

QUARTERLY UPDATE REPORT ON KEY PARTNERSHIPS**To: Cabinet****Date: 20th October 2009****From: Chief Executive****Electoral division(s): All****Forward Plan ref: Not applicable Key decision: No**

Purpose: In order to update Cabinet and enhance accountability of the activities of key strategic partnerships it has been agreed that a quarterly report should be produced. This paper provides the latest quarterly update report on the following six partnerships:

- A) Cambridgeshire Together (pages 2-4)**
- B) The Children and Young People Partnership (pages 4-6)**
- C) Cambridgeshire Care Partnership (pages 6-7)**
- D) Cambridgeshire Horizons (pages 7-8)**
- E) Community Safety Strategic Partnership (8-11)**
- F) Greater Cambridge Partnership (pages 11-15)**

Recommendation: Cabinet is asked to note the content of the report.

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A) CAMBRIDGESHIRE TOGETHER

1. BACKGROUND

- 1.1 Cambridgeshire Together is the strategic overarching partnership board overseeing the successful delivery of Cambridgeshire's Local Area Agreement (LAA). This Board was established in May 2006 and has met quarterly since its launch. The group has been focusing on delivery of LAA outcomes and partnership development.
- 1.2 Cambridgeshire Together is responsible for the following:
- consulting widely on the vision for a sustainable Cambridgeshire and developing the countywide Cambridgeshire Sustainable Community Strategy.
 - ensuring consistency between the countywide and district-area sustainable community strategies, and the strategies of the countywide and district-area thematic partnerships.
 - developing the LAA as the 'delivery plan' for the sustainable community strategy.
 - providing the leadership required to achieve delivery of the LAA having regard to Community Strategies and Plans and other jointly agreed strategies.
 - improving partnership working and being open to new ideas that will lead to continuous improvement.
 - ensuring cross-cutting themes are explored and developed so that the full potential of the LAA can be realised.
 - overseeing the aligning – and pooling where appropriate – of resources to tackle priorities in the most cost-effective way for the communities it serves.
 - overseeing the effective use and management of resources.
 - demonstrating flexibility and taking account of the needs of different partners, different communities of interest and different localities.
 - maintaining clarity as to where responsibility and accountability lie and identifying and addressing areas of underperformance.
 - playing a central role in performance review and management to ensure priorities are being delivered.

- responding to Government reviews of the LAA.

1.3 Members of Cambridgeshire Together will do this by:

- ensuring the bodies they represent sign up to the guidelines put forward in these governing principles.
- acting as a link to their organisation and (where appropriate) the Local Strategic Partnership link on all LAA issues.
- representing the views of the respective organisation or partnership and undertaking decisions within appropriate frameworks.
- offering constructive challenge to matters arising at meetings.
- focusing on the service user.
- promoting partnership working within their own organisation where appropriate.
- striving to achieve consensus through a flexible partnership approach.

SUMMARY OF ACTIVITY

Making Cambridgeshire Count

1.4 Making Cambridgeshire Count is an innovative countywide partnership project commissioned by the Cambridgeshire Together Board, a group of the county's key decision makers. The ultimate purpose of this project is to ensure maximum value is received from every pound of public resource in order to deliver excellent services to the people of Cambridgeshire.

1.5 The new approach provides Cambridgeshire Together with a unique opportunity to look closely at what the partnership really aspires to deliver for and with communities across the County and how it can best use its total resources to deliver our shared vision. In particular, it could:

- Identify what improvements are being achieved for the resources being committed in the area.
- Improve resident satisfaction, both with public services and Cambridgeshire as a place to live.
- Give communities greater say over how public money is spent
- Address the needs of vulnerable groups in budget allocation and strategic planning.
- Identify barriers to delivering seamless joined up public services from the customer perspective.

1.6 The project's first major event was held on Monday 28 September, bringing together over 100 of the county's top decision makers and influencers.

1.7 Participants took part in discussions where the emphasis was on exploring multiple perspectives and thinking differently on how to tackle the tricky issues facing communities and public services throughout Cambridgeshire. Individuals signed up to lines of enquiry they want to look at over the next 8 weeks. During the enquiry phase, those involved will develop new insights into the tricky issues facing Cambridgeshire, develop new, innovative and creative solutions or ways of achieving outcomes and thinking differently about how organisations can work together.

