

Appendix 7 – CFA Savings Monitoring

The table below shows the achievement of savings set out in the 2013/14 Business Plan.

BP Ref	Description	2013/14 Saving Target £'000	Year-End Saving £'000	Additional / (Shortfall) Forecast Saving £'000	Responsible Officer	Explanation
Adults						
B/R.6.001	Internal budgets (including unringfenced grants) to receive 0% uplift	£565	£565	£0	Claire Bruin	Saving met through budget prep
B/R.6.002	NHS Funding (white paper)	£971	£971	£0	Claire Bruin	Funding for new responsibilities not allocated. Responsibilities to be delivered through existing capacity.
Commissioning & Strategy						
B/R.6.011	Capital transformation agenda	-£1,000	-£1,000	£0	Claire Bruin	Removal of 12-13 one-off savings made through capital
B/R.6.012	Review of strategic staffing roles & functions	£150	£150	£0	Claire Bruin	Restructure reduced number of posts including Head of Prevention
Disability & Carers						
B/R.6.021	Carers Joint Approach (carers)	£91	£91	£0	Elaine Fleet	Removal of budget for other professional fees and efficiencies by combining GP enhanced service with NHS led GP Prescription service.
Mental Health						
B/R.6.041	Staffing savings in MH	£840	£840	£0	Kim Dodd	All Savings identified and achieved after negotiations with CPFT.
B/R.6.042	More efficient use of overall resources to meet assessed needs (MH)	£589	£589	£0	Kim Dodd	Budget held at 2012/13 outturn. Working with CPFT to re-design community pathway & re-focus on social care interventions. New CPFT Director of social care is looking at re-energising role of social worker.
Supporting People						
B/R.6.051	Supporting people: reviewing services and working differently	£250	£172	-£78	Claire Bruin	Additional consultation put back the date of savings made

Older People						
B/R.6.061	Reablement - older people requiring social care (including people being discharged from hospital)	£3,000	£2,500	-£500	Charlotte Black	2013/14 is the first full year with expanded reablement service which will be the default pathway for new service users coming out of acute hospital. Process for tracking progress against financial target is in process of being calculated by finance colleagues. In addition, a pilot has begun in Addenbrookes to offer reablement to people who had a home care package before admission. This is being managed through the reablement project and reports into Q4A. The evaluation of this pilot will inform the business case for expanding this approach across the County.
B/R.6.062	Delayed Discharge Fines renegotiation and management	£260	£260	£0	Charlotte Black	Performance Management data analysis & recommendations made by Performance Team for action to tackle this savings target has been considered alongside other knowledge and experience of the discharge pathways across the County. Specific actions for each of the acute systems need restating but include increasing capacity of home care agencies, the use of reablement as the default pathway, decision about the ongoing use of the Community Transition Unit & realignment of interim beds and permanent beds. Financial support required to track the spend on discharge fines across the County.
B/R.6.063	Efficiencies from Homecare contracts (OP)	£900	£900	£0	Charlotte Black	Rate decrease has been implemented by start of new contract, this will contribute to savings target & financial analysis underway. Homecare & Community Project will contribute to this savings target is in process and has re-defined scope to ensure focus. Progress being made with tactical workstream that will implement process to pay providers actual care delivered. Variance report will contribute to savings target to be implemented June 2013. Amber as no method to understand progress against this target, needs finance & IT & performance management support.
B/R.6.064	Reduce new residential placements (OP)	£570	£300	-£270	Charlotte Black	Target set based on downwards trend over 2 years but in 2012/13, the trend for residential placements reversed and increased. A strategic review of the use of interim and permanent beds is underway that will inform negotiations with residential homes to secure the best use of beds. Increased capacity in home care would also assist.
B/R.6.065	More efficient use of overall resources to meet assessed needs (OP)	£1,170	£1,170	£0	Charlotte Black	Staff are required to make best use of preventative and community resources to reduce the dependence on social care support. The RAS financial table has been adjusted to allocate a reduced amount for the indicative personal budget to reflect this approach.
Quality & Transformation						
B/R.6.071	Workforce Development - Efficiencies and income generation	£133	£133	£0	Mike Hay	Various efficiency initiatives and savings identified during budget setting.
B/R.6.072	Reduction in project management support (Q&T)	£185	£185	£0	Mike Hay	Funding from Revenue budgets ceased and budget removed from base budget.
B/R.6.073	Transformation Budget	£800	£800	£0	Mike Hay	Budget to support transformation work removed with key schemes being taken forward within existing capacity

