

Appendix 1: Finance Tables

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Date:	11 November 2014	
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Introduction

There are four types of revenue finance table: tables 1-3 relate to all Service Areas, while only some Service Areas have table 6. Tables 1, 2, 3 and 6 show a Service Area's revenue budget in different presentations. Tables 3 and 6 detail all the changes to the budget. Table 2 shows the impact of the changes in year 1 on each policy line. Table 1 shows the combined impact on each policy line over the 5 year period. Some changes listed in Table 3 impact on just one policy line in Tables 1 and 2, but other changes in Table 3 are split across various policy lines in Tables 1 and 2.

TABLE 1 presents the net budget split by policy line for each of the five years of the Business Plan. It also shows the revised opening budget and the gross budget, together with fees, charges and ring-fenced grant income, for 2015-16 split by policy line. Policy lines are specific areas within a service on which we report, monitor and control the budget. The purpose of this table is to show how the net budget for a Service Area changes over the period of the Business Plan.

TABLE 2 presents additional detail on the net budget for 2015-16 split by policy line. The purpose of the table is to show how the budget for each policy line has been constructed: inflation, demography and demand, pressures, investments and savings are added to the opening budget to give the closing budget.

TABLE 3 explains in detail the changes to the previous year's budget over the period of the Business Plan, in the form of individual proposals. At the top it takes the previous year's gross budget and then adjusts for proposals, grouped together in sections, covering inflation, demography and demand, pressures, investments and savings to give the new gross budget. The gross budget is reconciled to the net budget in Section 7. Finally, the sources of funding are listed in Section 8. An explanation of each section is given below.

- **Opening Gross Expenditure:** The amount of money available to spend at the start of the financial year and before any adjustments are made. This reflects the final budget for the previous year.
- **Revised Opening Gross Expenditure:** Adjustments that are made to the base budget to reflect permanent changes in a Service Area. This is usually to reflect a transfer of services from one area to another.

- **Inflation:** Additional budget provided to allow for pressures created by inflation. These inflationary pressures are particular to the activities covered by the Service Area.
- **Demography and Demand:** Additional budget provided to allow for pressures created by demography and increased demand. These demographic pressures are particular to the activities covered by the Service Area, which can't be managed within normal cost efficiency plans. Demographic changes are backed up by a robust programme to challenge and verify requests for additional budget.
- **Pressures:** These are specific additional pressures identified that require further budget to support.
- **Investments:** These are investment proposals where additional budget is sought, often as a one-off request for financial support in a given year and therefore shown as a reversal where the funding is time limited (a one-off investment is not a permanent addition to base budget).
- **Savings:** These are savings proposals that indicate services that will be reduced, stopped or delivered differently to reduce the costs of the service. They could be one-off entries or span several years.
- **Total Gross Expenditure:** The newly calculated gross budget allocated to the Service Area after allowing for all the changes indicated above. This becomes the Opening Gross Expenditure for the following year.
- **Fees, Charges & Ring-fenced Grants:** This lists the fees, charges and grants that offset the Service Area's gross budget. The section starts with the carried forward figure from the previous year and then lists changes applicable in the current year.
- **Total Net Expenditure:** The net budget for the Service Area after deducting fees, charges and ring-fenced grants from the gross budget.
- **Funding Sources:** How the gross budget is funded – funding sources include cash limit funding (central Council funding from Council Tax, business rates and government grants), fees and charges, and individually listed ring-fenced grants.

TABLE 6 follows the same format and purpose as table 3 for Service Areas where there is a rationale for splitting table 3 in two.