- 1.8 On Friday 2 October, there is a follow up event for Cabinet Members from across all of Cambridgeshire's councils.

Supporting Cambridgeshire's Communities Through the Economic Downturn

- 1.9 Work is ongoing across each of the Thematic Partnerships to monitor the impacts of the economic downturn on communities across Cambridgeshire and to ensure a co-ordinated and managed response. Two "Weathering the Storm" summits had been held for partners to look at the impact of the recession and discuss practical activities or projects that Cambridgeshire Together could deliver to support communities affected by the downturn.
- 1.10 After considering the latest information on the impact of the downturn in Cambridgeshire the Board agreed to:
- Support the development of a bid to the "Future Jobs Fund".
 - Note the emerging feedback from the "Weathering the Storm" summits and take forward these outcomes to Local Strategic Partnerships and the relevant Thematic Strategic Partnerships for further consideration before reporting back to the board at its next meeting.

Performance Management – At Risk National Indicators

- 1.11 The Board received a series of exception reports for those Local Area Agreement National Indicators that were reported as being at risk of not meeting their target by March 2011. The report highlighted some of the key actions that have been identified to drive performance forward and what further actions are needed to maximise the chances of hitting the targets.
- 1.12 The Board agreed to support the actions identified in each of the exception reports and expressed a clear view that partners should work together to ensure delivery of those actions.

B) CHILDREN AND YOUNG PEOPLE'S STRATEGIC PARTNERSHIP AND THE CHILDREN AND YOUNG PEOPLE STEERING GROUP (PREVIOUSLY NAMED THE CHILDREN AND YOUNG PEOPLE'S STRATEGIC PARTNERSHIP STEERING GROUP).

- 2.1 The Children and Young People Steering Group is responsible for:
- Securing democratic accountability for the work of the Cambridgeshire Children and Young People's Strategic Partnership (CYPSP),
 - Challenging and supporting the operation of the Local Safeguarding Children Board (LSCB),
 - Ensuring joint working between agencies represented on the Youth Offending Service Executive,
 - Promoting joint understanding and working among the three bodies.
- 2.2 The Children Act 2004 required every top-tier or unitary local authority in England to appoint a Director of Children's Services (DCS) and to designate

a lead member for children's services. The DCS is professionally accountable for the delivery of authorities' education and social-services functions for children, and any health functions for children delegated to the authority by a National Health Service (NHS) body. The DCS, together with the lead member, has a key role in driving the local children's trust arrangements and the provision of services for children and young people. The lead member exercises local political accountability for the same range of services as the director, and is expected to take a particular role in safeguarding.

- 2.3 In Cambridgeshire, the Deputy Chief Executive, Children and Young People's Services chairs the CYPSP, which acts as the children's trust, to drive forward integrated activity to ensure improved outcomes for children and young people. The Lead Member chairs the CYP Steering Group.

SUMMARY OF ACTIVITY

- 2.4 Since the last report to Cabinet, the Children and Young People Steering Group met on 11 September, and the Children and Young People's Strategic Partnership (senior officers and chief executives) met on 15 July and 22 September.

- 2.5 Work during this quarter has focused on;

- **Safeguarding:** following consultation, the Strategic Development Plan for the Local Safeguarding Children Board was signed off by its executive in September. This Plan will drive the work of partners to ensure safeguarding arrangements work effectively in Cambridgeshire.
- The partnership has responded well to a recent announced inspection by the Office for Standards in Education, Children's Services and Skills (Ofsted) of safeguarding and services for Looked After Children. This new inspection regime required a 2 week programme for 6 inspectors and involved approximately 100 meetings, focus groups and interviews. The draft notification of Ofsted's assessment is expected in October. .
- **Workforce development and information sharing:** The Children's Workforce Strategy was officially launched through the Big Event on 30 September involving around 250 practitioners from across the partnership and across a wide variety of disciplines. Workshops within the conference considered practical steps to develop integrated practices further.
- Work to develop effective information sharing amongst professionals continues. Cambridgeshire has been selected as an early adopter of eCAF – a means of making it easier for practitioners to work together to support children and young people. An information sharing seminar was run by the county council's children's services and Young Lives to identify and share good practice and inform the development of practice.
- **Development of the Children's Trust:** the member-led task and finish group have worked very effectively to create a new Trust for Cambridgeshire, focused on strategic commissioning of services for children, young people and families to improve outcomes. The structure to support the Trust in achieving this has been developed and new terms of reference for the Board and Trust Executive Group and membership has been agreed. Work is underway now with the Area Children and Young People's Partnerships to clarify and confirm their roles consistently

across the county and to develop scrutiny arrangements. The partnership agreed at their meeting of 11 Sept to the decommissioning of the Strategic Partnership and formation of the new Children's Trust.

