

CABINET: MINUTES

Date: 23rd January 2007

Time: 10.00 a.m. – 11.40 a.m.

Present: J K Walters (Chairman)

Councillors: S F Johnstone, V H Lucas, L W McGuire, L J Oliver, D R Pegram, J A Powley, J E Reynolds, and J M Tuck.

Also in Attendance

Councillors: P Downes, *S. King, M Smith, and J West.

*for part of the meeting only

Apologies: Councillor F H Yeulett

291. MINUTES 19th DECEMBER 2006

The minutes of the meeting of the Cabinet held on 19th December 2006 were approved as a correct record and were signed by the Chairman.

292. DECLARATIONS OF INTERESTS

Councillor Johnstone declared a prejudicial interest in item 14 “ Shared Services and the e-business suite” and left the meeting before its discussion.

293. ISSUES ARISING FROM THE SCRUTINY COMMITTEE – LIFE AFTER SCHOOL: TRANSITIONS TO FURTHER EDUCATION/TRAINING EMPLOYMENT/SOCIAL CARE FOR YOUNG PEOPLE WITH SPECIAL NEEDS

This report, introduced by the chairman of the scrutiny review group, Councillor Downes, presented to Cabinet the Children and Young People’s Services Member Led Review of Life After School: Transitions to Further Education/Training/Employment/ Social Care for Young People with Special Needs.

The aim of the review had been to enable all young people with special needs to access the best possible opportunities from school into adulthood through:

- Clarifying responsibilities at transition
- Improving joint working between services

- Investigating whether actual outcomes for service users and carers match their needs, and if not, how outcomes can be improved.
- Investigating possibilities for expanding choice and independence after school.

Cabinet was asked to consider and support the report, recommendations and the action plan arising from the review as detailed in the report.

In response, the members and relevant officers involved in the scrutiny review were thanked for producing such a comprehensive and very helpful review of transitions processes in Cambridgeshire. It was confirmed that the review would be used to inform the on-going discussions between children and adult services on improving transitions for young people.

Cabinet received a suggested response as part of a second despatch of the Cabinet agenda. The identification and analysis of the issues had been very thorough and was accepted along with most of the recommendations. It was recognised that the size of the social care transitions team was small and the recommendation of additional investment in transitions workers/officers in adult and children's services while noted, required further investigation.

Cabinet amended the suggested response in respect of providing additional funding to increase the number of transitions workers/officers. Cabinet did not wish to reject the recommendation proposals without officers first undertaking further work on alternative funding models and the risks involved, in order to enable Cabinet to consider the issues in greater detail and take a more considered decision at a future meeting.

Resolution vii) was also amended from the recommended Cabinet response, to allow for a two-tier approach in seeking information to clarify funding for one to one support in Further Education establishments. It was suggested that officers should not only approach the Department for Education and Skills through the Local Government Association (LGA) as suggested in the response recommendation, but should also ask the LGA to undertake a survey of the issues in respect of its own members in order to identify possible alternative approaches.

It was resolved:

- i) To thank the Scrutiny Committee for producing a thorough and helpful report.
- ii) That in respect of the recommendation to provide additional funding to increase the number of transitions workers/officers, Cabinet has asked for a report back to a future meeting following:
 - a) officers undertaking further investigations to establish if the monies for the suggested posts could be obtained from other areas of the budget and the risks associated with any subsequent reductions,

- b) identification of the risks associated with not funding the recommended transitions posts
 - c) officers also continuing further investigation into the option of establishing a joint children's and adult 14-25 years transitions team.
- iii) That officers from OCYPS and OECS be asked to develop an action plan to respond to the other recommendations of the review and that this work comes within the scope of the Quality for Children Business Development Area programme.
- iv) That in addition to the recommendations in the Scrutiny Committee's report, officers are asked to explore how the use of "individualised budgets" can assist with improving transitions for young people linking with Invest to Transform proposals.
- v) That subject to Group Leaders' approval, there should be a joint meeting of the Children and Young People's Inclusion SDG and the Community Learning & Development and Adult Social Care Joint SDG in March/April 2007 to consider the detailed action plan prepared by officers in response to the recommendations in Life After School.
- vi) That Cabinet gave its full backing to members of the Scrutiny Committee with regard to the issues of funding support to enable students with disabilities to attend Further Education establishments.
- vii) That officers approach the Local Government Association (LGA) to investigate whether the lack of clarity of funding for one to one support in Further Education (FE) establishments was a national problem and if so, to establish how other authorities were tackling the issue, as well as raising the issue with the DfES.

