

Service: Adults, Health and Commissioning and Public Health

Subject: Finance Monitoring Report – October 2023/24

Date: 13th November 2023

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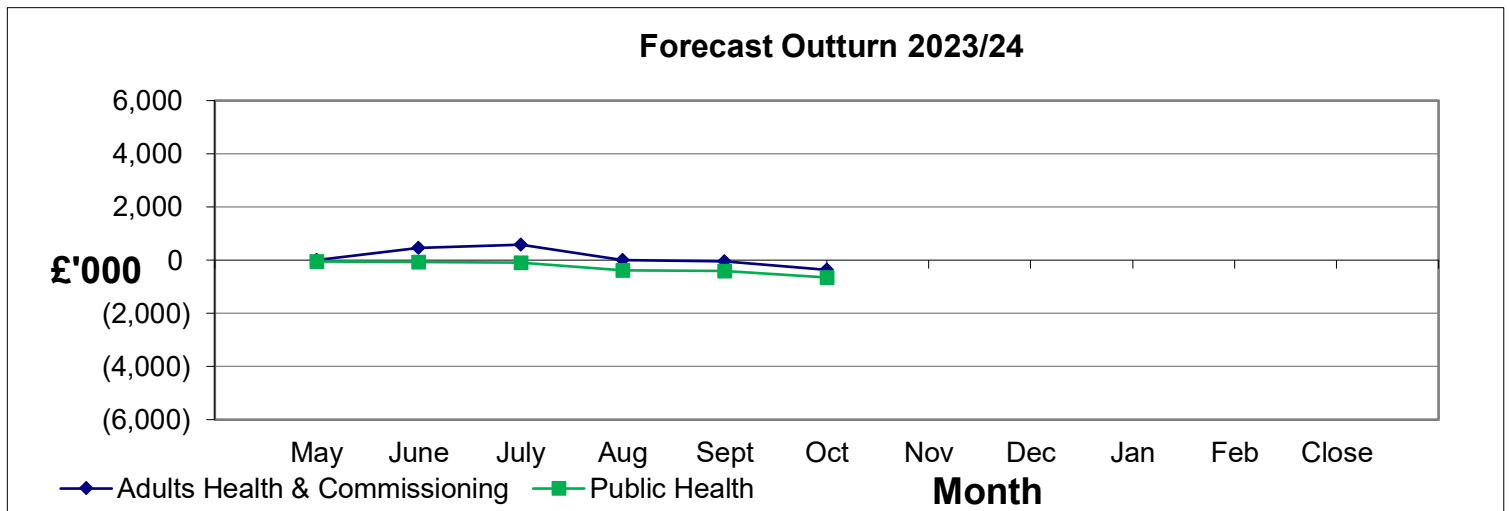
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| Appx 3 | Capital Appendix | This contains more detailed information about the capital programme, including funding sources and variances from planned spend. |
| Appx 4 | Savings Tracker | Each quarter, the Council's savings tracker is produced to give an update of the position of savings agreed in the Business Plan. |
| Appx 5 | Technical Appendix | Each quarter this contains technical financial information showing: Earmarked reserves Grant income received Budget virements |

1. Revenue Executive Summary

1.1 Overall Position

At the end of October 2023, Adults, Health and Commissioning is projected to deliver a small forecast underspend of £365k. This masks significant underlying pressures of £1.4m, although these have reduced from previous months. Pressures are being offset by grant funding in 2023/24, but much of this is one off and so pressures will be carried forward into future years. Public Health is projected to be £652k underspent.

1.2 Summary of Revenue position by Directorate



1.2.1 Adults, Health and Commissioning

| Forecast Outturn Variance (Previous) £000 | Directorate | Gross Budget £000 | Income Budget £000 | Net Budget £000 | Actual £000 | Forecast Outturn Variance £000 | Forecast Outturn Variance % |
|--|----------------------------------|----------------------|-----------------------|--------------------|----------------|-----------------------------------|--------------------------------|
| 2,462 | Adults, Health and Commissioning | 343,526 | -129,830 | 213,696 | 123,343 | 1,066 | 0.5% |
| 2,462 | Total Expenditure | 343,526 | -129,830 | 213,696 | 123,343 | 1,066 | 0.5% |
| -2,517 | Mitigations | 0 | 0 | 0 | 0 | -1,431 | 0.0% |
| -55 | Total | 343,526 | -129,830 | 213,696 | 123,343 | -365 | 0.2% |

1.2.2 Public Health

| Forecast Outturn Variance (Previous) £000 | Directorate | Gross Budget £000 | Income Budget £000 | Net Budget £000 | Actual £000 | Forecast Outturn Variance £000 | Forecast Outturn Variance % |
|---|--------------------------|-------------------------|--------------------------|-----------------------|----------------|---|--------------------------------------|
| 0 | Public Health - Children | 14,631 | -4,150 | 10,481 | 5,574 | -31 | 0.3% |
| -412 | Public Health | 30,183 | -37,437 | -7,254 | -13,983 | -621 | -2.1% |
| -412 | Total Expenditure | 44,814 | -41,587 | 3,227 | -8,409 | -652 | -1.5% |
| 0 | Drawdown from reserves | -3,227 | 0 | -3,227 | -674 | 0 | 0.0% |
| -412 | Total | 41,587 | -41,587 | 0 | -9,084 | -652 | -1.6% |

1.3 Significant Issues

1.3.1 Adults, Health and Commissioning

The overall position for Adults, Health and Commissioning at the end of October 2023 is a small forecast underspend of £365k (0.2% of budget). This masks underlying pressures of £1.2m on care and support costs. However, this is a significant improvement on the position reported in September, largely due to increased expectations around client contributions to care costs. This is an ongoing volatile position with some high-cost packages which can change the forecast quickly. As a result, close attention is paid to changes in demand and costs and income as the year progresses and forecasts are adjusted accordingly.

The current in year pressures are mainly driven by movements in the net numbers of older adults supported in bed-based care. In the years immediately following the covid pandemic we had seen reduced numbers of net placements into care settings, for Older Adults, compared to pre pandemic levels. As such it has proven more challenging to use historical trends to forecast future demand and activity. Net placements during 2023/24 have been rising once more and exceeding forecast numbers built into our budget for 2023/24. Mitigations through the application of grants are in place for 2023/24, but much of this funding is one off and will not be available in 2024/25. Therefore, the current increases in net care placements will lead to continuing pressures in the years ahead as the full year effect of current year increases is seen.

Further mitigating actions involve a review of those people in receipt of services in areas where the overspend is reported, to ensure forecasts for the remainder of the year for both expenditure and income reflect planned activity. There is also a deep dive review of domiciliary care, along with the use of bed-based care against the forecast budget, in particular for discharges from hospital to ensure the correct pathways are being maximised.

The legacy of Covid is still being felt, and impact on Adult Social Care is not fully understood, on demand for our broad range of services, as well as with capacity of providers to deliver our requirements and continue to provide support to markets. Adult Social Care continues to feel the consequences of paused work and backlog on teams, and of reviews and assessments, changing demographics projections and the demand for services. The care market also manages the impact with both resident population and staff recruitment and retention a factor.

Whilst there has been significant investment into the care sector, primarily through Adult Social Care Market Sustainability and Improvement Fund which has helped, the whole adult social care market remains fragile to other factors that may impact on it. Care providers are continuing to report cost pressures related to both workforce issues and the current cost of living crisis. The position of the care market, particularly around specific types of provision and location, is making some placements more difficult to source, particularly at the more complex end of provision.

Hospital Discharge systems continue to be pressured to manage flows and demand on their services, with a subsequent focus on timely, safe and effective discharges into the correct pathways; although additional funding has been provided to both the Council and wider partners to help address these issues. The long-term legacy of the impact of the pandemic remains unclear and the implications this has on future demand for services, greater need for community support due to backlogs in elective surgery, and the availability of a skilled and experienced workforce and the wider health inequalities on our communities.

The budget for 2022/23 assumed an increased contribution from the NHS towards Learning Disability packages reflecting a shift in the percentage of packages that should be funded from Health budgets. For the current financial year we have made provision for this increased contribution, but the joint project between the ICB and CCC to review those packages required to agree a revised split of costs going forwards for the pool did not proceed as expected. The Council has now served notice to end the cost sharing arrangements of the pooled budget. There is a risk of short term financial pressures from this decoupling as we move to separate budgets for health and social care.

Adult social care debt (excluding debt with Health partners) stood at £18.8m at the end of October, down from £19.2m at the end of September. Actions being taken following a recent deep dive into some of the factors resulting in the levels of debt, along with additional resources to work on backlogs of financial assessments, are starting to see a positive impact on the current figures. However, debt over 90 days old remained at £15.6m at the end of October which is little changed from the £15.5m balance at the end of August. The level of aged debt has a knock-on impact on the bad debt provision and likelihood of write offs.

1.3.2 Significant Issues – Public Health

At the end of October 2023, the Public Health Directorate is forecasting an underspend of £652k (1.6%).

The Public Health Directorate is funded wholly by ringfenced grants, mainly the Public Health Grant. The work of the Directorate was severely impacted by the pandemic, as capacity was re-directed to outbreak management, testing, and infection control work. The Directorate has now returned to business as usual following the pandemic but there are ongoing issues that continue to impact on activity and spend:

- i) much of the Directorate's spend is contracts with, or payments to Primary Care (GP practices and community pharmacies) for specific work. Primary Care continues to be under pressure, and it may take some time for activity levels to return to pre pandemic levels; and
- ii) the unprecedented demand for Public Health staff across the country meant recruitment became very difficult through the pandemic resulting in underspends on staffing budgets. The position within the Public Health team has improved with recruitment becoming easier, but recruitment challenges continue to be reflected in our provider services which has affected their ability to deliver consistently.

The Public Health Directorate is currently looking to develop its structure and therefore have frozen recruitment to posts until ready to proceed with the new structure to give staff a fair chance and minimise redundancy risks.

Detailed Public Health financial information is contained in Appendix 1, with Appendix 2 providing a

narrative from those services with a significant variance against budget.

