

# Appendix A

## All Service Areas

Table 4: Capital Programme  
Budget Period: 2018-19 to 2027-28

Summary of Schemes by Start Date	Total Cost i 000	Previous Years i 000	2018-19 i 000	2019-20 i 000	2020-21 i 000	2021-22 i 000	2022-23 i 000	Later Years i 000
Ongoing	167,507	79,062	9,306	7,969	15,933	17,946	18,074	19,217
Committed Schemes	891,373	530,955	145,950	87,487	52,967	27,054	7,619	39,341
2018-2019 Starts	64,897	810	19,280	34,642	9,425	740	-	-
2019-2020 Starts	56,948	280	3,810	25,850	19,000	7,608	400	-
2021-2022 Starts	11,250	-	-	-	400	7,750	2,900	200
2022-2023 Starts	26,580	-	-	-	-	1,020	13,150	12,410
2023-2024 Starts	31,590	-	-	-	250	5,000	3,950	22,390
2024-2025 Starts	26,300	-	-	-	150	1,400	800	23,950
<b>TOTAL BUDGET</b>	<b>1,276,445</b>	<b>611,107</b>	<b>178,346</b>	<b>155,948</b>	<b>98,125</b>	<b>68,518</b>	<b>46,893</b>	<b>117,508</b>

Ref	Scheme	Description	Linked Revenue Proposal	Scheme Start	Total Cost i 000	Previous Years i 000	2018-19 i 000	2019-20 i 000	2020-21 i 000	2021-22 i 000	2022-23 i 000	Later Years i 000	Committee
A/C.01 A/C.01.008	Basic Need - Primary Isle of Ely Primary	New 3 form entry school with 52 Early Years provision: i 10,470k Basic Need requirement 630 places i 800k Temporary Provision i 1,500k Early Years Basic Need 52 places i 3,500k Highways works and access work to school site		Committed	16,370	16,370	-	-	-	-	-	-	C&YP
A/C.01.012	Ermine Street Primary, Alconbury Weald	New 2 form entry school (with 3 form entry infrastructure) with 52 Early Years provision (Phase 1): i 8,500k Basic Need requirement 420 places i 1,500k Early Years Basic Need 52 places		Committed	10,000	9,862	138	-	-	-	-	-	C&YP
A/C.01.013	Fourfields, Yaxley	Expansion of 3 classrooms: i 1,270k Basic Need requirement 90 places		Committed	1,268	1,239	29	-	-	-	-	-	C&YP
A/C.01.018	Pathfinder Primary, Northstowe	New 3 form entry school with 52 Early Years provision: i 8,300k Basic Need requirement 630 places i 1,500k Early Years Basic Need 52 places i 1,500k Community facilities - Children's Centre		Committed	11,300	11,115	185	-	-	-	-	-	C&YP
A/C.01.020	Godmanchester Bridge, (Bearscoft Development)	New 1.5 form entry school (with 2 form entry core facilities) with 52 Early Years provision: i 7,150k Basic Need requirement 315 places i 2,200k Early Years Basic Need 52 places		Committed	9,348	8,947	150	251	-	-	-	-	C&YP
A/C.01.021	North West Cambridge (NIAB site) primary	New 2 form entry school with 52 Early Years provision: i 7,851k Basic Need requirement 420 places i 1,700k Early Years Basic Need 52 places i 1,200k Community facilities - Children's Centre		Committed	10,752	685	-	6,600	3,300	167	-	-	C&YP
A/C.01.022	Burwell Primary	Expansion of 210 places: i 6,747k Basic Need requirement 210 places		Committed	6,747	6,723	24	-	-	-	-	-	C&YP
A/C.01.024	Clay Farm / Showground primary, Cambridge	New 3 form entry school with 52 Early Years provision i 10,684k Basic Need requirement 630 places i 1,700k Early Years Basic Need 52 places		Committed	12,000	11,594	406	-	-	-	-	-	C&YP

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A/C.01.025	Fordham Primary	Expansion from 1 to 2 form entry school / replacement of temporary buildings: i 4,128k Basic Need requirement 210 places		Committed	4,126	3,968	50	108	-	-	-	-	- C&YP
A/C.01.026	Little Paxton Primary	Expansion from 1 to 2 form entry school / replacement of temporary buildings: i 3,512k Basic Need requirement 210 places		Committed	3,400	3,292	40	68	-	-	-	-	- C&YP
A/C.01.027	Ramnoth Primary, Wisbech	Expansion of 12 classrooms: i 7,340k Basic Need requirement 300 places		Committed	7,340	5,152	2,000	188	-	-	-	-	- C&YP
A/C.01.028	Fulbourn Phase 2	Expansion of 4 classrooms: i 5,685k Basic Need requirement 120 places		Committed	6,900	3,135	3,000	665	100	-	-	-	- C&YP
A/C.01.029	Sawtry Infants	Expansion of 3 classrooms with 26 Early Years provision: i 2,692k Basic Need requirement 90 places i 1,600k Early Years Basic Need 26 places		Committed	4,292	1,911	298	1,901	182	-	-	-	- C&YP
A/C.01.030	Sawtry J unior	Extension of 4 classrooms to complete 1 form entry expansion: i 2,300k Basic Need requirement 120 places		Committed	2,300	-	1,290	900	110	-	-	-	- C&YP
A/C.01.031	Hatton Park, Longstanton	Expansion of 1 form of entry: i 5,080k Basic Need requirement 210 places		Committed	5,080	5,039	41	-	-	-	-	-	- C&YP
A/C.01.032	Meldreth	Expansion to 1 form of entry: i 2,122k Basic Need requirement		Committed	2,122	440	1,550	132	-	-	-	-	- C&YP
A/C.01.033	St Ives, Eastfield / Westfield / Wheatfields	Expansion of 1 form of entry: i 7,000k Basic Need requirement 210 places		Committed	7,000	31	280	3,500	3,000	189	-	-	- C&YP
A/C.01.034	St Neots, Wintringham Park	New 1 form entry (with 3 form entry infrastructure) with 52 Early Years provision: i 7,210k Basic Need requirement 210 places i 1,640k Early Years Basic Need 52 places		Committed	8,850	213	4,300	4,000	337	-	-	-	- C&YP
A/C.01.035	The S hade Primary, Soham	Expansion of 2 forms of entry (Phase 2): i 2,713k Basic Need requirement 210 places		Committed	2,600	2,548	52	-	-	-	-	-	- C&YP
A/C.01.036	Pendragon, Papworth	Expansion of 1 form of entry: i 3,500 Basic Need requirement		Committed	3,500	150	1,900	1,350	100	-	-	-	- C&YP
A/C.01.037	Chatteris New School	New 1 form of entry School with 26 Early Years places: i 7,000k Basic Need requirement 210 places i 825k Early Years		2018-19	8,820	230	4,700	3,700	190	-	-	-	- C&YP
A/C.01.038	Westwood Primary, March, Phase 2	Expansion from 3 to 4 form entry school: i 3,150k Basic Need requirement 120 places		Committed	3,241	1,500	1,600	141	-	-	-	-	- C&YP
A/C.01.039	Wyton Primary	New replacement 1 form entry school: i 6,453k Basic Need requirement 210 places		Committed	9,226	2,389	6,400	437	-	-	-	-	- C&YP
A/C.01.040	Ermine Street, Alconbury, Phase 2	Expansion to 3 form entry school (Phase 2): i 2,780k Basic Need requirement 210 places		2019-20	2,780	-	140	1,600	950	90	-	-	- C&YP

