

Section 3 - B: Economy, Transport and Environment Services

Table 1: Revenue - Summary of Net Budget by Operational Division

Budget Period: 2018-19 to 2022-23

Net Revised Opening Budget 2018-19 £000	Policy Line	Gross Budget 2018-19 £000	Fees, Charges & Ring-fenced Grants 2018-19 £000	Net Budget 2018-19 £000	Net Budget 2019-20 £000	Net Budget 2020-21 £000	Net Budget 2021-22 £000	Net Budget 2022-23 £000
-40	Executive Director							
268	Executive Director	1	-	1	5	19	33	33
	Business Support	270	-	270	270	270	270	270
228	Subtotal Executive Director	271	-	271	275	289	303	303
	Infrastructure Management & Operations							
144	Director of Infrastructure Management and Operations	145	-	145	145	145	145	145
31,269	Waste Disposal Including PFI	36,936	-4,311	32,625	32,618	32,873	33,126	33,384
	<i>Highways</i>							
5,575	Street Lighting	9,921	-4,094	5,827	5,838	5,859	5,861	5,865
537	Asset Management	1,515	-970	545	545	545	545	545
462	Road Safety	578	-111	467	620	620	620	620
-682	Traffic Manager	2,179	-2,854	-675	-675	-675	-675	-675
1,386	Network Management	1,465	-21	1,444	1,444	1,444	1,444	1,444
5,249	Local Infrastructure & Streets	5,152	-803	4,349	4,349	4,349	4,349	4,349
-	Parking Enforcement	4,332	-4,332	-	-	-	-	-
1,975	Winter Maintenance	2,048	-	2,048	2,048	2,048	2,048	2,048
974	Local Infrastructure & Street Management Other	1,006	-231	775	775	775	775	775
	<i>Trading Standards</i>							
706	Trading Standards	883	-189	694	694	694	694	694
	<i>Community & Cultural Services</i>							
3,043	Libraries	3,963	-940	3,023	3,023	3,072	3,072	3,072
317	Cultural Services	317	-	317	317	317	317	317
347	Archives	390	-41	349	427	427	427	427
-541	Registrars	959	-1,513	-554	-554	-542	-530	-517
780	Coroners	1,366	-468	898	910	910	910	910
51,541	Subtotal Infrastructure Management & Operations	73,155	-20,878	52,277	52,524	52,861	53,128	53,403
	Strategy & Development							
142	Director of Strategy and Development	142	-	142	142	142	142	142
98	Transport & Infrastructure Policy & Funding	115	-13	102	102	102	102	102
	<i>Growth & Economy</i>							
543	Growth & Development	713	-168	545	545	491	437	437
304	County Planning, Minerals & Waste	576	-161	415	415	415	415	415
407	Flood Risk Management	457	-48	409	409	409	409	409
53	Historic Environment	326	-273	53	53	53	53	53
200	Highways Development Management	836	-836	-	-	-	-	-

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165	Growth & Economy Other	465	-299	166	166	166	166	166
-	Major Infrastructure Delivery	1,100	-	1,100	1,300	-	-	-
193	Passenger Transport	2,869	-2,053	816	816	816	816	816
5,393	Park & Ride	4,683	-15	4,668	4,668	4,668	4,668	4,668
2,224	Concessionary Fares	3,018	-769	2,249	2,249	2,249	2,249	2,249
	Passenger Transport Other							
9,722	Subtotal Strategy & Development	15,300	-4,635	10,665	10,865	9,511	9,457	9,457
-23,000	Income from Combined Authority	-	-22,653	-22,653	-23,766	-24,446	-25,128	-25,773
	Future Years							
-	Inflation	-	-	-	2,172	3,980	5,795	7,581
-	Savings	-	-	-	-	-	-	-
38,491	ETE BUDGET TOTAL	88,726	-48,166	40,560	42,070	42,195	43,555	44,971

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Table 2: Revenue - Net Budget Changes by Operational Division

