

**CORPORATE RISK REGISTER UPDATE**

*To:* **Cabinet**

*Date:* **5 July 2011**

*From:* **Director of Finance**

*Electoral Divisions* **All**

*Forward Plan ref:* **Not applicable** Key decision **No**

*Purpose:* **For Cabinet to be updated on the status of the main risks to the achievement of Council objectives.**

*Recommendation:* **Cabinet is asked to consider the proposed updates to the Corporate Risk Register and to confirm that it is content with the risks as described, the controls which already exist to manage these risks, and any mitigating actions planned.**

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## 1. BACKGROUND

- 1.1 The Council's Corporate Risk Register is an important document, setting out the significant business risks that could impact on the Council's ability to meet objectives and statutory obligations. The Register also gives important assurance on how these risks are already managed, and, where necessary, on further action that is to be taken.
- 1.2 Appendix 1 of this report shows the Risk Register. Part 1 of the register (pages 1-8) summarises the risks; Part 2 of the register (page 9 onwards) gives greater detail on controls and actions. Appendix 2 shows the distribution of these risks against the Council's risk appetite.

## 2. MAIN ISSUES

- 2.1 Ownership of each risk is assigned to a specific Cabinet Member or Members. Risks are also assigned to members of Strategic Management Team (SMT).
- 2.2 Cabinet Members are ultimately accountable for ensuring effective arrangements are in place for the management of the risks shown on the register. Cabinet Members need to be content with the risks as described, the controls which already exist to manage these risks, and any mitigating actions planned.
- 2.3 The Corporate Risk Register relates to all Council priorities.
- 2.4 Three risks have been deleted from this quarter's version of the risk register
- Risk 6 -Transformation
  - Risk 7 - Performance
  - Risk 17 - Demographic Change

Reasons for these amendments are given in the table below.

Risk No	Risk Description	Reason for removal
6	Transformation	The actions related to the setting up of a transformation project portfolio and a robust governance framework are now complete. The portfolio is now in delivery stage, within the new governance arrangements.  A number of the controls as recorded against Risk 6 are now reflected against Risk 1, Integrated Planning Process (IPP) delivery.
7	Performance	Risk closed as all actions are complete. Performance management is a key control against Risk 1, IPP delivery.
17	Demographic change	Closed as demographic change is just one of a number of factors which will be managed through the medium term planning process

2.5 Two new strategic risk are included:

- Risk 20, 'non compliance with legislative and regulatory requirements' to reflect concerns in respect of equality issues in respect of 2011/12 budget proposals
- Risk 21, 'business disruption' to reflect the difficult environment in which the Council is currently operating

2.6 SMT agreed that Risk 16 should be widened to include the risk of an unanticipated increase in the demand for Adult Services.

2.7 The nature and scoring of the following risk has been amended

<b>Risk Number</b>	<b>Description</b>	<b>Change</b>	<b>Reason for Change</b>
10	Cambridgeshire Guided Busway  Trigger to be changed from:  'Failure by contractor to repay its risk share at the end of the contract'  To  'Settlement of the Busway dispute exceeds contingency allowances already made'	Probability 1 Impact 4	Changed score reflects expectation that a satisfactory settlement with the contractor will be achieved

2.8 Cabinet is asked to consider the proposed updates and confirm that it is content with the risks as described, the controls which exist to manage these risks and any mitigating actions planned.

### **3. SIGNIFICANT IMPLICATIONS**

#### **3.1 Resource and Performance Implications**

There are no direct financial implications attached to this report however individual risks within the register would carry a financial impact were they to occur.

#### **3.2 Statutory, Risk and Legal Implications**

The Register presents key risk management information.

### 3.3 Equality and Diversity Implications

Not directly applicable

### 3.4 Engagement and Consultation

The Corporate Risk Register has been subject to review by the Corporate Risk Group, Senior Management Team (SMT) and SMT/Cabinet.

Source Documents	Location
None	