294. CORPORATE PLAN AND 2007/08 AND POLICY FRAMEWORK

Cabinet received a report in order to be able to consider the updated Corporate Plan and to discuss the content, priorities and timescale for a revised corporate planning framework in 2008/09.

The current programme for production of the Corporate Plan refresh required the revisions to be considered by full Council on 20th February 2007 and for them to be published at the end of March 2007. However since this was before the end of the financial year, a number of the updates would be forecasts or based on the third quarter information.

An outline of the updated plan was set out at Appendix A to the officer's report and it was noted a revised version would be presented to the Council meeting on 20th February for final approval.

Members made the following comments:

- Page 1 of the Appendix A, top of the box “Our Vision and Values” – It was requested that the vision was amended to include a specific reference to climate change along the lines of text reading:
“Our vision is: to achieve a robust local economy supporting safe, healthy and socially inclusive communities, within a sustainable environment and taking full account of climate change issues”
- In respect of page 3 and page 7 regarding the Learning for Life Priority section, the wording should be amended to indicate that it applied to all ages, encompassing adults as well as children.
- It was suggested that the wording in the priorities text could be changed in many cases to state “will continue to build on work already undertaken ” rather than “we will” otherwise members of the public reading the Plan might have the mistaken impression that the activities were all new, rather than in many cases, referring to action that was already being achieved successfully.
- There was a request that the most up to date version should be e-mailed to Cabinet members so they could make any further comments before it went forward.

It was resolved:

- i) That Cabinet Members should be circulated via e-mail with the most up to date version of the Corporate Plan to enable them to suggest further amendments before submission to the Council meeting.
- ii) To agree that the Chief Executive should finalise the plan in consultation with the Leader of the Council taking on board suggested amendments made at the meeting and via e-mail.
- iii) To request that the Council at its meeting on 20th February receives and agrees the final version of the Corporate Plan.

295. COUNCIL REVENUE AND CAPITAL BUDGETS 2007/08 AND 08/09

A) Budget Consultation feedback from Telephone Poll, Deliberative Opinion Poll, Internet Questionnaire, Member Surgeries and Formal Consultation meetings

Cabinet received reports despatched after the main agenda summarising the views expressed in response to the recent consultation on the Council’s Budget proposals.

These had comprised:

- four drop in surgeries held in libraries across the County.

- Meetings with representatives from the voluntary sector, staff representatives.
- An Information leaflet and questionnaire on the Internet.
- A representative telephone based opinion poll of 750 residents.
- A deliberative opinion poll involving 50 Cambridgeshire residents.
- A general media coverage campaign generating individual letters and e-mails.

The focus of the consultation was to indicate to people that due to the low overall settlement for Cambridgeshire compared to other similar County Councils, the County Council would need to cut spending in some areas and people were therefore being asked the priority areas for expenditure.

The telephone survey results indicated that for those people with children at home, Children's Services was the top priority, while other residents placed more importance on helping older people and people with disabilities.

Services where the greatest numbers were prepared to see reductions in spending were:

- Libraries
- Countryside services
- Trading standards
- Archives, arts and museums.

Very few people wanted to see cuts in care for the elderly/disabled or care for the young/vulnerable people. The priorities in the five districts were also very similar.

The results of the Deliberative Opinion Polling Group showed the highest scoring services being in respect of road safety/gritting/road improvement schemes or social care. High importance was placed on services for supporting people including:

- Support for older people
- Children's services
- Supporting adults with disabilities.

The service attracting the highest mean score was waste disposal and recycling. The five services considered lowest in the list of priorities and expenditure were:

- Libraries
- Verge maintenance/road markings
- Countryside Services
- Trading Standards
- Archives, arts and museums.

A total of 152 leaflet and internet questionnaires had been received at the time of the meeting and from these responses the views given was that the highest priority should be Children's Services, followed by Support for Older People

then Waste Disposal and Recycling. The lowest priority was given to Archives, Arts and Museums followed by Trading Standards then Libraries.

Members made the following comments:

- One member made the point that she believed that youth services would score higher in the priority listing if people had realised that more money spent in this area would include being able to undertake more preventative/youth diversion work to reduce anti-social behaviour. In the member's view, officers should consider providing more relevant explanation in the broad headings.
- That a theme that had emerged during consultation/discussions at libraries with representatives from the voluntary sector was that more positive experiences had been gained from those applying for children's grants as opposed to those applying for adult services grants. This would need to be further investigated by the officers.