Section 4 - B: Economy, Transport and Environment Services

Table 1: Revenue - Summary of Net Budget by Operational Division

Budget Period: 2015-16 to 2019-20

Net Revised Opening Budget 2015-16 £000	Policy Line	Gross Budget 2015-16 £000	Fees, Charges & Ring-fenced Grants 2015-16 £000	Net Budget 2015-16 £000	Net Budget 2016-17 £000	Net Budget 2017-18 £000	Net Budget 2018-19 £000	Net Budget 2019-20 £000
	Executive Director							
369	Executive Director	-42	-26	-68	44	44	44	44
498	Business Support	532	-54	478	463	463	463	463
867	Subtotal Executive Director	490	-80	410	507	507	507	507
	Infrastructure Management & Operations							
136	Director of Infrastructure Management and Operations	139	-	139	139	139	139	139
	<i>Assets & Commissioning</i>							
4,479	Street Lighting	8,959	-4,046	4,913	5,195	5,284	5,360	5,436
28,691	Waste Disposal Including PFI	34,345	-4,147	30,198	28,877	28,117	28,383	28,562
992	Asset Management	1,405	-443	962	962	962	962	962
	<i>Local Infrastructure & Street Management</i>							
428	Road Safety	808	-364	444	594	494	494	494
-410	Traffic Manager	918	-1,419	-501	-706	-711	-711	-711
1,299	Network Management	1,202	-	1,202	1,202	1,202	1,202	1,202
4,469	Local Infrastructure & Streets	3,265	-11	3,254	3,234	3,234	3,234	3,234
2,205	Winter Maintenance	1,638	-	1,638	1,638	1,638	1,638	1,638
2,850	Local Infrastructure & Street Management Other	3,748	-869	2,879	2,722	2,368	2,518	2,673
	<i>Supporting Business & Communities</i>							
1,346	Communities & Business	1,744	-400	1,344	1,386	1,129	1,129	1,129
-	Parking Enforcement	3,068	-3,068	-	-	-	-	-
-	Recycling for Cambridgeshire & Peterborough	-	-	-	-	-	-	-
	<i>Community & Cultural Services</i>							
4,549	Libraries	4,826	-779	4,047	3,517	2,877	2,972	2,972
584	Archives	676	-78	598	528	360	360	360
-304	Registrars	903	-1,360	-457	-502	-496	-490	-485
896	Coroners	815	-	815	815	815	815	815
52,210	Subtotal Infrastructure Management & Operations	68,459	-16,984	51,475	49,601	47,412	48,005	48,420
	Strategy & Development							
132	Director of Strategy and Development	135	-	135	135	135	135	135
46	Transport & Infrastructure Policy & Funding	358	-206	152	152	152	152	152
	<i>Growth & Economy</i>							
621	Growth & Development	729	-133	596	596	596	596	596
338	County Planning, Minerals & Waste	502	-154	348	232	66	25	25

Section 4 - B: Economy, Transport and Environment Services

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Budget Period: 2015-16 to 2019-20

Net Revised Opening Budget 2015-16 £000	Policy Line	Gross Budget 2015-16 £000	Fees, Charges & Ring-fenced Grants 2015-16 £000	Net Budget 2015-16 £000	Net Budget 2016-17 £000	Net Budget 2017-18 £000	Net Budget 2018-19 £000	Net Budget 2019-20 £000
144	Enterprise & Economy	111	-3	108	58	58	58	58
-	MLEI	257	-257	-	-	-	-	-
-24	Growth & Economy Other	1,499	-952	547	519	497	497	497
	<i>Major Infrastructure Delivery</i>							
-242	Major Infrastructure Delivery	428	-428	-	-	-	-	-
	<i>Passenger Transport</i>							
451	Park & Ride	2,421	-2,252	169	69	69	69	69
5,177	Concessionary Fares	5,472	-10	5,462	5,462	5,462	5,462	5,462
2,586	Passenger Transport Other	2,947	-637	2,310	1,927	1,727	1,727	1,727
	<i>Adult Learning & Skills</i>							
-	Adult Learning & Skills	2,655	-2,455	200	200	200	200	200
171	Learning Centres	956	-777	179	-	-	-	-
-	National Careers	469	-469	-	-	-	-	-
9,400	Subtotal Strategy & Development	18,939	-8,733	10,206	9,350	8,962	8,921	8,921
	Future Years							
-	Inflation	-	-	-	1,945	3,740	5,620	7,490
-	Savings	-	-	-	-1,495	-2,412	-5,288	-6,458
62,477	ETE BUDGET TOTAL	87,888	-25,797	62,091	59,908	58,209	57,765	58,880