Budget Period: 2018-19

Policy Line	Net Revised Opening Budget £000	Net Inflation £000	Demography & Demand £000	Pressures £000	Investments £000	Savings & Income Adjustments £000	Net Budget £000
Executive Director							
Executive Director	-40	5	-	36	-	-	1
Business Support	268	2	-	-	-	-	270
Subtotal Executive Director	228	7	-	36	-	-	271
Infrastructure Management & Operations							
Director of Infrastructure Management and Operations	144	1	-	-	-	-	145
Waste Disposal Including PFI	31,269	844	257	1,175	80	-1,000	32,625
<i>Highways</i>							
Street Lighting	5,575	445	-	-	-	-193	5,827
Asset Management	537	8	-	-	-	-	545
Road Safety	462	5	-	-	-	-	467
Traffic Manager	-682	7	-	-	-	-	-675
Network Management	1,386	58	-	-	-	-	1,444
Local Infrastructure & Streets	5,249	200	-	-	-	-1,100	4,349
Parking Enforcement	-	-	-	-	-	-	-
Winter Maintenance	1,975	73	-	-	-	-	2,048
Local Infrastructure & Street Management Other	974	101	-	-	-	-300	775
<i>Trading Standards</i>							
Trading Standards	706	3	-	-	-	-15	694
<i>Community & Cultural Services</i>							
Libraries	3,043	30	-	-	-	-50	3,023
Cultural Services	317	-	-	-	-	-	317
Archives	347	2	-	-	-	-	349
Registrars	-541	7	-	-	-	-20	-554
Coroners	780	11	12	95	-	-	898
Subtotal Infrastructure Management & Operations	51,541	1,795	269	1,270	80	-2,678	52,277
Strategy & Development							
Director of Strategy and Development	142	-	-	-	-	-	142
Transport & Infrastructure Policy & Funding	98	4	-	-	-	-	102
<i>Growth & Economy</i>							
Growth & Development	543	2	-	-	-	-	545
County Planning, Minerals & Waste	304	3	-	108	-	-	415
Flood Risk Management	407	2	-	-	-	-	409
Historic Environment	53	-	-	-	-	-	53
Highways Development Management	200	-	-	-	-	-200	-
Growth & Economy Other	165	1	-	-	-	-	166

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Table 2: Revenue - Net Budget Changes by Operational Division

Budget Period: 2018-19

Policy Line	Net Revised Opening Budget £000	Net Inflation £000	Demography & Demand £000	Pressures £000	Investments £000	Savings & Income Adjustments £000	Net Budget £000
<i>Major Infrastructure Delivery</i>							
Major Infrastructure Delivery	-	-	-	1,100	-	-	1,100
<i>Passenger Transport</i>							
Park & Ride	193	23	-	1,200	-	-600	816
Concessionary Fares	5,393	75	-	-	-	-800	4,668
Passenger Transport Other	2,224	25	-	-	-	-	2,249
Subtotal Strategy & Development	9,722	135	-	2,408	-	-1,600	10,665
Income from Combined Authority	-23,000	-980	-	-	-	1,327	-22,653
ETE BUDGET TOTAL	38,491	957	269	3,714	80	-2,951	40,560

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Table 3: Revenue - Overview

Budget Period: 2018-19 to 2022-23

		Detailed Plans	Outline Plans					
Ref	Title	2018-19 £000	2019-20 £000	2020-21 £000	2021-22 £000	2022-23 £000	Description	Committee
1	OPENING GROSS EXPENDITURE	86,519	88,726	91,208	92,025	94,079		
B/R.1.001	Base adjustments	1,820	-	-	-	-	- Adjustment for permanent changes to base budget from decisions made in 2017-18.	E&E, H&CI
B/R.1.002	Base Adjustment -Movement of Adult Learning and Skills Service to P&C	-2,616	-	-	-	-	- The Adult Learning and Skills service was moved to P&C in 2017-18 as part of the creation of the Communities and Partnership Committee.	E&E
B/R.1.003	Base adjustment - CCR Phase 2	-18	-	-	-	-	- CCR revenue budgets moved from ETE to Corporate Services.	0
B/R.1.004	Base Adjustment - Transfer of Cultural Services from Corporate Services to ETE in 2017-18	487	-	-	-	-	- Transfer of Cultural Services from Corporate Services to ETE in 2017-18	0
1.999	REVISED OPENING GROSS EXPENDITURE	86,192	88,726	91,208	92,025	94,079		
2	INFLATION							
B/R.2.001	Inflation	1,949	2,184	1,820	1,827	1,798	Some County Council services have higher rates of inflation than the national level. For example, this is due to factors such as increasing oil costs that feed through into services like road repairs. This overall figure comes from an assessment of likely	E&E, H&CI
2.999	Subtotal Inflation	1,949	2,184	1,820	1,827	1,798		
3	DEMOGRAPHY AND DEMAND							
B/R.3.004	Coroner Service	12	12	12	12	13	Extra costs associated with an increasing population and a higher number of deaths.	H&CI
B/R.3.007	Waste Disposal	257	253	255	253	258	Extra cost of landfilling additional waste produced by an increasing population.	H&CI
3.999	Subtotal Demography and Demand	269	265	267	265	271		
4	PRESSURES							
B/R.4.005	Libraries to serve new developments	-	-	49	-	-	- Cost of running the Eddington Library in North West Cambridge to serve the new community.	H&CI
B/R.4.007	Professional and Management Pay Structure	9	-	-	-	-	- Final stage of implementing new management pay structure.	0
B/R.4.008	Impact of National Living Wage (NLW) on CCC Employee Costs	2	4	14	14	-	- The extra cost of the National Living Wage on directly employed CCC staff.	E&E, H&CI
B/R.4.009	Cambridgeshire and Peterborough Minerals and Waste Local Plan	108	-	-54	-54	-	- Work has commenced on a new Minerals and Waste Plan with Peterborough City Council. The plan requires to be updated to minimise the risk of future challenge from developers.	E&E
B/R.4.010	Waste Disposal	1,175	-	-	-	-	- Historical pressure reflecting the performance levels of the Mechanical Biological Treatment (MBT) Plant, to re-base the budget to current performance levels.	E&E
B/R.4.011	Archives Centre	-	78	-	-	-	- Funding towards the running costs of the new Archives Centre at Ely.	H&CI

