

Section 3 - C: Corporate and Managed Services

Table 4: Capital Programme

Budget Period: 2023-24 to 2032-33

Summary of Schemes by Start Date	Total Cost £000	Previous Years £000	2023-24 £000	2024-25 £000	2025-26 £000	2026-27 £000	2027-28 £000	Later Years £000
Ongoing	4,645	1,092	77	191	685	800	800	1,000
Committed Schemes	187,726	166,556	4,534	3,061	575	-	-	13,000
2023-2024 Starts	780	-	780	-	-	-	-	-
TOTAL BUDGET	193,151	167,648	5,391	3,252	1,260	800	800	14,000

Ref	Scheme	Description	Linked Revenue Proposal	Scheme Start	Total Cost £000	Previous Years £000	2023-24 £000	2024-25 £000	2025-26 £000	2026-27 £000	2027-28 £000	Later Years £000	Committee
C/C.01	Corporate Services & Transformation												
C/C.1.006	Data Centre Relocation	Removal and relocation/transformation of all IT infrastructure & Systems from Shire Hall Data Centre prior to disposal of the site.		Committed	4,642	3,770	872	-	-	-	-	-	S&R
C/C.1.007	IT Strategy	Implementation of the IT Strategy to support sharing of services across Cambridgeshire and Peterborough. To include: - Operations - Business Systems - Digital Engagement		Committed	3,339	3,339	-	-	-	-	-	-	S&R
C/C.1.008	IT Infrastructure Refresh	Upgrades/refresh of the core CCC IT systems that underpin use of IT across the Council. This essential work will ensure that the critical IT Infrastructure continues to be fit for purpose and supports changes in technology and business requirements.		Committed	674	568	106	-	-	-	-	-	S&R
C/C.1.009	Capitalisation of Policy, Design and Delivery Team	Funding the Policy, Design and Delivery Team from capital instead of revenue, by using the flexibility of capital receipts direction.		Committed	12,612	9,248	1,682	1,682	-	-	-	-	S&R

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C/C.1.010	IT Education System Replacement	This programme gathers the system information workflows across the Education Directorate, including the student journey and the touch points across the teams. With a myriad of systems in use there is a business challenge in maintaining consistent, accurate data, especially within shared data sets. Where the current systems are identified as not fit for purpose in supporting education services, the projects under the Education Systems Programme will then procure and implement the most suitable IT system solution, ensuring that separate reporting for both authorities is preserved.		Committed	2,921	1,832	1,089	-	-	-	-	-	- S&R
C/C.1.014	IT - Laptops	This funding is to deliver the replacement of laptops.		2023-24	780	-	780	-	-	-	-	-	- S&R
	Total - Corporate Services & Transformation				24,968	18,757	4,529	1,682	-	-	-	-	
C/C.02	Investments												
C/C.2.001	Housing schemes	The Council is a major landowner in Cambridgeshire and this provides an asset capable of generating both revenue and capital returns. CCC has moved from being not only a seller of sites, but also a developer of sites, through a Housing Company. CCC is continuing to make the best use of its sites with development potential in a co-ordinated and planned manner, developing them for a range of options, generating capital receipts to support site development and also significant revenue and capital income to support services and communities.		Committed	148,720	135,720	-	-	-	-	-	13,000	S&R
C/C.2.002	Development Funding	Capital expenditure related to planning applications.		Committed	1,613	563	350	350	350	-	-	-	- S&R
	Total - Investments				150,333	136,283	350	350	350	-	-	13,000	
C/C.03	Property Services												
C/C.3.003	Building Maintenance	This budget is used to carry out replacement of failed elements and maintenance refurbishments.		Ongoing	6,492	1,092	600	600	600	600	600	2,400	S&R
C/C.3.004	Condition Survey Works	Condition surveys have reviewed the structural, M&E and internal finishes of corporate buildings. The surveys are reviewed by the Property Services team to determine priority and criticality. Indicative costs are applied to each element of work. The scheme intends to make the necessary repairs to bring buildings back to a decent standard, taking into account statutory requirements, property H&S and compliance.		Committed	1,841	1,841	-	-	-	-	-	-	- S&R
	Total - Property Services				8,333	2,933	600	600	600	600	600	2,400	

