

## Section 3 - C: Corporate and Managed Services

**Table 3: Revenue - Overview**

Budget Period: 2020-21 to 2024-25

Ref	Title	Detailed Plans					Description	Committee
		2020-21 £000	2021-22 £000	2022-23 £000	2023-24 £000	2024-25 £000		
<b>1</b>	<b>OPENING GROSS EXPENDITURE</b>	<b>29,172</b>	<b>10,822</b>	<b>-873</b>	<b>-10,417</b>	<b>-22,840</b>		
C/R.1.001	Base Adjustments	-999	-	-	-	-	Adjustment for permanent changes to base budget from decisions made in 2019-20.	GPC
<b>1.999</b>	<b>REVISED OPENING GROSS EXPENDITURE</b>	<b>28,173</b>	<b>10,822</b>	<b>-873</b>	<b>-10,417</b>	<b>-22,840</b>		
<b>2</b>	<b>INFLATION</b>							
C/R.2.001	Inflation	217	186	114	115	115	Some services have higher rates of inflation than the national level. For example, this is due to factors such as increasing running costs of Council properties. This overall figure comes from an assessment of likely inflation in all Corporate services. Forecast pressure from inflation, based on detailed analysis incorporating national economic forecasts, specific contract inflation and other forecast inflationary pressures.	GPC
C/R.2.003	Reduction of additional pension contribution in relation to vacancies	-480	-	-	-	-	- Reduction of additional pension contribution in relation to vacancies	GPC
<b>2.999</b>	<b>Subtotal Inflation</b>	<b>-263</b>	<b>186</b>	<b>114</b>	<b>115</b>	<b>115</b>		
<b>3</b>	<b>DEMOGRAPHY AND DEMAND</b>							
<b>3.999</b>	<b>Subtotal Demography and Demand</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>		
<b>4</b>	<b>PRESSURES</b>							
C/R.4.010	Impact of Local Government Pay offer on CCC Employee Costs	4	4	-	-	-	The cost impact of the 2019/20 local government pay offer which covers all CCC staff below Professional band.	GPC
<b>4.999</b>	<b>Subtotal Pressures</b>	<b>4</b>	<b>4</b>	<b>-</b>	<b>-</b>	<b>-</b>		
<b>5</b>	<b>INVESTMENTS</b>							
C/R.5.001	Cambridgeshire IT Service - Desktop and Application Support	175	-	-	-	-	- Investment in the IT Service Desk and Desktop Support Service to support the implementation of new software systems, and roll out of laptops and mobile devices.	GPC
C/R.5.900	Reversal of 17-18 Transformation Fund Investments	-38	-	-	-	-	- Transformation funded projects are provided with investments for 1-3 years in order to deliver ongoing savings. This is the reversal of the investment for schemes funded in 2017-18.	GPC
C/R.5.901	Reversal of 18-19 Transformation Fund Investments	-50	-	-	-	-	- Transformation funded projects are provided with investments for 1-3 years in order to deliver ongoing savings. This is the reversal of the investment for schemes funded in 2018-19. It is anticipated that further transformation funds will come through for funding in 2019-20.	GPC
C/R.5.902	Removal of 19-20 Transformation Fund Investments	-4,776	-1,564	-	-	-	- Transformation funded projects are provided with investments for 1-3 years in order to deliver ongoing savings. This is the reversal of the investment for schemes funded in 2019-20. It is anticipated that further transformation funds will come through for funding in 2020-21.	GPC
C/R.5.953	Greater Cambridge Partnership's Revenue Costs	-113	114	-	-	-	The Council's contribution to the Greater Cambridge Partnership's revenue costs funded by the growth in New Homes Bonus, revised following a reduction in the number of payment years.	GPC
<b>5.999</b>	<b>Subtotal Investments</b>	<b>-4,802</b>	<b>-1,450</b>	<b>-</b>	<b>-</b>	<b>-</b>		