C) CAMBRIDGESHIRE CARE PARTNERSHIP

3. BACKGROUND

- 3.1 Cambridgeshire Care Partnership (CCP) brings together members of the Council and non-executive members of Cambridgeshire Primary Care Trust (PCT), supported by senior officers, to provide the governance for the Section 75 agreements (formerly known as Section 31 agreements) and to recommend the joint strategic direction and commissioning strategies for adults and older people to Cabinet and the PCT Board.
- 3.2 The membership of CCP underwent significant change in membership following the creation of the single PCT and the new relationship has developed positively, with an ongoing commitment to working closely in partnership to deliver good quality services for the people of Cambridgeshire.

SUMMARY OF ACTIVITY

- 3.3 The meeting on 30 July 2009 considered the final year end reports on finance and performance for older people and occupational therapy, older people with mental health needs; adults of working age with mental health needs; people with learning disabilities and the integrated community equipment services (ICES). Positive progress on improving performance was noted and the engagement and involvement of service users and family carers in the development of services.
- 3.4 The meeting also considered the interim report on the review of the Integrated Community Equipment Service (ICES). The scope of the review was to identify the main causes of the £1m over spend and determine the pattern of demand placed upon the ICES contract provided by Nottingham Rehab Supplies (NRS). The review included wider aspects of the health and social care system that impact on the service and defined the key aspects of the contract where efficiencies and cost savings might be made so that recommendations may be implemented either in-year or from April 2010. The review primarily focused on those aspects of the service where there are particular and significant cost pressures. The £3 million ICES pooled budget was uplifted by £1.1m for 2009-10 to enable time to work on this project. The final report was presented to the CCP meeting on 17 September 2009 and the details are included below in 3.6.
- 3.5 The meeting on 17 September 2009 considered the finance and performance reports for the first four months of the year (i.e. end of July) for older people and occupational therapy; adults of working age with mental health needs and people with learning disabilities and the integrated community equipment services (ICES). Performance against formal National Indicators has begun well this year, with all teams focused on targets to deliver for the end of the year. Financial pressures have been identified in the pooled budgets for learning disabilities and older people and occupational therapy. The Learning Disability Partnership is working to an action plan to address the overspend,

and officers from NHS Cambridgeshire, Cambridgeshire Community Services and Cambridgeshire County Council are working together to understand and address the overspend in the older people's pooled budget.

3.6 The final report on the review of ICES was well received. The review had considered the following areas:

- To determine the wider aspects of the health & social care system that have impacted on the ICES contract, including both national and local initiatives and drivers
- To define the different teams of prescribers who use the NRS contract and determine the prescribing practice and volumes of activity generated by each of those teams
- To analyse the need for, and financial impact of, 'next-day' delivery requests so as to inform operational managers, and commissioners, of pressure points and identify teams where there are concerns about prescribing practice
- To review the contract time frames and costs for the collection of rental equipment to determine potential savings
- To complete a detailed analysis of the cost benefits of rental versus purchased model for the provision of profiling beds and pressure relieving mattresses and recommend the most cost effective option for these items.
- To undertake a detailed review of the provision of minor adaptations with a view to securing the most cost effective sub-contract.

3.7 The review has confirmed a number of areas where savings could be made, and where work had not already started before the review, actions were started as soon as options were identified. It is anticipated that savings of around £200K could be achieved in 2010-11 based on current levels of activity. The review concluded that the £1.1m uplift for 2009-10 appears to represent a realistic budget for the future provision of the service.

D) CAMBRIDGESHIRE HORIZONS

4. BACKGROUND

4.1 Cambridgeshire Horizons is a not for profit limited company that was formed by the Cambridgeshire Local Authorities and other partners in order to help deliver the Government's growth agenda. The growth agenda involves the delivery of over 50,000 houses and associated infrastructure by 2016.