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Budget Period: 2018-19 to 2022-23

		Detailed Plans	Outline Plans					
Ref	Title	2018-19 £000	2019-20 £000	2020-21 £000	2021-22 £000	2022-23 £000	Description	Committee
B/R.4.012	Norwich Tech Partnership Contribution	25	-	-	-	-	- The contribution to the Norwich Cambridge Tech Corridor group. The group aims to increase infrastructure investment and thus economic growth in the corridor.	E&E
B/R.4.013	Guided Busway Defects	1,100	200	-1,300	-	-	- The Council is in dispute with the contractor over defects in the busway construction. This is to fund repairs to defects and legal costs in support of the Council's legal action against the Contractor. The Council expects to recover these costs.	E&E
B/R.4.014	Coroner Service	95	-	-	-	-	- Long term increase in deaths and the impact this has had on operational costs has not previously been reflected in the base budget.	H&CI
B/R.4.015	Removal of Park and Ride Parking Charges	1,200	-	-	-	-	- Removal of Park and Ride parking charges to be funded partly by partners plus the utilisation of bus lane enforcement income and on-street parking income.	E&E
4.999	Subtotal Pressures	3,714	282	-1,291	-40	-		
5	INVESTMENTS							
B/R.5.103	Renegotiation of the Waste PFI contract	80	240	-	-	-	- Transformation Fund investment to achieve the saving in proposal B/R.6.302.	H&CI
5.999	Subtotal Investments	80	240	-	-	-		
6	SAVINGS							
B/R.6.001	Automation - Icon System Roll Out	-50	-	-	-	-	- Reduction in staff costs relating to Icon (payment system) roll-out.	H&CI
B/R.6.104	Partner's Contribution to Removing Park and Ride Charges	-600	-	-	-	-	- We plan to remove charges to the public for parking at park and ride sites. In order to deliver this we have agreed additional contributions from our partners which will replace half the lost income from the charges previously in place	E&E
B/R.6.105	Ongoing Concessionary Fares Underspend	-400	-	-	-	-	- Due to changes in legislation and the increasing pension age, fewer people are eligible for concessionary bus fares - creating a reduced budget requirement in this area.	E&E
B/R.6.207	Highways Service Transformation	-500	-	-	-	-	- Significant savings will be made by the new Highways contract, which started in July 2017, from further integration with our contractor and new ways of working.	H&CI
B/R.6.208	Library Service Transformation	-230	-	-	-	-	- Changes to make the service financially sustainable and allow reinvestment in the book fund, including income generation and service redesign.	H&CI
B/R.6.209	Reinvestment in Library book fund	230	-	-	-	-	- Reinvestment in the book fund following reductions made in 2017-18.	H&CI
B/R.6.213	Move to full cost recovery for non-statutory highway works	-100	-	-	-	-	- Recharging the cost of officer time, not just the actual cost of work, for privately funded or part privately funded highway works.	H&CI

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Budget Period: 2018-19 to 2022-23