2. Capital Executive Summary

| Scheme category | Scheme budget | Scheme forecast variance | Budget 2023/24 | Actuals 2023/24 | Forecast outturn variance 2023/24 |
|--|----------------------|---------------------------------|-----------------------|------------------------|--|
| | £000 | £000 | £000 | £000 | £000 |
| Adults, Health and Commissioning capital schemes | 73,860 | 0 | 5,975 | 4,783 | 0 |

At the end of October 2023, the capital programme forecast underspend is zero. The level of slippage and underspend in 2023/24 is currently anticipated to be £0k and as such has not yet exceeded the Capital Variation Budget. A forecast outturn will not be reported unless this happens.

Further information on capital schemes is provided in Appendix 3 of the FMR.

3. Savings Tracker Summary

The savings trackers are produced quarterly to monitor delivery of savings against agreed plans. The second quarterly savings tracker for 2023/24 is included at Appendix 4.

4. Technical note

On a quarterly basis, a technical financial appendix is included as Appendix 5 of the FMR. This appendix covers:

- Grants that have been received by the service, and where these have been more or less than expected
- Budget movements (virements) into or out of the directorate from other services, to show why the budget might be different from that agreed by Full Council
- Service earmarked reserves – funds held for specific purposes that may be drawn down in-year or carried-forward – including use of funds and forecast draw-down.

The second quarterly technical note for 2023/24 is included within this FMR report.

5. Key Activity Data

In the following key activity data for Adults & Safeguarding, the information given in each column is as follows:

- Budgeted number of care services: this is the number of full-time equivalent (52 weeks) service users anticipated at budget setting
- Budgeted average unit cost: this is the planned unit cost per service user per week, given the budget available
- Actual care services and cost: these reflect current numbers of service users and average cost; they represent a real time snapshot of service-user information.

A consistent format is used to aid understanding, and where care types are not currently used in a particular service those lines are greyed out.

The direction of travel (DoT) compares the current month's figure with the previous month.

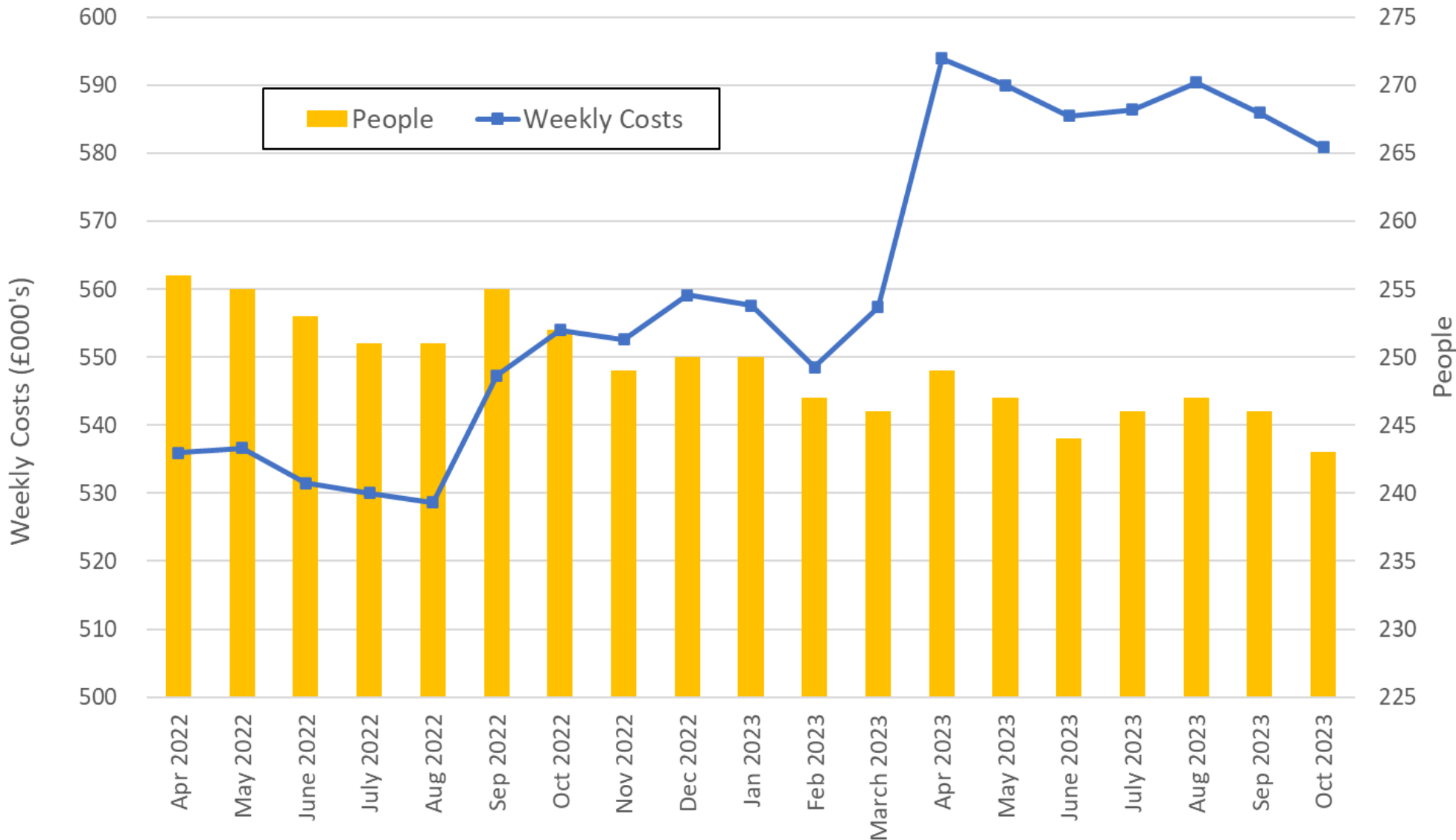
The activity data for a given service will not directly tie back to its outturn reported in Appendix 1. This is because the detailed variance includes other areas of spend, such as care services which have ended and staffing costs, as well as the activity data including some care costs that sit within Commissioning budgets.

5.1 Key activity data at the end of October 2023 for Learning Disability Partnership is shown below:

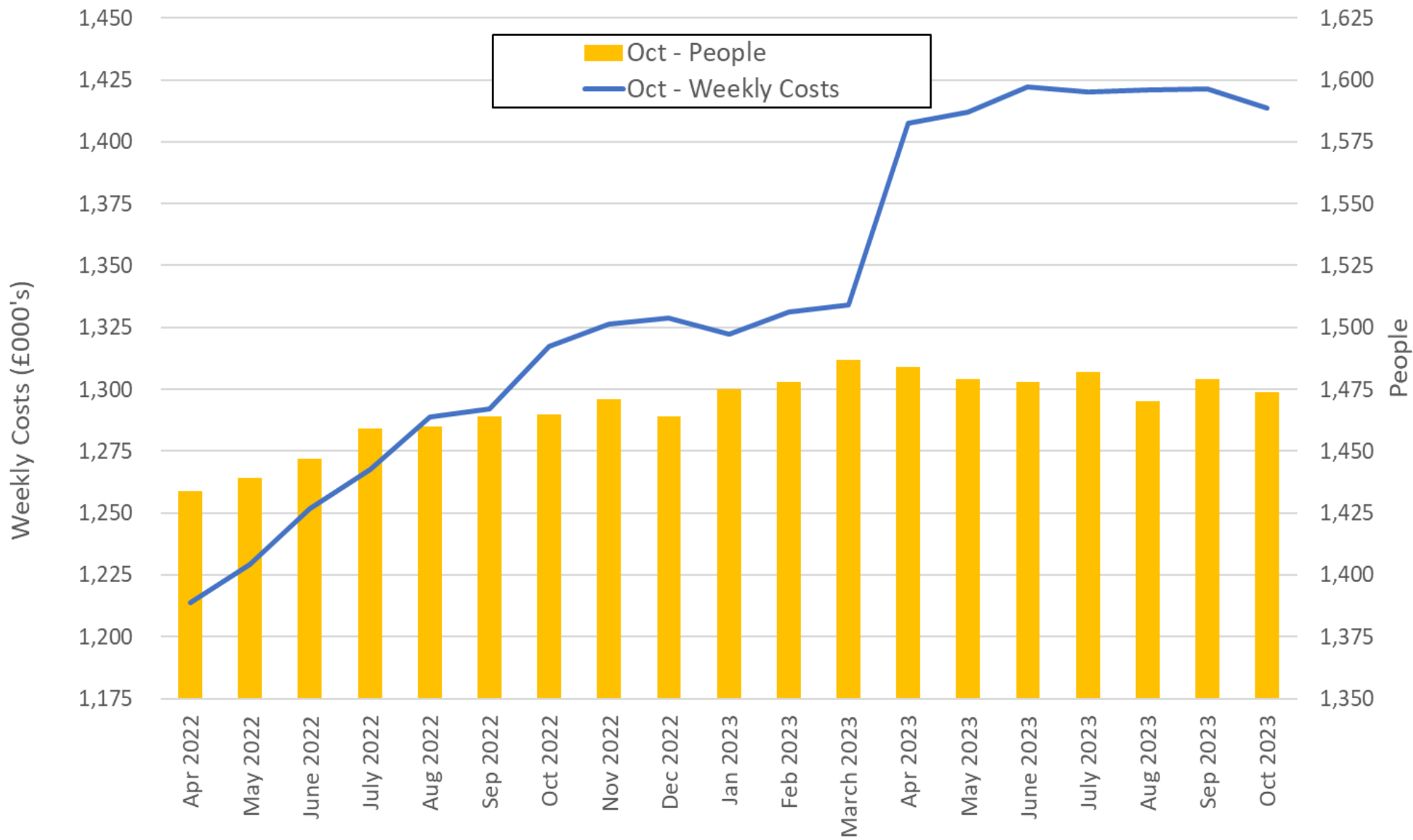
| Learning Disability Partnership | BUDGET | | | ACTUAL (October 2023) | | | | Outturn | | |
|-------------------------------------|---------------------------------------|---------------------------------------|------------------|-----------------------|-----|--------------------------------------|-----|--------------------|-----|---------------|
| Service Type | Expected No. of Care Packages 2023/24 | Budgeted Average Unit Cost (per week) | Annual Budget | Current Care Packages | DOT | Current Average Unit Cost (per week) | DOT | Total spend/income | DOT | Variance |
| Accommodation based | | | | | | | | | | |
| ~Residential | 245 | £2,271 | £28,942k | 233 | ↔ | £2,307 | ↑ | £28,546k | ↓ | -£396k |
| ~Nursing | 10 | £4,568 | £2,220k | 9 | ↓ | £4,959 | ↑ | £2,246k | ↓ | £27k |
| ~Respite | 15 | £840 | £656k | 18 | ↔ | £637 | ↔ | £601k | ↑ | -£54k |
| Accommodation based subtotal | 270 | £2,230 | £31,818k | 260 | | £2,239 | | £31,394k | | -£424k |
| Community based | | | | | | | | | | |
| ~Supported Living | 605 | £1,522 | £47,947k | 591 | ↓ | £1,541 | ↑ | £46,651k | ↑ | -£1,295k |
| ~Homecare | 350 | £502 | £9,160k | 380 | ↑ | £513 | ↑ | £10,832k | ↑ | £1,672k |
| ~Direct payments | 386 | £536 | £10,781k | 408 | ↓ | £550 | ↑ | £10,410k | ↓ | -£371k |
| ~Live In Care | 3 | £2,997 | £388k | 4 | ↑ | £3,411 | ↑ | £395k | ↓ | £7k |
| ~Day Care | 538 | £203 | £5,683k | 651 | ↑ | £208 | ↓ | £5,396k | ↓ | -£287k |
| ~Other Care | 269 | £138 | £1,937k | 281 | ↑ | £116 | ↑ | £2,111k | ↑ | £173k |
| Community based subtotal | 2,151 | £678 | £75,896k | 2,315 | | £653 | | £75,794k | | -£101k |
| Total for expenditure | 2,421 | £851 | £107,713k | 2,575 | | £813 | | £107,188k | ↑ | -£525k |
| Care Contributions | | | -£5,156k | | | | | -£5,034k | ↑ | £121k |