4.2 Cambridgeshire Horizons operates through a Board, which consists of representatives from all of the member organisations, as well as including a range of other interested parties. The County Council's representative is Councillor Jill Tuck, Leader of the Council.

SUMMARY OF ACTIVITY

4.3 During the period since the last report to Cabinet in July, a range of activities have been undertaken by Horizons and partners including:

a) Joint Planning arrangements – Horizons and the constituent Councils

have worked closely together to move forward the final piece of the joint planning arrangements that were agreed some time ago. The s29 Committee has now formally been established and the first meetings are arranged.

- b) Housing growth Fund (HGF)** – Projects utilising the allocation of the £27m HGF funding over 2 years are continuing. Government has, however, it may cut HGF for 2010/11 and this would have a significant impact.
- c) Section 106 negotiations** – Horizons and partners have worked closely together with developers on the Section 106 agreements for the Addenbrooke's 2020 and Trumpington meadows sites in the Cambridge Southern Fringe. A key element of this work has been to look at the viability of each of the developments to ensure that s106 agreements remain relevant. Work on utilising alternative sources of funding (such as Housing Growth Fund) to help bring the major housing sites forward has also taken place. The Clay Farm development is unfortunately the subject of an appeal by the developer.
- d) Northstowe** – Work on bringing the Northstowe proposals forward has temporarily been put on hold while discussions between the Homes and Communities Agency (formerly English Partnerships) and government take place. It is now expected that a revised planning application will be submitted by the end of the year.
- e) Cambridge East** – the Councils and Horizons have held talks with Marshall and Government to move forward the issue of a relocation site for the activities of the company. Mildenhall, previously thought to be an option has now been discounted and so the company is seeking other alternatives and will report back later in the year.
- f) Project and programme management** – Horizons and partners have been working closely to manage work in relation to the major new developments. Close working continues with other agencies and the developers, particularly in relation to Cambridge East and Cambridge North West in seeking to increase the pace of housing delivery.

- 4.4 In addition to the points above, a wide range of other activities have been undertaken in support of the growth agenda. Work to embed the Quality Charter has continued and a range of studies looking at arts, sport and faith provision are being rolled out.

E) COMMUNITY SAFETY STRATEGIC PARTNERSHIP BOARD

5. BACKGROUND

- 5.1 The current Community Safety Strategic Partnership Board was formed in December 2007 from the long standing and larger Community Safety Strategic Group following legislative changes in July 2007. These changes resulted from the formal review of the Crime & Disorder Act 1998. Under the statutory instrument two tier authorities were required to have a strategic

group consisting of the Responsible Authority Group (Police, Local Authority, Health, Fire Authority and Police Authority), chairs of district Community Safety Partnerships or Crime and Disorder Reduction Partnerships (CDRP), and the portfolio holding member for Community Safety. In addition to these members, the Board includes National Probation and where a Community Safety Partnership is not chaired by a member, the appropriate District Council member also attends. The County Council portfolio holder chairs the Board (currently Cllr Sir Peter Brown).

- 5.2 The Strategic Board is required to have in place a County Community Safety Agreement which sets out how the group will cooperate to achieve crime reduction in their area and assist the districts in the achievement of their priorities. Statutory annual public consultation and Strategic Assessments undertaken at district Community Safety Partnership level inform the content of the Agreement.
- 5.3 The Partnership Board and the Community Safety Partnerships have a statutory duty to have an Information Sharing Agreement which sets out how partners will share non-personalised information. The Board is also required to identify which of its priorities shall be escalated up to the Local Area Agreement. These are set out in the Community Safety Agreement.

SUMMARY OF ACTIVITY

Since the last report, the Strategic Board held its quarterly meeting on 28th July 2009.

