

TO: Policy and Resources Committee

FROM: Assistant Chief Fire Officer (ACFO) – Jon Anderson

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INTEGRATED RISK MANAGEMENT PLAN 2020 to 2024

1. Purpose

- 1.1 The purpose of this report is to provide the Policy and Resources Committee with an updated strategic risk report, as at September 2019, with the draft Integrated Risk Management Plan (IRMP) 2020 to 2024 .

2. Recommendation

- 2.1 The Policy and Resources Committee is asked to approve the attached draft plan at Appendix 1 and recommend it to the Fire Authority for public consultation.

3. Risk Assessment

- 3.1 **Political** – the IRMP process outlined in the Fire and Rescue National Framework for England requires the Authority to look for opportunities to drive down risk by utilising resources in the most efficient and effective way. The IRMP has legal force and it is therefore incumbent on the Authority to demonstrate that its IRMP principles are applied within the organisation.
- 3.2 **Economic** – the management of risk through a proactive preventable agenda serves to not only reduce costs associated with reactive response service but also aids in the promotion of prosperous communities.
- 3.3 **Legal** – the Authority has a legal responsibility to act as the enforcement agency for the Regulatory Reform (Fire Safety) Order 2005. As a result, ensuring both compliance with and support for businesses to achieve are core aspects of the fire and rescue service function to local communities.

4. Equality Impact Assessment

- 4.1 Due to the discriminative nature of fire those with certain protected characteristics are more likely to suffer the effects. Prevention strategies aim

to minimise the disadvantage suffered by people due to their protected characteristics, specifically age and disability.

5. Background

- 5.1 The IRMP is a public facing document covering a minimum of a three year period and represents the output of the IRMP process for Cambridgeshire and Peterborough (Appendix 2). The IRMP process is supported by the use of risk modelling. This is a process by which performance data over the last five years in key areas of prevention, protection and response is used to assess the likelihood of fires and other related emergencies from occurring, we term this 'community risk'. This, together with data from other sources such as the national risk register and our, strategic and business delivery risks is then used to identify the activities required to mitigate risks and maximise opportunities, with measures then set to monitor and improve our performance.
- 5.2 The IRMP document highlights initiatives that will be explored to further improve the quality of service delivery and importantly to further reduce the level of risk in the community within a balanced budget. The document represents the central improvement plan for the Service and as such sets out our strategic direction and the performance measures that we will utilise to manage and implement the plan. Once approved, an action plan is developed that defines the specific activities that will be undertaken to deliver the IRMP.
- 5.3 The IRMP outline the services performance measures and the data that we will be monitoring to ensure that we are making effective decisions about the targeting of our resources and activities. As well as looking at the numbers of fires, road traffic collisions and other incidents, we also look at trends and seek to understand the underlying causes or factors that we are able to influence to reduce numbers.
- 5.4 Performance against our IRMP is regularly reviewed through both our management reviews and our overall performance held to account through the Authority Overview and Scrutiny Committee.
- 5.5 The main context points to note from the IRMP include:
- It is noticeable that despite a steady increase in population, our incident rate has fallen considerably from 10 years ago, although the numbers have marginally increased over the last five years.
 - The reduction in calls is as a result of the Service actively managing its demand through fire prevention and protection work, together with initiatives such as call challenge and management of premises with a large number of false activations of fire alarms.
 - Our main increase in fires has been secondary fires which have increased by 51% over the past five years. This can be largely attributed to the increases we have seen in fires in the open during the summer months.

- The fire rate per 100,000 population in Cambridgeshire is consistently lower than the national figure and when looking back over the past five years, the fire rate per 100,000 population has only seen a marginal increase of 4%.
- Over the past five years we have seen a distinct pattern of increased operational activity emerging during the summer periods.
- Our special service incidents have increased because we have been working more collaboratively with other emergency services.
- The Comprehensive Spending Review for the next four years has been delayed to 2020 while Government concentrates on Brexit. We are therefore only expecting to get a single year settlement for 2020/2021.
- There are opportunities to address recognised issues within our On-Call service to make it more attractive and more sustainable for the future.
- Our changing county demographics and an increasingly ageing population is leading to more vulnerable and isolated older people within our communities.

5.6 As a result of the points in paragraph 5.5 above, the Service identifies in the IRMP those activities that will be the focus of the next four years to reduce the risks and maximise the opportunities. These are broken down under our four strategic aims; people, community safety excellence, operational excellence and value for money.

BIBLIOGRAPHY

Source Documents	Location	Contact Officer
IRMP preparation document 2020 to 2024 IRMP Planning Framework Equality Impact Assessment for IRMP 2020 to 2024 IRMP Engagement Exercise Results of CFRS Risk Analysis ORH Risk Analysis Report	Fire Service HQ Hinchingsbrooke Cottage Huntingdon	Tamsin Mirfin Service Transformation Manager tamsin.mirfin@cambsfire.gov.uk