

INTEGRATED PLAN 2012-13

To: **Cabinet**

Date: **31st January 2012**

From: **LGSS Director of Finance**

Electoral division(s): **All**

Forward Plan ref: **2012/001** *Key decision:* **Yes**

Purpose: **To present the Council's Integrated Plan (Appendix 1) covering the period 2012/13 in detail and 2013/14 through 2016/17 in outline for:**

- **Cabinet consideration,**
- **Cabinet recommendation (with or without amendment) to Council for approval.**

Recommendation: **1. Consider the Integrated Plan (Appendix 1), including supporting Budget, Community Impact Assessments, Consultation Responses and other material, in the light of all planning activities undertaken to date.**

2. Identify any final amendments and changes Cabinet wishes to make to the Integrated Plan, prior to submission to Council.

3. Delegate responsibility for agreeing any further alterations to the Integrated Plan and Budget to the Leader of the Council, in consultation with the LGSS Director of Finance.

4. Recommend to Council the following:

a. That approval is given to the Service/Directorate cash limits as set out in Section 3, Table 3.2, page 58 of the Integrated Plan.

b. That approval is given to a total County Budget Requirement in respect of general expenses applicable to the whole County area of £848,201,000 as set out in Section 3, Table 4.1, page 62 of the Integrated Plan.

Recommendation:

c. That approval is given to a recommended County Precept for Council Tax from District Councils of £240,483,000 (to be received in ten equal instalments in accordance with the fall-back provisions of the Local Authorities (Funds) (England) (Amendment) Regulations 1995), as set out in Section 3, Table 4.1, page 62 of the Integrated Plan.

d. That approval is given to a Council Tax for each Band of property, based on the number of “Band D” equivalent properties notified to the County Council by the District Councils (222,948), as set out in Section 3, Table 4.2, page 63 of the Integrated Plan:

A	£719.10
B	£838.95
C	£958.80
D	£1,078.65
E	£1,318.35
F	£1,558.05
G	£1,797.75
H	£2,157.30

e. That approval is given to the Prudential Borrowing, Prudential Indicators as set out in Section 3, Table 7.3, page 71 of the Integrated Plan.

f. That approval is given to the Treasury Management Strategy as set out in brief in Section 3, page 72 of the and Section 4 of the Integrated Plan.

g. That approval is given to the report of the LGSS Director of Finance on the levels of reserves and robustness of the estimates as set out in Section 3, page 76 of the Integrated Plan.

h. That approval be given to Capital Payments in 2012/13 up to £146.7m arising from:

- i. Commitments from schemes already approved; and**
- ii. The consequences of new starts (for the five years 2011/12 to 2015/16) shown in summary in Section 3, Table 6.3, page 69 of the Integrated Plan.**
- iii. Approving the schedule of charges set out in Section 11.**

5. Approving the priorities and aspirations set out in Section 1 and 2 of the Integrated Plan.

6. Authorising the LGSS Director of Finance, in consultation with the Leader of the Council, to make technical revisions to the Integrated Plan, including the foregoing recommendations 4a to 4h to the County Council, so as to take into account any changes deemed appropriate, including updated information on District Council Tax Base and Collection Funds, and specific grants.

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1. BACKGROUND

- 1.1** This paper is designed to take Cabinet through the key issues within the Integrated Plan prior to formal recommendation by Cabinet for Council decision in February.
- 1.2** The Integrated Plan is the product of significant activity by members supported by officers between June 2011 and January 2012.

2. INTEGRATED PLAN DOCUMENTATION

- 2.1** The Authority has for the last five years had a process of joined up planning that brings together the vision, strategy, priorities and budget into a single Integrated Plan. This approach has been commended by the External Auditors and is recorded as national best practice.
- 2.2** The Integrated Plan documentation has been further expanded and improved this year as a result of feedback from Cabinet, Overview and Scrutiny and Managers.
- 2.3** Please note the Integrated Plan documentation provided at Appendix A is arranged as detailed below

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Section

Basic content

Core Document

- | | |
|--|---|
| 1. Executive Summary, Vision and Priorities | The proposed vision and priorities identified in the workshops over summer and autumn. |
| 2. Strategic Policy Framework | An expanded analysis of the Executive Summary, Vision and Priorities and importantly the explanation of the policy framework that will support the delivery of the vision and priorities. |
| 3. Budget | This section is the only statutory part of the documentation and contains key and supporting information on the budget including; proposed precept, borrowing limits, treasury strategy and an analysis of risks and contingencies. |

