

Service: People and Communities (P&C) and Public Health (PH)

Subject: Finance Monitoring Report – July 2021

Date: 13th August 2021

Key Indicators

Previous Status	Category	Target	Current Status	Section Ref.
Amber	Revenue position by Directorate	Balanced year end position	Green	1.2
Green	Capital Programme	Remain within overall resources	Green	2

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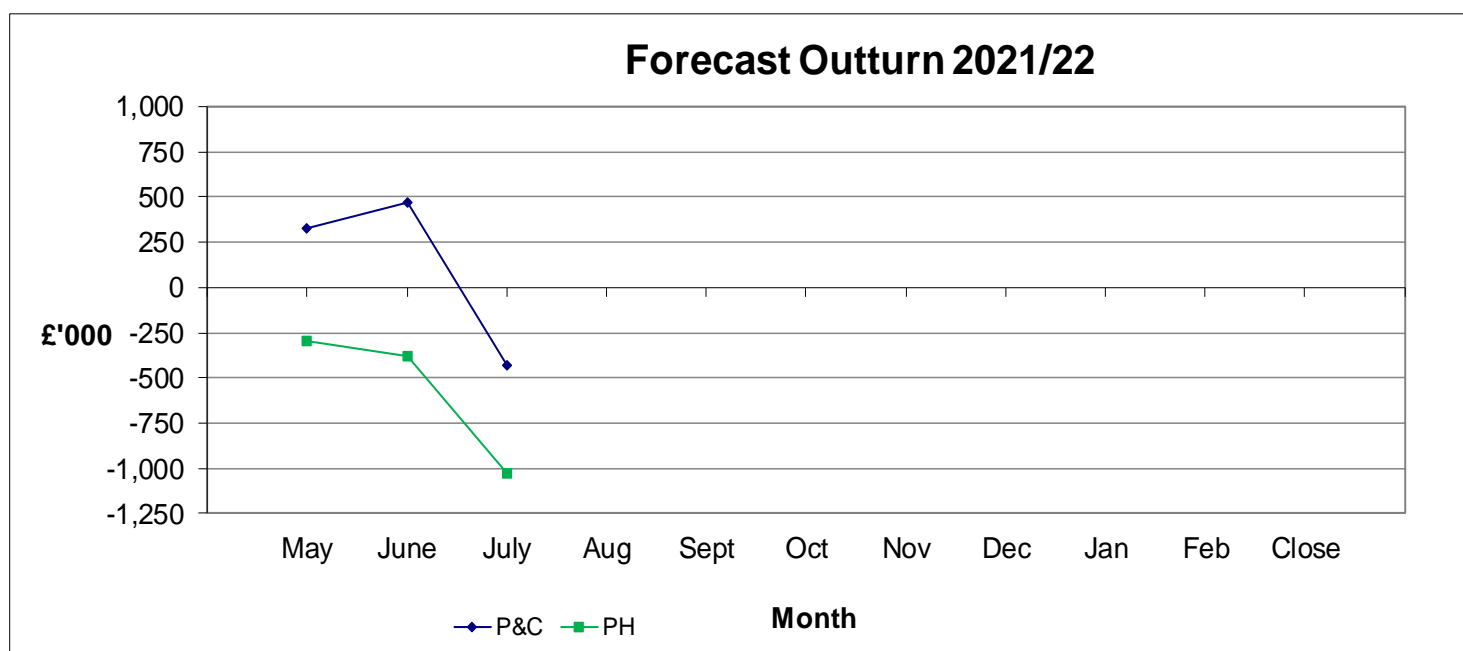
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<i>The following appendices are not included each month as the information does not change as regularly:</i>			
Appx 5	Savings Tracker	Each quarter, the Council's savings tracker is produced to give an update of the position of savings agreed in the business plan.	30-31
Appx 6	Technical Appendix	Twice yearly, this will contain technical financial information showing: Grant income received Budget virements into or out of Service reserves	

1. Revenue Executive Summary

1.1 Overall Position

People and Communities reported an underspend of -£426k at the end of July.

Public Health reported an underspend of -£1,027k at the end of July.



1.2 Summary of Revenue position by Directorate

1.2.1 People and Communities

Forecast Outturn Variance (Previous) £000	Directorate	Budget 2021/22 £000	Actual £000	Outturn Variance £000	Outturn Variance %
-191	Adults & Safeguarding	174,603	42,533	-1,095	-0.6%
-53	Commissioning	41,560	10,924	1,294	3.1%
561	Communities & Partnerships	11,577	2,532	487	4.2%
-0	Children & Safeguarding	59,375	13,035	-1,259	-2.1%
796	Education - non DSG	38,953	11,562	791	2.0%
11,244	Education - DSG	89,528	26,622	11,244	12.6%
-644	Executive Director	3,079	277	-644	-20.9%
11,714	Total Expenditure	418,675	107,486	10,819	2.6%
-11,244	Grant Funding	-118,599	-38,020	-11,244	9.5%
469	Total	300,076	69,465	-426	-0.1%

1.2.2 Public Health

Forecast Outturn Variance (Previous) £000	Directorate	Budget 2021/22 £000	Actual £000	Outturn Variance £000	Outturn Variance %
0	Children Health	9,317	2,267	0	0.0%
0	Drugs & Alcohol	5,918	1,342	0	0.0%
-10	Sexual Health & Contraception	5,290	519	-212	-4.0%
-10	Behaviour Change / Preventing Long Term Conditions	3,714	607	-378	-10.2%
-27	Falls Prevention	87	0	-27	-31.7%
0	General Prevention Activities	13	-1	0	0.0%
0	Adult Mental Health & Community Safety	257	16	0	0.0%
-332	Public Health Directorate	23,761	2,318	-410	-1.7%
-380	Total Expenditure	48,356	7,068	-1,027	-2.1%

The un-ringfenced Covid-related grants from central government are held centrally within the Council, and so the numbers in the table above are before any allocation of the funding to specific pressures.

1.3 Summary by Committee

P&C and PH services are overseen by different committees – these tables provide committee-level summaries of services' revenue financial positions.