5.4 **National Indicator NI16 Serious Acquisitive Crime:**

- The Board expressed concern that there has been a significant increase in serious acquisitive crime (dwelling burglary, robbery and vehicle crime) in the County. The main areas of concern in Cambridge, South Cambridgeshire and Huntingdonshire are dwelling burglary whilst the Fenland area has experienced an increase in theft from vehicles.
- The initial target for serious acquisitive crime (National Indicator 16) in the county was a reduction of 3%. However a reduction of 7.3% is now required to reach the required rate.
- The Police reported that although the first quarter of this year has seen a large number of burglaries, there have been fewer incidents of burglary during June and July, compared with the past 18 months. However there has been deterioration in the number of detections in Cambridge City and the explanation for this is being investigated. In contrast, detection of serious acquisitive crime in Fenland and Huntingdonshire is increasing.
- The Board agreed to award the Serious Acquisitive Crime Task Group with £50,000 from the Safer and Stronger Community Fund (Home Office grant) to reduce acquisitive crime. The strategy is to employ planned intervention techniques, including targeting hotspot areas and known offenders, using trap house equipment and “sting” operations.

- Cambridge City CRDP have recently secured £91,000 'Vigilance' funding from the Home Office which will provide resource for sharing good practice from other CDRP's, research into offender profiles, youth service robbery project and partnership work around homelessness.
- The County NI16 group which is chaired by the Police is currently developing into a strategic senior officer group which can identify issues and risks and find partnership solutions.

5.5 NI20 Assault with less serious injury crime rate - offences per 1,000 population.

- NI20 was adopted as a Local Area Agreement (LAA) priority in the refresh. The target has been confirmed as 5% reduction from baseline. This has been agreed with GO East.
- There has been an increase of 20 offences against previous 12 months and 35 offences against previous quarter.
- East Cambridgeshire and Huntingdonshire CSP's are currently developing a night time economy initiative in the lead up to Christmas.
- Fenland have a designated public places order (DPPO) in place in Wisbech town centre and have seen a positive effect with 620 seizures of alcohol since December 2008
- Cambridge City CSP reported on a high level of resources directed to the Strawberry Fair which included pre-event business advice via visits by Police and Trading Standards to local retailers. Initial feedback from residents is positive.
- There is a Countywide NI20 group which has an action plan and is chaired by the Police.

5.6 NI17 Perceptions of Anti Social Behaviour (ASB)

- NI17 has been adopted by Cambridgeshire Together as a priority and aims to reduce the percentage of residents who perceive anti-social behaviour to be a problem in their local area. The baseline is 12.8% and the target is to reduce this to 9.8% by 2010/11.
- Safer Fenland Partnership has set up partnership surgeries in the market towns to receive service requests and answer questions from local residents.
- Huntingdonshire CSP has held 'streetwise' schools days with year 8 pupils to raise awareness amongst young people about the consequences of ASB.
- East Cambs have initiated three ASB projects in local areas to address residents' concerns and put in place action plans to tackle the issues.

- Cambridge City CSP has involved three local schools in “The Streets” ASB project and the “Motivate” project which is aimed at young people who are at risk of engaging in ASB.

5.7 **NI 32 Reducing repeat domestic violence incidents for cases managed by the Multi-Agency Risk Assessment Conference (MARAC):**

- The Cambridgeshire repeat referral rate for 08/09 was 25% and the target for 09/10 is 28%.
- The Independent Domestic Violence Service (IDVAS) is a crisis intervention service, which has a service level agreement (SLA) with Cambridgeshire Constabulary to support high-risk victims of domestic violence across the county and to support other professionals in their work with victims of domestic abuse.
- Total number of first quarter referrals to the IDVAS from the Police is 366. This is the same figure for the last quarter 08/09.
- Ninety eight cases have been referred to MARAC in this quarter which is an increase of forty four cases from the same period last year.
- The current repeat referral rate for Cambridgeshire is 24.5% and is projected to meet the target of 28% for 09/10.
- Increased referrals are impacting on the IDVAS and other partners to support their case loads and appropriately address the needs of the referred victims. The partnership has likewise identified a need to increase capacity of the MARAC to be able to hear more cases.

5.8 **Discussion on Funding:**

- The Board accepted a report on funding from the Officer Support Group which recommended that funding allocations to district CDRP’s continued within the current system based on population.
- The Community Safety Team is currently developing clear and robust systems and process for the commissioning framework of capital funding.

5.9 **Future of the Board:**

The new structure has now been agreed by Cambridgeshire Together as follows: a Safer & Stronger Board which will be led by elected members. Two Officer Groups, the Safer Officer Group and the Stronger Officer Group, will be formed. Both will report to the new board. Under this structure, Mike Davey will chair the Stronger Officer Group and Assistant Chief Constable Mark Hopkins will chair the Safer Officer Group. Both chairs will sit on each officer group and be part of the LAA Reference Group. The first meeting of the members group will be on October 27th when the old Community Safety Strategic Partnership Board will be officially dissolved.

