

FINANCE AND PERFORMANCE REPORT – NOVEMBER 2018

To: **Adults Committee**

Meeting Date: **10th January 2019**

From: **Chief Finance Officer**

Executive Director: People and Communities

Electoral division(s): **All**

Forward Plan ref: **Not applicable** *Key decision:* **No**

Purpose: **To provide the Committee with the November 2018 Finance and Performance report for People And Communities Services (P&C).**

The report is presented to provide the Committee with the opportunity to comment on the financial and performance position as at the end of November 2018.

Recommendations: **The Committee is asked to review and comment on the report.**

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1.0 BACKGROUND

- 1.1 A Finance & Performance Report for People and Communities (P&C) is produced monthly and the most recent available report is presented to the Committee when it meets – the latest is provided in Appendix B.
- 1.2 The report is presented to provide the Committee with the opportunity to comment on the financial and performance position of the services for which the Committee has responsibility.
- 1.3 This report is for the whole of the P&C Service, and as such, not all of the budgets contained within it are the responsibility of this Committee. Members are requested to restrict their attention to the budget lines for which this Committee is responsible, which are detailed in Appendix A, whilst the table below provides a summary of the budget totals relating to Adults Committee:

Forecast Variance Outturn (Previous) £000	Directorate	Budget 2018/19 £000	Actual Nov 2018 £000	Forecast Outturn Variance £000
-159	Adults & Safeguarding	153,831	91,812	132
332	Adults Commissioning (including Local Assistance Scheme)	10,590	18,344	332
172	Total Expenditure	164,421	110,156	464
0	Grant Funding (including Better Care Fund, Social Care in Prisons Grant etc.)	-39,664	-27,794	0
172	Total	124,757	82,362	464

Please note: Strategic Management – Commissioning covers all of P&C and is therefore not included in the table above. The Executive Director and Central Financing budgets are now reported to CYP Committee as they contain items material to services under the oversight of that committee.

1.4 Financial Context

As previously discussed at Adults Committee the major savings agenda continues with £99.2m of savings required across the Council between 2017 and 2022. The total planned savings for P&C in the 2018/19 financial year total £21,287k.

Although significant savings are expected to be made in 2018/19 across the directorate, Adults services continue to face demand and price pressures, particularly:

- In Older People's services where lack of capacity in the domiciliary and residential care markets is driving up prices
- Through increased demand in the NHS and improved performance in reducing delays in transfers of care
- In Learning Disability services, where the needs of a relatively static number of service-users is increasing

Central government has recognised pressures in the social care system through a number of temporary ring-fenced grants given to local authorities and these are able to be used to offset

pressures, make investments into social work to bolster the social care market or reduce demand on health and social care services. Further funding has recently been announced and the Council has drawn up plans to spend this funding addressing the above pressures mainly with a focus on providing additional domiciliary care.

2.0 MAIN ISSUES IN THE NOVEMBER 2018 P&C FINANCE & PERFORMANCE REPORT

2.1 Revenue

At the end of November, People & Communities overall is forecasting an overspend of £4.4m, which is increased from a forecast £4m in October's report.

The increase in forecast is mainly within lines relating to Adults Committee, which are forecasting an overspend of £464k – this is an increase of £292k since October's report.

The causes of the forecast overspend position remain fundamentally unchanged, principally being pressures on care spend within Learning Disability and Older People's services as well as slower than anticipated delivery of certain savings programmes with an expectation that work will continue into 2019/20 and deliver over a revised timescale. Additional savings have been identified in-year as part of the 'funnel' process reported to Committee periodically in the Savings Tracker to partially mitigate these pressures.

In November:

- A further £243k of pressure is forecast in the Council's share of the Learning Disability Partnership (LDP), which is a pooled budget with the NHS. Monthly cost increases from changes to existing care packages are continuing to exceed the level expected when budgets were set. Savings delivery remains good against expectations that were revised at the start of the year, and dedicated commissioning capacity for the LDP is mitigating the impact of price increases.
- A further £544k of pressure is forecast in Older People and Physical Disability Services. The unit costs of residential and nursing care are continuing to increase, as are numbers of people in the most expensive types of care particularly nursing. This partially expected as we head into winter, but the starting point is higher than anticipated as prices have risen throughout the year to date. The key activity data for Older People in section 2.5.5 of the main report shows how unit costs in November are higher than budget for residential and nursing care, and the graph shows the steady increase in prices and, to a lesser extent, numbers of people receiving this care.
 - Extra investment made over Winter, including the Winter Pressures grant from central government (known as the 'Hancock' grant) should mitigate the impact of increasing prices by providing more domiciliary care capacity but cannot prevent them.

These pressures are partially mitigated by additional underspends identified in other budgets within Adults Services – a further £350k has been applied in November to mitigate price and demand increases.

2.2 Performance

The performance information in the November F&PR relates to information up to the end of October.

Of the performance indicators linked to Adults Committee, two are showing as red:

1. Proportion of adults with a primary support reason of learning disability support in paid employment (year to date)
2. Average monthly number of bed day delays (social care attributable) per 100,000 18+ population

Committee has been updated at recent meetings on the actions that are in place to tackle these red indicators.

3.0 ALIGNMENT WITH CORPORATE PRIORITIES

3.1 Developing the local economy for the benefit of all

3.1.1 There are no significant implications for this priority.

3.2 Helping people live healthy and independent lives

3.2.1 There are no significant implications for this priority

3.3 Supporting and protecting vulnerable people

3.3.1 There are no significant implications for this priority

4.0 SIGNIFICANT IMPLICATIONS

4.1 Resource Implications

4.1.1 This report sets out details of the overall financial position of the P&C Service.

4.2 Procurement/Contractual/Council Contract Procedure Rules Implications

4.2.1 There are no significant implications within this category.

4.3 Statutory, Risk and Legal Implications

4.3.1 There are no significant implications within this category.

4.4 Equality and Diversity Implications

4.4.1 There are no significant implications within this category.

4.5 Engagement and Consultation Implications

4.5.1 There are no significant implications within this category.

4.6 Localism and Local Member Involvement

4.6.1 There are no significant implications within this category.

4.7 Public Health Implications

4.7.1 There are no significant implications within this category.

Source Documents	Location
<p>As well as presentation of the F&PR to the Committee when it meets, the report is made available online each month.</p>	<p>https://www.cambridgeshire.gov.uk/council/finance-and-budget/finance-&-performance-reports/</p>

Appendix A

Adults Committee Revenue Budgets within the Finance & Performance report

Adults & Safeguarding Directorate

Strategic Management – Adults
Principal Social Worker, Practice and Safeguarding
Autism and Adult Support
Carers

Learning Disability Services

LD Head of Services
LD - City, South and East Localities
LD - Hunts & Fenland Localities
LD – Young Adults
In House Provider Services
NHS Contribution to Pooled Budget

Older People and Physical Disability Services

OP - City & South Locality
OP - East Cambs Locality
OP - Fenland Locality
OP - Hunts Locality
Neighbourhood Cares
Discharge Planning Teams
Shorter Term Support and Maximising Independence
Physical Disabilities

Mental Health

Mental Health Central
Adult Mental Health Localities
Older People Mental Health

Commissioning Directorate

Strategic Management – Commissioning – *covers all of P&C*
Local Assistance Scheme

Adults Commissioning

Central Commissioning - Adults
Integrated Community Equipment Service
Mental Health Voluntary Organisations

Executive Director

Executive Director - *covers all of P&C*
Central Financing - *covers all of P&C*

Grant Funding

Non Baselined Grants - *covers all of P&C*