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A/C.01.041	Barrington	Expansion to 1 form of entry: i 3,790k Basic Need requirement		2019-20	3,318	130	90	1,600	1,350	148	-	-	C&YP
A/C.01.043	Littleport 3rd primary	New 1 form entry school (with 2 form entry infrastructure) (Phase 1): i 4,250k Basic Need requirement 210 places i 750k Early Years Basic Need 26 places		2019-20	5,000	-	180	3,200	1,550	70	-	-	C&YP
A/C.01.044	Loves Farm primary, St Neots	New 2 form entry school: i 10,020k Basic Need requirement 420 places		2019-20	10,020	-	-	300	6,200	3,400	120	-	C&YP
A/C.01.045	Melbourn Primary	Expansion of 4 classrooms, hall and refurbishment: i 4,160k Basic Need requirement 60 places		Committed	4,441	1,650	2,581	210	-	-	-	-	C&YP
A/C.01.046	Sawston Primary	Extension of 4 classrooms to complete 1 form entry expansion: i 2,830k Basic Need requirement 120 places		2019-20	2,830	-	-	100	1,000	1,600	130	-	C&YP
A/C.01.048	Histon Additional Places	Expansion of 1 form of entry within Histon area: i 16,000k Basic Need requirement 210 places		Committed	16,000	1,783	5,310	5,500	3,200	207	-	-	C&YP
A/C.01.049	Northstowe 2nd primary	New 2 form entry school with 52 Early Years provision and community facilities: i 9,990k Basic Need requirement 420 places i 1,260k Early Years Basic Need 52 places		2021-22	11,250	-	-	-	400	7,750	2,900	200	C&YP
A/C.01.050	March new primary	New 1 form entry school (Phase 1): i 8,770k Basic Need requirement 210 places		2023-24	8,770	-	-	-	250	5,000	3,350	170	C&YP
A/C.01.051	Wisbech new primary	New 1 form entry school; this is to be an on-going review: i 8,770k Basic Need requirement 210 places		2023-24	8,770	-	-	-	-	-	250	8,520	C&YP
A/C.01.052	NIAB 2nd primary	New 2 form entry school with 52 Early Years provision and community facilities: i 7,950k Basic Need requirement 420 places i 1,500k Early Years Basic Need 52 places i 1,500k Community facilities - Children's Centre		2024-25	10,950	-	-	-	-	-	-	10,950	C&YP
A/C.01.053	Robert Arkenstall Primary	Replacement of temporary building i 500k Basic Need requirement 30 places		2024-25	500	-	-	-	-	-	-	500	C&YP
A/C.01.054	Wilburton Primary	Expansion from 4 to 5 classrooms / replacement of temporary building: i 500k Basic Need requirement 30 places		2024-25	500	-	-	-	-	-	-	500	C&YP
A/C.01.055	Benwick Primary	Expansion from 3 to 5 classrooms / replacement of temporary buildings: i 500k Basic Need requirement 60 places		2024-25	2,450	-	-	-	150	1,400	800	100	C&YP
A/C.01.056	Alconbury Weald 2nd primary	New 2 form entry school with 52 Early Years provision and community facilities: i 8,528k Basic Need requirement 420 places i 1,522k Early Years Basic Need 52 places		2023-24	10,050	-	-	-	-	-	350	9,700	C&YP

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A/C.01.057	Northstowe 3rd primary	New 2 form entry school with 52 Early Years provision and community facilities: i 10,567k Basic Need requirement 420 places i 1,333k Early Years Basic Need 52 places		2024-25	11,900	-	-	-	-	-	-	11,900	C&YP
A/C.01.061	Gamlingay Primary School	Extension of 4 classrooms to complete 1 form entry expansion with new hall: i 4,350k Basic Need requirement 120 places		Committed	4,350	1,100	3,100	150	-	-	-	-	C&YP
A/C.01.062	Waterbeach Primary School	Expansion of 1 form of entry due to in catchment development: i 6,660 Basic Need requirement 120 places		2018-19	6,660	200	4,000	2,300	160	-	-	-	C&YP
A/C.01.063	St Neots Eastern Expansion	Expansion of 1 form of entry: i 5,500k Basic Need requirement 120 places		2018-19	5,500	50	2,700	2,600	150	-	-	-	C&YP
A/C.01.064	Rackham Primary	Expansion to 2 form of entry: i 5,500k Basic Need requirement		2018-19	5,600	-	150	3,300	2,000	150	-	-	C&YP
A/C.01.065	New Road Primary	Expansion to 1 form of entry: i 6,470k Basic Need requirement		2018-19	6,470	150	700	4,500	1,000	120	-	-	C&YP
	Total - Basic Need - Primary				294,691	101,596	47,384	49,301	25,679	20,291	7,900	42,540	
A/C.02	Basic Need - Secondary												
A/C.02.003	Littleport secondary and special	New 4 form entry school (with 5 form entry core facilities) with new SEN school and 52 Early Years provision: i 29,482k Basic Need requirement 600 places i 1,500k Early Years Basic Need 26 places i 12,400k SEN 110 places		Committed	43,382	42,907	250	225	-	-	-	-	C&YP
A/C.02.004	Bottisham Village College	Expansion to 10 form entry school: i 12,700k Basic Need requirement 150 places		Committed	14,969	6,699	7,900	370	-	-	-	-	C&YP
A/C.02.006	Northstowe secondary	New 4 form entry school (with 12 form entry core facilities): i 25,251k Basic Need requirement 600 places		Committed	44,851	1,070	7,000	28,000	7,500	900	381	-	C&YP
A/C.02.007	North West Fringe secondary	New 4 form entry school (Phase 1): i 22,900k Basic Need requirement 600 places		Committed	20,000	18	350	2,700	12,000	4,600	332	-	C&YP
A/C.02.008	Cambridge City secondary	Additional capacity for Cambridge City i 17,832k Basic Need requirement 450 places		Committed	17,995	8,119	8,900	800	176	-	-	-	C&YP
A/C.02.009	Alconbury Weald secondary and Special	New 4 form entry school (with 8 form entry core facilities): i 26,000k Basic Need requirement 600 places i 12,000k SEN 110 places		Committed	38,000	670	6,450	8,300	17,500	4,700	380	-	C&YP
A/C.02.010	Cambourne Village College	Expansion to 7 form entry (Phase 2): i 10,475k Basic Need requirement 300 places		Committed	10,541	10,475	66	-	-	-	-	-	C&YP