1.3.1 Adults & Health Committee

Forecast Outturn Variance (Previous) £000	Directorate	Budget 2021/22 £000	Actual July 21 £000	Forecast Outturn Variance £000
-191	Adults & Safeguarding	174,603	42,533	-1,095
-53	Adults Commissioning (including Local Assistance Scheme)	18,512	5,041	44
-380	Public Health (excl. Children's Health)	39,039	4,801	-1,027
-624	Total Expenditure	232,153	52,376	-2,078
0	Grant Funding (including Improved Better Care Fund, Public Health Grant etc.)	-54,415	-40,558	0
-624	Total	177,738	11,818	-2,078

1.3.2 Children and Young People Committee

Forecast Outturn Variance (Previous) £000	Directorate	Budget 2021/22 £000	Actual July 21 £000	Forecast Outturn Variance £000
-0	Children's Commissioning	22,414	5,668	1,250
0	Communities & Safety - Central Integrated Youth Support Services	382	-25	0
-0	Children & Safeguarding	59,375	13,035	-1,259
796	Education – non DSG	37,953	10,563	791
0	Public Health - Children's Health	9,317	2,267	0
796	Total Expenditure	129,441	31,507	782
0	Grant Funding (excluding Dedicated Schools Grant etc.)	-17,777	-3,923	0
796	Total Non-DSG	111,664	27,584	782
0	Commissioning – DSG	245	0	0
11,244	Education – DSG (incl. contribution to combined budgets)	90,528	27,622	11,244
11,244	Total DSG (Ringfenced Grant)	90,773	27,622	11,244

1.3.3 Communities, Social Mobility and Inclusion Committee

Forecast Outturn Variance (Previous) £000	Directorate	Budget 2021/22 £000	Actual July 21 £000	Forecast Outturn Variance £000
561	Communities and Partnerships	11,195	2,557	487
561	Total Expenditure	11,195	2,557	487
0	Grant Funding (including Adult Education Budget etc.)	-3,989	-2,552	0
561	Total	7,206	5	487

1.3.4 Cross Cutting P&C Policy Lines

Forecast Variance Outturn (Previous) £000	Directorate	Budget 2021/22 £000	Actual July 21 £000	Forecast Outturn Variance £000
-0	Strategic Management – Commissioning	389	215	0
-644	Executive Director	3,079	277	-644
-644	Total Expenditure	3,468	492	-644
0	Grant Funding	0	0	0
-644	Total	3,468	492	-644

1.4 Significant Issues – People & Communities

People & Communities started 2021/22 with a balanced budget including around £3m of funding to meet Covid-related demand pressures and savings of £4.2m.

P&C budgets are facing increasing pressures each year from rising demand and changes in legislation, and now have pressures because of the pandemic. The directorate's budget has increased by around 10% in 2021/22 to meet these pressures. In 2020/21, the pandemic severely impacted the financial position in P&C, and it is likely that the same will happen over at least the first part of 2021/22

At July 2021, the forecast P&C outturn is an underspend of -£426k; around 0.1% of budget. This reflects services' best estimates of their financial position at this point in time but remains very uncertain. Unlike last year, we have had the opportunity to estimate and budget for some expected pressures from the pandemic this year. The Council also has un-ringfenced grant funding from central government to meet Covid pressures across the whole Council which is held centrally and reported in the Integrated Finance Monitoring Report.

P&C will receive specific grant funding from government to deal with aspects of the pandemic as well which is included in the numbers in this report. The £3m infection control and testing grant is being passed to social care providers, and has been topped-up by a similar amount to cover the second quarter, and our first three months' of lost income from fees and charges will be met by a grant.

Appendix 1 provides the detailed financial information by service, with Appendix 1a providing a more detailed breakdown of areas funded directly from the Dedicated Schools Grant (DSG) and Appendix 3 providing a narrative from those services projecting a significant variance against budget.

1.4.1 Adults

Like councils nationally, Adult Services in Cambridgeshire has faced cost pressures for several years. This has been due to the rising cost of care home and home care provision due to both the requirement to be compliant with the national living wage and the increasing complexity of needs of people receiving care (both older people and working age adults). Budgets have been set broadly based on this trend continuing, with some mitigations.

At the end of July, Adults are forecasting an underspend of £1,051k (0.5%), with pressures in some disability and mental health services more than offset by an underspend forecast in Older People's services.

The financial and human impact of Covid-19 has been substantial for Adult Services, overspending in 2020/21 because of the need to provide additional support to care providers, disrupted savings delivery, and rising needs of people receiving care. Some adults who were previously supported at home by friends, family and local community services have not been able to secure this support during Covid due to visiting restrictions during lockdown. This has increased reliance on professional services; the ability to focus on conversations about the use of technology, community support or other preventative services have been restricted due to the refocusing of staffing resources towards discharge from hospital work and supporting care providers. Many vulnerable adults have developed more complex needs during lockdown as they have not accessed the usual community-based services or early help services. We are expecting the longer-term financial impact of this to be very large.

Despite this, some services over 2020/21, and continuing into 2021/22, have seen expenditure at less than budgeted levels. This is particularly the case with spend on residential and nursing care for older people where the pandemic has resulted in deaths occurring before they would normally be expected. As a result, spend today is below the level budgeted for and therefore budget is available for rising demand or costs. This is causing the forecasted underspend on the Older People's budget, but the financial position of this service is considerably uncertain. There is likely to be an increase in need for care services as Covid restrictions ease, and as NHS discharge funding ends in the middle of the year, as well as evidence of a rising complexity of need which will increase costs. Care provider support may also be required if government funding is not aligned to how long infection control requirements last. The forecast underspend assumes a lot of growth in cost from this month to the end of the year.

We will review in detail on a quarterly basis the activity information and other cost drivers to validate this forecast position, and so this remains subject to variation as circumstances change. In particular, a budget rebaselining exercise will be undertaken at the mid-year point to assess the full impact of Covid on the numbers of older people being supported.

Learning Disabilities (LD) and Mental Health services have got cost pressures that are driving a forecast overspend for the year. Levels of need have risen greatly over the last year, and this is exacerbated by several new service users with LD care packages with very complex health needs, requiring large amounts of care that cost much more than we budget for an average new care service. LD services in Cambridgeshire work in a pooled budget with the NHS, so any increase in cost in-year is shared.