While account needed to be taken of the consultation exercise, Cabinet was reminded that the consultation responses were a very small percentage of the overall population and that the Council needed to exercise its judgement on what was a reasonable Council Tax increase to safeguard vital services, while also taking into account by Central Government announcements regarding likely capping of authorities recommending above 5% increases in Council Tax, as well as taking into account the tax burden that would be placed on Cambridgeshire residents.

It was resolved:

To note and to take into account the results of the broad consultation exercise undertaken when determining the Budget for next year.

B) Issues raised by Budget Seminars and Responses

Cabinet also received a report setting out the issues raised at the Council Budget seminars in the course of considering the implications of the proposed Budget Cash Limits for 2007/08 and the responses that had been provided by the officers.

It was resolved:

To note the issues raised at the Members Seminar as part of the discussion on the 2007/08 County Council budget.

C) Revenue and Capital Budgets 2007/08- 2008/09

Cabinet considered the detailed proposals for the County Council's 2007/08 Budget, as set out in the published budget book and as updated in the report to the meeting.

Cabinet noted that:

- the current Government grant settlement for Cambridgeshire at 2.9% was the third lowest settlement for a county council in the country, with the average county council increase being 4%
- other County Councils had received far greater grant settlements, illustrations were provided in respect of Norfolk County Council receiving a 8.5% increase, while Suffolk County Council had received an increase of 5.3%
- the Government had made it clear that Councils setting Council Tax increases of over 5% would be capped.

It was resolved:

That Cabinet agrees to recommend the Budget to Council as follows:

1. To approve the Office cash limits as set out in Table 3-1 (page 10 of the Budget Book white pages) which now included adjustments to the reserve position following an update on Tax Base information received from the districts. (Details of the collection account deficit /surplus would not be known until the end of January).
2. That approval be given to a County Budget Requirement in respect of general expenses applicable to the whole County area of £291,894,188.
3. That approval be given to a recommended County Precept for Council Tax from District Councils of £195,872,322.

(To be received in ten equal instalments in accordance with the “fall-back” provisions of the Local Authorities (Funds) (England) (Amendment) Regulations 1995)

4. That approval be given to a Council Tax for each Band of property, based on the number of “Band D” equivalent properties notified to the County Council by the District Councils (210,053):

Band	Council Tax	Band	Council Tax
A	621.66	E	1,139.71
B	725.27	F	1,346.93
C	828.88	G	1,554.15
D	932.49	H	1,864.98

5. That approval is given to the Prudential Indicators as set out on page 21 of the Budget Book.
6. That approval is given to the Council’s Treasury Management Strategy on page 22 of the Budget Book.

7. That the report of the Director of Finance and Performance on the levels of reserves and robustness of the estimates on pages 24-27 of the Budget Book be noted.

Capital Budget

8. That approval be given to Capital Payments in 2007/08 up to £145.5m net of slippage arising from:
 - i) Commitments from schemes already approved; and
 - ii) The consequences of new starts (for the three years 2007/08 to 2009/10) listed within the Service Director's reports that follow, subject to the receipt of appropriate capital resources and confirmation of individual detailed business cases.

Final Grant Settlement

9. Cabinet has authorised the Director of Finance and Performance, in consultation with the Leader of the Council, to make technical revisions to the foregoing budget recommendations to the County Council, so as to take into account the final Revenue Support Grant Settlement, and information on District Council Tax Base and Collection Funds, if this information is only received after the meeting of Cabinet.

296. CAMBRIDGE INTELLIGENT TRANSPORT SYSTEMS (ITS) TERM MAINTENANCE CONTRACT (TRAFFIC SIGNALS MAINTENANCE) 2007-2016

Cabinet received a report requesting approval to the award of the Cambridge Intelligent Transport System (ITS) term maintenance contract (Traffic Signal Maintenance)–2007-2016.

Four tenders had been received and Cabinet received information in respect of the scoring system used as part of the evaluation process. Cabinet noted that the recommended tenderer scored highest in respect of the combined quality and cost scores undertaken.

In answer to questions raised by Cabinet members, it was confirmed that the work undertaken via the contract would be met from the traffic signal maintenance budget and highways maintenance budget as set from year to year and would not require additional funding. In terms of other pressures in the maintenance budget, there would be a requirement to shift budget provision for interactive signs.

Assurances were provided that the quality and reliability of the contractors and sub contractors work would be maintained, as implementation of the new contract, would require a far closer working relationship between officers and suppliers than with previous contracting arrangements.