Section 4 - B: Economy, Transport and Environment Services

Table 2: Revenue - Net Budget Changes by Operational Division

Budget Period: 2015-16

Policy Line	Net Revised Opening Budget £000	Net Inflation £000	Demography & Demand £000	Pressures £000	Investments £000	Savings & Income Adjustments £000	Net Budget £000
Executive Director							
Executive Director	369	6	-	-	-123	-320	-68
Business Support	498	13	-	-	-	-33	478
Subtotal Executive Director	867	19	-	-	-123	-353	410
Infrastructure Management & Operations							
Director of Infrastructure Management and Operations	136	3	-	-	-	-	139
<i>Assets & Commissioning</i>							
Street Lighting	4,479	210	56	-	398	-230	4,913
Waste Disposal Including PFI	28,691	871	256	480	-	-100	30,198
Asset Management	992	28	-	-	-	-58	962
<i>Local Infrastructure & Street Management</i>							
Road Safety	428	16	-	-	-	-	444
Traffic Manager	-410	-5	-	-	-	-86	-501
Network Management	1,299	3	-	-	-	-100	1,202
Local Infrastructure & Streets	4,469	15	-	-	-	-1,230	3,254
Winter Maintenance	2,205	23	10	-	-	-600	1,638
Local Infrastructure & Street Management Other	2,850	30	129	-	70	-200	2,879
<i>Supporting Business & Communities</i>							
Communities & Business	1,346	37	-	-	-	-39	1,344
Parking Enforcement	-	-	-	-	-	-	-
Recycling for Cambridgeshire & Peterborough	-	-	-	-	-	-	-
<i>Community & Cultural Services</i>							
Libraries	4,549	108	80	-	-	-690	4,047
Archives	584	14	-	-	-	-	598
Registrars	-304	3	3	-	-	-159	-457
Coroners	896	19	-	-	-	-100	815
Subtotal Infrastructure Management & Operations	52,210	1,375	534	480	468	-3,592	51,475
Strategy & Development							
Director of Strategy and Development	132	3	-	-	-	-	135
Transport & Infrastructure Policy & Funding	46	11	-	-	95	-	152
<i>Growth & Economy</i>							
Growth & Development	621	16	-	-	-	-41	596
County Planning, Minerals & Waste	338	10	-	-	-	-	348

Section 4 - B: Economy, Transport and Environment Services

Table 2: Revenue - Net Budget Changes by Operational Division

Budget Period: 2015-16

Policy Line	Net Revised Opening Budget £000	Net Inflation £000	Demography & Demand £000	Pressures £000	Investments £000	Savings & Income Adjustments £000	Net Budget £000
Enterprise & Economy	144	4	-	-	-	-40	108
MLEI	-	-	-	-	-	-	-
Growth & Economy Other	-24	15	-	-	593	-37	547
<i>Major Infrastructure Delivery</i>							
Major Infrastructure Delivery	-242	-	-	-	87	155	-
<i>Passenger Transport</i>							
Park & Ride	451	-12	-	-	-	-270	169
Concessionary Fares	5,177	285	-	-	-	-	5,462
Passenger Transport Other	2,586	37	-	-	-	-313	2,310
<i>Adult Learning & Skills</i>							
Adult Learning & Skills	-	-	-	200	-	-	200
Learning Centres	171	8	-	-	-	-	179
National Careers	-	-	-	-	-	-	-
Subtotal Strategy & Development	9,400	377	-	200	775	-546	10,206
ETE BUDGET TOTAL	62,477	1,771	534	680	1,120	-4,491	62,091