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<b>6</b>	<b>SAVINGS</b>							
	<b>GPC</b>							
C/R.6.101	Sharing with other Councils	300	-	-	-	-	Reduction in the expected saving to be made from sharing with Peterborough City Council. The focus of the sharing arrangements has shifted from making direct savings to improving service provision and resilience across both councils.	GPC
C/R.6.103	External Auditor fee	-15	-	-	-	-	- External Auditor fee	GPC
C/R.6.106	Reduction in costs on Redundancy, Pensions & Injury budget	-10	-	-	-	-	- Reduction in costs on Redundancy, Pensions & Injury budget, held within Corporate Services.	GPC
<b>6.999</b>	<b>Subtotal Savings</b>	<b>275</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>		
	<b>UNIDENTIFIED SAVINGS TO BALANCE BUDGET</b>	<b>-12,565</b>	<b>-10,435</b>	<b>-9,658</b>	<b>-12,538</b>	<b>-9,741</b>		
	<b>TOTAL GROSS EXPENDITURE</b>	<b>10,822</b>	<b>-873</b>	<b>-10,417</b>	<b>-22,840</b>	<b>-32,466</b>		
<b>7</b>	<b>FEES, CHARGES &amp; RING-FENCED GRANTS</b>							
C/R.7.001	Previous year's fees, charges & ring-fenced grants	-4,904	-4,363	-4,174	-4,185	-4,196	Previous year's fees and charges for the provision of services and ring-fenced grant funding rolled forward.	GPC
C/R.7.002	Changes to fees, charges & ring-fenced grants	1,003	-	-	-	-	- Adjustment for changes to fees, charges & ring-fenced grants reflecting decisions made in 2019-20.	GPC
C/R.7.003	Fees and charges inflation	-12	-12	-11	-11	-11	Uplift in external charges to reflect inflation pressures on the costs of services.	GPC
	<b>Changes to fees &amp; charges</b>							
C/R.7.101	Council Tax: Counter Fraud & Compliance	-450	-	-	-	-	We will seek to work with Cambridgeshire District Councils to develop a joint action plan to increase the Council tax collected in Cambridgeshire. We will invest in more effective identification of fraudulent or incorrectly claimed Council tax discounts and in compliance activity to ensure residents are paying the correct levels of Council tax. We will establish a gain sharing mechanism to ensure that extra income generated as a result of the scheme is shared fairly between District Councils and the County Council.	GPC
	<b>Changes to ring-fenced grants</b>							
C/R.7.201	Change in Public Health Grant	-	201	-	-	-	- Change in ring-fenced Public Health grant to reflect treatment as a corporate grant from 2021-22 due to removal of ring-fence.	GPC
<b>7.999</b>	<b>Subtotal Fees, Charges &amp; Ring-fenced Grants</b>	<b>-4,363</b>	<b>-4,174</b>	<b>-4,185</b>	<b>-4,196</b>	<b>-4,207</b>		
	<b>TOTAL NET EXPENDITURE</b>	<b>6,459</b>	<b>-5,047</b>	<b>-14,602</b>	<b>-27,036</b>	<b>-36,673</b>		

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<b>FUNDING SOURCES</b>								
<b>8</b>	<b>FUNDING OF GROSS EXPENDITURE</b>							
C/R.8.001	Budget Allocation	-6,459	5,047	14,602	27,036	36,673	Net spend funded from general grants, business rates and Council Tax.	GPC
C/R.8.002	Public Health Grant	-201	-	-	-	-	Funding transferred to Service areas where the management of Public Health functions will be undertaken by other County Council officers, rather than directly by the Public Health Team.	GPC
C/R.8.003	Fees & Charges	-4,162	-4,174	-4,185	-4,196	-4,207	Fees and charges for the provision of services.	GPC
<b>8.999</b>	<b>TOTAL FUNDING OF GROSS EXPENDITURE</b>	<b>-10,822</b>	<b>873</b>	<b>10,417</b>	<b>22,840</b>	<b>32,466</b>		