It was resolved:

To approve the award of the Cambridge Intelligent Transport System (ITS) term maintenance contract (Traffic Signal Maintenance) to Traffic Signals UK Ltd.

297. STREET LIGHTING PRIVATE FINANCE INITIATIVE (PFI)

This report, which was not a key decision at the current time, requested Cabinet's approval for the Street Lighting Outline Business Case (OBC) being submitted to the Department for Transport (DfT) for PFI Credits.

It was noted that in early 2006 Cambridgeshire had submitted an Expression of Interest (EOI) for street lighting PFI credits to modernise the street lighting stock and had been successful in sharing in the £630m that was available for street lighting PFI credits.

The OBC was the mechanism used to develop the PFI case, and the number of street lighting columns in need of replacement in the package. Cabinet was informed that consultants, PriceWaterhouseCooper (PWC) had carried out an initial analysis of the business case and in particular the transfer of risk and ownership, and had concluded that the proposal constituted a service and was therefore eligible for PFI credits. It was highlighted that the OBC showed that over 39,000 street lighting columns were at the end of their design life and therefore required replacing. It was noted that there was currently no other funding stream to deal with the backlog of aged street lighting columns. An additional 9,900 columns also required to be installed if the County Council was to ensure that the lighting standards were in accordance with the European Union (EU) Standard.

Cabinet noted the benefits of the PFI, with the PFI credits to be the funding stream for the replacement of the columns. However it was noted that for the OBC to be successful, the Council would be required to provide the funding for the day-to-day maintenance and management of the Service. It was highlighted that if the bid was not successful, there would be a further drain on Council finances in order to facilitate the replacement of older street lighting/bring existing illumination up to EU standards. At present prices, this would cost £48m to remove the backlog, and whilst this could be phased over a number of years, it would require significant investment from the Authority and require a fundamental review.

It was noted that Environment and Community Services (ECS) Scrutiny Committee was currently reviewing the Street Lighting Policy of the County Council and might suggest amendments. If the policy was changed, this could

be accommodated as part of the development of tender documents, following acceptance of the OBC.

In terms of a request that more information be provided on the risks, it was reported that the consultants had identified 240 risks, with the main issues being in relation to financial issues on replacement provision. The Prudential Borrowing implications referred to, were still being investigated and therefore were not available to be reported at the current meeting. Members commented that in respect of the report back in due course, this would need to have full risk and financial implications.

Some members requested details of where the 9,900 new lighting columns might be placed, and whether particular consideration could be given to rural area provision. It was explained that these were enhancements to existing systems and were not additional lighting systems. Other members expressed caution regarding any future provision, as many rural areas did not wish to have street lighting provided, and were more concerned regarding light pollution implications.

It was resolved:

To approve the Outline Business Case (OBC) Private Finance Initiative (PFI) Street Lighting Credits

298. REGISTRATION SERVICE MODERNISATION AND NEW REGISTRATION SCHEME

Cabinet received a report informing it of:

- i) a proposal to modernise the Cambridgeshire Registration Service and an associated registration scheme change
- ii) the outcome of information consultation on the modernisation proposals, and the resulting changes made to the proposals

It was explained that the present four registration districts would be amalgamated into a single Cambridgeshire district, and a new model scheme would provide more powers for the Council to make decisions on the shape of the local service. Superintendent Registrars and Registrars of Births and Deaths were currently statutory officers, with no formal employer. There were currently 16 statutory officers in Cambridgeshire – 3 Superintendent Registrars, 12 Registrars and one nominal Registrar. The proposed scheme would include 1 Superintendent Registrar for the county, and 4 Registrars (one in each main office). Remaining statutory officers will become Registration Officers, employed by the County Council. The overall number of posts would remain unchanged.

Details were provided of the informal consultations and that the staff survey undertaken as part of this, showed support for the core changes of a single

district and the new model scheme. A number of concerns were raised, which had been recognised in programme revisions and implementation priorities.

It was resolved:

- i) To note the modernisation programme.
- ii) To approve the scheme change proposals set out in paragraph 2.1 of the officer's report for formal consultation and subsequent implementation, subject to consultation responses.
- iii) To delegate to the Deputy Chief Executive in consultation with the portfolio holder for Environment and Community Services approval to any minor changes following the consultation exercise.