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A/C.02.011	New secondary capacity to serve Wisbech	New 5 form entry school: i 23,000k Basic Need requirement 600 - 750 places		2019-20	23,000	-	600	17,000	5,000	400	-	-	C&YP
A/C.02.012	Cromwell Community College	Expansion from 7 to 8 form entry school: i 5,000k Basic Need requirement 150 places		2019-20	5,000	150	2,800	1,900	150	-	-	-	C&YP
A/C.02.013	St. Neots secondary	Additional capacity for St Neots: i 10,940 Basic Need requirement		2022-23	10,940	-	-	-	-	500	6,500	3,940	C&YP
A/C.02.014	Northstowe secondary, phase 2	Additional capacity for Northstowe: i 11,640 Basic Need requirement 600 places		2022-23	11,640	-	-	-	-	520	6,500	4,620	C&YP
A/C.02.015	Sir Harry Smith	Expansion of 1 form entry: i 5,000k Basic Need requirement 150 places		2019-20	5,000	-	-	150	2,800	1,900	150	-	C&YP
A/C.02.016	Cambourne West	New 6 form entry school: i 24,500k Basic Need requirement 900 places		2018-19	24,500	30	2,500	16,000	5,500	470	-	-	C&YP
	Total - Basic Need - Secondary				269,818	70,138	36,816	75,445	50,626	13,990	14,243	8,560	
A/C.03	Basic Need - Early Years												
A/C.03.001	Orchard Park Primary	Expansion of 24 Early Years provision: i 1,000k Early Years Basic Need 24 places		Committed	1,000	350	630	20	-	-	-	-	C&YP
A/C.03.003	LA maintained Early Years Provision	Funding which enables the Council to increase the number of free Early Years funded places to ensure the Council meets its statutory obligation. This includes providing one-off payments to external providers to help meet demand as well as increasing capacity attached to Cambridgeshire primary schools.		Committed	4,634	4,334	100	100	100	-	-	-	C&YP
	Total - Basic Need - Early Years				5,634	4,684	730	120	100	-	-	-	
A/C.04	Adaptations												
A/C.04.001	Hauxton Primary	Expansion of 1 classroom and extension of hall: i 1,061k Basic Need requirement 30 places		Committed	1,061	1,061	-	-	-	-	-	-	C&YP
A/C.04.004	Morley Memorial Primary	Expansion of 2 classrooms and internal re-modelling with 52 Early Years provision: i 2,019k Basic Need requirement 60 places i 1,900k Early Years Basic Need 18 places		Committed	3,918	1,882	1,900	136	-	-	-	-	C&YP
	Total - Adaptations				4,979	2,943	1,900	136	-	-	-	-	
A/C.05	Condition & Maintenance												
A/C.05.001	School Condition, Maintenance & Suitability	Funding that enables the Council to undertake work that addresses condition and suitability needs identified in schools' asset management plans, ensuring places are sustainable and safe.		Ongoing	23,850	-	2,000	2,000	2,350	2,500	2,500	12,500	C&YP

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A/C.05.002	Kitchen Ventilation	Works to improve ventilation & gas safety in school kitchens (where gas is used for cooking) is required to comply with the Gas safety regulations BS 6173:2009.		Committed	1,650	500	500	500	150	-	-	-	C&YP
	Total - Condition & Maintenance				25,500	500	2,500	2,500	2,500	2,500	2,500	12,500	
A/C.07 A/C.07.001	Schools Managed Capital School Devolved Formula Capital	Funding is allocated directly to Cambridgeshire Maintained schools to enable them to undertake low level refurbishments and condition works.		Ongoing	10,050	-	1,005	1,005	1,005	1,005	1,005	5,025	C&YP
	Total - Schools Managed Capital				10,050	-	1,005	1,005	1,005	1,005	1,005	5,025	
A/C.08 A/C.08.001	Specialist Provision Trinity School Hartford, Huntingdon	This scheme provides for the relocation of the school's base in Huntingdon, which is unsuitable for the educational requirements and needs of the pupils and staff. The funding covers purchase of a site in St Neots and its redevelopment for use by Trinity and local early years and childcare providers.		Committed	5,059	5,033	26	-	-	-	-	-	C&YP
A/C.08.002	Trinity School, Wisbech base	This scheme provides for permanent accommodation to be provided for the Wisbech base of the Trinity School which currently operates from leased accommodation at a rental cost of @i 30,000 per year		2023-24	4,000	-	-	-	-	-	-	4,000	C&YP
A/C.08.003	SEN Pupil Adaptations	This budget is to fund child specific adaptations to facilitate the placement of children with SEND in line with decisions taken by the County Resourcing Panel.		Committed	750	150	150	150	150	150	-	-	C&YP
A/C.08.004	Replacement Pilgrim Pupil Referral unit - Medical Provision	Replacement required as current site will not be available for future use.		2022-23	4,000	-	-	-	-	-	150	3,850	C&YP
A/C.08.005	Spring Common Special School			2018-19	5,000	150	2,800	1,900	150	-	-	-	C&YP
	Total - Specialist Provision				18,809	5,333	2,976	2,050	300	150	150	7,850	
A/C.09 A/C.09.001	Site Acquisition & Development Site Acquisition, Development, Analysis and Investigations	Funding which enables the Council to undertake investigations and feasibility studies into potential land acquisitions to determine their suitability for future school development sites.		Ongoing	200	-	100	100	-	-	-	-	C&YP
	Total - Site Acquisition & Development				200	-	100	100	-	-	-	-	

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A/C.10 A/C.10.001	Temporary Accommodation Temporary Accommodation	Funding which enables the Council to increase the number of school places provided through use of mobile accommodation. This scheme covers the cost of purchasing new mobiles and the transportation of provision across the county to meet demand.		Ongoing	13,000	-	1,500	1,500	1,500	1,500	1,500	5,500	C&YP
	Total - Temporary Accommodation				13,000	-	1,500	1,500	1,500	1,500	1,500	5,500	
A/C.11 A/C.11.001	Children Support Services Children's Minor Works and Adaptions	Funding which enables remedial and essential work to be undertaken, maintaining the Council's in-house LAC provision.		Ongoing	75	25	25	25	-	-	-	-	C&YP
A/C.11.002	Cambridgeshire Alternative Education Service Minor Works	Funding which enables remedial and essential work to be undertaken by supplementing the devolved formula allocations of Cambridgeshire Alternative Education Service.		Ongoing	200	-	20	20	20	20	20	100	C&YP
A/C.11.003	CFA Buildings & Capital Team Capitalisation	Salaries for the Buildings and Capital Team are to be capitalised on an ongoing basis.		Ongoing	2,500	-	250	250	250	250	250	1,250	C&YP
	Total - Children Support Services				2,775	25	295	295	270	270	270	1,350	
A/C.12 A/C.12.002	Adults' Services Enhanced Frontline in Adult Social Care	Planned spending on in-house provider services and independent care accommodation to address building condition and improvements. Service requirements and priorities will be agreed and aligned with the principles of Transforming Lives.		Ongoing	785	-	150	150	150	150	185	-	Adults
A/C.12.004	Disabilities Facilities Grant	We are expecting this funding to continue to be managed through the Better Care Fund for the period 2017/18 to 2022/13, in partnership with local housing authorities. Disabled Facilities Grant enables accommodation adaptations so that people with disabilities can continue to live in their own homes.		Ongoing	19,318	8,881	3,479	3,479	3,479	-	-	-	Adults
A/C.12.005	Integrated Community Equipment Service	Funding to continue annual capital investment in community equipment, that helps people to sustain their independence. The Council contributes to a pooled budget purchasing community equipment for health and social care needs for people of all ages		Ongoing	13,000	-	1,300	1,300	1,300	1,300	1,300	6,500	Adults
	Total - Adults' Services				33,103	8,881	4,929	4,929	4,929	1,450	1,485	6,500	