F) GREATER CAMBRIDGE PARTNERSHIP

6. BACKGROUND

- 6.1 The Greater Cambridge Partnership (GCP) was formally established in 1998 as an alliance of public, private and community sector interests. In 2006 the GCP became a company limited by guarantee with the Partnership Board representing the members of the company and the Operating Board constituting the company's Directors. Membership of the Partnership Board is split with approximately one third each being:
- subscribing local authority leaders
 - representatives of private sector companies or associations
 - representatives of the 'community', including education and health.
- The Board is chaired by a representative from the private sector.
- 6.2 The Greater Cambridge sub-region reflects the "engine of growth" for Greater Cambridge as identified in the new Regional Economic Strategy and the Cambridge sub-region in the Regional Spatial Strategy. In relation to local authority boundaries, the GCP area covers all of Cambridgeshire county and parts of Forest Heath, North Hertfordshire, St Edmundsbury and Uttlesford districts in adjacent counties.
- 6.3 The GCP seeks to engender greater understanding between the private, public and third sectors to ensure that sustainable economic development is delivered, and in particular, help achieve the 75,000 jobs target for the area to 2021. It is the strategic partnership for the Economic Prosperity theme of the Cambridgeshire Vision and Local Area Agreement (LAA).

SUMMARY OF ACTIVITY

- 6.4 During the period since the last report to Cabinet in July, a range of activities have been undertaken by the GCP and its partners. Key activities include:
- 6.5 **Responding to the Recession** – the GCP has been monitoring the effects of the recession and identifying potential actions to mitigate them. Whilst it is too early to say that the recession has reached its trough in the Greater Cambridge area, there have been promising signals indicating this in the last few months, including:
- The growth in unemployment has levelled off and actually declined slightly in July, probably due largely to seasonal employment factors
 - Some sectors, e.g. larger hi-tech companies, are reporting positive results
 - National reports have identified cities such as Cambridge as being well placed to 'ride out the recession' due to the positive influence of universities and the science base.

However, the overall county picture remains mixed with Huntingdonshire and Fenland being affected disproportionately and specific sectors such as construction and retail continuing to suffer. To help enable the area to rebound from the recession, a range of partner agencies have created a lobbying strategy for Greater Cambridge that identifies the key issues, or

“asks of Government,” covering the topics of infrastructure, business support and skills.

Policy proposals in a recent Government report “Building Britain’s Future” align closely with the hi-tech nature of the county’s economy and provide an opportunity to continue to lobby for support for these sectors of the Greater Cambridge economy. This need has been further underlined by the recent Government proposal to reduce the area’s Housing Growth Fund allocation by £6m and the consequent likely impact on employment related projects.

In addition the district councils are responding to the recession with tailored initiatives, often delivered in partnership with local or regional agencies. The GCP is currently creating an **Upturn Action Plan** to:

- be “ahead of the game” or competition both locally and globally in preparedness to secure investment
- build on the new Sub-Regional Economic Strategy with specific interventions; and
- co-ordinate partner activities and responses across Greater Cambridge to the recession

6.6 **LAA Performance** – The Partnership has undertaken a number of initiatives to improve the focus on the LAA targets including:

- identified champions for the key indicators (nb National Indicator (NI)152 still to be established)
- held one to one meetings between the GCP Director and key indicator champions to create more robust action plans
- co-ordinated broader partner support to achieve the LAA targets through a quarterly joint meeting of key indicator leads and other relevant partners
- promoted the work of the broader partnership in working to achieve the LAA targets through an LAA special newsletter
- held meetings with Simon Willson, Head of Performance Management, to adopt specific actions to help achieve the NI 8 and NI 152 targets, currently flagged as red.