The LDP includes service-users that are fully funded by the NHS, who generally have very high needs and therefore costly care packages.

LD Bed-Based Weekly Costs & People (Apr 22 - Oct 23)



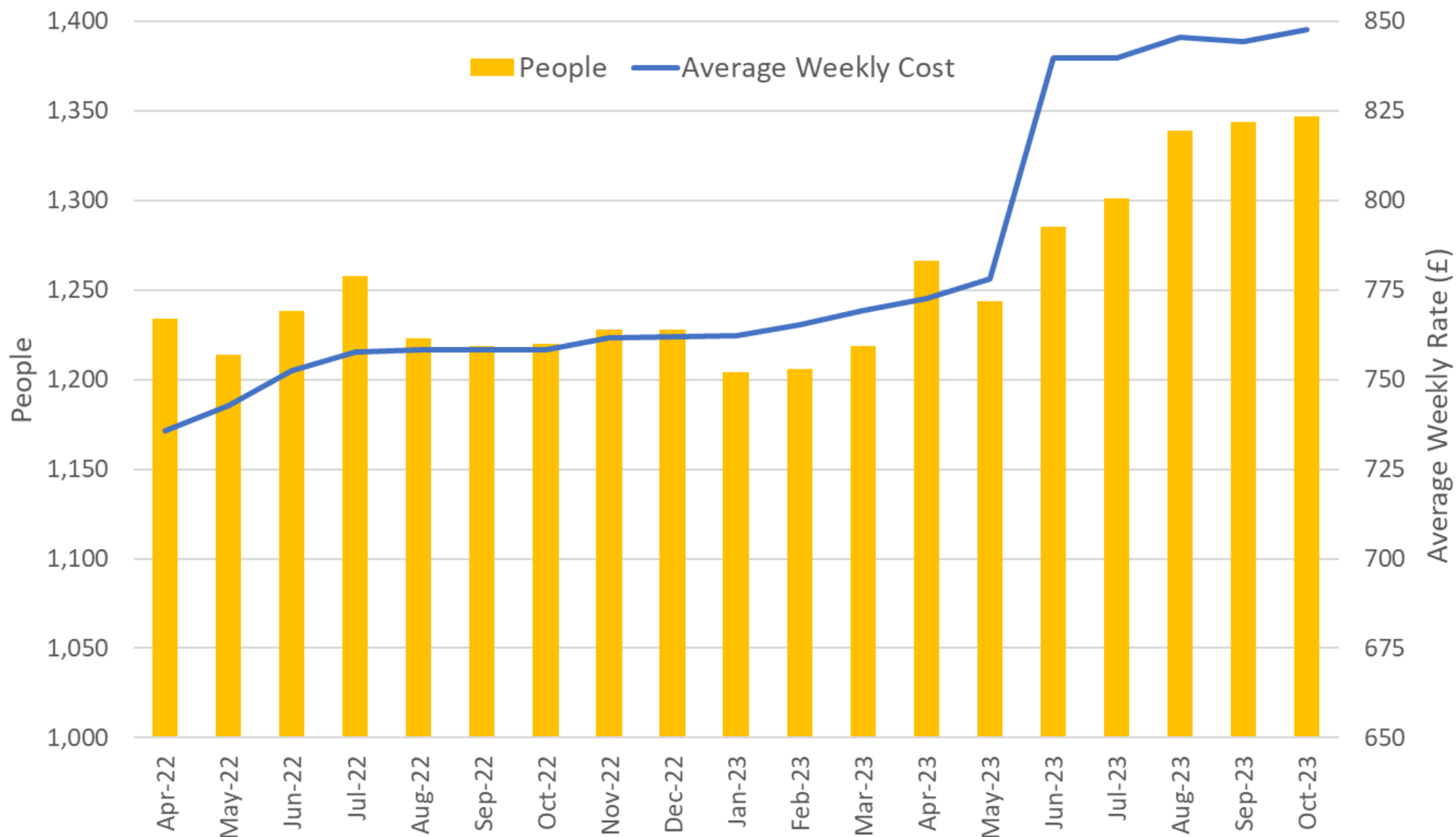
LD Community Weekly Costs & People (Apr 22 - Oct 23)



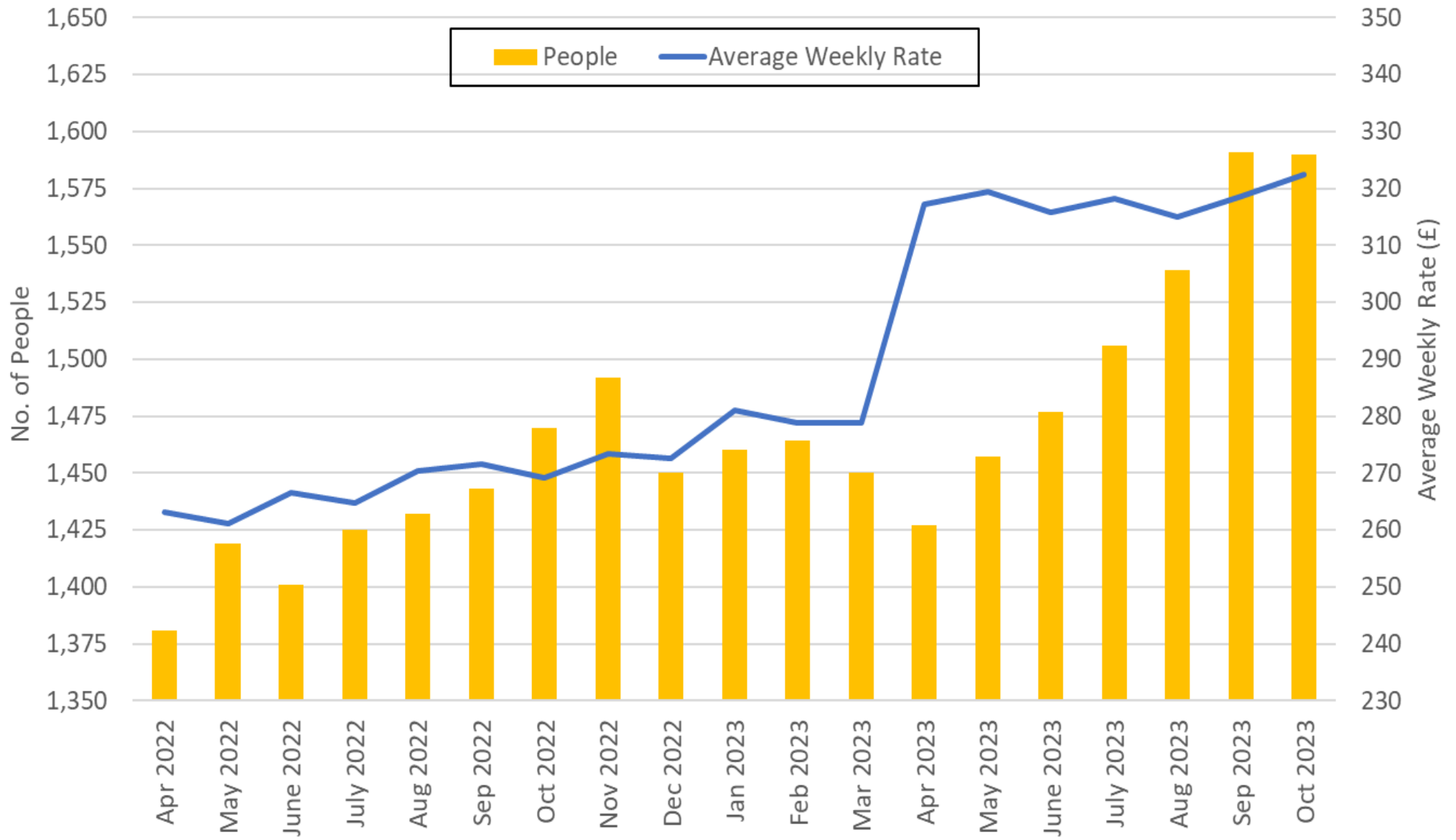
5.2 Key activity data at the end of October 2023 for Older People and Physical Disabilities Services for Over 65s is shown below:

| Older People and Physical Disability Over 65 | BUDGET | | | ACTUAL (August 2023) | | | | Outturn | | |
|--|---------------------------------------|---------------------------------------|------------------|-----------------------|-----|--------------------------------------|-----|---------------------|-----|----------------|
| Service Type | Expected No. of Care Packages 2023/24 | Budgeted Average Unit Cost (per week) | Annual Budget | Current Care Packages | DOT | Current Average Unit Cost (per week) | DOT | Total spend/ income | DOT | Variance |
| Accommodation based | | | | | | | | | | |
| ~Residential | 399 | £833 | £17,372k | 381 | ↓ | £788 | ↑ | £17,691k | ↑ | £319k |
| ~Residential Dementia | 450 | £861 | £20,258k | 492 | ↑ | £791 | ↓ | £22,931k | ↑ | £2,673k |
| ~Nursing | 272 | £1,040 | £14,784k | 276 | ↓ | £920 | ↑ | £16,029k | ↑ | £1,245k |
| ~Nursing Dementia | 188 | £1,184 | £11,638k | 198 | ↔ | £1,003 | ↑ | £12,538k | ↑ | £900k |
| ~Respite | | | £762k | 78 | | £128 | | £761k | ↑ | −£1k |
| Accommodation based subtotal | 1,309 | £936 | £64,815k | 1,425 | | £801 | | £69,950k | | £5,135k |
| Community based | | | | | | | | | | |
| ~Supported Living | 436 | £302 | £6,876k | 426 | ↓ | £121 | ↓ | £6,736k | ↓ | −£140k |
| ~Homecare | 1,547 | £312 | £25,211k | 1,590 | ↑ | £322 | ↓ | £26,272k | ↑ | £1,061k |
| ~Direct payments | 168 | £406 | £3,570k | 165 | ↔ | £480 | ↓ | £3,819k | ↓ | £250k |
| ~Live In Care | 34 | £1,024 | £1,821k | 37 | ↔ | £991 | ↑ | £2,043k | ↑ | £222k |
| ~Day Care | 57 | £221 | £659k | 70 | ↑ | £65 | ↓ | £684k | ↑ | £25k |
| ~Other Care | | | £99k | 9 | ↑ | £23 | | £117k | ↑ | £17k |
| Community based subtotal | 2,242 | £325 | £38,236k | 2,297 | | £298 | | £39,671k | | £1,435k |
| Total for expenditure | 3,551 | £550 | £103,051k | 3,722 | | £491 | | £109,621k | ↑ | £6,570k |
| Care Contributions | | | −£28,688k | | | | | −£34,068k | | −£5,381k |

OP Activity and Average Weekly Cost for Care Homes (Apr 22 - Oct 23)



OP Activity & Average Weekly Cost for Home Care (Apr 22 - Oct 23)



5.3 Key activity data at the end of October 2023 for Physical Disabilities Services for Under 65s is shown below:

| Physical Disabilities Under 65s | BUDGET | | | ACTUAL (August 2023) | | | | Outturn | | |
|-------------------------------------|---------------------------------------|---------------------------------------|-----------------|-----------------------|-----|--------------------------------------|-----|--------------------|----------|--------------|
| Service Type | Expected No. of Care Packages 2023/24 | Budgeted Average Unit Cost (per week) | Annual Budget | Current Care Packages | DOT | Current Average Unit Cost (per week) | DOT | Total spend/income | DOT | Variance |
| Accommodation based | | | | | | | | | | |
| ~Residential | 24 | £1,229 | £1,542k | 25 | ↔ | £1,152 | ↓ | £1,531k | ↑ | £-11k |
| ~Residential Dementia | 4 | £897 | £188k | 5 | ↑ | £845 | ↑ | £225k | ↑ | £37k |
| ~Nursing | 20 | £1,286 | £1,345k | 23 | ↑ | £1,193 | ↓ | £1,415k | ↑ | £70k |
| ~Nursing Dementia | 0 | £0 | £k | 0 | ↔ | | ↔ | £k | ↔ | £k |
| ~Respite | | | £65k | 13 | ↑ | £64 | ↑ | £14k | ↓ | £-50k |
| Accommodation based subtotal | 48 | £1,225 | £3,140k | 66 | | £916 | | £3,185k | | £45k |
| Community based | | | | | | | | | | |
| ~Supported Living | 21 | £343 | £376k | 34 | ↑ | £451 | ↓ | £578k | ↑ | £202k |
| ~Homecare | 353 | £278 | £5,139k | 341 | ↔ | £295 | ↓ | £5,047k | ↓ | £-91k |
| ~Direct payments | 188 | £372 | £3,654k | 182 | ↓ | £434 | ↑ | £3,561k | ↓ | £-94k |
| ~Live In Care | 27 | £994 | £1,403k | 22 | ↔ | £1,010 | ↑ | £1,287k | ↑ | £-116k |
| ~Day Care | 20 | £89 | £93k | 22 | ↑ | £109 | ↓ | £119k | ↑ | £26k |
| ~Other Care | | | £1k | 7 | ↑ | £166 | ↓ | £1k | ↔ | £k |
| Community based subtotal | 609 | £335 | £10,667k | 608 | | £363 | | £10,593k | | £-74k |
| Total for expenditure | 657 | £400 | £13,807k | 674 | | £417 | | £13,777k | ↑ | £-29k |
| Care Contributions | | | £-1,421k | | | | | £-1,225k | | £196k |

5.4 Key activity data at the end of October 2023 for Older People Mental Health (OPMH) Services:

| Older People Mental Health | BUDGET | | | ACTUAL (October 2023) | | | | Outturn | | |
|-------------------------------------|---------------------------------------|---------------------------------------|-----------------|-----------------------|-----|--------------------------------------|-----|--------------------|-----|--------------|
| Service Type | Expected No. of Care Packages 2023/24 | Budgeted Average Unit Cost (per week) | Annual Budget | Current Care Packages | DOT | Current Average Unit Cost (per week) | DOT | Total spend/income | DOT | Variance |
| Accommodation based | | | | | | | | | | |
| ~Residential | 37 | £723 | £1,122k | 40 | ↓ | £716 | ↓ | £1,294k | ↓ | £172k |
| ~Residential Dementia | 48 | £815 | £1,670k | 47 | ↓ | £817 | ↑ | £1,735k | ↓ | £65k |
| ~Nursing | 33 | £847 | £1,271k | 33 | ↓ | £896 | ↑ | £1,356k | ↓ | £85k |
| ~Nursing Dementia | 86 | £953 | £3,715k | 81 | ↓ | £1,015 | ↑ | £3,772k | ↓ | £57k |
| ~Respite | 3 | £602 | £124k | 3 | ↓ | £355 | ↓ | £81k | ↑ | -£43k |
| Accommodation based subtotal | 207 | £849 | £7,903k | 204 | | £877 | | £8,239k | | £336k |
| Community based | | | | | | | | | | |
| ~Supported Living | 11 | £213 | £45k | 6 | ↔ | £247 | ↑ | £43k | ↑ | -£2k |
| ~Homecare | 57 | £355 | £1,182k | 76 | ↑ | £381 | ↓ | £1,429k | ↑ | £248k |
| ~Direct payments | 8 | £645 | £227k | 6 | ↔ | £758 | ↔ | £220k | ↓ | -£6k |
| ~Live In Care | 10 | £1,169 | £699k | 9 | ↓ | £1,047 | ↓ | £570k | ↓ | -£129k |
| ~Day Care | 5 | £55 | £1k | 6 | ↔ | £71 | ↔ | £2k | ↔ | £1k |
| ~Other Care | 5 | £14 | £3k | 4 | ↓ | £51 | ↑ | £3k | ↓ | £k |
| Community based subtotal | 96 | £414 | £2,156k | 107 | | £421 | | £2,267k | | £111k |
| Total for expenditure | 303 | £711 | £10,059k | 311 | | £720 | | £10,506k | ↓ | £447k |
| Care Contributions | | | -£1,318k | | | | | -£1,837k | ↓ | -£519k |

5.5 Key activity data at the end of October 2023 for Adult Mental Health Services is shown below:

| Adult Mental Health | BUDGET | | | ACTUAL (October 2023) | | | | Outturn | | |
|-------------------------------------|---------------------------------------|---------------------------------------|----------------|-----------------------|-----|--------------------------------------|-----|--------------------|----------|--------------|
| Service Type | Expected No. of Care Packages 2023/24 | Budgeted Average Unit Cost (per week) | Annual Budget | Current Care Packages | DOT | Current Average Unit Cost (per week) | DOT | Total spend/income | DOT | Variance |
| Accommodation based | | | | | | | | | | |
| ~Residential | 64 | £852 | £2,794k | 61 | ↔ | £967 | ↑ | £2,980k | ↑ | £186k |
| ~Residential Dementia | 1 | £900 | £47k | 0 | ↓ | | ↓ | £k | ↓ | £-47k |
| ~Nursing | 9 | £829 | £467k | 10 | ↔ | £1,047 | ↔ | £602k | ↑ | £134k |
| ~Nursing Dementia | 1 | £882 | £55k | 1 | ↔ | £951 | ↔ | £55k | ↑ | £-1k |
| ~Respite | 1 | £20 | £40k | 1 | ↔ | £10 | ↔ | £20k | ↓ | £-20k |
| Accommodation based subtotal | 76 | £839 | £3,403k | 73 | | £964 | | £3,656k | | £252k |
| Community based | | | | | | | | | | |
| ~Supported Living | 133 | £469 | £4,178k | 127 | ↓ | £462 | ↑ | £4,033k | ↓ | £-145k |
| ~Homecare | 158 | £119 | £1,465k | 165 | ↓ | £130 | ↑ | £1,730k | ↑ | £265k |
| ~Direct payments | 14 | £240 | £181k | 18 | ↔ | £251 | ↑ | £239k | ↑ | £58k |
| ~Live In Care | 2 | £1,210 | £134k | 2 | ↓ | £1,771 | ↑ | £215k | ↓ | £81k |
| ~Day Care | 5 | £62 | £18k | 6 | ↓ | £65 | ↑ | £28k | ↑ | £10k |
| ~Other Care | 6 | £789 | £2k | 5 | ↔ | £37 | ↑ | £43k | ↓ | £41k |
| Community based subtotal | 318 | £290 | £5,977k | 323 | | £275 | | £6,288k | | £311k |
| Total for expenditure | 394 | £396 | £9,380k | 396 | | £402 | | £9,943k | ↑ | £563k |
| Care Contributions | | | £-386k | | | | | £-487k | ↓ | £-101k |