Detailed Plans	Outline Plans
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Ref	Title	2018-19 £000	2019-20 £000	2020-21 £000	2021-22 £000	2022-23 £000	Description	Committee
B/R.6.214	Street Lighting - contract synergies	-98	11	21	2	4	Annual saving from joint contract drafting with partners. This will not lead to any reduction in street lighting provision.	H&CI
B/R.6.216	Street Lighting - conversion to LED	-95	-	-	-	-	- Saving on energy costs by introducing more energy efficient LED lights where there is a business case to do so.	H&CI
B/R.6.217	Redistribution of parking income	-500	-	-	-	-	- Use a greater proportion of on-street parking income to fund highways and transport works as allowed by current legislation.	H&CI
B/R.6.218	Contract Savings on Signals	-100	-	-	-	-	- Savings from a new contract for signals on the highway, which came into force in 2017, from retendering and energy efficiency.	H&CI
B/R.6.219	Consumer information and advice	-15	-	-	-	-	- Trading Standards now have an alternative contract in place for the delivery of consumer information and advice. Previous arrangements are no longer needed.	H&CI
B/R.6.220	Relocation of Huntingdon Registration Office	-20	-	-	-	-	- By moving Huntingdon registration office into the library we can make efficiencies and savings by sharing staff and space.	H&CI
B/R.6.302	Renegotiation of the Waste PFI contract.	-1,000	-500	-	-	-	- Major contract re-negotiation to achieve savings.	H&CI
6.999	Subtotal Savings	-3,478	-489	21	2	4		
	TOTAL GROSS EXPENDITURE	88,726	91,208	92,025	94,079	96,152		
7	FEES, CHARGES & RING-FENCED GRANTS							
B/R.7.001	Previous year's fees, charges & ring-fenced grants	-45,401	-48,166	-49,138	-49,830	-50,524	Previous year's fees and charges for the provision of services and ring-fenced grant funding rolled forward.	E&E, H&CI
B/R.7.002	Fees and charges inflation	-12	-12	-12	-12	-12	Additional income for increases to fees and charges in line with inflation, not including the effect of the Combined Authority Levy.	E&E, H&CI
B/R.7.004	Inflation on Levy charged to the Combined Authority	-980	-1,113	-680	-682	-645	Inflation of the Combined Authority Levy - this is matched to the inflation in ETE expenditure for which the Combined Authority are billed.	E&E, H&CI
B/R.7.005	Reduction in Levy charged to Combined Authority	1,327	-	-	-	-	- Budgeted income for services provided by the Council on behalf of the Combined Authority.	E&E, H&CI
B/R.7.006	Changes to Fees and Charges from previous year	-2,300	-	-	-	-	- Changes to Fees and Charges caused by decisions in 2017-18 after the publication of the 2017-18 Business Plan.	0
	Changes to fees & charges							
B/R.7.118	Increase on-street parking fees	-200	-	-	-	-	- It is proposed to increase on-street parking fees to encourage visitors to Cambridge to use alternatives such as Park and Ride - the projected income will also therefore increase.	H&CI
B/R.7.119	Improved Bus Lane Enforcement	-400	-	-	-	-	- We are installing more cameras to do more bus lane enforcement to keep traffic moving on our roads. Where people are caught driving in bus lanes we will enforce penalties.	H&CI

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B/R.7.120	Highways Development Management - increase income forecast	-200	-	-	-	-	- Increased income from charges made to developers making applications. In previous years we have over achieved on our income forecast so this represents a more realistic forecast of financial impact of existing practice	E&E
B/R.7.202	Changes to ring-fenced grants Change in Public Health Grant	-	153	-	-	-	- Change in ring-fenced Public Health grant to reflect change of function and treatment as a corporate grant from 2019-20 due to removal of ring-fence.	E&E, H&CI
7.999	Subtotal Fees, Charges & Ring-fenced Grants	-48,166	-49,138	-49,830	-50,524	-51,181		
	TOTAL NET EXPENDITURE	40,560	42,070	42,195	43,555	44,971		

FUNDING SOURCES								
8	FUNDING OF GROSS EXPENDITURE							
B/R.8.001	Budget Allocation	-40,560	-42,070	-42,195	-43,555	-44,971	Net spend funded from general grants, business rates and Council Tax.	E&E, H&CI
B/R.8.002	Public Health Grant	-153	-	-	-	-	- Funding transferred to Service areas where the management of Public Health functions will be undertaken by other County Council officers, rather than directly by the Public Health Team.	E&E, H&CI
B/R.8.003	Fees & Charges	-41,378	-42,503	-43,195	-43,889	-44,546	Fees and charges for the provision of services.	E&E, H&CI
B/R.8.004	PFI Grant - Street Lighting	-3,944	-3,944	-3,944	-3,944	-3,944	PFI Grant from DfT for the life of the project.	H&CI
B/R.8.005	PFI Grant - Waste	-2,691	-2,691	-2,691	-2,691	-2,691	PFI Grant from DEFRA for the life of the project.	H&CI
8.999	TOTAL FUNDING OF GROSS EXPENDITURE	-88,726	-91,208	-92,025	-94,079	-96,152		