1.4.2 Children's

Although the levels of actual spend in relation to Covid-19 have remained relatively low within Children's there are a number of areas which are now resulting in significant increased costs as we move further into 2021/22:

- Due to the lockdown and lack of visibility of children, referrals to Children's saw a significant reduction; we predicted that there would be demand building up with a need for an increase in staff costs resulting from an increase in the number of referrals, requiring assessments and longer term working with families, whose needs are likely to be more acute, due to early support not having been accessed, within both early help and children's social care.
- We have seen an increase in the numbers of referrals of children and young people with more complex needs. This has been the case in other areas and signals that there is likely to be an increase in demand both in terms of volumes and complexity of need.
- Despite a relatively stable position in the number of Children in Care (CiC) we are seeing increasing cost pressures due to changes in complexity of need, and continuing cost inflation within the sector resulting in an in-year forecast pressure of £1.25m. Since April we have seen a rise of 7 young people in residential homes, representing a 20% increase in numbers, and a 33% increase in overall financial commitment. Weekly cost for this type of provision is significantly higher than foster care, so any shift towards residential will have significant impact on the budgetary position. Higher cost placements are reviewed regularly to ensure they are the correct level and step downs can be initiated appropriately; however, we are continuing to see an increase in demand for this placement type. We are also seeing the impact of Tier 4 step-downs which can lead to high placement costs, and demand for this placement type is also expected to rise.
- Despite further pressures within the Children's Disability Service (£400k), the current forecast overspend across Children's (including the CiC placement budget held in Commissioning) has been offset by underspends in the Fostering and Supervised Contact Service (-£884k), Corporate Parenting (-£400k) and Adoption Allowances (-£375k).

1.4.3 Education

Education – A number of services within Education have lost income as a result of the Covid-19 pandemic. Some areas have been able to deliver services in different ways or have utilised their staff and/or buildings to provide support to other services to mitigate the overall impact. Outdoor Education is currently forecasting an in-year overspend of £681k due to school residential visits not being allowed until mid-May and a reduction in numbers in order to adhere to Covid-19 guidance.

The overall impact has been significant for many services with a traded element and may continue to deteriorate if schools and other providers choose not to access this provision as frequently in the future. The viability of outdoor education provision will need to be an area for discussion.

Dedicated Schools Grant (DSG) –Appendix 1a provides a detailed breakdown of all DSG spend within P&C. The budget figures are net of recoupment for academies and high needs place funding.

Due to the continuing increase in the number of children and young people with an Education, Health and Care Plan (EHCP), and the complexity of need of these young people the overall spend on the High Needs Block element of the DSG funded budgets has continued to rise. At the end of 2020/21 the High Needs

Block overspent by approximately £12.5m, which was in line with previous forecasts. However, there were a number of one-off underspends in other areas of the DSG which resulted in a net DSG overspend of £9.7m to the end of the year.

When added to the existing DSG deficit of £16.6m brought forward from previous years and allowing for required prior-year technical adjustments this totals a cumulative deficit of £26.4m to be carried forward into 2021/22. Based on initial budget requirements for 2021/22 there is an underlying forecast pressure of £11.2m relating to High Needs.

This is a ring-fenced grant and, as such, overspends do not currently affect the Council's bottom line. We are working with the Department for Education (DfE) to manage the deficit and evidence plans to reduce spend.

1.4.4 Communities

The Coroners service is reporting a revised pressure of £175k mainly as a result of additional costs related to Covid-19.

Public Library Services are reporting an increased pressure of £333k as a result of a reduction in income related to the Covid-19 pandemic.

1.4.5 Executive Director

The Executive Director line is forecasting an underspend of £644k, due to a large provision for spend on Personal Protective Equipment (PPE) for service delivery expected to partly not be required as central government has extended its cost-neutral PPE scheme for councils into 2021/22 aligning it with the current phasing of restrictions easing.

1.5 Significant Issues – Public Health

The Public Health directorate is funded wholly by ringfenced grants, mainly the Public Health Grant. The work of the directorate has been severely impacted by the pandemic, as capacity has been re-directed to outbreak management, testing, and infection control work. The directorate's expenditure has increased by nearly 50% with the addition of new grants to fund outbreak management, mainly the Contain Outbreak Management Fund.

In 2020/21, the pandemic caused an underspend on many of PH's business as usual services. Much of the directorate's spend is contracts with or payments to the NHS for specific work, and the NHS' re-focussing on pandemic response and vaccination reduced activity-driven costs to the PH budget. This is continuing into the first part of 2021/22 with indications that spend is currently below budgeted levels, and a risk of remaining so through the current financial year. In addition, with the unprecedented demand for public health staff across the country, recruitment is proving difficult resulting in underspends on staffing budgets. Service demand is difficult to predict and will be kept under review.

2. Capital Executive Summary

2021/22 In Year Pressures/Slippage

At the end of July 2021, the capital programme forecast underspend continues to be zero. The level of slippage and underspend in 2021/22 is currently anticipated to be £3,492k and as such has not yet exceeded the revised Capital Variation Budget of £5,805k. A forecast outturn will not be reported unless this happens.

Funding

The following changes in funding since June 2021 have occurred:

- Prudential borrowing increased by £152k as a result of changes in the capital variation budget.

Cost Changes

Capital Variation: £152k reduction in scheme provision to take into account revisions to the capital plan since the Business Plan was agreed, this subsequently resulted in an overall increase to prudential borrowing requirement.

Details of the currently forecasted capital variances can be found in appendix 4.

3. Savings Tracker Summary

The savings tracker is produced quarterly to monitor delivery of savings against agreed plans. The first savings tracker of 2021/22 is shown in Appendix 5.

4. Technical note

On a biannual basis, a technical financial appendix will be included as appendix 6. This appendix will cover:

- Grants that have been received by the service, and where these have been more or less than expected
- Budget movements (virements) into or out of P&C from other services (but not within P&C), to show why the budget might be different from that agreed by Full Council
- Service reserves – funds held for specific purposes that may be drawn down in-year or carried-forward – including use of funds and forecast draw-down.

5. Key Activity Data

The Actual Weekly Costs for all clients shown in section 2.5.1-2 are calculated based on all clients who have received a service, are receiving a service, or we plan will receive a service. Some clients will have ceased receiving a service in previous months, or during this month, or we will have assumed an end date in the future.