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Table 3: Revenue - Overview

Budget Period: 2015-16 to 2019-20

Detailed Plans	Outline Plans
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Ref	Title	2015-16 £000	2016-17 £000	2017-18 £000	2018-19 £000	2019-20 £000	Type	Description	Committee
1	OPENING GROSS EXPENDITURE	86,962	87,888	84,966	83,385	83,092			
B/R.1.001	Base adjustments	-26	-	-	-	-	New	Premises related budgeted moved to Corporate Services	E&E, H&CI
B/R.1.005	Increased expenditure funded by additional income	413	-	-	-	-	New		E&E, H&CI
B/R.1.007	Transfer of Function - Responsibility for Bus Service Operators Grant	-	-	-273	-	-	Existing	Devolution from the Department for Transport of budget associated with Bus Service Operators Grant for bus services run under local authority contract.	E&E
1.999	REVISED OPENING GROSS EXPENDITURE	87,349	87,888	84,693	83,385	83,092			
2	INFLATION								
B/R.2.001	Inflation	1,904	2,085	1,938	2,025	2,017	Existing	Forecast pressure from inflation, based on detailed analysis incorporating national economic forecasts, specific contract inflation and other forecast inflationary pressures.	E&E, H&CI
2.999	Subtotal Inflation	1,904	2,085	1,938	2,025	2,017			
3	DEMOGRAPHY AND DEMAND								
B/R.3.001	Maintaining our infrastructure	139	143	146	150	155	Existing	Population increase leads to more infrastructure being built, as well as increased use of existing infrastructure, requiring more maintenance.	H&CI
B/R.3.002	Street Lighting	56	56	76	76	76	Existing	Additional energy and maintenance costs for streetlighting in new developments adopted by the County Council in the financial year and accrued into the PFI contract.	H&CI
B/R.3.003	Recycling Credits	58	20	41	43	44	Existing	To match increasing recycling rates and an increasing population.	H&CI
B/R.3.004	Growth in demand for Registration & Coroner Services	3	5	6	6	5	Existing	Predicted increase in customer demand for Registration and Coroner services linked to population increase.	H&CI
B/R.3.005	Impact of population growth on libraries and community hubs	80	-	-	60	-	Existing	Increased running costs arising from the provision of new community facilities in response to housing development and population growth across the County.	H&CI
B/R.3.006	Residual Waste	22	35	101	110	117	New	To cover the cost of landfilling additional waste produced by an increasing population.	H&CI
B/R.3.007	PFI Contract Waste	176	56	80	78	77	New	To cover the cost of handling additional waste produced by an increasing population.	H&CI
3.999	Subtotal Demography and Demand	534	315	450	523	474			
4	PRESSURES								
B/R.4.003	City Deal - Adult Learning Skills	200	-	-	-	-	New	Ensuring training is targeted to meet the skills needed to support economic growth.	E&E
B/R.4.004	Single-tier State Pension	-	246	-	-	-	New	The Government plans to abolish the State Second Pension on 1st April 2015. The Council currently receives a rebate on the amount of National Insurance contributions it pays as an employer because it has "contracted out" of the State Second Pension. This rebate will cease when the State Second Pension is abolished, resulting in an increase in the cost of National Insurance contributions which the Council is required to pay.	E&E
B/R.4.005	Waste PFI - Revision of funding gap	480	-42	-37	-60	-59	Modified	Differences in the Waste PFI are corporately funded. This funding adjustment balances the difference between the expected expenditure and the initial funding. The figures are negative to reflect an increase in savings and additional income.	H&CI
4.999	Subtotal Pressures	680	204	-37	-60	-59			