5.6 Key activity data at the end of October 2023 for Autism is shown below:

| Autism | BUDGET | | | ACTUAL (October 2023) | | | | Outturn | | |
|-------------------------------------|---------------------------------------|---------------------------------------|----------------|-----------------------|----------|--------------------------------------|-----|--------------------|----------|--------------|
| Service Type | Expected No. of Care Packages 2023/24 | Budgeted Average Unit Cost (per week) | Annual Budget | Current Care Packages | DOT | Current Average Unit Cost (per week) | DOT | Total spend/income | DOT | Variance |
| Accommodation based | | | | | | | | | | |
| Accommodation based subtotal | 4 | £1,835 | £295k | 2 | ↔ | 1,354 | | £252k | ↓ | -£11k |
| Community based | | | | | | | | | | |
| ~Supported Living | 26 | £671 | £1,065k | 25 | ↑ | £925 | ↑ | £1,142k | ↑ | £77k |
| ~Homecare | 31 | £219 | £374k | 32 | ↓ | £186 | ↑ | £345k | ↑ | -£30k |
| ~Direct payments | 31 | £204 | £621k | 32 | ↓ | £350 | ↑ | £566k | ↓ | -£56k |
| ~Day Care | 26 | £92 | £125k | 26 | ↑ | £67 | ↓ | £99k | ↓ | -£27k |
| ~Other Care | 13 | £57 | £35k | 7 | ↓ | £159 | ↓ | £53k | ↑ | £18k |
| Community based subtotal | 127 | £265 | £2,221k | 122 | | £353 | | £2,204k | | -£17k |
| Total for expenditure | 131 | £313 | £2,516k | 124 | | £370 | | £2,456k | | -£28k |
| Care Contributions | | | -£123k | | | | | -£156k | | -£33k |

Appendix 1a – Detailed Financial Information - Adults, Health and Commissioning

| Forecast Outturn Variance (Previous) £000 | Committee | Budget Line | Gross Budget £000 | Income Budget £000 | Net Budget £000 | Actual £000 | Forecast Outturn Variance £000 | Forecast Outturn Variance % |
|---|-----------|---|-------------------------|--------------------------|-----------------------|----------------|---|--------------------------------------|
| | | Executive Director | | | | | | |
| -320 | A&H | Executive Director - Adults, Health & Commissioning | 20,435 | -50,135 | -29,700 | -30,256 | -442 | -1% |
| -2 | A&H | Performance & Strategic Development | 2,970 | -16 | 2,954 | 1,322 | -6 | 0% |
| 0 | A&H | Principal Social Worker | 467 | 0 | 467 | 374 | 0 | 0% |
| | | Service Director – LDP and Prevention | | | | | | |
| 0 | A&H | Service Director – LDP and Prevention | 399 | -28 | 371 | -22 | 0 | 0% |
| -85 | A&H | Prevention & Early Intervention | 10,970 | -1,018 | 9,952 | 5,955 | -85 | -1% |
| 0 | A&H | Transfers of Care | 2,075 | 0 | 2,075 | 1,341 | 0 | 0% |
| 0 | A&H | Autism and Adult Support | 2,989 | -118 | 2,871 | 1,528 | -67 | -2% |
| | | <u>Learning Disabilities</u> | | | | | | |
| 2 | A&H | Head of Service | 7,095 | 0 | 7,095 | 851 | 3 | 0% |
| -72 | A&H | LD - City, South and East Localities | 49,080 | -2,584 | 46,496 | 29,338 | -59 | 0% |
| -282 | A&H | LD - Hunts and Fenland Localities | 46,260 | -2,216 | 44,044 | 27,365 | -331 | -1% |
| -284 | A&H | LD - Young Adults Team | 15,487 | -392 | 15,095 | 9,313 | 318 | 2% |
| 69 | A&H | In House Provider Services | 9,592 | -275 | 9,316 | 5,456 | 69 | 1% |
| 0 | A&H | NHS Contribution to Pooled Budget | 0 | -29,464 | -29,464 | -14,206 | 0 | 0% |
| 0 | | Learning Disabilities Total | 127,514 | -34,931 | 92,583 | 58,117 | 0 | 0% |
| | | Service Director – Adults Community Operations | | | | | | |
| 0 | A&H | Service Director - Care & Assessment | 832 | 0 | 832 | 509 | 0 | 0% |
| 0 | A&H | Assessment & Care Management | 4,732 | -41 | 4,691 | 2,559 | 0 | 0% |
| 0 | A&H | Safeguarding | 1,470 | 0 | 1,470 | 963 | 0 | 0% |
| 0 | A&H | Adults Finance Operations | 1,816 | -10 | 1,806 | 511 | 15 | 1% |

| Forecast Outturn Variance (Previous) £000 | Committee | | Gross Budget £000 | Income Budget £000 | Net Budget £000 | Actual £000 | Forecast Outturn Variance £000 | Forecast Outturn Variance % |
|---|-----------|---|-------------------------|--------------------------|-----------------------|----------------|---|--------------------------------------|
| | | <u>Older People's and Physical Disabilities Services</u> | | | | | | |
| 692 | A&H | Older Peoples Services - North | 46,990 | -13,199 | 33,791 | 21,659 | 167 | 0% |
| 1,206 | A&H | Older Peoples Services - South | 52,819 | -15,658 | 37,161 | 24,976 | 802 | 2% |
| 382 | A&H | Physical Disabilities – North | 6,367 | -700 | 5,667 | 3,766 | 344 | 6% |
| 3 | A&H | Physical Disabilities - South | 7,517 | -1,050 | 6,466 | 4,386 | -99 | -2% |
| 2,283 | | Older People's and Physical Disabilities Services Total | 113,693 | -30,608 | 83,085 | 54,786 | 1,214 | 1% |
| | | Service Director - Commissioning | | | | | | |
| 0 | A&H | Service Director - Commissioning | 1,068 | -20 | 1,048 | 275 | 0 | 0% |
| 0 | A&H | Adults Commissioning - Staffing | 2,504 | 0 | 2,504 | 1,717 | 0 | 0% |
| 0 | CYP | Children's Commissioning - Staffing | 1,234 | 0 | 1,234 | 738 | 59 | 5% |
| -201 | A&H | Adults Commissioning - Contracts | 10,215 | -4,321 | 5,894 | 3,919 | -179 | -3% |
| 0 | A&H | Housing Related Support | 6,506 | -596 | 5,909 | 3,447 | -81 | -1% |
| 137 | A&H | Integrated Community Equipment Service | 7,903 | -5,802 | 2,101 | 1,973 | 137 | 7% |
| | | <u>Mental Health</u> | | | | | | |
| 44 | A&H | Mental Health - Staffing | 3,511 | -54 | 3,457 | 1,994 | 44 | 1% |
| 37 | A&H | Mental Health Commissioning | 2,999 | -339 | 2,660 | 1,526 | 73 | 3% |
| 387 | A&H | Adult Mental Health | 7,353 | -386 | 6,967 | 4,666 | 407 | 6% |
| 183 | A&H | Older People Mental Health | 9,870 | -1,406 | 8,464 | 5,402 | -24 | 0% |
| 650 | | Mental Health Total | 23,733 | -2,185 | 21,548 | 13,588 | 500 | 2% |
| 2,462 | | Adults, Health & Commissioning Total | 343,526 | -129,830 | 213,696 | 123,343 | 1,066 | 1% |
| | | Mitigations | | | | | | |
| -2,517 | | Grant Funding contributing to cost increases where allowed by grant conditions (part one off) | 0 | 0 | 0 | 0 | -1,431 | |
| -2,517 | | Mitigations Total | 0 | 0 | 0 | 0 | -1,431 | |
| -55 | | Overall Total | 343,526 | -129,830 | 213,696 | 123,343 | -365 | 0.2% |

Appendix 1b – Detailed Financial Information – Public Health

| Forecast Outturn Variance (Previous) | Committee | | Gross Budget | Income Budget | Net Budget | Actual | Forecast Outturn Variance | Forecast Outturn Variance |
|---|-----------|---|-----------------|------------------|---------------|--------------|---------------------------------|---------------------------------|
| £000 | | | £000 | £000 | £000 | £000 | £000 | % |
| | | Children Health | | | | | | |
| 0 | CYP | Children 0-5 PH Programme | 10,707 | -3,315 | 7,392 | 4,329 | 0 | 0% |
| 0 | CYP | Children 5-19 PH Programme - Non Prescribed | 2,591 | -778 | 1,814 | 1,008 | 0 | 0% |
| -11 | CYP | Children Mental Health | 341 | 0 | 341 | -20 | -11 | -3% |
| 0 | CYP | Drug & Alcohol Misuse – Young People | 415 | 0 | 415 | 197 | -20 | -5% |
| 0 | CYP | Children's Weight Management | 350 | 0 | 350 | 0 | 0 | 0% |
| 0 | CYP | Childrens Integrated Lifestyles | 228 | -58 | 169 | 60 | 0 | 0% |
| -11 | | Children Health Total | 14,631 | -4,150 | 10,481 | 5,574 | -31 | 0% |
| | | Drugs & Alcohol | | | | | | |
| -10 | A&H | Drug & Alcohol Misuse | 6,113 | -1,179 | 4,934 | 1,825 | -17 | 0% |
| -10 | | Drugs & Alcohol Total | 6,113 | -1,179 | 4,934 | 1,825 | -17 | 0% |
| | | Sexual Health & Contraception | | | | | | |
| -40 | A&H | SH STI testing & treatment - Prescribed | 5,468 | -1,816 | 3,652 | 1,783 | 0 | 0% |
| -25 | A&H | SH Contraception - Prescribed | 1,086 | 0 | 1,086 | 334 | -20 | -2% |
| -16 | A&H | SH Services Advice Prevention/Promotion - Non-Prescribed | 542 | -31 | 511 | 223 | -16 | -3% |
| -81 | | Sexual Health & Contraception Total | 7,096 | -1,847 | 5,249 | 2,340 | -36 | -1% |
| | | Behaviour Change / Preventing Long Term Conditions | | | | | | |
| -32 | A&H | Integrated Lifestyle Services | 3,157 | -867 | 2,290 | 754 | -34 | -1% |
| 0 | A&H | Post Covid weight management services | 440 | 0 | 440 | 184 | 0 | 0% |