LD Services						
B/R.6.091	More efficient use of overall resources to meet assessed needs (LDP)	£1,927	£2,113	£186	Tracy Gurney	Robust plans in place, work stream leads allocated. £467k inflation used to offset savings. Monthly variance reporting shows net £2.1m made
Provider Services						
B/R.6.101	Reduction in night staff Accommodations services (Providers)	£35	£13	-£22	Derrick Biggs	St Lukes S/L - Night Support post held vacant and no relief cover to be used. Following consultation, pilot commenced on 4th November for three months. Timing issue of pilot reduced saving made in 13/14
B/R.6.101	Reduction in night staff Accommodations services (Providers)	£35	£0	-£35	Derrick Biggs	Alder Close S/L - Night Support post unable to be removed due to changes in current service users needs.
Countywide						
B/R.6.111	Reablement - people with physical disability requiring social care (including people being discharged from hospital)	£212	£212	£0	Linda Mynott	Current progress against this target is in process of being calculated. Expansion of Re-ablement pilot which contributes to this savings target was delayed by four months and this will have an impact on the benefits realised. This delay has been reported each month to the Programme Board. Programme Manager requested this be focal point of discussion at May Programme Board. Business case to be refreshed to understand savings contribution so this target Programme Board. Pilot phase now live, evaluation will inform the business case.
B/R.6.112	Review of HIV no legal Status and Deaf service equipment provision	£27	£27	£0	Linda Mynott	Budget removed at budget prep - target met on these areas
B/R.6.113	Legal charges placed on property as security for DFG top-up grant	£90	£87	-£3	Linda Mynott	Demand for DFG top-ups managed within reduced budget with a small pressure of £3k.
B/R.6.114	More efficient use of overall resources to meet assessed needs (PD)	£688	£759	£71	Linda Mynott	Budget achieved target through additional income, additional scrutiny of existing packages

Childrens						
Children's Social Care						
A/R.6.123	Services to Disabled Children	£250	£250	£0	Richard Holland	Saving met through budget prep
A/R.6.126	Supervised Contact	£50	£50	£0	Jilly Sage	Saving met through budget prep
A/R.6.127	Legal budget	£200	£0	-£200	Elaine Petch	Savings not met. This is due to significant increased activity in the legal budget across various case types.
Strategy & Commissioning						
A/A27R.6.10	Reduction in funding for teachers' redundancy and associated pension costs	£250	£420	£170	Elaine Hammond	Forecasting budget savings being delivered ahead of plan.
A/R.6.107	Building Schools for the Future	£200	£200	£0	Alan Kippax	Savings achieved through budget prep
A/R.6.108	One Vision and Management Information Systems	£37	£37	£0	Julia Lemmon	Savings achieved through budget prep
A/R.6.109	Post 16 Commissioning	£160	£160	£0	Meredith Teasdale	Service decommissioned so savings achieved.
A/R.6.110	Home to School Mainstream: Contract review	£585	£940	£355	Hazel Belchamber	Achieved further in-year savings of £355k.
A/R.6.111	Home to School Mainstream: Unsafe Routes Review	£110	£110	£0	Hazel Belchamber	Savings achieved through budget prep
A/R.6.112	Home to School Mainstream: policy changes pre-16 - no denominational transport support	£118	£118	£0	Hazel Belchamber	Savings achieved through budget prep
A/R.6.113	Looked After Children Savings	£2,500	£2,230	-£270	Judith Davies	Savings not met in full. Increase in residential placements resulting in an overspend of £270k.
A/R.6.116	Head of Infrastructure	£72	£72	£0	Hazel Belchamber	Savings achieved through budget prep
A/R.6.117	Director of Strategy & Commissioning	£33	£33	£0	Meredith Teasdale	Savings achieved through budget prep
A/R.6.118	Central Financing	£110	£110	£0	Justine Hartley	
A/R.6.120	Academy Mitigation Fund	£333	£333	£0	Meredith Teasdale	
A/R.6.121	Early Years	£24	£24	£0	Graham Arnold	Savings achieved through budget prep
A/R.6.122	Education Placements	£100	£100	£0	Judith Davies	Underlying increase in tribunal cases has put budget under pressure but savings target has been met through movement of placements back in-county.