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Table 3: Revenue - Overview

Budget Period: 2015-16 to 2019-20

Detailed Plans	Outline Plans
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Ref	Title	2015-16 £000	2016-17 £000	2017-18 £000	2018-19 £000	2019-20 £000	Type	Description	Committee
5	INVESTMENTS								
B/R.5.002	Recycling Centre Business Rates & Licences	-	-	5	95	-	Existing	Tax liability and operating licences linked to the phasing of the latest Recycling Centre Capital programme. From original bid included in 2011-2012 budget.	H&CI
B/R.5.003	Street Lighting PFI	398	274	13	-	-	Existing	Based on the Streetlighting contract, the original saving was made in the 2011-2012 budget.	H&CI
B/R.5.007	Use of ERDF funding for Superfast Broadband	-123	-	-	-	-	Existing	Revenue element of ERDF funding to be used for Superfast Broadband. Original investment in 2013-14 for one year only.	E&E
B/R.5.008	Use of DfT funding for 'Walking in Cities' project	-155	-	-	-	-	Existing	Funding for 'Walking in Cities' project. Original investment in 2013-14 for one year only.	E&E
B/R.5.009	Use of Local Sustainable Transport Funding	1,000	-1,000	-	-	-	New	Additional revenue grant funding from DfT for 2015-16 only.	E&E, H&CI
5.999	Subtotal Investments	1,120	-726	18	95	-			
6	SAVINGS								
	ETE Cross-Directorate								
B/R.6.003	Highways Services contract review - 2016	-	-300	-500	-	-	Existing	The existing Highway Services contract comes to an end in 2016. We are currently reviewing different options to deliver financial savings and expect to make 10% savings on the existing budget. This will build on 20% savings already achieved through the existing contract and the introduction of an asset management strategy.	H&CI
B/R.6.013	Reduce back office budgets and shift from manual to video Traffic Census	-33	-15	-	-	-	Existing	General efficiencies and reduction in IT, Training and Office Support budgets. Video counting is improving the efficiency of the Traffic Census process.	E&E
B/R.6.014	Employment Review costs	-165	-165	-	-	-	Existing	Reduction in employment costs. Savings will be allocated across Services on a pro rata basis.	E&E, H&CI
	Infrastructure Management & Operations								
B/R.6.105	Efficiencies from Highways Services Contract	-200	-	-	-	-	Modified	The current highways services contract delivers efficiencies year on year. New ways of working are continuously being explored to reduce overheads, improve systems, make operations more efficient. Substantial efficiency savings have been delivered in recent years and negotiations continue with the contractor to ensure delivery of the proposed savings identified for 2015/16. This will represent a further saving of approximately 2.5% of the budget.	H&CI
B/R.6.125	Reduce Highways Surveys	-58	-	-	-	-	Existing	Highway surveys will be reduced to only those that provide value to the County Council and its communities through its Asset Management Strategy. Some surveys for national comparison purposes will no longer be carried out.	H&CI
B/R.6.127	Reduce energy costs of streetlights	-230	-48	-	-	-	Existing	Requires switching off streetlights in residential areas between at least midnight and 6 am and further reduction in lighting levels at other times. This represents a further 21% of the Authority's resultant energy budget after the PFI has delivered 46% savings.	H&CI
B/R.6.129	Review waste management and recycling	-100	-1,390	-950	-	-	Modified	In conjunction with Defra, a review is being undertaken on the Waste PFI contract to identify future savings. All options are being explored, including possible reductions in service levels such as reduced hours or site closures at household recycling centres and contract review. The District Councils, as waste collection authorities, are key partners and the review is engaging with these authorities through the RECAP partnership to work towards an efficient joined up service. This saving represents 7.25% of that budget.	H&CI

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Table 3: Revenue - Overview

Budget Period: 2015-16 to 2019-20

Detailed Plans	Outline Plans
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Ref	Title	2015-16 £000	2016-17 £000	2017-18 £000	2018-19 £000	2019-20 £000	Type	Description	Committee
B/R.6.132	Reduce winter maintenance service	-600	-	-	-	-	- Modified	Savings would be achieved through efficiencies, including route optimisation to reduce the fleet, leasing vehicles and improved forecasting information. Further savings would be achieved by reducing network coverage, which would result in a service covering approximately 34% of the county's road network, compared with the current level of approximately 40%.	H&CI
B/R.6.134	Reduce grass cutting of highways verges	-100	-	-	-	-	- Existing	Reduce the number of grass cuts of highway verges to two per year, but retaining existing provision for safety sight lines.	H&CI
B/R.6.135	Review Rights of Way provision	-50	-20	-	-	-	- Existing	Review the way in which Rights of Way is provided and make operational savings.	H&CI
B/R.6.139	Review communications and policy work	-28	-	-	-	-	- Existing	This activity within Supporting Business and Communities will be reviewed to create further efficiencies by working with other services whilst maintaining essential information for customers.	H&CI
B/R.6.142	Efficiencies achieved through whole systems approach to Waste	-	-	-37	-	-	- Modified	Work with District Councils is currently being undertaken to develop a 'whole systems approach' to Waste which will deliver savings and efficiencies.	H&CI
B/R.6.143	Reduce community grants	-15	-15	-15	-	-	- Modified	Legal advice provider grants given to local voluntary groups will be reduced. This proposal will have an impact on voluntary services dependent on public sector finance. Grants will be phased out in the medium term.	H&CI
B/R.6.148	Redefine Library Service provision and structure	-540	-515	-540	-	-	- Modified	A comprehensive review of library services will seek to deliver substantial savings through greater working with communities, leading to a reduction in Council provided services, further to previous savings of £2M. Support will be targeted to areas of greatest need and to build community capacity to take a greater role in running local services. There will be further joint delivery of services across the public sector through community hubs, although the level of service may be reduced to cut costs. Support services and the stock fund will be reduced, although there will be further development of partnerships with other library authorities to maximise the use of resources. 2015/16 savings will focus on reducing the cost of larger libraries, shifting from mobile services towards an enhanced 'Library at Home' service, reducing the stock fund, generating new income from the introduction of business support services in libraries, and making efficiencies in professional and support services.	H&CI
B/R.6.149	Cambridgeshire Archives and Local Studies (CALS) staffing efficiencies	-	-40	-143	-	-	- Modified	Fully integrate and streamline Cambridgeshire Archives and Local Studies staffing as part of relocation to a new joint Centre. This is a 31% saving, further to previous savings of £125k (14%) since 2010.	H&CI
B/R.6.150	Transfer Cromwell Museum to a charitable trust	-	-30	-	-	-	- Existing	Implement transfer to a new charitable organisation to secure long-term future.	H&CI
B/R.6.152	Coroners service efficiencies	-100	-	-	-	-	- Modified	Efficiencies and economies of scale from creating a single merged jurisdiction.	H&CI
B/R.6.156	Capitalise road patching repairs	-1,040	-	-	-	-	- New	Transfer of half of the revenue budget for patching to capital. This would have an impact on highway maintenance budgets in terms of requiring to capitalise further revenue work. In turn this would impact the number of highway improvement schemes able to be delivered.	H&CI
B/R.6.157	Work with partners to provide Road Safety education	-	-100	-100	-	-	- New	Further collaboration with other highway authorities and police forces.	H&CI
B/R.6.158	Roll out Business Hub across the county	-	-	-150	-	-	- New	Develop a one stop 'business hub' model for our regulatory work with businesses. Work with District Councils to consider whether more joined up and effective regulatory services can be provided.	H&CI
B/R.6.159	Rationalise community support	-	-25	-25	-	-	- New	Work collaboratively with other Services in the Council to provide a more integrated approach to improving community resilience.	H&CI