| Forecast Outturn Variance (Previous) | Committee | | Gross Budget | Income Budget | Net Budget | Actual | Forecast Outturn Variance | Forecast Outturn Variance |
|---|-----------|---|-----------------|------------------|----------------|----------------|---------------------------------|---------------------------------|
| £000 | | | £000 | £000 | £000 | £000 | £000 | % |
| -105 | A&H | Smoking Cessation GP & Pharmacy | 765 | 0 | 765 | 138 | -115 | -15% |
| 0 | A&H | NHS Health Checks Programme - Prescribed | 914 | 0 | 914 | 192 | -107 | -12% |
| 0 | A&H | Other Health Improvement | 276 | -4 | 272 | 84 | -2 | -1% |
| -137 | | Behaviour Change / Preventing Long Term Conditions Total | 5,552 | -871 | 4,681 | 1,352 | -258 | -6% |
| | | General Prevention Activities | | | | | | |
| 0 | A&H | General Prevention Activities | 561 | 0 | 561 | -16 | -3 | -1% |
| 0 | A&H | Falls Prevention | 461 | 0 | 461 | 309 | -3 | -1% |
| 0 | | General Prevention Activities | 1,023 | 0 | 1,023 | 293 | -7 | -1% |
| | | Adult Mental Health & Community Safety | | | | | | |
| 0 | A&H | Adult Mental Health & Community Safety | 507 | -203 | 304 | 43 | -12 | -4% |
| 0 | | Adult Mental Health & Community Safety Total | 507 | -203 | 304 | 43 | -12 | -4% |
| | | Public Health Directorate | | | | | | |
| -48 | A&H | Public Health Directorate Staffing and Running Costs | 4,725 | -28,577 | -23,852 | -19,475 | -66 | 0% |
| -125 | A&H | Health in All Policies | 247 | 0 | 247 | 0 | -225 | -91% |
| 0 | A&H | Household Health & Wellbeing Survey | 160 | 0 | 160 | 0 | 0 | 0% |
| 0 | A&H | Social Marketing Research and Campaigns | 0 | 0 | 0 | 0 | 0 | 0% |
| 0 | A&H | Enduring Transmission Grant | 214 | -214 | 0 | -253 | 0 | 0% |
| 0 | A&H | Contain Outbreak Management Fund | 4,546 | -4,546 | 0 | -109 | 0 | 0% |
| -173 | | Public Health Directorate Total | 9,892 | -33,337 | -23,445 | -19,837 | -291 | -1% |

| Forecast Outturn Variance (Previous) | Committee | | Gross Budget | Income Budget | Net Budget | Actual | Forecast Outturn Variance | Forecast Outturn Variance |
|---|--------------------------|------------------------|-----------------|------------------|---------------|----------------|---------------------------------|---------------------------------|
| £000 | | | £000 | £000 | £000 | £000 | £000 | % |
| -412 | Total Expenditure | | 44,814 | -41,587 | 3,227 | -8,409 | -652 | -1% |
| | | Funding | | | | | | |
| 0 | A&H/CYP | Drawdown from reserves | -3,227 | 0 | -3,227 | -674 | 0 | 0% |
| 0 | | Funding Total | -3,227 | 0 | -3,227 | -674 | 0 | 0% |
| -412 | Overall Total | | 41,587 | -41,587 | 0 | -10,850 | -652 | -2% |

Appendix 2a – Service Commentaries on Forecast Outturn Position - Adults, Health and Commissioning

Narrative is given below where there is an adverse/positive variance greater than 2% of annual budget or £100,000 whichever is greater for a service area.

1) Executive Director – Adults, Health and Commissioning

| Gross Budget £000 | Income Budget £000 | Net Budget £000 | Actuals £000 | Forecast Variance £000 | Forecast Variance % |
|----------------------|-----------------------|--------------------|-----------------|---------------------------|------------------------|
| 20,435 | -50,135 | -29,700 | -30,256 | -442 | -1% |

Underspends from vacant posts were larger in the first half of 2023/24 than assumed in the budget and are forecast to contribute £517k to the Directorate's overall financial position by year end. This forecast underspend is partially offset by a forecast overspend of £76k on Adults Social Care transport which has an outstanding savings target of £91k brought forward from 2021/22. The work to deliver this saving has been completed, but unusually high inflationary pressures on transport costs have meant cost reductions could not be delivered as originally planned.

2) Learning Disability Services

| Gross Budget £000 | Income Budget £000 | Net Budget £000 | Actuals £000 | Forecast Variance £000 | Forecast Variance % |
|----------------------|-----------------------|--------------------|-----------------|---------------------------|------------------------|
| 127,514 | -34,931 | 92,583 | 58,117 | 0 | 0% |

The Learning Disability Partnership is a pooled budget between the council and the NHS, with shares of 77% and 23% respectively. The budget covers the care costs of people with very complex needs, which can be very hard for the care market to meet. Therefore, although the budget is currently forecasting a balanced position, there is a lot of uncertainty around this forecast. This is the area of adult social care where we are experiencing the most difficulty in finding placements, particularly at higher levels of need. There is currently a significant number of people waiting for placements or changes to their current placements.

Over the past two years we have seen placement costs rising faster than they had previously. These increased costs were driven partly by increasing complexity of need, but also by cost pressures faced by providers, particularly related to staffing shortages and price inflation. The cost pressures faced by the provider market have also created a risk around the budget for uplifts paid on current placements. This is a significant risk, with some of our providers requesting uplifts far exceeding the budget available. Uplift negotiations are being managed with these providers on an individual basis.

Adults Commissioning are developing an LD Accommodation Strategy that will enable them to work with the provider market to develop the provision needed for people with learning disabilities. This should lead to more choice when placing people with complex needs and consequently reduce costs in this area. However, this is a longer-term programme and is unlikely to deliver any improvements in the market this financial year. The LDP social work teams and Adults Commissioning are also working on strategies to increase the uptake of direct payments, to deliver more choice for service users and decrease reliance on the existing care market.

And a further strategy is in development to help people with learning disabilities develop their independence so they can remain living in community-based settings for longer.

The budget for 2022/23 assumed an increased contribution from the NHS reflecting a shift in the percentage of packages that should be funded from Health budgets. For the current financial year we have made provision for this increased contribution, but the joint project between the ICB and CCC to review those packages required to agree a revised split of costs going forwards for the pool did not proceed as expected. The Council has now served notice to end the cost sharing arrangements of the pooled budget and is continuing to work with the ICB to explore opportunities to agree new arrangements to meet the needs of service users whilst delivering revised cost shares for the future. There is a risk of short term financial pressures from this decoupling as we move to separate budgets for health and social care

3) Older People's and Physical Disabilities Services

| Gross Budget £000 | Income Budget £000 | Net Budget £000 | Actuals £000 | Forecast Variance £000 | Forecast Variance % |
|----------------------|-----------------------|--------------------|-----------------|---------------------------|------------------------|
| 113,693 | -30,608 | 83,085 | 54,786 | 1,214 | 1% |

Older People's and Physical Disabilities Services demand patterns have changed significantly in recent years, particularly in relation to Older Peoples care home placements which experienced no overall growth, as previously reported. This resulted in a significant underspend in 2022/23, with the change in activity being factored into business planning assumptions for 2023/24 budgets. In addition, £0.75m from this budget for this financial year was redistributed to offset pressures elsewhere in Adults, Health, and Commissioning whilst recognising the potential risk of an emerging pressure within this budget area should activity increase.

Subsequently, Older People's care home demand has returned in 2023/24 with increases in placement numbers similar to pre-pandemic levels. The cost of new placements continues to rise despite additional investment from the Adult Social Care Market Sustainability and Improvement Fund, and the recent closure of a number of care homes has added additional pressure to the budget. In addition to the significant overspend on care home placements, demand for domiciliary care has been steadily rising after a period of stability between January and May 2023.

Income from clients contributing to the cost of their care has been increasing steadily throughout the year. Services have been working to streamline processes and improve the client's journey through the financial assessments process so that their assessment can be completed in a more timely manner in order to resolve a backlog of historic outstanding cases. These improvements, in conjunction with rising demand for services, have increased the level of income expected from clients contributing towards the cost of their care. In light of this, we have reassessed expected income due and have made an adjustment to the forecast of -£1.0m, reducing the forecast overspend to £1.2m.

4) Adults Commissioning - Contracts

| Gross Budget £000 | Income Budget £000 | Net Budget £000 | Actuals £000 | Forecast Variance £000 | Forecast Variance % |
|----------------------|-----------------------|--------------------|-----------------|---------------------------|------------------------|
| 10,215 | -4,321 | 5,894 | 3,919 | -179 | -3% |

Adults Commissioning – Contracts is forecasting an underspend of -£179k at the end of October. This is due to savings made through the decommissioning of a number of local authority funded rapid discharge and transition cars as part of the wider homecare commissioning model. The long-term strategy is to decommission all the local authority funded cars, meeting the need for domiciliary care through other, more cost-effective means, such as:

- A sliding scale of rates with enhanced rates to support rural and hard to reach areas.
- Providers covering specific areas or zones of the county, including rural areas.
- Supporting the market in building capacity through recruitment and retention, as well as better rates of pay for care staff.

5) Integrated Community Equipment Service

| Gross Budget £000 | Income Budget £000 | Net Budget £000 | Actuals £000 | Forecast Variance £000 | Forecast Variance % |
|----------------------|-----------------------|--------------------|-----------------|---------------------------|------------------------|
| 7,903 | -5,802 | 2,101 | 1,973 | 137 | 7% |

The Integrated Community Equipment Service is forecasting an overspend of £137k at the end of October. The service is a pooled budget with the NHS, with partners contributing 51.8% (NHS) and 48.2% (CCC).