6.7 The partnership has continued to monitor the performance of the economic prosperity theme key indicators, using proxy data where official statistics are not current or only produced annually. The indicators causing concern are NI 8, NI 152 and (following recently published data) NI 163:

- NI 8 (adult participation in sport) – the latest data (rolling 12 months to April 2009) shows that the proportion of adults (22.3%) is somewhat adrift of the target of 24.7% for 2009/10. To try and bridge this gap a robust action has now been developed, listing both current and proposed actions, and a meeting has been held between the indicator lead and LAA Performance staff to prioritise those likely to have the most impact on the target. In addition best practice projects from other areas, which are meeting their NI 8 target, are being analysed to see if there are any we could adopt, as well as an assessment of the benefits (outside the specific target of 3 x 30 mins sessions per week) of the various actions being delivered. Following the GCP Partnership Board discussion on this indicator Cambridge News has agreed to run a series of features to encourage participation in sport.
- NI 152 (people on benefits in Fenland) – a lead for this indicator is being identified but in the interim GCP has worked with agencies delivering

relevant programmes in Fenland to develop an action plan. With the recession the gap between the latest figure – 12.2% (Jan 2008 – Dec 2008) and the target for 2009/10 - 11.5% is widening. However one component of the indicator is the claimant unemployment rate, which in July was 4.0%, slightly below the national average and the April 2009 rate; this is encouraging but may primarily be due to seasonal employment factors. We are awaiting the latest annualised data for the indicator to help inform our case for renegotiation of the target for 2009/10 and 2010/11 with Go East.

- NI 163 (working age population achieving Level 2 skills) – the recently published data for this indicator shows that although the percentage of the population with level 2 skills increased from 73% to 73.4% in 2008, it fell short of the 2008/09 target of 74% and may therefore also fail to meet the 2009/10 target of 75%. GCP will be working with relevant partners to identify actions to try to improve performance further but it is feared that the impact of the recession on programmes like Train 2 Gain and apprenticeships will make this difficult. Other counties in the region have also failed to meet their target for NI 163 in 2008/09.

Task groups reflecting the grouping of LAA prosperity theme indicators have been established, with the purpose of identifying and driving the actions to improve performance of the key indicators. This includes assessing best practice nationally and prioritising actions that are likely to have the biggest impact on the targets.

- 6.8 **Business Forum creation** - Cambridgeshire Together has asked the GCP to formalise the business engagement process in the Greater Cambridge area. The specific request includes asking the GCP to co-ordinate the private sector to:
- Act as a sounding board and, ultimately, endorse the LAA vision and priorities
 - Help to deliver LAA targets
 - Provide views and contribute to the debate on the economic prosperity theme
 - Provide economic intelligence both informal, in terms of views, and formal, in terms of collective data
- 6.9 To ensure the greatest degree of accountability, it is business member organisations, through their Chair or Chief Executives that will, for the most part, be members of the Business Forum. The Chair or Chief Executive will be expected to represent the views of their members. The exceptions are the LSP and LAA representatives who will provide private sector perspectives from the geographic area of the relevant LSP and the LAA for Cambridgeshire.
- 6.10 The Business Forum will provide a formal mechanism for Cambridgeshire Together to consult on a range of issues, including any that might require statutory consultation. To link the LSPs to the Forum, the private sector members of each LSP will be invited to become members of the Forum. The creation of a consultation timetable will also help to reduce duplication. It is envisaged that the Business Forum, in relation to the LAA, will focus on Cambridgeshire-wide issues, whilst the LSPs, in terms of private sector input, would focus on their locality.

- 6.11 The GCP is also reviewing the potential to establish an employer-led skills forum to promote employer training needs. This could be a sub-group of the Business Forum. The Business Forum or subsets of the Forum are already being used for:
- Transport Innovation Fund consultation;
 - Regional Spatial Strategy consultation; and
 - early discussions on 14-19 employer training needs agenda.

IMPLICATIONS

7. RESOURCES AND PERFORMANCE INFORMATION

Financial

- 7.1 There are no financial implications as a result of action taken by the Cambridgeshire Together partnership to date. However Cambridgeshire Together is increasingly take on a significant role in the alignment, and potential pooling, of partners' resources.
- 7.2 There are no financial implications as a result of current action being taken by the Children and Young People's Strategic Partnership.
- 7.3 The work on the budget building process for the Cambridgeshire Care Partnership pooled budgets links with the Council's Integrated Planning Process (IPP). The pooled budgets for 2008/09 were confirmed at the Cambridgeshire Care Partnership meeting in March 2008. Discussions on the budget for 2009/10 were initially discussed at a seminar held on 6th January 2009.
- 7.4 One of the key roles of Horizons is to secure additional funding to support growth. A number of activities over the reporting period have taken place that have secured additional resource and further activity to secure additional funding is continuing. This will benefit all partners and will substantially enhance the ability of the County Council to engage in the growth agenda.
- 7.5 There are no financial implications as a result of the Community Safety Strategic Board's actions to date. However, Members will wish to be aware of the need for an increasing role of Cambridgeshire Together in the funding process and the alignment of funding allocations with priorities.