Children's Enhanced & Preventative						
A/R.6.130	Children's Centres - strategy and support team	£49	£49	£0	Jo Sollars	Saving met through budget prep
A/R.6.131	Support to Parents - central team	£30	£30	£0	Andy Burgess	Saving met through budget prep
A/R.6.132	Central youth support service	£48	£48	£0	Steve White	Saving met through budget prep
A/R.6.134	Youth Offending Service	£12	£12	£0	Anna Jack	Saving met through budget prep
A/R.6.135	Special Educational Needs management costs and training budget	£20	£20	£0	Paula Granger	Saving met through budget prep
A/R.6.136	In School Support	£50	£0	£50	Lorraine Lofting	Saving delayed due to increased consultation period. Offset by savings elsewhere in Directorate so no resulting overspend.
A/R.6.137	Ex Standards Funds	£100	£100	£0	Jane Ryder Richardson	Saving met through budget prep
Learning						
A/R.6.101	Early Years Service	£74	£74	£0	Gill Harrison	Forecasting an underspend of £144k so savings will be achieved.
A/R.6.102	Primary Service	£66	£66	£0	Sue Wilson	Savings achieved through budget prep
A/R.6.103	Secondary and Special Service	£198	£198	£0	Guy Dickens	Forecast £152k underspend - savings achieved
A/R.6.105	Networking and Partnerships	£162	£162	£0	Amanda Askham	Savings achieved through budget prep

CFAS Cross Service						
A/R.6.138	Vacancy savings	£971	£971	£0	Adrian Loades	
A/R.6.139	Inflation Savings	£891	£891	£0	Adrian Loades	
CFAS Additional Income						
B/R 8.3	OP Additional Income	£1,000	£1,000	£0	Claire Bruin	A challenging target. Financial assessments to be undertaken earlier in the reablement pathway when it is recognised that ongoing social care support is required.
A/R 8.04	Inflation on External Income	£56	£56	£0	Adrian Loades	
A/R 8.05	Early Years Service	£15	£15	£0	Gill Harrison	Expecting to achieve this target.
A/R 8.06	Secondary and Special Service	£20	£20	£0	Guy Dickens	Additional income target may not have been achieved, however reduction of costs has allowed this saving to be reached
A/R 8.07	Networking and Partnerships	£45	£45	£0	Keith Grimwade	Additional Income generated by certain elements of N & P including Governor Trading and Ecar
A/R 8.08	Catering, Cleaning and Grounds Services	£35	£0	-£35	Richard Ware	CCS increased saving target will not be achieved. Schools funding changes led to reduced fees, loss of 6 catering SLAs in July 13 giving £70k lost contribution in 13/14
A/R 8.09	Income Target for the Education Welfare Service	£60	£60	£0	Hazel Belchamber	Budget taken out at start of year, as the forecast is to underspend by £10k this saving has been achieved
A/R 8.11	Primary Service	£25	£25	£0	Sue Wilson	Primary offer has exceeded expectation. Primary service forecasting £100k surplus. Being used to offset Creds

Total DisInvestments and Savings	£21,547	£20,866	-£681
In Year Cash Savings to be found		£681	