5.1 Children and Young People

5.1.1 Key activity data at the end of July 21 for Children in Care Placements is shown below:

Service Type	BUDGET				ACTUAL (July 21)				VARIANCE		
	No of placements Budgeted	Annual Budget	No. of weeks funded	Average weekly cost per head	Snapshot of No. of placements July 21	Yearly Average	Forecast Outturn	Average weekly cost per head	Yearly Average budgeted no. of placements	Net Variance to Budget	Average weekly cost diff +/-
Residential - disability	7	£1,204k	52	3,307.62	8	6.27	£1,092k	3,190.23	-0.73	-£112k	-117.39
Residential - secure accommodation	1	£365k	52	7,019.23	0	0.00	£k	0.00	-1.00	-£365k	-7,019.23
Residential schools	10	£1,044k	52	2,006.99	7	6.90	£535k	1,735.45	-3.10	-£508k	-271.54
Residential homes	35	£6,028k	52	3,311.90	42	39.68	£8,263k	4,187.55	4.68	£2,235k	875.65
Independent Fostering	230	£10,107k	52	845.04	221	218.44	£9,805k	872.67	-11.56	-£302k	27.63
Tier 4 Step down	0	£k	0	0.00	1	0.83	£132k	3,134.50	0.83	£132k	3,134.50
Supported Accommodation	20	£1,755k	52	1,687.92	22	18.07	£1,666k	1,495.66	-1.93	-£89k	-192.26
16+	8	£200k	52	480.41	4	2.32	£41k	270.68	-5.68	-£159k	-209.73
Supported Living	3	£376k	52	2,411.58	4	2.49	£399k	2,954.62	-0.51	£23k	543.04
Growth/Replacement	0	£k	0	0.00	0	0.00	£396k	0.00	-	£396k	0.00
Additional one off budget/actuals	0	£k	0	0.00	0	0.00	£k	0.00	-	£k	0.00
Mitigations required	0	£k	0	0.00	0	0.00	£k	0.00	-	£k	0.00
TOTAL	314	£21,078k			309	295.00	£22,328k		-18.49	£1,250k	
In-house Fostering	240	£5,103k	56	382.14	217	212.29	£4,394k	364.04	-27.71	-£708k	-18.10
In-house fostering - Reg 24	12	£121k	56	179.09	3	4.92	£50k	203.33	-7.08	-£71k	24.24
Staying Put	36	£210k	52	111.78	42	42.29	£227k	114.49	6.29	£17k	2.71
Supported Lodgings	9	£80k	52	171.01	7	6.50	£53k	176.87	-2.5	-£27k	5.86
TOTAL	240	£5,103k			259	254.58	£4,725k		-21.42	-£788k	
Adoption Allowances	97	£1,063k	52	210.16	90	88.33	£1,099k	223.19	-8.67	£36k	13.03
Special Guardianship Orders	322	£2,541k	52	151.32	282	285.05	£2,174k	144.54	-36.95	-£366k	-6.78
Child Arrangement Orders	55	£462k	52	160.96	54	52.97	£425k	155.33	-2.03	-£36k	-5.63
Concurrent Adoption	3	£33k	52	210.00	1	1.00	£11k	210.00	-2	-£22k	0.00
TOTAL	477	£4,098k			427	427.35	£3,710k		-8.67	-£388k	
OVERALL TOTAL	1,031	£30,279k			995	976.93	£30,763k		-48.58	£73k	

NOTES:

In house Fostering payments fund 56 weeks as carers receive two additional weeks payment during the summer holidays and one additional week each for Christmas and birthday.

5.1.2 Key activity data at the end of July 21 for SEN Placements is shown below:

The following key activity data for SEND covers 5 of the main provision types for pupils with EHCPs.

Budgeted data is based on actual data at the close of 2020/21 and an increase in pupil numbers over the course of the year.

Actual data are based on a snapshot of provision taken at the end of the month and reflect current numbers of pupils and average cost

Provision Type	BUDGET				ACTUAL (July 21)					FORECAST	
	No. pupils	Expected in-year growth	Average annual cost per pupil (£)	Budget (£000) (excluding academy recoupment)	No. Pupils as of July 21		% growth used	Average annual cost per pupils as of July 2021		Forecast spend (£)	Variance (£)
					Actual	Variance		Actual (£)	Variance (£)		
Mainstream top up *	1,913	174	8,130	16,155	2,292	379	318%	7,073	-1,057	16,155	0
Special School **	1,326	121	10,755	20,904	1,497	171	242%	9,656	-1,099	20,904	0
HN Unit **	202	n/a	13,765	3,182	217	15	n/a	13,291	-474	3,182	0
Out of School Tuition ****	84	n/a	45,600	3,834	179	95	n/a	40,771	-4,829	3,834	0
SEN Placement (all) ***	243	n/a	53,464	13,012	263	20	n/a	49,475	-3,989	13,012	0
Total	3,768	294	-	57,087	4,448	680	330.83%	-	-	57,087	0

* LA cost only

** Excluding place funding

*** Education contribution only

5.2 Adults

In the following key activity data for Adults & Safeguarding, the information given in each column is as follows:

- Budgeted number of care services: this is the number of full-time equivalent (52 weeks) service users anticipated at budget setting
- Budgeted average unit cost: this is the planned unit cost per service user per week, given the budget available
- Actual care services and cost: these reflect current numbers of service users and average cost; they represent a real time snapshot of service-user information.

A consistent format is used to aid understanding, and where care types are not currently used in a particular service those lines are greyed out.