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A/C.13 A/C.13.001	Capital Programme Variation Variation Budget	The Council has decided to include a service allowance for likely Capital Programme slippage, as it can sometimes be difficult to allocate this to individual schemes due to unforeseen circumstances. This budget is continuously under review, taking into account recent trends on slippage on a service by service basis. The capitalisation of borrowing costs helps to better reflect the costs of undertaking a capital project. Although this budget is initially held on a service basis, the funding will ultimately be moved to the appropriate schemes once exact figures have been calculated each year.		Ongoing	-59,191	-	-12,197	-16,815	-10,733	-5,061	-3,537	-10,848	Adults, C&Y
A/C.13.002	Capitalisation of Interest Costs			Committed	8,798	-	1,509	2,744	2,529	1,018	425	573	Adults, C&Y
	Total - Capital Programme Variation				-50,393	-	-10,688	-14,071	-8,204	-4,043	-3,112	-10,275	
C/C.01 C/C.1.001	Corporate Services Essential CCC Business Systems Upgrade	Windows 2003 servers came to the end of their life in July 2015. The majority of all organisation wide customer / digital systems sat on these servers, which required upgrading.		Committed	300	261	39	-	-	-	-	-	- GPC
C/C.1.003	Citizen First, Digital First	Further improvements to be made to automate our systems and processes. To take out costs and to improve the speed of transactions with the Council for our customers, partners and providers.		Committed	3,546	730	1,091	575	575	575	-	-	- GPC
C/C.1.004	Mosaic IT Infrastructure	Procurement of Management Information systems for CFA in accordance with Contract Regulations and to ensure that systems are fit for purpose to meet the emerging financial, legislative and service delivery requirements. This will require replacement or upgrade of some or all of the Council's current systems.		Committed	3,000	2,750	250	-	-	-	-	-	- GPC
	Total - Corporate Services				6,846	3,741	1,380	575	575	575	-	-	
C/C.02 C/C.2.006	Managed Services CPSN Replacement	This is for the procurement of a replacement Wide Area Network solution. The current contracted service (CPSN) is due to end in June 2018, but we are close to securing a continuance taking us to June 2019. This proposal is for funding for the 2017-18 and 2018-19 financial years to allow for the procurement and transition to a new service (EastNet).		Committed	5,500	500	5,000	-	-	-	-	-	- GPC
C/C.2.007	Improved display screens	Replace oldest and smallest of the display screens attached to new docking stations in CCC offices		2018-19	84	-	84	-	-	-	-	-	- GPC

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Ref	Scheme	Description	Linked Revenue Proposal	Scheme Start	Total Cost i 000	Previous Years i 000	2018-19 i 000	2019-20 i 000	2020-21 i 000	2021-22 i 000	2022-23 i 000	Later Years i 000	
C/C.2.008	Disaster Recovery facility for critical business systems	Implementation of a second technology platform, in LGSS's Angel Street data centre, able to deliver core and critical IT services in the event of disaster or disruption to the Shire Hall data centre.		2018-19	458	-	458	-	-	-	-	-	- GPC
C/C.2.009	Pro-active upgrade to Exchange email systems	Pro-active upgrade to Exchange email systems, to maintain stability, supportability and security of hardware and software, and access to email for CCC staff.		2018-19	251	-	251	-	-	-	-	-	- GPC
C/C.2.010	IT Infrastructure Refresh	Upgrades/refresh of the core CCC IT systems that underpin use of IT across the Council. This essential work will ensure that the critical IT Infrastructure continues to be fit for purpose and supports changes in technology and business requirements		2018-19	660	-	220	165	275	-	-	-	- GPC
C/C.2.011	Replacement of office networking hardware	Replacement of end-of-life networking hardware (switches) in all CCC offices to maintain stability, supportability and security of access to business systems for CCC staff.		2018-19	354	-	177	177	-	-	-	-	- GPC
	<b>Total - Managed Services</b>				<b>7,307</b>	<b>500</b>	<b>6,190</b>	<b>342</b>	<b>275</b>	<b>-</b>	<b>-</b>	<b>-</b>	
C/C.03 C/C.3.001	Transformation Capitalisation of Transformation Team	Funding the Transformation team from capital instead of revenue, by using the flexibility of capital receipts direction.		Committed	2,586	1,293	1,293	-	-	-	-	-	- GPC
C/C.3.002	Capitalisation of Redundancies	Funding the cost of redundancies from capital instead of revenue, using the flexibility of capital receipts direction.		Committed	2,000	1,000	1,000	-	-	-	-	-	- GPC
	<b>Total - Transformation</b>				<b>4,586</b>	<b>2,293</b>	<b>2,293</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
C/C.10 C/C.10.001	Capital Programme Variation Variation Budget	The Council has decided to include a service allowance for likely Capital Programme slippage, as it can sometimes be difficult to allocate this to individual schemes due to unforeseen circumstances. This budget is continuously under review, taking into account recent trends on slippage on a service by service basis.		Ongoing	-2,470	-	-2,002	-183	-170	-115	-	-	- GPC
C/C.10.002	Capitalisation of Interest Costs	The capitalisation of borrowing costs helps to better reflect the costs of undertaking a capital project. Although this budget is initially held on a service basis, the funding will ultimately be moved to the appropriate schemes once exact figures have been calculated each year.		Committed	148	-	148	-	-	-	-	-	- GPC
	<b>Total - Capital Programme Variation</b>				<b>-2,322</b>	<b>-</b>	<b>-1,854</b>	<b>-183</b>	<b>-170</b>	<b>-115</b>	<b>-</b>	<b>-</b>	

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### All Service Areas

Table 4: Capital Programme

Budget Period: 2018-19 to 2027-28

Ref	Scheme	Description	Linked Revenue Proposal	Scheme Start	Total Cost i 000	Previous Years i 000	2018-19 i 000	2019-20 i 000	2020-21 i 000	2021-22 i 000	2022-23 i 000	Later Years i 000
B/C.01 B/C.1.002	Integrated Transport Air Quality Monitoring	Funding towards supporting air quality monitoring work in relation to the road network with local authority partners across the county.		Ongoing	115	-	23	23	23	23	23	- E&E
B/C.1.009	Major Scheme Development & Delivery	Resources to support the development and delivery of major schemes.		Ongoing	1,000	-	200	200	200	200	200	- E&E
B/C.1.011	Local Infrastructure improvements	Provision of the Local Highway Improvement Initiative across the county, providing accessibility works such as disabled parking bays and provision of improvements to the Public Rights of Way network.		Ongoing	3,410	-	682	682	682	682	682	- H&CI
B/C.1.012	Safety Schemes	Investment in road safety engineering work at locations where there is strong evidence of a significantly high risk of injury crashes.		Ongoing	2,970	-	594	594	594	594	594	- H&CI
B/C.1.015	Strategy and Scheme Development work	Resources to support Transport & Infrastructure strategy and related work across the county, including long term strategies and District and Market Town Transport Strategies, as well as funding towards scheme development work.		Ongoing	1,725	-	345	345	345	345	345	- E&E
B/C.1.019	Delivering the Transport Strategy Aims	Supporting the delivery of Transport Strategies and Market Town Transport Strategies to help improve accessibility and mitigate the impacts of growth.		Ongoing	6,730	-	1,346	1,346	1,346	1,346	1,346	- H&CI
	Total - Integrated Transport				15,950	-	3,190	3,190	3,190	3,190	3,190	-
B/C.02 B/C.2.001	Operating the Network Carriageway & Footway Maintenance including Cycle Paths	Allows the highway network throughout the county to be maintained. With the significant backlog of works to our highways well documented, this fund is crucial in ensuring that we are able to maintain our transport links.		Ongoing	46,069	-	9,918	9,415	8,912	8,912	8,912	- H&CI
B/C.2.002	Rights of Way	Allows improvements to our Rights of Way network which provides an important local link in our transport network for communities.		Ongoing	700	-	140	140	140	140	140	- H&CI
B/C.2.004	Bridge strengthening	Bridges form a vital part of the transport network. With many structures to maintain across the county it is important that we continue to ensure that the overall transport network can operate and our bridges are maintained.		Ongoing	12,820	-	2,564	2,564	2,564	2,564	2,564	- H&CI
B/C.2.005	Traffic Signal Replacement	Traffic signals are a vital part of managing traffic throughout the county. Many signals require to be upgraded to help improve traffic flow and ensure that all road users are able to safely use the transport network.		Ongoing	4,250	-	850	850	850	850	850	- H&CI