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Detailed Plans	Outline Plans
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Ref	Title	2015-16 £000	2016-17 £000	2017-18 £000	2018-19 £000	2019-20 £000	Type	Description	Committee
B/R.6.160	Working practice efficiencies arising from the Highway Asset Management Plan	-80	-	-	-	-	New	Improve working practices and provide greater clarity of the level of service we provide.	H&CI
	Strategy & Development								
B/R.6.206	Remove one planning enforcement post	-	-30	-	-	-	Existing	The minerals and waste functions will remain, although enforcement activity will reduce.	E&E
B/R.6.209	Cut additional support for Fenland Learning Centres	-	-179	-	-	-	New	This budget tops up a grant targeted at learners who are hard to reach and unemployed and require a level of support to progress to gaining skills and qualifications. As well as providing skills through learning, we have started to provide staff to support Job Clubs running in March and Wisbech Learning Centres with this funding. The complexities and difficulties of delivery in Fenland mean that the hardest to reach are often only reached as individuals or in small numbers meaning that traditional delivery models do not work and so we have adopted a different model of delivery. Under this model of delivery, the Council funding complements Skills for Learning grant and if the Council funding were to be lost, then the grant would also be at risk as the service is not viable without the total funding package. Without this service, the training which consists of a range of employability skills undertaken in the County Council Learning Centres would be reduced and at least one Learning Centre would be likely to close. In 2013/14, 1,000 learners benefited from this training and therefore this number would be reduced. This training is in addition to the main Skills Funding Agency grant funded training in Fenland.	E&E
B/R.6.210	Remove funding from MLEI	-7	-	-	-	-	New	Remove funding for part of postholder as MLEI comes to an end. Will have no impact on service.	E&E
B/R.6.211	Review effectiveness of Community Transport and Cambridgeshire Future Transport and reduce funding to CFT and Community Transport	-313	-383	-200	-	-	New	The budget is being reduced but there will be no impact on services until 2016/17 as one off community grant previously received will be used to cover the financial saving. To mitigate the impact of further budget reductions there will be a Member led review of Cambridgeshire Future Transport to improve integration across public transport, home to school transport and non emergency hospital transport. The review will assess which services are working well and pare back funding for services where ridership is not providing value for money. The review will examine the level of direct grant funding to Community Transport organisations and the funding of concessionary passholders using Dial a Ride schemes.	E&E
B/R.6.213	Review Planning functions across the county	-	-	-100	-	-	New	Increase joint working or develop shared service model or models with District Councils. Will need to be negotiated with Districts.	E&E
B/R.6.214	Review Enterprise and Economy (Economic Development) function	-40	-50	-	-	-	New	A shared service is currently being developed between the County and District Councils. This will allow a reduction in funding from the County Council due to more efficient working.	E&E
6.999	Subtotal Savings	-3,699	-3,305	-2,760	-	-			
	UNIDENTIFIED SAVINGS TO BALANCE BUDGET	-	-1,495	-917	-2,876	-1,170			
	TOTAL GROSS EXPENDITURE	87,888	84,966	83,385	83,092	84,354			
7	FEES, CHARGES & RING-FENCED GRANTS								
B/R.7.001	Previous year's fees, charges & ring-fenced grants	-23,737	-25,797	-25,058	-25,176	-25,327	Existing	Previous year's fees and charges for the provision of services and ring-fenced grant funding rolled forward.	E&E, H&CI