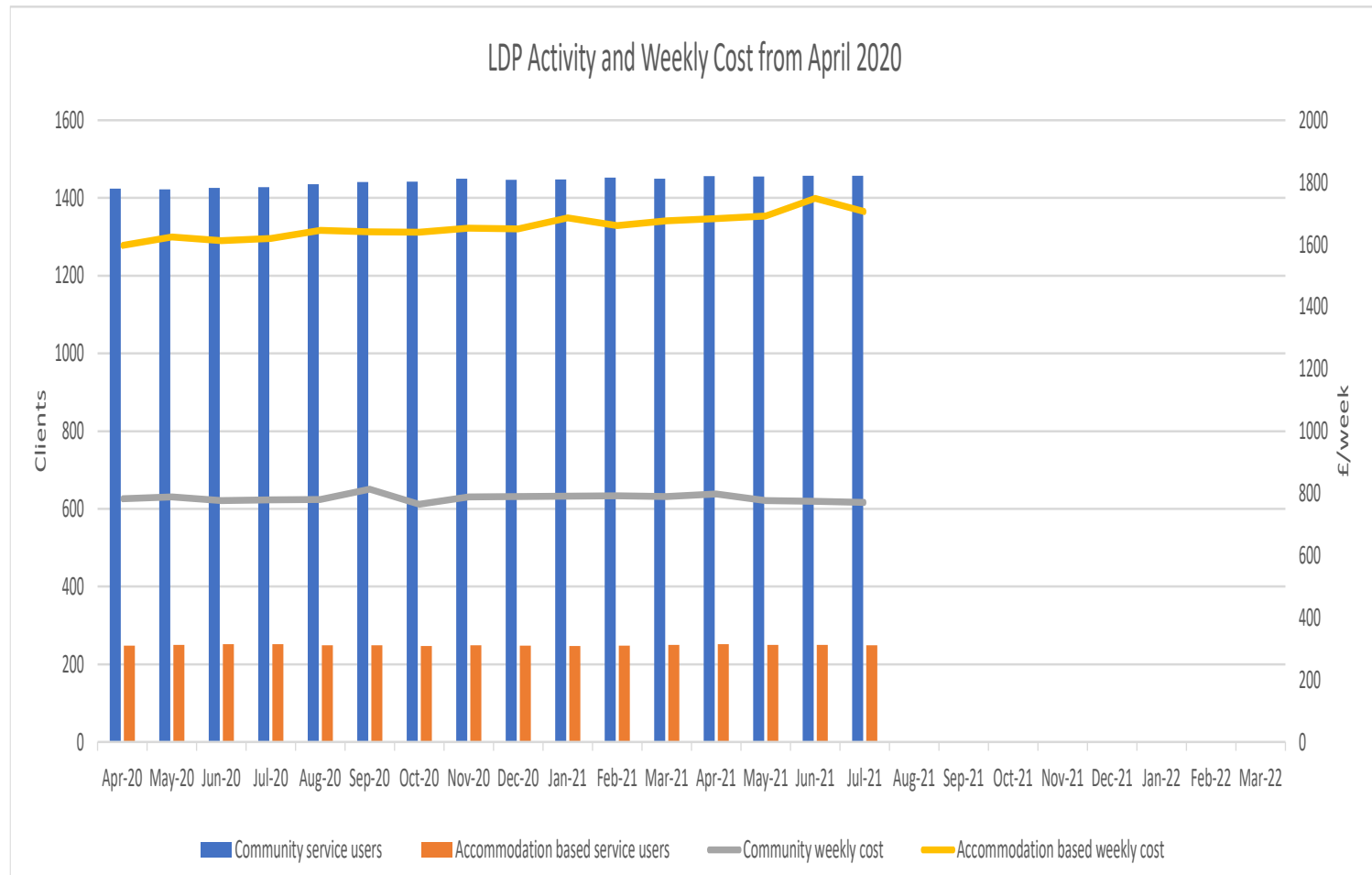
The direction of travel (DoT) compares the current month's figure with the previous month.

The activity data for a given service will not directly tie back to its forecast outturn reported in appendix 1. This is because the detailed forecasts include other areas of spend, such as care services which have ended and staffing costs, as well as the activity data including some care costs that sit within Commissioning budgets.

5.2.1 Key activity data at the end of July 21 for Learning Disability Partnership is shown below:

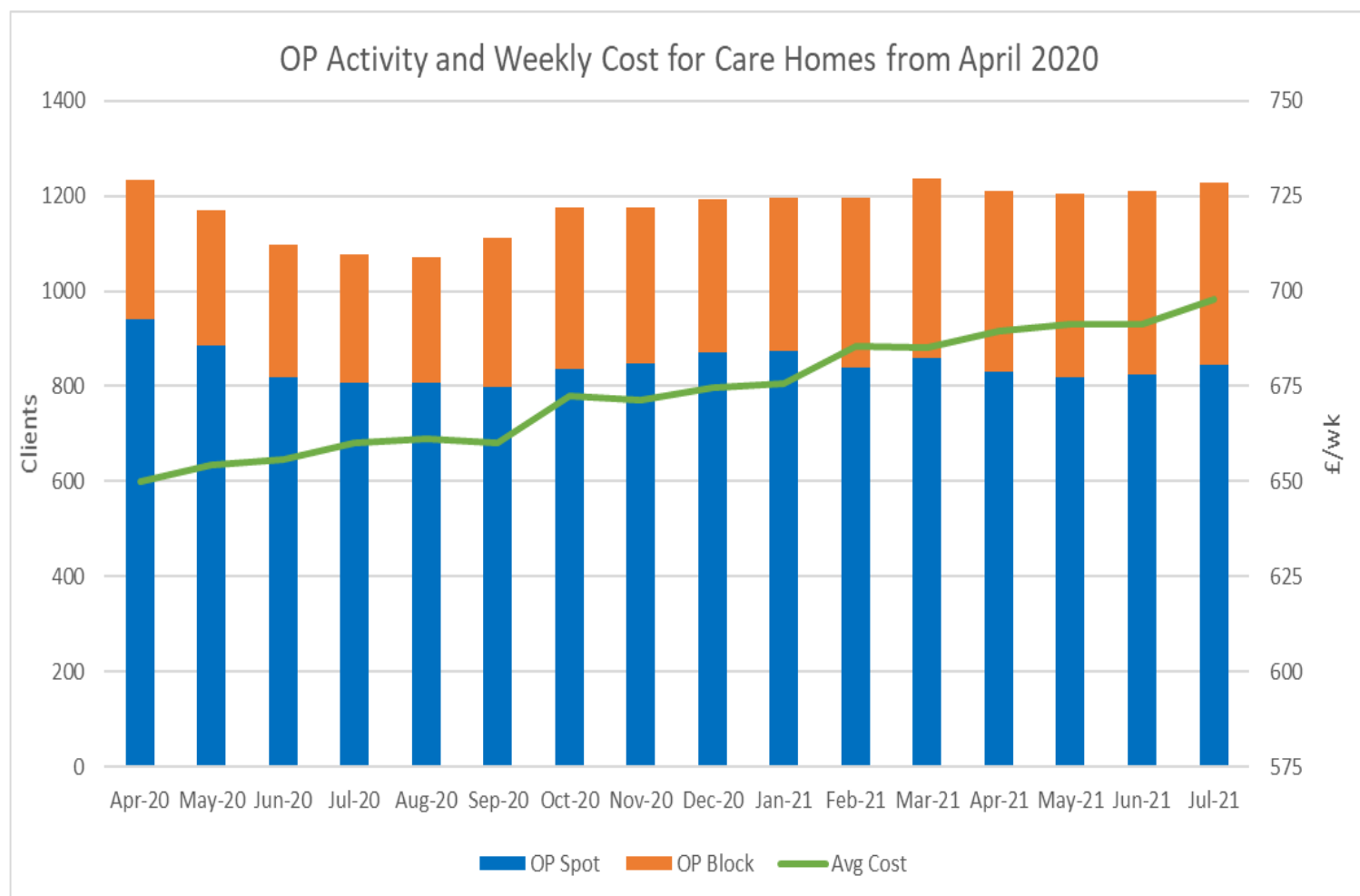
Learning Disability Partnership	BUDGET			ACTUAL (July 2021/22)				Forecast		
Service Type	Expected	Budgeted	Annual	Current				Total spend/ income	D o T	Variance
	No. of Care Packages 2021/22	Average Unit Cost (per week)		Current Care Packages	D o T	Average Unit Cost (per week)	D o T			
Accommodation based										
~Residential	251	£1,759	£24,664k	241 ↓		£1,851 ↑		£25,476k ↑		£811k
~Nursing	6	£2,385	£813k	6 ↔		£2,385 ↔		£807k ↓		£6k
~Respite	154	£855	£382k	5 ↓		£761 ↓		£393k ↑		£10k
Accommodation based subtotal	411	£1,109	£25,860k	252		£1,827		£26,676k		£816k
Community based										
~Supported Living	456	£1,338	£35,160k	427 ↓		£1,363 ↑		£35,639k ↑		£479k
~Homecare	386	£380	£6,342k	341 ↓		£395 ↑		£6,432k ↑		£90k
~Direct payments	403	£446	£8,874k	356 ↓		£434 ↓		£8,867k ↓		£7k
~Live In Care	15	£2,033	£1,709k	14 ↓		£1,948 ↓		£1,552k ↓		£157k
~Day Care	437	£175	£4,146k	376 ↓		£183 ↑		£4,260k ↑		£114k
~Other Care	57	£86	£856k	52 ↓		£100 ↑		£849k ↓		£7k
Community based subtotal	1,754	£598	£57,087k	1,566		£621		£57,599k		£512k
Total for expenditure	2,165	£695	£108,806k	1,818		£788		£84,274k ↓		£1,328k
Care Contributions			-£4,396k					-£4,735k ↑		£339k

