecast Variance
£000	Scheme	£000	£000	£000	£000	£000	£000
76,000	Commercial Activity Commercial Investments	76,000	39,463	40,000	(36,000)	100,000	-
43,086	Housing Schemes	85,259	14,070	85,259	-	148,172	-
119,086		161,259	53,533	125,259	(36,000)	248,172	-
	Property Services						
-	Office Portfolio Rationalisation	184	119	184	-	345	-
600	Building Maintenance	1,471	105	1,471	-	6,290	-
550	Shire Hall Campus	100	10	100	-	4,791	-
1,150		1,755	234	1,755	-	11,426	-
400	Strategic Assets	100		400			
100	Local Plans Representations	100	-	100	-	618	-
300	County Farms Investment	362	189	362	-	4,820	-
-	Renewable Energy Soham	117	-	117	-	9,994	(87)
100	MAC Joint Highways Project	100	-	100	-	5,198	-
1,919	Community Hubs - East Barnwell	1,919	-	100	(1,819)	1,950	-
-	Shire Hall Relocation	2,506	5	2,506	-	18,326	-
3,330	St Ives Smart Energy Grid	3,330	-	50	(3,280)	3,645	(60)
-	Babraham Smart Energy Grid	54	-	54	-	11,393	-
-	Trumpington Smart Energy Grid	30	-	30	-	6,970	-
-	Stanground Closed Landfill Energy Project	62	-	62	-	62	-
-	Woodston Closed Landfill Energy Project	43	-	43	-	43	-
-	Other Committed Projects	-	-	-	-	-	-
5,749		8,623	194	3,594	(5,099)	61,299	(147)
53	Capitalisation of Interest Budget	53	(0)	53	-	-	-
(2,764)	Capital Programme Variations Budget	(33,805)	-	-	33,805	(36,971)	-
123,274	TOTAL	137,885	53,961	130,601	(7,294)	283,926	(147)

## 2. Reported Amendments – Capital Expenditure Budgets 2018/19

Capital Scheme	Original Budget 2018/19 £000	Revised Budget 2018/19 £000
Housing	43,086	85,259
This reflects approval in July C&I of both the roll for 2017/18 into 2018/19 and then subsequently in Aufuture years, to reflect the timing of investment.		•
Office Rationalisation	-	184
Carry forward of £184k funding from 2017/18 into office rationalisation, moves and co-location project Hall, Hereward Hall, Buttsgrove, Scott House/Star	cts - including Saw	try, Hill Rise, Shire
Shire Hall Building Maintenance	550	100
	COI C : 11 · · ·	
addition to the carry forward of funds, the Septeml virement of £711k from Shire Hall Building Mainte Building Maintenance budget, comprising the £26 the 2018/19 budget.	nance budget to the	e Countywide
virement of £711k from Shire Hall Building Mainte Building Maintenance budget, comprising the £26	nance budget to the	e Countywide
virement of £711k from Shire Hall Building Mainte Building Maintenance budget, comprising the £26 the 2018/19 budget.	600  2017/18 into 2018/1 ises to compliance ember C&I Committed flects where work is	1,471 9, funding a standards that will ee also approved to the s required as an
virement of £711k from Shire Hall Building Mainte Building Maintenance budget, comprising the £26 the 2018/19 budget.  Building Maintenance  The budget comprises £160k carry forward from 2 schedule of works to maintain County Office prem not interrupt delivery of Council services.  In addition to the carry forward of funds, the Septe a virement of £711k from the Shire Hall Building Maintenance budget. This re	600  2017/18 into 2018/1 ises to compliance ember C&I Committed flects where work is	1,471 9, funding a standards that will ee also approved to the s required as an
virement of £711k from Shire Hall Building Mainte Building Maintenance budget, comprising the £26 the 2018/19 budget.  Building Maintenance  The budget comprises £160k carry forward from 2 schedule of works to maintain County Office prem not interrupt delivery of Council services.  In addition to the carry forward of funds, the Septe a virement of £711k from the Shire Hall Building M Countywide Building Maintenance budget. This re outcome of the conditions surveys undertaken acre	600 2017/18 into 2018/1 ises to compliance budger flects where work is coss the whole prop	1,471  9, funding a standards that will ee also approved to the s required as an erty portfolio.