**299. OFFICE OF ENVIRONMENT AND COMMUNITY SERVICES (OECS)
RECOVERY PLAN VIREMENT UPDATE DEBT WRITE OFF AND INVEST TO
TRANSFORM FUND**

Cabinet received a paper bringing together 3 unrelated items that as they were beyond the limits on officers' delegated powers, required Cabinet approval. They were as follows:

- OECS Virement Proposal - in light of the latest budget monitoring reports and current situation with the Primary Care Trust (PCT) on pooled budget liabilities, approval was sought to an update to the OECS budget recovery plan and a £630k virement proposal underpinning it to increase the likelihood of delivering a balanced budget at year-end.
- Debt Write-Off - approval was required to write off an outstanding debt of approximately £12,098 relating to the non-payment of residential care client contributions (in accordance with Scheme of Financial Management 10.8). The debt related to charges for the period July 2004 to August 2006 and included a debt of £1015.20 for unpaid care fees from the care home. In answer to questions raised, Members were reassured that all steps were taken by officers to recover outstanding debts and in only exceptional circumstances, like the present case, was a write-off recommended.
- Concessionary Bus Fares Invest To Transform Fund Bid – to approve a £300k 'bridging' loan to meet the expected shortfall in funding between total costs and the sum of the contributions for the scheme in 2006/07 until Local Public Service Agreement (LPSA) reward money was received in 2007/08. The scheme was of particular benefit to people over 60 and issues regarding equity of future funding would need to be taken up with the Government.

In relation to the OECS Recovery Plan, Cabinet noted that discussions with the PCT on recovery issues relating to the pooled budgets were progressing well, but there remained reducing, but material uncertainties as to which financial year any benefit would fall. In order to retain strong financial control, particularly in relation to the future year Medium Term Corporate Priorities (MTCP) position, a series of further contingent items proposed by OECS to the value of £630k required a virement decision. It was noted that if the recovery plan over delivered, it was the intention that such underspending would be returned to the highways service.

There were few options to cover the £630k, and the measures agreed were in respect of:

- Reducing further the funds available for maintenance up to £540k (mainly patching). This will effectively mean a freeze on maintenance work that was not already scheduled.
- Reducing further the funds available for book fund, up to £40k. This was the last tranche of spending.
- Reducing spending on Integrated Community Equipment, up to £50k. and would result in some rationing.

It was resolved:

- i) to approve the OECS virement package totalling £630k on the basis that the resources would be returned to the highways service if OECS underspends at year-end as a result of the actions in the recovery plan and progress with negotiations with the PCT.
- ii) to approve writing off of a debt as set out in the officer's report of £12,098, as it was now deemed irrecoverable.
- iii) To approve in respect of the Concessionary Bus Fares Invest To Transform Fund Bid the 'bridging' loan of £300k on the basis that it was repaid in early 2007/08.

300. ENTERPRISE CENTRE HAGGIS GAP FULBOURN

This report sought Cabinet's approval to declare the Enterprise Centre, Haggis Gap, Fulbourn surplus for the reasons set out in the officer's report.

Cabinet had previously approved proposals to reduce the cost of corporate office accommodation by 20% per annum in the next three years and this work was being taken forward as part of the WorkWise programme. The business case for the programme set out the capital needed for implementation to be funded solely from the disposal or sub letting of surplus office premises. All corporate office buildings had therefore been assessed to identify those that the Council might vacate and sell. The site at Haggis Gap had been identified through the process as a key disposal, with the whole receipt from this disposal

required for reinvestment in the WorkWise programme. In answer to a question raised, officers suggested that there was unlikely to be any surplus from this particular sale that could be used to support other aspects of the Council's Capital Programme but other asset sales would be used for such support. e.g. the next report on the agenda. Cabinet still wished for an amendment to allow for any windfall potential surplus to be reapplied if received.

In answer to a question raised, it was confirmed that the lease would not adversely affect the proposed sale.

It was resolved:

- i) To agree to declare the property as surplus and authorise officers to dispose of the site and ring fence the capital receipt for reinvestment in the WorkWise programme
- ii) That should the sale realise a higher valuation than needed to fund the WorkWise programme, any surplus should be used as resources for the Council's Capital programme.

301. LAND AT SOMERS ROAD WISBECH

This report sought Cabinet's approval to declare the land at Somers Road, Wisbech as surplus to requirements and to authorise disposal for the reasons set out in the officer's report.

In answer to a question raised it was confirmed that planning permission would be obtained in respect of the proposed use for the land.

It was resolved:

To agree to declare the Land at Somers Road, Wisbech, surplus and for officers to arrange for the disposal of the site.

302. CAMBRIDGESHIRE LOCAL AREA AGREEMENT (LAA)

The purpose of this report was to note the progress made to date in implementing Cambridgeshire's Local Area Agreement and to note the final draft of the 2007 annual refresh.