The overspend is due to increased levels of activity on the community equipment service contract. The number of orders for standard equipment is 17% higher than at this point last year, and 10% higher than in any other year we have data for. The increase in orders for specialist equipment is 83% on this time last year and 2% higher than in any other year. Credits from returned equipment (that is then re-issued) are also up on previous years – 40% compared to this time last year (a year when credits were low). Although credits to date are only 1% higher than in any previous year.

Work is taking place to analyse the likely cause of such demand increases. Early indications suggest some of this is related to increased demand coming from hospital discharges, and people with more complex needs being supported to live in the community. This complexity of need has also driven the increase in Special (non-stock) equipment. In a few cases these costs can be recharged to CHC, but only for those patients who are CHC eligible. Some of the high value stock equipment (hoists and plus size beds) is aging which means that an increasing number are scrapped upon return to the warehouse as they are beyond economical repair. This affects the value of credit applied. We are also seeing an increasing amount of plus size equipment being requisitioned which is more costly than items with a standard user weight.

6) Mental Health

| Gross Budget £000 | Income Budget £000 | Net Budget £000 | Actuals £000 | Forecast Variance £000 | Forecast Variance % |
|----------------------|-----------------------|--------------------|-----------------|---------------------------|------------------------|
| 23,733 | -2,185 | 21,548 | 13,588 | 500 | 2% |

Mental Health Services are forecasting an overspend of £500k. There are significant demand pressures across both community and bed-based care for both Adult and Older People's Mental Health. However, the underlying demand pressures for care in Older People's Mental Health are being offset by a correspondingly high level of income from people contributing towards the cost of their care.

Due to significant recent increases in demand, an enhanced expectation for incoming demand over previously budgeted expectations has been included in the forecast position. Ongoing analysis will be carried out to review activity information and other cost drivers in detail to continually validate the reported position. This remains subject to variation as circumstances change and more data comes through the system.

7) Mitigations

| Gross Budget £000 | Income Budget £000 | Net Budget £000 | Actuals £000 | Forecast Variance £000 | Forecast Variance % |
|----------------------|-----------------------|--------------------|-----------------|---------------------------|------------------------|
| 0 | 0 | 0 | 0 | -1,431 | 0% |

Given the pressures on care budgets for Older People and Mental Health, priorities around the use of grant funding have been revisited. This identified additional spend that can be funded from external grant, freeing up £1.4m of grant monies to contribute to the identified pressures. This is a reduction from last month as the lower forecasted pressures on Adult Social Care budgets have allowed the release of grant funding not restricted to spend on Adult Social Care, to support other areas of the Council.

Appendix 2b – Service Commentaries on Forecast Outturn Position – Public Health

Narrative is given below where there is an adverse/positive variance greater than 2% of annual budget or £100,000 whichever is greater for a service area

1) Smoking Cessation GP & Pharmacy

| Gross Budget £000 | Income Budget £000 | Net Budget £000 | Actuals £000 | Forecast Variance £000 | Forecast Variance % |
|----------------------|-----------------------|--------------------|-----------------|---------------------------|------------------------|
| 765 | 0 | 765 | 138 | -115 | -15% |

In the past, activity on smoking services was largely delivered through primary care – GPs and pharmacies. In the aftermath of the pandemic, activity in these services has been slow to recover resulting in a significant in year forecast underspend. We have therefore developed alternative routes to increase activity.

2) NHS Health Checks Programme - Prescribed

| Gross Budget £000 | Income Budget £000 | Net Budget £000 | Actuals £000 | Forecast Variance £000 | Forecast Variance % |
|----------------------|-----------------------|--------------------|-----------------|---------------------------|------------------------|
| 914 | 0 | 914 | 102 | -107 | -12% |

Activity on health checks is largely delivered through primary care – GPs. In the aftermath of the pandemic, activity in these services has been slow to recover resulting in a significant in year underspend. GP activity is now improving and in addition, efforts are being made to offer access to health checks through other providers.

3) Health in All Policies

| Gross Budget £000 | Income Budget £000 | Net Budget £000 | Actuals £000 | Forecast Variance £000 | Forecast Variance % |
|----------------------|-----------------------|--------------------|-----------------|---------------------------|------------------------|
| 247 | 0 | -247 | 0 | -225 | -91% |

This was a new investment in 2022/23 Business Planning but was superseded by the move to an integrated self-assessment tool of which Health in All Policies will form a part. As such spend has been significantly less than budgeted for.

Appendix 3 – Capital Position

4.1 Capital Expenditure

| Original 2023/24 Funding Allocation as per Business Plan £000 | Committee | Scheme | Total Scheme Budget £000 | Total Scheme Forecast Variance £000 | Revised Budget for 2023/24 £000 | Actual Spend (October) £000 | Forecast Outturn Variance (October) £000 |
|--|-----------------|---|-----------------------------|--|------------------------------------|--------------------------------|---|
| 14,370 | Adults & Health | Independent Living Service: East Cambridgeshire | 19,035 | - | 380 | 7 | - |
| 5,070 | Adults & Health | Disabled Facilities Grant | 50,700 | - | 5,070 | 4,776 | - |
| 400 | Adults & Health | Integrated Community Equipment Service | 4,000 | - | 400 | - | - |
| 0 | Adults & Health | Capitalisation of interest costs | 182 | - | 182 | - | - |
| 0 | Adults & Health | Capital variations | -57 | - | -57 | - | - |
| 19,840 | | Total | 73,860 | 0 | 5,975 | 4,783 | 0 |

No schemes have significant variances (>£250k) either due to changes in phasing or changes in overall scheme costs. However, the timing of forecast spend for the Independent Living Service scheme in East Cambridgeshire has been pushed back from assumptions in the Business Plan due to delays in the land acquisition for the scheme.

4.2 Capital Funding

| Original 2023/24 Funding Allocation as per Business Plan £000 | Source of Funding | Revised Funding for 2023/24 £000 | Forecast Spend – Outturn (October) £000 | Forecast Variance – Outturn (October) £000 |
|--|----------------------|-------------------------------------|--|---|
| 5,070 | Grant Funding | 5,070 | 5,070 | - |
| 14,770 | Prudential Borrowing | 905 | 905 | - |
| 19,840 | Total Funding | 5,975 | 5,975 | - |
| | | | | |

Appendix 4 – Savings Tracker

4.1 Adults, Health and Commissioning Savings Tracker Quarter 2

| RAG | BP Ref | Title | Original Saving £000 | Forecast Saving £000 | Variance from Plan £000 | % Variance | Commentary for publication |
|-------|------------------|--|----------------------|----------------------|-------------------------|------------|--|
| Amber | C/F 21-22 Saving | Adult Social Care Transport | -91 | -10 | 81 | 89% | All routes retendered in 22/23. Saving achieved was lower than expected due to the inflationary pressures on transport. |
| Black | C/F 22-23 Saving | Micro-enterprises Support | -103 | 0 | 103 | 100% | Not fully delivered due to low number of people with a Direct Payment (DP) and Individual Service Fund (ISF) utilising capacity created in East Cambs. The Self Directed Support programme will increase uptake of DPs and ISFs and improve the pathway to Micro-enterprise provision. |
| Amber | C/F 22-23 Saving | Increased support for carers | -129 | -28 | 101 | 78% | Carers Strategy approved and action plan in development. Reprofiled savings as part of action plan development. |
| Amber | C/F 22-23 Saving | Learning Disability Partnership Pooled Budget Rebaselining | -1,125 | -1,125 | 0 | 0% | A one off additional contribution has been received pending detailed work with ICB to review the pool position. However, savings built into the Business Plan for future years remain at risk until the review work is completed. |
| Green | A/R.6.176 | Adults Positive Challenge Programme | -154 | -154 | 0 | 0% | On track |
| Green | A/R.6.185 | Additional block beds - inflation saving | -263 | -263 | 0 | 0% | On track |

| RAG | BP Ref | Title | Original Saving £000 | Forecast Saving £000 | Variance from Plan £000 | % Variance | Commentary for publication |
|-------|--------------------------|---|----------------------|----------------------|-------------------------|------------|--|
| Black | A/R.6.200 plus C/F 22-23 | Expansion of Direct Payments | -113 | 0 | 113 | 100% | Delivery of savings has been delayed, as has investment. This is a four year programme and cashable savings are only expected in towards the end of Year 2 (24/25) |
| Green | A/R.6.202 | Adults and mental health employment support | -40 | -40 | 0 | 0% | Complete |
| Blue | A/R.6.203 | Decommissioning of block contracts for Car rounds providing homecare | -1,111 | -1,290 | -179 | -16% | Complete |
| Green | A/R.6.204 | Post hospital discharge reviews | -310 | -310 | 0 | 0% | On track |
| Amber | A/R.6.205 | Mental Health s75 vacancy factor | -150 | -70 | 80 | 53% | Partially unacheived due to staffing reorganisation and high-cost interim appointments in CPFT. |
| Amber | A/R.6.206 | Learning Disability mid-cost range placement review | -203 | -102 | 101 | 50% | Project started September. This has led to a 3-6 month delay to benefits realisation. |
| Green | A/R.6.208 | Integration with the Integrated Care System on digital social prescribing | -61 | -61 | 0 | 0% | On track |
| | | | -3,853 | -3,453 | 400 | | |

4.2 Public Health Savings Tracker Quarter 2

| RAG | BP Ref | Title | Original Saving £000 | Forecast Saving £000 | Variance from Plan £000 | % Variance | Commentary for publication |
|-------|-----------|---|-------------------------|-------------------------|-------------------------------|------------|----------------------------|
| Green | E/R.6.002 | Vacancy factor for Public Health staffing | -80 | -80 | 0 | 0% | On track |
| Green | E/R.6.003 | Public Health savings | -201 | -201 | 0 | 0% | On track |
| | | | -281 | -281 | 0 | | |

Key to RAG Ratings:

| Total saving | Over £500k | 100-500k | Below 100k |
|--------------|------------------------------|--------------------------|--------------------------|
| Black | 100% non-achieving | 100% non-achieving | 100% non-achieving |
| Red | % variance more than 19% | - | - |
| Amber | Underachieving by 14% to 19% | % variance more than 19% | % variance more than 19% |
| Green | % variance less than 14% | % variance less than 19% | % variance less than 19% |
| Blue | Over-achieving | Over-achieving | Over-achieving |