### Original **Revised Budget Capital Scheme Budget 2018/19** 2018/19 £000 £000 The budget comprises the carry forward of £117k funding from 2017/18 into 2018/19 to fund the retention costs for the Solar Park, which are now due to be paid in 2018/19. **Shire Hall Relocation** 2,506 A report on the Cambs 2020 Programme is being taken to C&I Committee in November. As part of that report, it is recommended that C&I Committee requests General Purposes Committee to approve the rephasing of the Shire Hall Relocation budget to move £2.5m budget from 2019/10 into 2018/19. This is to be funded from prudential borrowing, and will therefore increase the prudential borrowing requirement in 2018/19 by £2.5m. **Babraham Smart Energy Grid** 54 Outline Business Cases for Smart Energy Grids for Trumpington and Babraham Park and Ride sites were approved by Commercial and Investment Committee in May, including support for £150k to develop the proposals. Now the proposals have been developed further, C&I Committee approved additional capital expenditure of £54k in 2018/19, funded by prudential borrowing (the remainder of the budget for 2019/20 onwards will be approved as part of the business planning process). Trumpington Smart Energy Grid 30 Outline Business Cases for Smart Energy Grids for Trumpington and Babraham Park and Ride sites were approved by Commercial and Investment Committee in May. including support for £150k to develop the proposals. Now the proposals have been developed further, C&I Committee approved additional capital expenditure of £30k in 2018/19, funded by prudential borrowing (the remainder of the budget for 2019/20 onwards will be approved as part of the business planning process). Stanground Closed Landfill Energy Project 62 Outline Business Cases for Closed Landfill Energy Projects in Stanground and Woodston were approved by C&I Committee in September 2018, including support for £150k to develop the proposals. Of this, £62k will be spent on the Stanground project in 2018/19 (the remainder of the budget for 2019/20 onwards will be approved as part of the business planning process). **Woodston Closed Landfill Energy Project** 43

Outline Business Cases for Closed Landfill Energy Projects in Stanground and Woodston were approved by C&I Committee in September 2018, including support for £150k to develop the proposals. Of this, £43k will be spent on the Woodston project in

Capital Scheme	Original Budget 2018/19 £000	Revised Budget 2018/19 £000
2018/19 (the remainder of the budget for 2019/20	onwards will be ap	proved as part of

the business planning process).

Capital Programme Variations Budget	-2,764	-33,805
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In June Capital Programme Variations budgets were recalculated following the rephasing exercise to take account of budgets carried forward from 2017/18. The C&I Capital Programme Variations budget was adjusted by £-14m to £-16.7m. This has reduced the prudential borrowing requirement by £14m.

The C&I capital programme variations budget for 2018/19 has not previously included the Housing Schemes, but in light of the above change in funding profile the C&I capital variations budget has now been revised to include this, resulting in a -£17.2m budget change. The revised C&I capital variations budget has also now been split between prudential borrowing and capital receipts in proportion to the associated funding sources of the C&I schemes.

#### 3. Reported Amendments - Total Scheme Expenditure Budgets

Capital Scheme	Total Scheme Original Budget £000	Total Scheme Revised Budget £000
Babraham Smart Energy Grid	-	54

Outline Business Cases for Smart Energy Grids for Trumpington and Babraham Park and Ride sites were approved by Commercial and Investment Committee in May, including support for £150k to develop the proposals. Now the proposals have been developed further, C&I Committee approved additional capital expenditure of £54k in 2018/19, funded by prudential borrowing (the remainder of the budget for 2019/20 onwards will be approved as part of the business planning process).

Trumpington Smart Energy Grid	-	30
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Outline Business Cases for Smart Energy Grids for Trumpington and Babraham Park and Ride sites were approved by Commercial and Investment Committee in May, including support for £150k to develop the proposals. Now the proposals have been developed further, C&I Committee approved additional capital expenditure of £30k in 2018/19, funded by prudential borrowing (the remainder of the budget for 2019/20 onwards will be approved as part of the business planning process).

Stanground Closed Landfill Energy Project	-	62
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# Capital Scheme Capita

Outline Business Cases for Closed Landfill Energy Projects in Stanground and Woodston were approved by C&I Committee in September 2018, including support for £150k to develop the proposals. Of this, £62k will be spent on the Stanground project in 2018/19 (the remainder of the budget for 2019/20 onwards will be approved as part of the business planning process).

Woodston Closed Landfill Energy Project	-	43
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Outline Business Cases for Closed Landfill Energy Projects in Stanground and Woodston were approved by C&I Committee in September 2018, including support for £150k to develop the proposals. Of this, £43k will be spent on the Woodston project in 2018/19 (the remainder of the budget for 2019/20 onwards will be approved as part of the business planning process).