Risk Management Implications

- 7.7 The growth agenda is enormously complicated and carries many risks. Through close joint working, maximisation of the available resources and the application of strong project and programme management disciplines, these risks are being managed.

8. STATUTORY DUTIES REQUIREMENTS AND PARTNERSHIP WORKING

- 8.1 The report as a whole deals with partnership working arrangements and any statutory requirements.

9. CLIMATE CHANGE

- 9.1 Members are advised that there are no climate change implications, relating to both climate change mitigation and adaptation, arising from the Cambridgeshire Together update report. However, Members are invited to note that Cambridgeshire Together has identified climate change as a priority area for inclusion in the LAA in 2008.
- 9.2 Members are advised of that there are no climate change implications, relating to both climate change mitigation and adaptation, arising from the Children and Young People's Strategic Partnership. However, members are invited to note that the Children and Young People's Strategic Partnership Big Plan includes targets within it (2.1 and 4.7 The Big Plan) around school travel and transport which will help contribute to developments around climate change.
- 9.3 There are no implications for climate change, arising from this report or the work of the Cambridgeshire Care Partnership at present.
- 9.4 The focus of the growth agenda is on creating sustainable communities through the application of close working and with additional resources, the delivery of such an objective can be maximised. The development of relatively self-contained communities not predominantly reliant on car transport will help reduce greenhouse gas emissions and thus have a beneficial impact on the environment and climate change.
- 9.5 There are no implications for climate change arising from the Community Safety Strategic Board update.

10. ACCESS AND INCLUSION

Crime and Disorder Implications

- 10.1 Crime and Disorder is currently a key section in the Cambridgeshire Vision and LAA including priority indicators and targets on community safety. The Cambridgeshire Together Board has also formalised its relationship to the countywide Community Safety Strategic Board to ensure this thematic partnership is appropriately linked to the Board and is accountable for achieving outcomes in community safety.
- 10.2 The Children and Young People's Strategic Partnership and the Youth Offending Service, is concerned with preventative work to support children and young people who are at risk of becoming involved in crime and disorder, and has activity identified in the Big Plan towards this.
- 10.3 Members are advised that there are no direct links to the reduction of crime and disorder arising from this report or from the work of Cambridgeshire Horizons, or the Cambridgeshire Care Partnership at the present time.
- 10.4 Through strong design and planning of the new communities and the provision of appropriate social infrastructure, measures will be put in place that are intended to minimise the incidence of crime and the fear of crime.

11. ENGAGEMENT AND CONSULTATION

- 11.1 The Cambridgeshire Together Board has included community empowerment and engagement as a key priority in the Cambridgeshire Vision and LAA. The priorities in these documents were drawn from consultation with local communities done by the five District based Local Strategic Partnerships, resident's surveys (such as the Best Value Survey) and focus groups. In addition, some of the indicators in the LAA are perception indicators that will be measured by the Place Survey, designed to capture the views of our Cambridgeshire residents regarding local services, their area, and their quality of life.

Source Documents	Location
For Cambridgeshire Together Cambridgeshire's Long term Vision Cambridgeshire's LAA 2008/2011	Partnerships Team Room 219 Shire Hall Cambridge CB3 0AP
For the Children and Young People's Strategic Partnership The Big Plan	 www.cambridgeshire.gov.uk/cypp
For the Cambridgeshire Care Partnership Section 75 agreements	C/o Liz Aldous Room B302 Castle Court, Shire Hall Cambridge CB3 0AP
Cambridgeshire Horizons Business Plan	Room B311 Castle Court, Shire Hall Cambridge CB3 0AP
Greater Cambridge Partnership Board Papers & Minutes 2009/10 liC Investment Plan	Guy Mills Box No: RES1219 42 Castle Street, Shire Hall Cambridge CB3 0AP