Technical Appendices

4. Treasury Strategy	This is an extended version of the strategy included in Section 3, compiled in line with recent Chartered Institute of Public Finance and Accountancy (CIPFA) guidance.
5. Finance Tables	These are the more detailed tables at Service and Directorate level that show, planned revenue and capital spend, changes to the budget in year (investments and savings, demand and inflation adjustments).
6. Statistical Tables	New to the documentation this year is the statistical tables and research abstracts that were used in the workshops and helped form the plan.
7. New / Changed Proposals	New to the documentation this year is the inclusion of detail around the proposals that are either new to the Plan or significantly changed from the preceding Plan. Again inclusion is to assist with decision making and understanding.
8. Community Impact Statements	Published separately to the Plan last year but included within the Plan this year, to further emphasize their importance in the decision making process.
9. Comprehensive Performance Measures	A full listing of all operational performance measures and other annual measures that support the plan.
10. Consultation Report	Published separately to the Plan last year but included within the Plan this year, to further emphasize the importance of consultation in the decision making process.
11. Adult service Contributions and Charges	A schedule of charges for care services
12. Supporting Information	This is a new section providing links to other relevant information and supporting plans.

3. EXECUTIVE SUMMARY, VISION AND PRIORITIES

The key issue that needs to be considered is:

- 3.1 Does this summary adequately and fully convey the ambitions and intent of the Authority for next year and beyond?** *Although this is a summary of the full Strategic Policy framework this section will be used extensively in other documents such as the Annual Report and the Council tax Leaflet.*

4. STRATEGIC POLICY FRAMEWORK

The key issues that need to be considered are:

- 4.1 Does this section adequately and fully convey the detailed ambitions and intent of the Authority for next year and beyond?** *In particular is the reason for selecting the priorities clear and the intended actions and outcomes associated with the priorities clearly defined.*
- 4.2 Do the proposed top level performance measures reflect the key areas that the Authority wishes to deliver on in 2012/13, are the measures meaningful and ideally outcome focused?** *The proposed list of indicators has been produced taking into account comments previously made by Cabinet and Overview and Scrutiny and the opinions of managers. A much fuller set of operational indicators and annual indicators appears elsewhere in the Integrated Plan documentation.*

5. BUDGET

The budget supports the vision and priorities of the Authority. There are eight key issues to consider.

- 5.1 Are the Service/Directorate cash limits as set out in Section 3, Table 3.2, page 58 of the Integrated Plan appropriate.** *The cash limits reflect the share of available resources given to each Service to allow them to deliver their part of the plan. The cash limits need to be realistic and deliver value for money.*
- 5.2 That the total County Budget Requirement in respect of general expenses applicable to the whole County area of £848,201,000 as set out in Section 3, Table 4.1, page 62 of the Integrated Plan is correct.** *It is a statutory requirement to agree this figure. Please note it is stated as a gross budget requirement.*
- 5.3 That the County Precept for Council Tax from District Councils of £240,483,000 (to be received in ten equal instalments in accordance with the fall-back provisions of the Local Authorities (Funds) (England) (Amendment) Regulations 1995), as set out in Section 3, Table 4.1, page 62 of the Integrated Plan is correct.** *It is a statutory requirement to agree this figure.*

- 5.4. That approval is given to a Council Tax for each Band of property, based on the number of “Band D” equivalent properties notified to the County Council by the District Councils (222,948), as set out in Section 3, Table 4.2, page 63 of the Integrated Plan, reflecting a 2.95% increase. *It is a statutory requirement to agree this figure.***

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- 5.5 That the Prudential Borrowing, Prudential Indicators as set out in Section 3, Table 7.3, page 71 of the Integrated Plan are reasonable and correct. *It is a statutory requirement to agree this figure.***
- 5.6 That the Treasury Management Strategy as set out in brief in Section 3, page 72 of the and Section 4 of the Integrated Plan is acceptable and in particular balances risk with reward. *The strategy has been refreshed to reflect the latest guidance received. The Authority as a general preference prefers to pay-down debt rather than use surplus funds to invest.***
- 5.7 That the report of the LGSS Director of Finance on the levels of reserves and robustness of the estimates as set out in Section 3, page 76 of the Integrated Plan are reasonable bearing in mind operational and economic uncertainty. *It is a statutory requirement to agree this figure.***
- 5.8 That the Capital Payments in 2012/13 up to £146.7m arising from:**
i. Commitments from schemes already approved; and
ii. The consequences of new starts (for the five years 2011/12 to 2015/16) shown in summary in Section 3, Table 6.3, page 69 of the Integrated Plan reflect the requirements of the Authority. *It is a statutory requirement to agree this figure.*

6. ALIGNMENT WITH PRIORITIES AND WAYS OF WORKING

The Integrated Plan's purpose is to consider and review the Authority's vision and priorities therefore no additional comments are made here.

7. SIGNIFICANT IMPLICATIONS

The Integrated Plan's has significant, resource, partnership and similar issues so therefore no additional comments are made here.

Source Documents	Location
None	.