Section 4 - B: Economy, Transport and Environment Services

Table 3: Revenue - Overview

Budget Period: 2015-16 to 2019-20

Detailed Plans	Outline Plans
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Ref	Title	2015-16 £000	2016-17 £000	2017-18 £000	2018-19 £000	2019-20 £000	Type	Description	Committee
B/R.7.002	Fees and charges inflation	-133	-140	-143	-145	-147	Existing	Uplift in external charges to reflect inflation pressures on the costs of services.	E&E, H&CI
B/R.7.004	Additional budgeted income	-413	-	-	-	-	New		E&E, H&CI
	Changes to fees & charges								
B/R.7.102	Generate income through advertising and sponsorship at Park and Ride and Cambridgeshire Guided Busway	-50	-	-	-	-	Existing	Generate income through sale of advertising space on bus shelters and possibly billboards at Guided Busway stops and all seven Park and Ride sites.	E&E
B/R.7.103	Section 106 funding for Clay Farm Community Centre	-35	-	-	35	-	Existing	Section 106 funding to contribute towards the running costs of the library and other County Council provision as part of the Clay Farm Community Centre in its first three years. This will partially offset costs built into the budget	H&CI
B/R.7.104	Increase highways charges to cover costs	-86	-5	-5	-	-	Existing	Increased charges resulting from the review of charges across ETE. Further targeted review and monitoring of charges will continue.	H&CI
B/R.7.106	Increase Growth & Economy charges to cover costs	-41	-36	-16	-41	-	Existing	Fees relating to transport, planning and ecology advice.	E&E
B/R.7.107	Implement cost recovery model for Supporting Businesses and Communities	-56	-45	-30	-	-	Existing	Introduce a charging model for some services, such as business advice services and recovering the costs of our financial investigators work.	H&CI
B/R.7.108	Secure funding for the Historic Environment Team	-30	-28	-22	-	-	Existing	The team is to become self-funding by 2018-19.	E&E
B/R.7.109	Introduce parking charges at the 5 Cambridge Park and Ride sites	-100	-	-	-	-	Existing	Implemented July 2014.	E&E
B/R.7.110	Introduce charges for parking at Guided Busway sites	-120	-	-	-	-	Existing	Charges would apply at Longstanton and St Ives. Financial assessment will be considered by a future E&E Committee seeking approval to advertise the necessary Traffic Regulation Orders and commence procurement of equipment.	E&E
B/R.7.112	Create enterprise centres in Libraries - Surplus to Repayment of Financing Costs	-80	-25	-100	-	-	Existing	Optimise the potential of library buildings to support business start-ups and generate income.	H&CI
B/R.7.113	Increase Registration charges to cover costs	-159	-50	-	-	-	Modified	Introduction of new services and charges to generate further income.	H&CI
B/R.7.115	Secure percentage of S106 contributions to cover costs of negotiation	-	-50	-50	-	-	New	Explore legality and impact on site viability and significant time lag following introduction.	E&E
B/R.7.116	Further commercialisation of Park and Ride Services	-	-100	-	-	-	New	Explore options, including changing the use of the buildings and further commercialisation of the car parks.	E&E
B/R.7.118	Increase income from digital archive services	-	-	-25	-	-	New	This service is chargeable and so further income can be raised. Implement as part of a relocated Archives facility.	H&CI
B/R.7.119	Increase Libraries charges to cover costs	-35	-	-	-	-	New	Review fees and charges.	H&CI
B/R.7.120	Implementation of a permit scheme for streetworks	-	-200	-	-	-	New	Investigate implementation of a permit scheme for street works to increase the efficiency of how and when utility companies carry out road works.	H&CI
	Changes to ring-fenced grants								
B/R.7.201	ERDF grant funding for Superfast Broadband	123	-	-	-	-	Existing	ERDF grant funding for Superfast Broadband. Grant in 2013-14 for one year only.	E&E
B/R.7.202	Change in Public Health Grant	-	418	-	-	-	Existing	Change in ring-fenced Public Health grant to reflect treatment as a corporate grant from 2016-17 due to removal of ring-fence.	E&E, H&CI
B/R.7.203	DfT grant funding - Walking in Cities	155	-	-	-	-	Existing	Grant funding for Walking in Cities. Grant in 2013-14 for one year only.	E&E
B/R.7.204	Change in Bus Service Operators Grant	-	-	273	-	-	Existing	New ring-fenced Bus Service Operators Grant devolved from the Department of Transport for bus services run under local authority contract.	E&E
B/R.7.205	DfT grant - Local Sustainable Transport funding	-1,000	1,000	-	-	-	New	Extension of grant funding for 2015-16 only.	E&E, H&CI
7.999	Subtotal Fees, Charges & Ring-fenced Grants	-25,797	-25,058	-25,176	-25,327	-25,474			
	TOTAL NET EXPENDITURE	62,091	59,908	58,209	57,765	58,880			