#### 4. Reported Exceptions – Capital Expenditure 2018/19

Capital Scheme	Current	Forecast	Forecast
	Budget	Outturn	Outturn
	2018/19	Actual	Variance
	£000	£000	£000
Commercial Investments	76,000	40,000	-36,000

An underspend of £36m is forecast on Commercial Investments in 2018/19. The Council considers investment opportunities as they arise and has not been successful on all occasions; investments are made when the yield is in line with the Council's acquisitions strategy. The commercial acquisitions strategy is under review, taking account of latest government guidance. It is advantageous to the Council to coincide commercial investments with capital receipts, which are predominantly related to land values for sites transferred to This Land.

Community Hubs – East Barnwell	1,919	100	-1,819
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An underspend of £1.8m is forecast on East Barnwell Community Hub in 2018/19. Options for the use of this site are being assessed, and an application for planning permission is currently being made, and as a result the majority of the expenditure on this project is expected to take place in future years.

St Ives Smart Energy Grid	3,330	50	-3,280

	Current	Forecast	Forecast
Canital Sahama	Budget	Outturn	Outturn
Capital Scheme	2018/19	Actual	Variance
	£000	£000	£000

An underspend of £3.3m is forecast on St Ives Smart Energy Grid in 2018/19. Construction is expected to start at the end of this financial year, so the majority of the expenditure on this project will take place in future years.

#### **C&I ANNEX 7 – Capital Funding**

#### 1. Capital Funding Summary 2018/19

	Commercial and Investment Capital Programme 2018/19			
Original 2018/19 Funding Allocation as per BP	Course of Francisco	Revised Funding for 2018/19	Forecast Spend	Forecast Variance
£000	Source of Funding	£000	£000	£000
78,833 1,759	Capital Receipts Grant Funding	62,945 1,759	42,833	(20,112) (1,759)
260	Developer Contributions	260	-	(260)
42,422	Prudential Borrowing	72,921	87,758	14,837
123,274	TOTAL	137,885	130,591	(7,294)

#### 2. Reported Amendments - Capital Funding Budgets 2018/19

Capital Scheme	Original Budget 2018/19 £000	Revised Budget 2018/19 £000
Housing – Prudential Borrowing	43,086	85,259

As reported above, this reflects the roll forward of £83m underspends from 2017/18 into 2018/19 and then subsequently -£41.1m of rephasing to future years, to reflect the timing of investment.

Office Rationalisation - Prudential Borrowing	-	184
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As reported above, carry forward of £184k funding from 2017/18 into 2018/19, for work on office rationalisation, moves and co-location projects.

Shire Hall Building Maintenance – Prudential	550	100
Borrowing	550	100

As reported above, carry forward of £261k funding from 2017/18 into 2018/19, being required to support the general building maintenance programme. In addition, a virement of £711k from the Shire Hall Building Maintenance budget to the Countywide Building Maintenance budget, comprising the £261k roll forward, plus a further 450k of the 2018/19 budget.

Capital Scheme	Original Budget 2018/19 £000	Revised Budget 2018/19 £000
Building Maintenance – Prudential Borrowing	600	1,471
As reported above, carry forward of £160k funding schedule of works to maintain County Office prem not interrupt delivery of Council services. In additional Hall Building Maintenance budget to the Countywireflects where work is required as an outcome of the across the whole property portfolio.	ises to compliance sta on, a virement of £711 de Building Maintena	andards that will k from the Shire nce budget. This
County Farms Investment – Prudential Borrowing	300	362
As reported above, carry forward of £62k funding fongoing planned works.	from 2017/18 into 201	8/19, to fund
Renewable Energy – Soham – Prudential Borrowing	-	117
As reported above, carry forward of £117k funding the retention costs for the Solar Park, which are no		
Shire Hall Relocation – Prudential Borrowing	-	2,506
As reported above, it is recommended that C&I Committee to approve the rephasing of the Shire I budget from 2019/20 into 2018/19. This is to be fu	Hall Relocation budge	t to move £2.5m
Babraham Smart Energy Grid – Prudential Borrowing	-	54
As reported above, additional capital expenditure of prudential borrowing (the remainder of the budget approved as part of the business planning process	for 2019/20 onwards	-
Trumpington Smart Energy Grid – Prudential Borrowing	-	30
As reported above, additional capital expenditure of prudential borrowing (the remainder of the budget as part of the business planning process).		•
Stanground Closed Landfill Energy Project – Prudential Borrowing	-	62

# Capital Scheme Original Budget 2018/19 £000 Revised Budget 2018/19 £000

As reported above, C&I Committee has approved additional capital expenditure of £62k in 2018/19, funded by prudential borrowing (the remainder of the budget for 2019/20 onwards will be approved as part of the business planning process).

Woodston Closed Landfill Energy Project –		
	_	43
Prudential Borrowing		1.0

As reported above, C&I Committee has approved additional capital expenditure of £43k in 2018/19, funded by prudential borrowing (the remainder of the budget for 2019/20 onwards will be approved as part of the business planning process).