The LDP includes service-users that are fully funded by the NHS, who generally have very high needs and therefore costly care packages



5.2.2 Key activity data at the end of July 21 for Older People's (OP) Services is shown below:

Older People	BUDGET			ACTUAL (July 2021/22)				Forecast		
Service Type	Expected No. of Care Packages 2021/22	Budgeted Average Unit Cost (per week)	Annual Budget	Current Care Packages	D T	Current Average Unit Cost (per week)	D T	Total spend/income	D T	Variance
Accommodation based										
~Residential	410	£672	£14,554k	370 ↑		£642 ↑		£14,437k ↑		£117k
~Residential Dementia	517	£657	£17,722k	439 ↓		£666 ↑		£17,759k ↓		£37k
~Nursing	290	£808	£12,639k	263 ↑		£741 ↑		£12,962k ↓		£322k
~Nursing Dementia	203	£809	£8,541k	155 ↑		£850 ↑		£8,759k ↑		£218k
~Respite	41	£679	£1,584k	41				£1,305k ↓		£278k
Accommodation based subtotal	1,461	£694	£55,041k	1,268		£675		£55,223k		£182k
Community based										
~Supported Living	320	£368	£5,603k	355 ↑		£151 ↑		£5,603k ↓		£k
~Homecare	1,510	£230	£18,320k	1,263 ↑		£243 ↑		£18,669k ↑		£348k
~Direct payments	160	£320	£2,465k	148 ↓		£355 ↑		£2,580k ↓		£114k
~Live In Care	30	£822	£1,250k	28 ↑		£878 ↑		£1,315k ↑		£65k
~Day Care	267	£54	£763k	73 ↑		£69 ↓		£756k ↑		£7k
~Other Care			£163k					£403k ↑		£240k
Community based subtotal	2,287	£243	£28,564k	1,867		£237		£29,326k		£761k
Total for expenditure	3,748	£419	£83,605k	3,135		£414		£84,548k ↑		£944k
Care Contributions			-£23,528k					-£24,747k		-£1,219k



5.2.3 Key activity data at the end of July 21 for Physical Disabilities Services is shown below:

Physical Disabilities	BUDGET			ACTUAL (July 2021/22)				Forecast		
Service Type	Expected No. of Care Packages 2021/22	Budgeted Average Unit Cost (per week)	Annual Budget	Current Care Packages	D o T	Current Average Unit Cost (per week)	D o T	Total spend/ income	D o T	Variance
Accommodation based										
~Residential	33	£905	£1,611k	37 ↑		£938 ↑		£1,519k ↑		-£92k
~Residential Dementia	4	£935	£195k	8 ↔		£651 ↓		£177k ↑		-£18k
~Nursing	38	£1,149	£2,438k	47 ↓		£943 ↑		£2,264k ↓		-£175k
~Nursing Dementia	3	£1,192	£192k	4 ↓		£973 ↑		£160k ↑		-£33k
~Respite	2	£685	£114k	9		£204		£75k ↓		-£39k
Accommodation based subtotal	80	£1,010	£4,550k	105		£839		£4,195k		-£356k
Community based										
~Supported Living	7	£843	£551k	40 ↑		£333 ↓		£559k ↑		£9k
~Homecare	389	£257	£5,326k	440 ↑		£247 ↓		£5,487k ↑		£160k
~Direct payments	285	£398	£5,279k	272 ↓		£394 ↑		£5,094k ↓		-£185k
~Live In Care	35	£862	£1,627k	39 ↑		£861 ↑		£1,752k ↑		£124k
~Day Care	21	£85	£94k	23 ↓		£90 ↑		£103k ↔		£8k
~Other Care			£4k	1 ↔		£60 ↔		£3k ↑		-£1k
Community based subtotal	737	£341	£12,882k	815		£325		£12,998k		£116k
Total for expenditure	817	£406	£17,432k	920		£383		£17,192k ↓		-£240k
Care Contributions			-£2,154k					-£2,409k		-£255k