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C/C.04 C/C.4.001	Strategic Assets Lower Portland Farm	To replenish the rural portfolio with agricultural land that has the opportunity for diversification in renewable energy projects, commercial and residential development whilst receiving regular income from agricultural land let to tenant farmers. Long Term (10 years) plan to obtain planning permissions for development leading to a significant increase in value across 68 acres of agricultural land.		Committed	3,741	3,516	-	-	225	-	-	- S&R
C/C.4.006	County Farms investment (Viability)	To invest in projects which protect and improve the County Farms Estate's revenue potential, asset value and long term viability.		Ongoing	3,000	-	300	300	300	300	300	1,500 S&R
C/C.4.007	Local Plans - representations	Making representations to Local Plans and where appropriate following through to planning applications with a view to adding value to County Farms and other Council land, whilst meeting Council objectives through the use / development of such land.		Ongoing	1,000	-	100	100	100	100	100	500 S&R
C/C.4.008	Community Hubs - East Barnwell	Provision of a replacement community centre, children's nursery and library on a site owned by Cambridge City Council in the Abbey ward as part of a regeneration project led by the City Council which includes the existing community centre and library.		Committed	1,981	617	350	1,014	-	-	-	- S&R
C/C.4.010	Cambs 2020 Spokes Asset Review	The Cambs 2020 Programme will see the current Shire Hall site will be disposed, moving to a 'Hub and Spokes' model with a central purpose built Hub in Alconbury Weald and Spokes sites across the County. This was an opportunity to review our asset portfolio based on organisational needs. This project includes: - acquisition of a new freehold asset - disposal of properties surplus to requirements - major refurbishment works - minor refurbishment works		Committed	5,582	5,542	40	-	-	-	-	- S&R
	Total - Strategic Assets				15,304	9,675	790	1,414	625	400	400	2,000

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C/C.06 C/C.6.001	Capital Programme Variation Variation Budget	The Council includes a service allowance for likely Capital Programme slippage, as it can sometimes be difficult to allocate this to individual schemes due to unforeseen circumstances. This budget is continuously under review, taking into account recent trends on slippage on a service by service basis.		Ongoing	-5,847	-	-923	-809	-315	-200	-200	-3,400	S&R
C/C.6.002	Capitalisation of Interest Costs	The capitalisation of borrowing costs helps to better reflect the costs of undertaking a capital project. Although this budget is initially held on a service basis, the funding will ultimately be moved to the appropriate schemes once exact figures have been calculated each year.		Committed	60	-	45	15	-	-	-	-	S&R
	Total - Capital Programme Variation				-5,787	-	-878	-794	-315	-200	-200	-3,400	
	TOTAL BUDGET				193,151	167,648	5,391	3,252	1,260	800	800	14,000	

Funding	Total Funding £000	Previous Years £000	2023-24 £000	2024-25 £000	2025-26 £000	2026-27 £000	2027-28 £000	Later Years £000
Government Approved Funding								
Total - Government Approved Funding	-	-	-	-	-	-	-	-
Locally Generated Funding								
Agreed Developer Contributions	211	-	-	211	-	-	-	-
Capital Receipts	83,022	5,882	23,640	18,500	12,000	2,000	6,000	15,000
Prudential Borrowing	-42,213	25,327	-19,599	-16,801	-10,740	-1,200	-5,200	-14,000
Prudential Borrowing (Repayable)	-	113,851	-	-	-	-27,879	-36,846	-49,126
Ring-Fenced Capital Receipts	11,940	9,248	1,350	1,342	-	-	-	-
Other Contributions	140,191	13,340	-	-	-	27,879	36,846	62,126
Total - Locally Generated Funding	193,151	167,648	5,391	3,252	1,260	800	800	14,000
TOTAL FUNDING	193,151	167,648	5,391	3,252	1,260	800	800	14,000