Capital Programme Variations – Prudential Borrowing	-2,764	-17,917
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As reported above, the Capital Programme Variations budgets were recalculated following the rephasing exercise to take account of budgets carried forward from 2017/18. The C&I Capital Programme Variations budget was adjusted by £-14m to £-16.7m which has reduced the prudential borrowing requirement by £14m.

The C&I capital programme variations budget for 2018/19 has not previously included the Housing Schemes, but in light of the above change in funding profile the C&I capital variations budget has now been revised to include this, resulting in a -£17.2m budget change. The revised C&I capital variations budget has also now been split between prudential borrowing and capital receipts in proportion to the associated funding sources of the C&I schemes.

Capital Programme Variations Budget –	-	-15,888
Capital Receipts		·

As reported above, the revised C&I capital variations budget has also now been split between prudential borrowing and capital receipts in proportion to the associated funding sources of the C&I schemes.

#### 3. Reported Amendments - Total Scheme Funding Budgets

Capital Scheme	Total Scheme Original Budget £000	Total Scheme Revised Budget £000
Babraham Smart Energy Grid	-	54

Outline Business Cases for Smart Energy Grids for Trumpington and Babraham Park and Ride sites were approved by Commercial and Investment Committee in May, including support for £150k to develop the proposals. Now the proposals have been

# Capital Scheme Capita

developed further, C&I Committee approved additional capital expenditure of £54k in 2018/19, funded by prudential borrowing (the remainder of the budget for 2019/20 onwards will be approved as part of the business planning process).

## Trumpington Smart Energy Grid - 30

Outline Business Cases for Smart Energy Grids for Trumpington and Babraham Park and Ride sites were approved by Commercial and Investment Committee in May, including support for £150k to develop the proposals. Now the proposals have been developed further, C&I Committee approved additional capital expenditure of £30k in 2018/19, funded by prudential borrowing (the remainder of the budget for 2019/20 onwards will be approved as part of the business planning process).

Stanground Closed Landfill Energy Project	-	62
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Outline Business Cases for Closed Landfill Energy Projects in Stanground and Woodston were approved by C&I Committee in September 2018, including support for £150k to develop the proposals. Of this, £62k will be spent on the Stanground project in 2018/19 (the remainder of the budget for 2019/20 onwards will be approved as part of the business planning process).

Woodston Closed Landfill Energy Project	-	43
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Outline Business Cases for Closed Landfill Energy Projects in Stanground and Woodston were approved by C&I Committee in September 2018, including support for £150k to develop the proposals. Of this, £43k will be spent on the Woodston project in 2018/19 (the remainder of the budget for 2019/20 onwards will be approved as part of the business planning process).

#### 4. Reported Exceptions - Capital Funding 2018/19

Capital Scheme	Current	Forecast	Forecast
	Budget	Outturn	Outturn
	2018/19	Actual	Variance
	£000	£000	£000
Commercial Investments – Capital Receipts	76,000	40,000	-36,000

As reported above, an underspend of £36m is forecast on Commercial Investments in 2018/19. As this budget is funded by capital receipts, a -£36m variation is being reported against capital receipts.

Capital Scheme	Current Budget 2018/19 £000	Forecast Outturn Actual £000	Forecast Outturn Variance £000
Community Hubs – East Barnwell	1,919	100	-1,819

As reported above, an underspend of £1.8m is forecast on East Barnwell Community Hub in 2018/19. Of this underspend, £260k relates to developer contributions and £1,559k relates to prudential borrowing.

St Ives Smart Energy Grid	3,330	50	-3,280
1			

As reported above, an underspend of £3.3m is forecast on St Ives Smart Energy Grid in 2018/19. Of this underspend, £1,759k relates to grant funding and £1,521 relates to prudential borrowing.

Capital Programme Variations Budget -	-15,888	-	15,888
Capital Receipts	10,000		10,000

As reported above, the revised C&I capital variations budget has also now been split between prudential borrowing and capital receipts in proportion to the associated funding sources of the C&I schemes. As such, because -£15,888k of the variations budget relates to capital receipts, £15,888k of the variations budget variance is being reported against capital receipts.

Capital Programme Variations Budget – Prudential Borrowing	-17,917	-	17,917
i i adontiai Bonowing			

As reported above, the revised C&I capital variations budget has also now been split between prudential borrowing and capital receipts in proportion to the associated funding sources of the C&I schemes. As such, because -£17,917k of the variations budget relates to prudential borrowing, £17,917k of the variations budget variance is being reported against prudential borrowing.