It was resolved:

To endorse the annual refresh of Cambridgeshire's Local Area Agreement.

303. SHARED SERVICES AND THE E-BUSINESS SUITE

This report updated Cabinet on progress concerning the approach to shared services in Corporate Services agreed at the meeting on 31st October and to recommend an amended way forward as a result of difficulties that had now been identified. Members were reminded that at the Cabinet meeting on 31st October they had endorsed a proposal on the way forward for shared services to deliver the following objectives:

- Cashable savings of at least £1m by 2008/09
- Sustainable savings in the future to be delivered by aggregations of scale and/or income from new customers
- Improvement in performance of transactional processes to industry standard best practice

As a result the Deputy Chief Executive (Corporate Services) in consultation with the Cabinet Member for Corporate Services had been authorised to pursue negotiations with the Shared Business Services (SBS) Joint Venture concerning shared back office transactions, which at the time had been assessed as the best option of the three provided.

Cabinet was informed that following a detailed investigation into the Invitation to Negotiate (ITN) concerns had arisen on whether the ITN would allow access to the framework for all public sector entities and whether the ITN and subsequent memorandum of Information (MOI) would constrain Cambridgeshire to buying only the services contained in the original framework and therefore restrict the officers ability to negotiate a contract offering best value for the authority.

Legal advice indicated that the ITN and associated documents did not support the extension of the agreement to public bodies outside the control of the Department of health. Thus the risk of challenge would be high and Cambridgeshire County Council (CCC) would be unlikely to be able to defend itself successfully against such a challenge.

Cabinet noted that since the last report the position had changed in that:

- Northamptonshire County Council (NCC) was now fully committed to working with CCC and therefore savings could be secured by working jointly with them rather than working alone and assuming a partner authority could be secured later.
- CCC had secured consultancy from the Cabinet Office and Oracle to assist with business process improvement, and NCC had appointed PWC as their consultants, all of whom could assist with business process improvement.
- Much of the work done as a result of further investigating Scenario One could also form the basis for a future procurement process.

The revised scenario proposed for approval was expected to enable the County Council to start sharing resources with Northamptonshire County Council (NCC) quickly and therefore securing the necessary resources for CCC and improving the functionality of the e-business suite. At the same time, the

County Council would be working together with NCC to prepare the business case for procurement of a private sector partner for a Joint Venture.

One member raised concerns that as part of the risk assessment, the upgrade of the e-business suite would require significant resources from CCC and that this should not erode the original savings expectation. In response, officers reported that they were currently working up detail of the cost implications to ensure the necessary savings were made, whilst also ensuring more capacity was achieved in respect of any additional expenditure required.

A question was also raised regarding why there had been no reference in the risk implications section of the report to any action to be taken in the event of savings slippage. In response, it was explained that if it became necessary, the savings set out in section 6.1 of the report would be re-profiled over two years.

It was resolved;

- i) That due to legal uncertainties, to agree not to continue negotiations with Shared Business Services (SBS) on a Shared service agreement.
- ii) To pursue a revised scenario whereby Cambridgeshire County Council and Northamptonshire County Council would form a collaborative partnership whereby:
 - CCC would negotiate with NCC to reach agreement on the reuse of the Intellectual Property inherent in the configured e-business suite and also for any additional support NCC require to implement and use the suite and CCC would agree with NCC based on these negotiations a financial contribution for this.
 - The partnership would commission Fujitsu to move the e-business suite to a hardware platform sufficiently resilient to support both authorities and to upgrade the software to the latest version.
 - As they implemented the suite, NCC would work with CCC to improve business processes with Oracle and PWC advising on best practice.
 - In parallel, the two authorities would plan an improvement programme including sharing staff and building the business case for procuring a joint venture.
 - Throughout the programme the County Council would work with Scrutiny, and with the County Council's auditors, to ensure the achievement of value for money maximisation for CCC as a result of the new way of working.

304. DELEGATIONS FROM CABINET TO CABINET MEMBERS AND OFFICERS

Cabinet received a report detailing the progress on delegations.

It was resolved:

To note the progress on delegations to individual Cabinet Members and/or to officers previously authorised by Cabinet to make decisions/take actions on its behalf.

305. DRAFT CABINET AGENDA PLAN 6TH AND 27TH FEBRUARY 2007

It was resolved:

To note the agenda plan and that there would be a meeting of Cabinet on 6th February, in addition to the meeting on 27th February.

Chairman
6th February 2007