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### All Service Areas

Table 4: Capital Programme

Budget Period: 2018-19 to 2027-28

Ref	Scheme	Description	Linked Revenue Proposal	Scheme Start	Total Cost i 000	Previous Years i 000	2018-19 i 000	2019-20 i 000	2020-21 i 000	2021-22 i 000	2022-23 i 000	Later Years i 000	
B/C.2.006	Smarter Travel Management - Integrated Highways Management Centre	The Integrated Highways Management Centre (IHMC) collects, processes and shares real time travel information to local residents, businesses and communities within Cambridgeshire. In emergency situations the IHMC provides information to ensure that the impact on our transport network is mitigated and managed.		Ongoing	1,000	-	200	200	200	200	200	-	H&CI
B/C.2.007	Smarter Travel Management - Real Time Bus Information	Provision of real time passenger information for the bus network.		Ongoing	825	-	165	165	165	165	165	-	H&CI
	Total - Operating the Network				65,664	-	13,837	13,334	12,831	12,831	12,831	-	
B/C.03	Infrastructure Management & Operations	This fund allows the Council to increase its investment in the transport network throughout the county. With the significant backlog of works to our transport network well documented, this fund is crucial in ensuring that we reduce the rate of deterioration of our highways. To deliver Household Recycling Centre (HRC) improvements by acquiring appropriate sites, gaining planning permission, designing and building new or upgraded facilities. A new facility is proposed in the Greater Cambridge area, a site is required to replace the current facility in March and works are required to maintain/upgrade other HRCs in the network. The programme also includes funds to develop the St Neots HRC reuse facility. Development of fit for purpose premises for Cambridgeshire Archives, to conserve and make available unique historical records of the county as part of an exciting new cultural heritage centre. Contribution to the fit-out of new community hub / library facilities in areas of growth in the county. Fit out costs for the new Milton Road Library. Fit out costs for East Barnwell Road Library		Ongoing	83,200	62,932	4,300	4,300	4,300	4,300	3,068	-	H&CI
B/C.3.001	Highways Maintenance (carriageways only from 2015/16 onwards)												
B/C.3.012	Waste - Household Recycling Centre (HRC) Improvements			Committed	8,183	455	395	3,357	581	395	3,000	-	H&CI
B/C.3.101	Development of Archives Centre premises			Committed	5,180	2,635	2,545	-	-	-	-	-	H&CI
B/C.3.108	New Community Hub / Library Service Provision Darwin Green			2018-19	340	-	340	-	-	-	-	-	H&CI
B/C.3.110	Milton Road Library			2018-19	123	-	123	-	-	-	-	-	H&CI
B/C.3.111	East Barnwell Library			2018-19	77	-	77	-	-	-	-	-	H&CI
	Total - Infrastructure Management & Operations				97,103	66,022	7,780	7,657	4,881	4,695	6,068	-	

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### All Service Areas

Table 4: Capital Programme

Budget Period: 2018-19 to 2027-28

Ref	Scheme	Description	Linked Revenue Proposal	Scheme Start	Total Cost i 000	Previous Years i 000	2018-19 i 000	2019-20 i 000	2020-21 i 000	2021-22 i 000	2022-23 i 000	Later Years i 000
B/C.04 B/C.4.001	Strategy & Development Ely Crossing	The project will alleviate traffic congestion on the A142 at the level crossing adjacent to Ely railway station, which will benefit local businesses and residents. The station area is a gateway to the city. Implementation of the bypass option would remove a significant amount of traffic around the station and enhance the gateway area, making the city more attractive to tourists and improve the local environment.		Committed	36,000	34,923	1,077	-	-	-	-	- E&E
B/C.4.006	Guided Busway	Guided Busway construction contract retention payments.		Committed	149,791	145,091	500	3,460	370	370	-	- E&E
B/C.4.017 B/C.4.021	Cambridge Cycling Infrastructure Abbey - Chesterton Bridge	Cambridge Cycling Infrastructure The Chiselm Trail cycle route scheme is being delivered as part of the City Deal Programme and will link together three centres of employment in the city along a North / South axis, including Addenbrooke's hospital, the CB1 Area and the Science Park. The Abbey - Chesterton Bridge scheme is one element of the trail that is not included within the City Deal scheme.		Committed Committed	5,103 4,600	3,897 2,677	1,206 1,923	- -	- -	- -	- -	- E&E - E&E
B/C.4.023	King's Dyke	The level crossing at King's Dyke between Whittlesey and Peterborough has long been a problem for people using the A605. The downtime of the barriers at the crossing causes traffic to queue for significant periods of time and this situation will get worse as rail traffic increases along the Ely to Peterborough railway line in the future. The issue is also made worse during the winter months as the B1040 at North Brink often floods, leading to its closure and therefore increasing traffic use of the A605 across King's Dyke.		Committed	13,580	6,917	6,663	-	-	-	-	- E&E
B/C.4.024	Soham Station	Proposed new railway station at Soham to support new housing development.		Committed	6,700	1,241	-	-	-	1,500	2,000	1,959 E&E
B/C.4.028	A14	Improvement of the A14 between Cambridge and Huntingdon. This is a scheme led by the Highways Agency but in order to secure delivery a local contribution to the total scheme cost, which is in excess of i 1bn, is required. The Council element of this local contribution is i 25m and it is proposed that it should be paid in equal instalments over a period of 25 years commencing in 2020.		Committed	25,200	200	-	-	1,000	1,000	1,000	22,000 E&E
B/C.4.029	Energy Efficiency Fund	Establish a funding stream (value i 250k per year, for four years) for investment in energy and water efficiency improvement measures in Council buildings.	F/R.5.002	Ongoing	1,000	354	250	250	146	-	-	- E&E
Total - Strategy & Development					241,974	195,300	11,619	3,710	1,516	2,870	3,000	23,959