Section 4 - B: Economy, Transport and Environment Services

Table 3: Revenue - Overview

Budget Period: 2015-16 to 2019-20

Detailed Plans	Outline Plans
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Ref	Title	2015-16 £000	2016-17 £000	2017-18 £000	2018-19 £000	2019-20 £000	Type	Description	Committee
FUNDING SOURCES									
8	FUNDING OF GROSS EXPENDITURE								
B/R.8.001	Cash Limit Funding	-62,091	-59,908	-58,209	-57,765	-58,880	Existing	Net spend funded from general grants, business rates and Council Tax.	E&E, H&CI
B/R.8.002	Public Health Grant	-418	-	-	-	-	Existing	Funding transferred to Service areas where the management of Public Health functions will be undertaken by other County Council officers, rather than directly by the Public Health Team.	E&E, H&CI
B/R.8.003	Fees & Charges	-14,387	-15,066	-15,457	-15,608	-15,755	Existing	Fees and charges for the provision of services.	E&E, H&CI
B/R.8.004	PFI Grant - Street Lighting	-3,944	-3,944	-3,944	-3,944	-3,944	Existing	PFI Grant from DfT for the life of the project.	H&CI
B/R.8.005	PFI Grant - Waste	-2,691	-2,691	-2,691	-2,691	-2,691	Existing	PFI Grant from DEFRA for the life of the project.	H&CI
B/R.8.008	DfT Grant - Bus Service Operators Grant	-273	-273	-	-	-	Existing	Department for Transport funding for bus services run under local authority contract.	E&E
B/R.8.009	DfT Grant - Local Sustainable Transport funding	-1,000	-	-	-	-	New	Department for Transport funding for Local Transport projects.	E&E, H&CI
B/R.8.010	Adult Learning & Skills Grants	-2,380	-2,380	-2,380	-2,380	-2,380	Existing	External grant funding for Adult Learning & Skills.	E&E
B/R.8.011	Learning Centre grants	-302	-302	-302	-302	-302	Existing	Learning Centre grant funding.	E&E
B/R.8.012	National Careers grant funding	-402	-402	-402	-402	-402	Existing	Funding for National Careers.	E&E
8.999	TOTAL FUNDING OF GROSS EXPENDITURE	-87,888	-84,966	-83,385	-83,092	-84,354			

MEMORANDUM: SAVINGS / INCREASED INCOME						
Savings	-3,699	-3,305	-2,760	-	-	-
Unidentified savings to balance budget	-	-1,495	-917	-2,876	-1,170	-
Changes to fees & charges	-792	-539	-248	-6	-	-
TOTAL SAVINGS / INCREASED INCOME	-4,491	-5,339	-3,925	-2,882	-1,170	