5.2.4 Key activity data at the end of July 21 for Older People Mental Health (OPMH) Services:

Older People Mental Health	BUDGET			ACTUAL (July 2021/22)				Forecast		
Service Type	Expected No. of Care Packages 2021/22	Budgeted Average Unit Cost (per week)	Annual Budget	Current Care Packages	D o T	Current Average Unit Cost (per week)	D o T	Total spend/ income	D o T	Variance
Accommodation based										
~Residential	32	£717	£1,010k	35 ↑		£687 ↑		£1,085k ↑		£75k
~Residential Dementia	28	£755	£860k	32 ↑		£712 ↑		£992k ↑		£132k
~Nursing	23	£826	£943k	24 ↑		£784 ↓		£1,015k ↑		£72k
~Nursing Dementia	69	£865	£2,788k	66 ↓		£833 ↑		£2,791k ↓		£3k
~Respite	3	£708	£42k	0 ↓		£0 ↓		£40k ↓		-£2k
Accommodation based subtotal	155	£792	£5,643k	157		£768		£5,922k		£279k
Community based										
~Supported Living	9	£340	£111k	12 ↑		£279 ↓		£111k ↑		£k
~Homecare	68	£221	£693k	77 ↑		£208 ↓		£789k ↓		£96k
~Direct payments	9	£273	£116k	10 ↑		£307 ↑		£153k ↑		£37k
~Live In Care	8	£1,079	£455k	9 ↑		£1,058 ↓		£484k ↑		£29k
~Day Care	4	£47	£k	3 ↓		£41 ↓		£k ↔		£k
~Other Care	2	£6	£1k	3 ↑		£61 ↑		£3k ↑		£2k
Community based subtotal	100	£293	£1,376k	114		£283		£1,540k		£164k
Total for expenditure	255	£596	£12,662k	271		£564		£13,384k ↑		£722k
Care Contributions			-£958k					-£965k		-£6k

5.2.5 Key activity data at the end of July 21 for Adult Mental Health Services is shown below:

Adult Mental Health	BUDGET			ACTUAL (July 2021/22)				Forecast		
Service Type	Expected No. of Care Packages 2021/22	Budgeted Average Unit Cost (per week)	Annual Budget	Current Care Packages	D o T	Current Average Unit Cost (per week)	D o T	Total spend/ income	D o T	Variance
Accommodation based										
~Residential	58	£794	£2,369k	59	↑	£798	↑	£2,471k	↑	£102k
~Residential Dementia	6	£841	£267k	3	↓	£619	↓	£126k	↓	-£142k
~Nursing	10	£788	£427k	13	↑	£851	↑	£556k	↑	£129k
~Nursing Dementia	3	£686	£112k	2	↓	£755	↑	£86k	↓	-£26k
~Respite	1	£20	£k	1	↔	£20	↔	£k	↔	£k
Accommodation based subtotal	78	£783	£3,176k	78		£789		£3,239k		£63k
Community based										
~Supported Living	113	£181	£1,812k	109	↑	£246	↑	£2,189k	↑	£376k
~Homecare	135	£113	£1,333k	136	↑	£100	↑	£1,248k	↓	-£85k
~Direct payments	14	£364	£263k	13	↓	£385	↓	£256k	↑	-£7k
~Live In Care	2	£1,030	£109k	2	↔	£117	↓	£124k	↑	£15k
~Day Care	4	£66	£42k	4	↑	£66	↑	£41k	↓	£k
~Other Care	0	£0	£10k	2	↑	£16	↑	£17k	↑	£7k
Community based subtotal	268	£161	£3,569k	266		£173		£3,876k		£307k
Total for expenditure	346	£301	£9,920k	344		£313		£10,353k	↑	£433k
Care Contributions			-£393k					-£250k		£143k

5.2.6 Key activity data at the end of July 21 for Autism is shown below:

Autism	BUDGET			ACTUAL (July 2021/22)				Forecast		
Service Type	Expected No. of Care Packages 2021/22	Budgeted Average Unit Cost (per week)	Annual Budget	Current Care Packages	D o T	Current Average Unit Cost (per week)	D o T	Total spend/ income	D o T	Variance
Accommodation based										
~Residential			£98k	1	↔	£1,424	↔	£90k	↓	-£7k
~Residential Dementia										
Accommodation based subtotal			£98k	1		£1,424		£90k		-£7k
Community based										
~Supported Living	18	£469	£429k	12	↑	£901	↑	£613k	↑	£184k
~Homecare	19	£151	£149k	19	↑	£149	↓	£83k	↓	-£67k
~Direct payments	19	£299	£297k	19	↑	£274	↓	£318k	↑	£20k
~Live In Care			£142k	0	↔	£0	↔	£k	↔	-£142k
~Day Care	18	£65	£62k	15	↔	£66	↑	£56k	↓	-£6k
~Other Care	2	£29	£3k	2	↔	£60	↓	£7k	↑	£4k
Community based subtotal	77	£262	£1,083k	67		£298		£1,076k		-£7k
Total for expenditure	78	£278	£1,181k	68		£314		£1,257k	↑	-£22k
Care Contributions			-£54k					-£32k		£22k

Due to small numbers of service users some lines in the above have been redacted.

Appendix 1 – P&C Service Level Financial Information

Forecast Outturn Variance (Previous) £'000	Ref	Service	Budget 2021/22 £'000	Actual July 21 £'000	Forecast Outturn Variance £'000	Forecast Outturn Variance %
Adults & Safeguarding Directorate						
-52	1	Strategic Management - Adults	-6,243	-9,111	-471	-8%
0		Transfers of Care	2,007	729	0	0%
0		Prevention & Early Intervention	9,437	3,827	0	0%
0		Principal Social Worker, Practice and Safeguarding	1,592	571	-21	-1%
0		Autism and Adult Support	1,575	699	-0	0%
0		Adults Finance Operations	1,778	542	-97	-5%
Learning Disabilities						
0	2	Head of Service	5,458	1,262	-143	-3%
-310	2	LD - City, South and East Localities	38,040	11,876	24	0%
233	2	LD - Hunts & Fenland Localities	33,130	10,289	1,416	4%
614	2	LD - Young Adults	9,530	3,448	107	1%
0	2	In House Provider Services	7,378	2,441	-196	-3%
-125	2	NHS Contribution to Pooled Budget	-21,717	-10,859	-280	-1%
412		Learning Disabilities Total	71,819	18,456	927	1%
Older People and Physical Disability Services						
0	3	Physical Disabilities	16,321	4,994	-300	-2%
-50	4	OP - City & South Locality	24,159	7,573	-81	0%
-400	4	OP - East Cambs Locality	8,591	2,088	-498	-6%
-150	4	OP - Fenland Locality	13,233	3,491	-498	-4%
-400	4	OP - Hunts Locality	15,933	4,035	-924	-6%
-1,000		Older People and Physical Disability Total	78,237	22,182	-2,300	-3%
Mental Health						
-60	5	Mental Health Central	1,846	421	-60	-3%
163	5	Adult Mental Health Localities	6,055	1,993	490	8%
345	5	Older People Mental Health	6,500	2,226	437	7%
449		Mental Health Total	14,401	4,639	867	6%
-191		Adults & Safeguarding Directorate Total	174,603	42,533	-1,095	-1%
Commissioning Directorate						
0		Strategic Management –Commissioning	389	215	0	0%
0		Access to Resource & Quality	1,257	409	-0	0%
0		Local Assistance Scheme	300	-27	0	0%
Adults Commissioning						
-53		Central Commissioning - Adults	13,943	4,136	-5	0%
0		Integrated Community Equipment Service	2,018	44	93	5%
0		Mental Health Commissioning	2,251	888	-44	-2%
-53		Adults Commissioning Total	18,212	5,068	44	0%