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### All Service Areas

Table 4: Capital Programme

Budget Period: 2018-19 to 2027-28

Ref	Scheme	Description	Linked Revenue Proposal	Scheme Start	Total Cost i 000	Previous Years i 000	2018-19 i 000	2019-20 i 000	2020-21 i 000	2021-22 i 000	2022-23 i 000	Later Years i 000	
B/C.05 B/C.5.002	Other Schemes Investment in Connecting Cambridgeshire	Connecting Cambridgeshire is working to ensure businesses, residents and public services can make the most of opportunities offered by a fast-changing digital world. Led by the Council, this ambitious partnership programme is improving Cambridgeshire's broadband, mobile and Wi-Fi coverage, whilst supporting online skills, business growth and technological innovation to meet future digital challenges.		Committed	36,290	27,290	6,000	3,000	-	-	-	-	E&E
	Total - Other Schemes				36,290	27,290	6,000	3,000	-	-	-	-	
B/C.08 B/C.6.001	Capital Programme Variation Variation Budget	The Council has decided to include a service allowance for likely Capital Programme slippage, as it can sometimes be difficult to allocate this to individual schemes due to unforeseen circumstances. This budget is continuously under review, taking into account recent trends on slippage on a service by service basis.		Ongoing	-33,921	-	-8,627	-6,237	-4,485	-4,724	-5,038	-4,810	E&E, H&CI
B/C.6.002	Capitalisation of Interest Costs	The capitalisation of borrowing costs helps to better reflect the costs of undertaking a capital project. Although this budget is initially held on a service basis, the funding will ultimately be moved to the appropriate schemes once exact figures have been calculated each year.		Committed	1,228	-	707	292	7	32	101	89	E&E, H&CI
	Total - Capital Programme Variation				-32,693	-	-7,920	-5,945	-4,478	-4,692	-4,937	-4,721	
F/C. F/C.2.101	Commercial & Investments County Farms investment (Viability)	To invest in projects which protect and improve the County Farms Estate's revenue potential, asset value and long term viability.	C/R.7.104	Ongoing	4,820	1,820	300	300	300	300	300	1,500	C&I
F/C.2.103	Local Plans - representations	Making representations to Local Plans and where appropriate following through to planning applications with a view to adding value to County Farms and other Council land, whilst meeting Council objectives through the use / development of such land.		Ongoing	1,000	-	100	100	100	100	100	500	C&I
F/C.2.109	Community Hubs - East Barnwell	Creation of a community hub in the Abbey ward by renovating and extending East Barnwell community centre and adjoining preschool. To accommodate a library, a base for the South City locality team, to extend the childcare facility to address insufficiency in local provision, as well as provide flexible community facilities with dedicated space for young people.		Committed	1,950	31	1,919	-	-	-	-	-	C&I

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## All Service Areas

Table 4: Capital Programme  
Budget Period: 2018-19 to 2027-28

Ref	Scheme	Description	Linked Revenue Proposal	Scheme Start	Total Cost i 000	Previous Years i 000	2018-19 i 000	2019-20 i 000	2020-21 i 000	2021-22 i 000	2022-23 i 000	Later Years i 000	
F/C.2.111	Shire Hall	This budget is used to carry out essential maintenance and potentially limited improvements required to occupy Shire Hall for a further 10 years, in accordance with the previous Cabinet decision in November 2009.		Ongoing	6,150	5,050	550	550	-	-	-	-	C&I
F/C.2.112	Building Maintenance	This budget is used to carry out replacement of failed elements and maintenance refurbishments.		Ongoing	6,000	-	600	600	600	600	600	3,000	C&I
F/C.2.114	MAC Joint Highways Depot	The Joint Highways Depot Project will facilitate the physical co-location of partner organisations to a single depot site, with joint-working practices implemented initially, with an aspiration to develop shared services in the future.		Committed	5,198	482	100	4,616	-	-	-	-	C&I
F/C.2.115	Community Hubs - Sawston	To develop a community hub in Sawston combining the library, children's centre, locality team and flexible community meeting facilities, in close association with Sawston Village College.		Committed	1,502	1,002	500	-	-	-	-	-	C&I
F/C.2.240	Housing schemes	The Council is in a position of continuing to be a major landowner in Cambridgeshire and this provides an asset capable of generating both revenue and capital returns. This will require CCC to move from being a seller of sites to being a developer of sites, through a Housing Company. In the future, CCC will operate to make best use of sites with development potential in a co-ordinated and planned manner to develop them for a range of development options, generating capital receipts to support site development and significant revenue and capital income to support services and communities.	G/R.5.002, G/R.7.002	Committed	184,493	113,476	43,086	1,960	-	11,251	-	14,720	C&I
	Total - Commercial & Investments				211,113	121,861	47,155	8,126	1,000	12,251	1,000	19,720	
F/C. F/C.3.001	Capital Programme Variation Variation Budget	The Council has decided to include a service allowance for likely Capital Programme slippage, as it can sometimes be difficult to allocate this to individual schemes due to unforeseen circumstances. This budget is continuously under review, taking into account recent trends on slippage on a service by service basis.		Ongoing	-3,673	-	-824	-1,249	-200	-200	-200	-1,000	C&I
F/C.3.002	Capitalisation of Interest Costs	The capitalisation of borrowing costs helps to better reflect the costs of undertaking a capital project. Although this budget is initially held on a service basis, the funding will ultimately be moved to the appropriate schemes once exact figures have been calculated each year.		Committed	134	-	53	81	-	-	-	-	C&I
	Total - Capital Programme Variation				-3,539	-	-771	-1,168	-200	-200	-200	-1,000	
	TOTAL BUDGET				1,276,445	611,107	178,346	155,948	98,125	68,518	46,893	117,508	

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## All Service Areas

Table 4: Capital Programme

Budget Period: 2018-19 to 2027-28

Funding	Total Funding £ 000	Previous Years £ 000	2018-19 £ 000	2019-20 £ 000	2020-21 £ 000	2021-22 £ 000	2022-23 £ 000	Later Years £ 000
Government Approved Funding								
Basic Need	126,873	37,662	24,919	6,905	7,000	7,000	10,000	33,387
Capital Maintenance	37,896	1,335	4,043	4,043	4,043	4,043	4,043	16,346
Devolved Formula Capital	10,050	-	1,005	1,005	1,005	1,005	1,005	5,025
Department for Transport	204,569	99,958	16,796	16,087	16,707	16,690	16,668	21,663
Specific Grants	61,789	45,858	6,307	4,312	4,312	1,000	-	-
<b>Total - Government Approved Funding</b>	<b>441,177</b>	<b>184,813</b>	<b>53,070</b>	<b>32,352</b>	<b>33,067</b>	<b>29,738</b>	<b>31,716</b>	<b>76,421</b>
Locally Generated Funding								
Agreed Developer Contributions	71,840	40,288	7,237	18,383	5,932	-	-	-
Anticipated Developer Contributions	107,381	5,981	5,670	15,580	33,296	16,786	6,042	24,026
Capital Receipts	154,694	94,950	21,676	5,252	6,015	15,336	1,909	9,556
Prudential Borrowing	366,969	197,327	52,550	73,355	20,416	12,593	9,266	1,462
Prudential Borrowing (Repayable)	-107,810	54,639	31,083	794	-16,643	-10,135	-4,746	-162,802
Ring-Fenced Capital Receipts	4,800	-	-	-	600	4,200	-	-
Other Contributions	237,394	33,109	7,060	10,232	15,442	-	2,706	168,845
<b>Total - Locally Generated Funding</b>	<b>835,268</b>	<b>426,294</b>	<b>125,276</b>	<b>123,596</b>	<b>65,058</b>	<b>38,780</b>	<b>15,177</b>	<b>41,087</b>
<b>TOTAL FUNDING</b>	<b>1,276,445</b>	<b>611,107</b>	<b>178,346</b>	<b>155,948</b>	<b>98,125</b>	<b>68,518</b>	<b>46,893</b>	<b>117,508</b>