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Table 5: Capital Programme - Funding

Budget Period: 2023-24 to 2032-33

Summary of Schemes by Start Date						Total Funding £000	Grants £000	Develop. Contr. £000	Other Contr. £000	Capital Receipts £000	Prud. Borr. £000
Ongoing						4,645	-	-49	-	76,468	-71,774
Committed Schemes						187,726	-	260	140,191	18,494	28,781
2023-2024 Starts						780	-	-	-	-	780
TOTAL BUDGET						193,151	-	211	140,191	94,962	-42,213

Ref	Scheme	Linked Revenue Proposal	Net Revenue Impact	Scheme Start	Total Funding £000	Grants £000	Develop. Contr. £000	Other Contr. £000	Capital Receipts £000	Prud. Borr. £000	Committee
C/C.01	Corporate Services & Transformation										
C/C.1.006	Data Centre Relocation		-	Committed	4,642	-	-	-	-	4,642	S&R
C/C.1.007	IT Strategy		-	Committed	3,339	-	-	-	-	3,339	S&R
C/C.1.008	IT Infrastructure Refresh		-	Committed	674	-	-	-	-	674	S&R
C/C.1.009	Capitalisation of Policy, Design and Delivery Team		-	Committed	12,612	-	-	-	12,612	-	S&R
C/C.1.010	IT Education System Replacement		-	Committed	2,921	-	-	-	-	2,921	S&R
C/C.1.014	IT - Laptops		-	2023-24	780	-	-	-	-	780	S&R
	Total - Corporate Services & Transformation		-		24,968	-	-	-	12,612	12,356	
C/C.02	Investments										
C/C.2.001	Housing schemes		-58,161	Committed	148,720	-	-	140,191	5,851	2,678	S&R
C/C.2.002	Development Funding		-	Committed	1,613	-	-	-	-	1,613	S&R
	Total - Investments		-58,161		150,333	-	-	140,191	5,851	4,291	
C/C.03	Property Services										
C/C.3.003	Building Maintenance		-	Ongoing	6,492	-	-	-	-	6,492	S&R
C/C.3.004	Condition Survey Works		-	Committed	1,841	-	-	-	-	1,841	S&R
	Total - Property Services		-		8,333	-	-	-	-	8,333	
C/C.04	Strategic Assets										
C/C.4.001	Lower Portland Farm		-15,134	Committed	3,741	-	-	-	-	3,741	S&R
C/C.4.006	County Farms investment (Viability)		-5,000	Ongoing	3,000	-	-	-	-	3,000	S&R
C/C.4.007	Local Plans - representations		-	Ongoing	1,000	-	-	-	-	1,000	S&R
C/C.4.008	Community Hubs - East Barnwell		-	Committed	1,981	-	260	-	31	1,690	S&R
C/C.4.010	Cambs 2020 Spokes Asset Review		-	Committed	5,582	-	-	-	-	5,582	S&R
	Total - Strategic Assets		-20,134		15,304	-	260	-	31	15,013	

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Budget Period: 2023-24 to 2032-33

Ref	Scheme	Linked Revenue Proposal	Net Revenue Impact	Scheme Start	Total Funding £000	Grants £000	Develop. Contr. £000	Other Contr. £000	Capital Receipts £000	Prud. Borr. £000	
C/C.06	Capital Programme Variation										
C/C.6.001	Variation Budget			- Ongoing	-5,847	-	-49	-	-672	-5,126	S&R
C/C.6.002	Capitalisation of Interest Costs			- Committed	60	-	-	-	-	60	S&R
	Total - Capital Programme Variation			-	-5,787	-	-49	-	-672	-5,066	
C/C.9.001	Excess Corporate Services capital receipts used to reduce total prudential borrowing			Ongoing	-	-	-	-	77,140	-77,140	CS
	TOTAL BUDGET				193,151	-	211	140,191	94,962	-42,213	