APPENDIX 5 – Technical Note

5.1.1 The table below outlines the additional Adults, Health and Commissioning grant income, which is not built into base budgets.

| Grant | Awarding Body | Amount £'000 |
|--|--|-------------------------|
| Public Health | Department of Health and Social Care (DHSC) | 53 |
| Improved Better Care Fund | Department for Levelling Up, Housing & Communities (DLUHC) | 15,170 |
| Disabled Facilities Grant | DLUHC | 5,512 |
| Market Sustainability and Improvement Fund | DHSC | 5,442 |
| Market Sustainability and Improvement Fund - Workforce | DHSC | 3,535 |
| ASC Discharge Fund | DHSC | 2,127 |
| Social Care in Prisons Grant | DHSC | 330 |
| Total Non-Baselined Grants 23/24 | | 32,169 |

5.1.2 The table below outlines the additional Public Health grant income, which is not built into base budgets.

| Grant | Awarding Body | Amount £'000 |
|---|--|-------------------------|
| Public Health | DHSC | 27,890 |
| Rough Sleeping Drug and Alcohol Treatment | DLUHC | 360 |
| Contain Outbreak Management Fund | DHSC / UK Health Security Agency (UKHSA) | 4,546 |
| Enduring Transmission | UKHSA | 255 |
| Supplementary Substance Misuse Treatment Grant | Office for Health Improvement & Disparities (OHID) | 592 |
| Substance Misuse for Crime and Disorder Reduction Grant | Office of the Police and Crime Commissioner | 94 |
| Total Non-Baselined Grants 23/24 | | 33,737 |

5.2.1 Virements and Budget Reconciliation (Adults, Health and Commissioning)

(Virements between Adults, Health and Commissioning and other service blocks)

| | Eff. Period | £'000 | Notes |
|---|-------------|----------------|--|
| Budget as per Business Plan | | 215,038 | |
| Executive Director People Services | Apr | -300 | Transfer to Strategy and Partnerships from Executive Director People Services |
| Various policy lines | Apr | 351 | Allocation of centrally held funding for former People Services restructuring |
| Various policy lines | May | 506 | Budget resetting movements as outlined in May IFMR |
| Various policy lines | June | -1,621 | 23-24 Business Planning virements to replace expenditure budgets with reserve draw down lines |
| Integrated Community Equipment Service | June | -53 | Adjust Public Health income budget to match amounts to be transferred under PH Memorandum of Understanding |
| Strategic Management - Commissioning | July | -34 | Transfer to Strategy and Partnerships from Commissioning for contract administered in S&P |
| Executive Director – Adults, Health and Commissioning | July | -4 | Realignment of transport staffing budgets to match current operating model requiring a small transfer between Adult's and Children's transport staffing budgets. |
| Executive Director – Adults, Health and Commissioning | August | 15 | Moving Budget for ADASS Regional costs to Adults from Childrens- Association of Directors of Adult Social Services (ADASS) |
| Various policy lines | August | -198 | Move of Executive Assistant and Personal Assistant budgets to Strategy and Partnerships |
| Learning and Development | October | -5 | Transfer budget to Learning and Development team to cover cost of Deprivation of Liberty Standards signatory training |
| Budget 23/24 | | 213,696 | |

5.2.2 Virements and Budget Reconciliation (Public Health)

(Virements between Public Health and other service blocks)

| | Eff. Period | £'000 | Notes |
|------------------------------------|-------------|----------|-------|
| Budget as per Business Plan | | 0 | |
| | | | |
| Budget 23/24 | | 0 | |

5.3.1 Adults, Health and Commissioning Earmarked Reserve Schedule

| Budget Heading | Opening Balance 2023/24 £'000 | Net Movements to October 2023/24 £'000 | Forecast Year End Balance £'000 | Reserve Description |
|---|-------------------------------|--|---------------------------------|---|
| Adult Social Care risk reserve | 4,664 | 0 | 3,874 | Reserve held against risk of demand for social care support exceeding the level of demand assumed in the Business Plan. In year transfers out have been approved as a contribution to 2023/24 inflation and to support work around ASC reform. |
| Learning Disability pooled budget reserve | 1,538 | 0 | 413 | Reserve to cover costs of review of the appropriate cost splits of spend in the Learning Disability pool, and to cover additional income assumed from the rebaselining of the LDP pool shares until such time as review work is complete and new cost sharing arrangements finalised. |
| Debt reserve | 809 | 0 | 500 | Reserve held to offset escalating debt position in ASC. This includes reserve for old debt pre the transition of the Cambridgeshire and Peterborough CCG to the ICB which was subject to a debt settlement but the final invoices of which are still being worked through. |
| Discharge reserve | 500 | 0 | 0 | Funding set aside as part of Discharge spend in 2022/23. |
| TOTAL EARMARKED RESERVES | 7,511 | 0 | 4,787 | |

(+) positive figures represent surplus funds.

(-) negative figures represent deficit funds.

5.3.2 Public Health Earmarked Reserve Schedule

| Budget Heading | Opening Balance 2023/24 £'000 | Net Movements to October £'000 | Forecast Year End Balance £'000 | Reserve Description |
|--|-------------------------------|--------------------------------|---------------------------------|--|
| <u>Children's Public Health:</u> | | | | |
| Best Start in Life | 191 | -35 | 111 | Contribution to Best Start in Life programme |
| Public Health Children's Manager | 54 | -20 | 8 | Additional Staffing Capacity £78k total – to be spent over 2 years – commenced in 2022/23 |
| Tackling childhood anxiety | 0 | 320 | 0 | New request being taken to Strategy, Resources and Performance Committee in December |
| <u>Public Mental Health:</u> | | | | |
| Public Mental Health Manager | 80 | -20 | 37 | Additional Staffing Capacity - Anticipated spend over 2 years |
| Support for families of children who self-harm. | 77 | -40 | 26 | Rolling out pilot family self-harm support programme across Cambridgeshire |
| Training Programme Eating Disorders | 44 | | 5 | Training Programme £78k total – to be spent over 2 years – commenced in 2022/23 |
| <u>Adult Social Care & Learning Disability:</u> | | | | |
| Falls Prevention Fund | 110 | | 32 | Partnership joint funded falls prevention project with the NHS, £78k pa committed in Healthy Lifestyle contract |
| Enhanced Falls Prevention Section 75 | 669 | 11 | 379 | Enhanced Falls Prevention Anticipated spend over 3 years to 2024/25 |
| Public Health Manager - Learning Disability | 78 | | 60 | Additional Staffing Capacity - Anticipated spend over 2 years |
| Improving residents' health literacy skills to improve health outcomes | 400 | -150 | 250 | Additional funding to existing Adult Literacy programme |
| <u>PHI and Emergency Planning:</u> | | | | |
| Quality of Life Survey | 368 | -152 | 208 | Annual survey for 3 years to assess long term covid impact |
| Public Health Emergency Planning | 9 | | 0 | Additional funds to respond to Health Protection incidents |
| <u>Prevention and Health Improvement:</u> | | | | |
| Stop Smoking Service | 71 | -29 | 27 | Additional Staffing Capacity - Focused on post to reduce smoking during pregnancy |
| Smoking in pregnancy | 220 | | 156 | To fund work to decrease smoking in pregnancy |
| NHS Healthchecks Incentive Funding | 407 | -194 | 407 | Funding to increase the number of health checks that can be undertaken to catch up with some of the missed checks during the pandemic. |

| Budget Heading | Opening Balance 2023/24 £'000 | Net Movements to October £'000 | Forecast Year End Balance £'000 | Reserve Description |
|--|-------------------------------|--------------------------------|---------------------------------|---|
| Sexual & Reproductive Health Needs Assessment | 50 | | 40 | Delivery of Health Needs Assessment |
| Psychosexual counselling service | 69 | | 35 | Anticipated spend over 2 years |
| Primary Care LARC training programme | 60 | -60 | 0 | Long-Acting Reversible Contraception (LARC) training programme for GPs and Practice Nurses |
| Tier 2 Adult Weight Management Services | 205 | -68 | 137 | |
| Tier 3 Weight Management Services post covid | 1,465 | | 1,119 | To increase capacity of weight management services over 3 years |
| Social Marketing Research and Campaigns | 500 | | 350 | Social marketing research and related campaigns |
| Support for Primary care prevention | 800 | | 400 | Anticipated spend over 2 years |
| Strategic Health Improvement Manager | 165 | -25 | 111 | Additional Staffing capacity - Anticipated spend over 2 years from 2023/24 |
| Service improvement activity for Stop Smoking Services and NHS Health Checks | 0 | 100 | 0 | Additional service funding for stop smoking and health checks |
| ??? | 0 | 389 | 0 | New request being taken to Strategy, Resources and Performance Committee in December |
| <u>Traveller Health:</u> | | | | |
| Gypsy Roma and Travelers Education Liaison officer | 25 | -12 | 1 | Additional Staffing Capacity - Anticipated spend over 2 years to 2023/24 |
| Traveller Health | 30 | -10 | 20 | To increase access to services, support and advice through drop-in centre model |
| <u>Health in All Policies:</u> | | | | |
| Effects of planning policy on health inequalities | 170 | | 137 | |
| Training for Health Impact Assessments | 45 | | 23 | Training Programme agreed as part of 2022/23 Business Plan |
| <u>Miscellaneous:</u> | | | | |
| Healthy Fenland Fund | 23 | | 0 | Project extended to 2023 |
| Health related spend elsewhere in the Council | 600 | -400 | 200 | Agreed as part of 2022/23 Business Plan to be spent over 3 years to 2024/25 |
| Voluntary Sector Support for the Health and Well Being Strategy | 50 | | 50 | |
| Uncommitted PH reserves | 820 | -820 | 652 | Includes forecast allocation of reserves to ... transfer of in year underspend of £652k to reserves at year end |
| TOTAL EARMARKED RESERVES | 7,854 | -1,214 | 4,971 | |

(+) positive figures represent surplus funds.

(-) negative figures represent deficit funds.