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## All Service Areas

Table 5: Capital Programme - Funding

Budget Period: 2018-19 to 2027-28

Summary of Schemes by Start Date	Total Funding ì 000	Grants ì 000	Develop. Contr. ì 000	Other Contr. ì 000	Capital Receipts ì 000	Prud. Borr. ì 000
Ongoing	167,507	148,020	-14,804	-713	42,215	-7,211
Committed Schemes	891,373	234,447	157,681	238,107	117,279	143,859
2018-2019 S tarts	64,897	3,131	15,179	-	-	46,587
2019-2020 S tarts	56,948	9,456	6,000	-	-	41,492
2021-2022 S tarts	11,250	6,924	-	-	-	4,326
2022-2023 S tarts	26,580	13,572	-	-	-	13,008
2023-2024 S tarts	31,590	11,848	7,020	-	-	12,722
2024-2025 S tarts	26,300	13,779	8,145	-	-	4,376
<b>TOTAL BUDGET</b>	<b>1,276,445</b>	<b>441,177</b>	<b>179,221</b>	<b>237,394</b>	<b>159,494</b>	<b>259,159</b>

Ref	Scheme	Linked Revenue Proposal	Net Revenue Impact	Scheme Start	Total Funding ì 000	Grants ì 000	Develop. Contr. ì 000	Other Contr. ì 000	Capital Receipts ì 000	Prud. Borr. ì 000	Committee
A/C.01	Basic Need - Primary										
A/C.01.008	Isle of Ely Primary			- Committed	16,370	2,389	3,168	4,635	-	6,178	C&YP
A/C.01.012	Ermine Street Primary, Alconbury Weald			- Committed	10,000	2,173	7,735	-	-	92	C&YP
A/C.01.013	Fourfields, Yaxley			- Committed	1,268	30	369	-	-	869	C&YP
A/C.01.018	Pathfinder Primary, Northstowe			- Committed	11,300	105	11,000	-	-	195	C&YP
A/C.01.020	Godmanchester Bridge, (Bearscroft Development)			- Committed	9,348	2,916	4,367	-	-	2,065	C&YP
A/C.01.021	North West Cambridge (NIAB site) primary			- Committed	10,752	91	7,317	-	-	3,344	C&YP
A/C.01.022	Burwell Primary			- Committed	6,747	39	5	23	-	6,680	C&YP
A/C.01.024	Clay Farm / Showground primary, Cambridge			- Committed	12,000	2,999	7,801	-	-	1,200	C&YP
A/C.01.025	Fordham Primary			- Committed	4,126	589	8	-	-	3,529	C&YP
A/C.01.026	Little Paxton Primary			- Committed	3,400	700	602	-	-	2,098	C&YP
A/C.01.027	Ramnoth Primary, Wisbech			- Committed	7,340	1,692	-	530	-	5,118	C&YP
A/C.01.028	Fulbourn Phase 2			- Committed	6,900	3,255	820	-	-	2,825	C&YP
A/C.01.029	Sawtry Infants			- Committed	4,292	2,839	-	-	-	1,453	C&YP
A/C.01.030	Sawtry Junior			- Committed	2,300	890	-	-	-	1,410	C&YP
A/C.01.031	Hatton Park, Longstanton			- Committed	5,080	2,441	-	-	-	2,639	C&YP
A/C.01.032	Meldreth			- Committed	2,122	1,561	-	-	-	561	C&YP
A/C.01.033	St Ives, Eastfield / Westfield / Wheatfields			- Committed	7,000	-	-	-	-	7,000	C&YP
A/C.01.034	St Neots, Wintringham Park			- Committed	8,850	-	8,790	-	-	60	C&YP
A/C.01.035	The Shade Primary, Soham			- Committed	2,600	316	343	-	-	1,941	C&YP
A/C.01.036	Pendragon, Papworth			- Committed	3,500	400	1,000	-	-	2,100	C&YP
A/C.01.037	Chatteris New School			- 2018-19	8,820	456	-	-	-	8,364	C&YP
A/C.01.038	Westwood Primary, March, Phase 2			- Committed	3,241	2,249	-	-	-	992	C&YP
A/C.01.039	Wyton Primary			- Committed	9,226	4,850	-	-	-	4,376	C&YP
A/C.01.040	Ermine Street, Alconbury, Phase 2			- 2019-20	2,780	185	2,150	-	-	445	C&YP
A/C.01.041	Barrington			- 2019-20	3,318	-	600	-	-	2,718	C&YP
A/C.01.043	Littleport 3rd primary			- 2019-20	5,000	2,986	-	-	-	2,014	C&YP
A/C.01.044	Loes Farm primary, St Neots			- 2019-20	10,020	2,252	-	-	-	7,768	C&YP
A/C.01.045	Melbourn Primary			- Committed	4,441	2,074	1,333	-	-	1,034	C&YP
A/C.01.046	Sawston Primary			- 2019-20	2,830	2,350	-	-	-	480	C&YP



## Appendix A

## All Service Areas

### Table 5: Capital Programme - Funding

Budget Period: 2018-19 to 2027-28

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# Appendix A

## All Service Areas

Table 5: Capital Programme - Funding

Budget Period: 2018-19 to 2027-28

Ref	Scheme	Linked Revenue Proposal	Net Revenue Impact	Scheme Start	Total Funding i 000	Grants i 000	Develop. Contr. i 000	Other Contr. i 000	Capital Receipts i 000	Prud. Borr. i 000	
A/C.12.005	Integrated Community Equipment Service			- Ongoing	13,000	-	-	-	-	13,000	Adults
	Total - Adults' Services		-		33,103	19,318	-	-	-	13,785	
A/C.13 A/C.13.001	Capital Programme Variation Variation Budget			- Ongoing	-59,191	-	-13,615	-	-	-45,576	Adults, C&YP
A/C.13.002	Capitalisation of Interest Costs			- Committed	8,798	-	-	-	-	8,798	Adults, C&YP
	Total - Capital Programme Variation		-		-50,393	-	-13,615	-	-	-36,778	
C/C.01 C/C.1.001 C/C.1.003 C/C.1.004	Corporate Services Essential CCC Business Systems Upgrade Citizen First, Digital First Mosaic IT Infrastructure			- Committed -2,455 Committed Committed	300 3,546 3,000	- - -	- - -	- - -	- - -	300 3,546 3,000	GPC GPC GPC
	Total - Corporate Services		-2,455		6,846	-	-	-	-	6,846	
C/C.02 C/C.2.006 C/C.2.007 C/C.2.008 C/C.2.009 C/C.2.010 C/C.2.011	Managed Services CPSN Replacement Improved display screens Disaster Recovery facility for critical business systems Pro-active upgrade to Exchange email systems IT Infrastructure Refresh Replacement of office networking hardware			- Committed - 2018-19 - 2018-19 - 2018-19 - 2018-19 - 2018-19	5,500 84 458 251 660 354	- - - - - -	- - - - - -	- - - - - -	- - - - - -	5,500 84 458 251 660 354	GPC GPC GPC GPC GPC GPC
	Total - Managed Services		-		7,307	-	-	-	-	7,307	
C/C.03 C/C.3.001 C/C.3.002	Transformation Capitalisation of Transformation Team Capitalisation of Redundancies			- Committed - Committed	2,586 2,000	- -	- -	- -	2,586 2,000	- -	GPC GPC
	Total - Transformation		-		4,586	-	-	-	4,586	-	
C/C.10 C/C.10.001 C/C.10.002	Capital Programme Variation Variation Budget Capitalisation of Interest Costs			- Ongoing - Committed	-2,470 148	- -	- -	- -	- -	-2,470 148	GPC GPC
	Total - Capital Programme Variation		-		-2,322	-	-	-	-	-2,322	
B/C.01 B/C.1.002 B/C.1.009 B/C.1.011	Integrated Transport Air Quality Monitoring Major Scheme Development & Delivery Local Infrastructure improvements			- Ongoing - Ongoing - Ongoing	115 1,000 3,410	115 1,000 3,410	- - -	- - -	- - -	- - -	- E&E - E&E - H&CI

# Appendix A

## All Service Areas

Table 5: Capital Programme - Funding

Budget Period: 2018-19 to 2027-28

Ref	Scheme	Linked Revenue Proposal	Net Revenue Impact	Scheme Start	Total Funding i 000	Grants i 000	Develop. Contr. i 000	Other Contr. i 000	Capital Receipts i 000	Prud. Borr. i 000	
B/C.1.012	Safety Schemes			- Ongoing	2,970	2,970	-	-	-	-	H&CI
B/C.1.015	Strategy and Scheme Development work			- Ongoing	1,725	1,725	-	-	-	-	E&E
B/C.1.019	Delivering the Transport Strategy Aims			- Ongoing	6,730	6,730	-	-	-	-	H&CI
	<b>Total - Integrated Transport</b>			-	<b>15,950</b>	<b>15,950</b>	-	-	-	-	
B/C.02	Operating the Network										
B/C.2.001	Carriageway & Footway Maintenance including Cycle Paths			- Ongoing	46,069	46,069	-	-	-	-	H&CI
B/C.2.002	Rights of Way			- Ongoing	700	700	-	-	-	-	H&CI
B/C.2.004	Bridge strengthening			- Ongoing	12,820	12,820	-	-	-	-	H&CI
B/C.2.005	Traffic Signal Replacement			- Ongoing	4,250	4,250	-	-	-	-	H&CI
B/C.2.006	Smarter Travel Management - Integrated Highways Management Centre			- Ongoing	1,000	1,000	-	-	-	-	H&CI
B/C.2.007	Smarter Travel Management - Real Time Bus Information			- Ongoing	825	825	-	-	-	-	H&CI
	<b>Total - Operating the Network</b>			-	<b>65,664</b>	<b>65,664</b>	-	-	-	-	
B/C.03	Infrastructure Management & Operations										
B/C.3.001	Highways Maintenance (carriageways only from 2015/16 onwards)			- Ongoing	83,200	3,639	-	-	-	79,561	H&CI
B/C.3.012	Waste - Household Recycling Centre (HRC) Improvements			- Committed	8,183	-	2,603	-	-	5,580	H&CI
B/C.3.101	Development of Archives Centre premises			- Committed	5,180	-	-	-	-	5,180	H&CI
B/C.3.108	New Community Hub / Library Service Provision Darwin Green			- 2018-19	340	-	299	-	-	41	H&CI
B/C.3.110	Milton Road Library			- 2018-19	123	-	35	-	-	88	H&CI
B/C.3.111	East Barnwell Library			- 2018-19	77	-	35	-	-	42	H&CI
	<b>Total - Infrastructure Management &amp; Operations</b>			-	<b>97,103</b>	<b>3,639</b>	<b>2,972</b>	-	-	<b>90,492</b>	
B/C.04	Strategy & Development										
B/C.4.001	Ely Crossing			- Committed	36,000	22,000	1,000	6,294	-	6,706	E&E
B/C.4.006	Guided Busway			- Committed	149,791	94,667	29,488	9,282	-	16,354	E&E
B/C.4.017	Cambridge Cycling Infrastructure			- Committed	5,103	-	5,103	-	-	-	E&E
B/C.4.021	Abbey - Chesterton Bridge			- Committed	4,600	2,025	2,025	550	-	-	E&E
B/C.4.023	King's Dyke			- Committed	13,580	8,000	-	3,500	-	2,080	E&E
B/C.4.024	Soham Station			- Committed	6,700	1,000	-	741	-	4,959	E&E
B/C.4.028	A14			- Committed	25,200	25,000	-	200	-	-	E&E
B/C.4.029	Energy Efficiency Fund	F/R.5.002	-550	Ongoing	1,000	-	-	-	-	1,000	E&E
	<b>Total - Strategy &amp; Development</b>		-550		<b>241,974</b>	<b>152,692</b>	<b>37,616</b>	<b>20,567</b>	-	<b>31,099</b>	
B/C.05	Other Schemes										
B/C.5.002	Investment in Connecting Cambridgeshire			- Committed	36,290	8,750	-	11,025	-	16,515	E&E
	<b>Total - Other Schemes</b>			-	<b>36,290</b>	<b>8,750</b>	-	<b>11,025</b>	-	<b>16,515</b>	
B/C.08	Capital Programme Variation										
B/C.6.001	Variation Budget			- Ongoing	-33,921	-3,843	-1,189	-863	-	-28,026	E&E, H&CI

# Appendix A

## All Service Areas

Table 5: Capital Programme - Funding

Budget Period: 2018-19 to 2027-28

Ref	Scheme	Linked Revenue Proposal	Net Revenue Impact	Scheme Start	Total Funding £ 000	Grants £ 000	Develop. Contr. £ 000	Other Contr. £ 000	Capital Receipts £ 000	Prud. Borr. £ 000	
B/C.6.002	Capitalisation of Interest Costs			- Committed	1,228	-	-	-	-	1,228	E&E, H&CI
	Total - Capital Programme Variation		-		-32,693	-3,843	-1,189	-863	-	-26,798	
F/C.	Commercial & Investments										
F/C.2.101	County Farms investment (Viability)	C/R.7.104	-3,116	Ongoing	4,820	-	-	-	422	4,398	C&I
F/C.2.103	Local Plans - representations			- Ongoing	1,000	-	-	-	-	1,000	C&I
F/C.2.109	Community Hubs - East Barnwell			- Committed	1,950	-	260	-	31	1,659	C&I
F/C.2.111	Shire Hall			- Ongoing	6,150	-	-	150	2,273	3,727	C&I
F/C.2.112	Building Maintenance			- Ongoing	6,000	-	-	-	-	6,000	C&I
F/C.2.114	MAC Joint Highways Depot		-183	Committed	5,198	-	-	-	4,800	398	C&I
F/C.2.115	Community Hubs - Sawston			- Committed	1,502	-	-	-	39	1,463	C&I
F/C.2.240	Housing schemes	G/R.5.002, G/R.7.002		- Committed	184,493	-	-	184,493	107,823	-107,823	C&I
	Total - Commercial & Investments		-3,299		211,113	-	260	184,643	115,388	-89,178	
F/C.	Capital Programme Variation										
F/C.3.001	Variation Budget			- Ongoing	-3,673	-	-	-	-	-3,673	C&I
F/C.3.002	Capitalisation of Interest Costs			- Committed	134	-	-	-	-	134	C&I
	Total - Capital Programme Variation		-		-3,539	-	-	-	-	-3,539	
C/C.9.001	Excess Corporate Services capital receipts used to reduce total prudential borrowing			Ongoing	-	-	-	-	39,520	-39,520	GPC
	TOTAL BUDGET				1,276,445	441,177	179,221	237,394	159,494	259,159	