Forecast Outturn Variance (Previous) £'000	Ref	Service	Budget 2021/22 £'000	Actual July 21 £'000	Forecast Outturn Variance £'000	Forecast Outturn Variance %
Children's Commissioning						
0	6	Children in Care Placements	21,078	5,259	1,250	6%
0		Commissioning Services	323	0	0	0%
0		Children's Commissioning Total	21,401	5,259	1,250	6%
-53		Commissioning Directorate Total	41,560	10,924	1,294	3%
Communities & Partnerships Directorate						
0		Strategic Management - Communities & Partnerships	199	-64	-21	-11%
250	7	Public Library Services	3,741	1,275	333	9%
0		Cambridgeshire Skills	2,178	441	0	0%
0		Archives	369	112	0	0%
0		Cultural Services	314	63	0	0%
0		Registration & Citizenship Services	-641	-275	0	0%
311	8	Coroners	1,808	621	175	10%
0		Trading Standards	694	0	0	0%
0		Domestic Abuse and Sexual Violence Service	2,057	498	0	0%
0		Think Communities	476	-113	0	0%
0		Youth and Community Services	382	-25	0	0%
561		Communities & Partnerships Directorate Total	11,577	2,532	487	4%
Children & Safeguarding Directorate						
0		Strategic Management - Children & Safeguarding	2,755	951	0	0%
0		Safeguarding and Quality Assurance	2,516	570	0	0%
0	9	Fostering and Supervised Contact Services	10,000	2,792	-884	-9%
0	10	Corporate Parenting	7,794	1,821	-400	-5%
0		Integrated Front Door	4,146	1,121	0	0%
0	11	Children's Disability Service	6,775	2,765	400	6%
0		Support to Parents	1,101	-376	0	0%
0	12	Adoption	5,588	1,063	-375	-7%
0		Legal Proceedings	2,050	520	0	0%
0		Youth Offending Service	1,769	314	-0	0%
District Delivery Service						
0		Children's Centres Strategy	55	0	0	0%
0		Safeguarding West	1,029	472	0	0%
0		Safeguarding East	4,741	-1,743	0	0%
0		Early Help District Delivery Service –North	4,491	1,296	0	0%
0		Early Help District Delivery Service – South	4,566	1,469	0	0%
0		District Delivery Service Total	14,881	1,495	0	0%
0		Children & Safeguarding Directorate Total	59,375	13,035	-1,259	-2%

Forecast Outturn Variance (Previous) £'000	Ref	Service	Budget 2021/22 £'000	Actual July 21 £'000	Forecast Outturn Variance £'000	Forecast Outturn Variance %
Education Directorate						
0		Strategic Management - Education	1,630	585	-0	0%
32		Early Years' Service	3,634	920	31	1%
29		School Improvement Service	999	432	29	3%
0		Schools Partnership service	642	573	-0	0%
684	13	Outdoor Education (includes Grafham Water)	-77	309	681	883%
0		Cambridgeshire Music	0	-148	0	-%
0		ICT Service (Education)	-200	-713	0	-%
0		Redundancy & Teachers Pensions	3,727	524	-0	0%
SEND Specialist Services (0-25 years)						
0		SEND Specialist Services	10,845	3,317	0	0%
0		Funding for Special Schools and Units	34,846	8,129	0	0%
0		High Needs Top Up Funding	28,846	7,196	0	0%
0		Special Educational Needs Placements	13,846	4,816	0	0%
0		Out of School Tuition	3,834	1,122	0	0%
0		Alternative Provision and Inclusion	7,317	2,478	0	0%
11,244	14	SEND Financing – DSG	-11,244	0	11,244	100%
11,245		SEND Specialist Services (0 - 25 years) Total	88,290	27,059	11,244	13%
Infrastructure						
50		0-19 Organisation & Planning	3,097	764	50	2%
0		Education Capital	178	-14	0	0%
0		Home to School Transport – Special	14,864	4,359	0	0%
0		Children in Care Transport	1,587	389	0	0%
0		Home to School Transport – Mainstream	10,111	3,144	0	0%
50		0-19 Place Planning & Organisation Service Total	29,836	8,644	50	0%
12,040		Education Directorate Total	128,482	38,185	12,036	9%
Executive Director						
-644	15	Executive Director	1,793	277	-644	-36%
0		Lost Sales, Fees & Charges Compensation	1,266	0	0	0%
0		Central Financing	21	0	0	0%
-644		Executive Director Total	3,079	277	-644	-21%
11,714		Total	418,675	107,486	10,819	3%
Grant Funding						
-11,244	16	Financing DSG	-90,773	-26,441	-11,244	-12%
0		Non Baselined Grants	-27,826	-11,579	0	0%
-11,244		Grant Funding Total	-118,599	-38,020	-11,244	9%
469		Net Total	300,076	69,465	-426	0%

Appendix 1a – Dedicated Schools Grant (DSG) Summary FMR

Forecast Outturn Variance (Previous) £'000	Ref	Service	Budget 2021/22 £'000	Actual July 21 £'000	Forecast Outturn Variance £'000	Forecast Outturn Variance %
Commissioning Directorate						
Children's Commissioning						
0		Commissioning Services	245	0	0	0%
0		Children's Commissioning Total	245	0	0	0%
0		Commissioning Directorate Total	245	0	0	0%
Children & Safeguarding Directorate						
District Delivery Service						
0		Early Help District Delivery Service –North	0	0	0	0%
0		Early Help District Delivery Service – South	0	0	0	0%
0		District Delivery Service Total	0	0	0	0%
0		Children & Safeguarding Directorate Total	0	0	0	0%
Education Directorate						
-0		Early Years' Service	1,768	583	0	0%
0		Schools Partnership service	150	0	0	0%
0		Redundancy & Teachers Pensions	0	0	0	0%
SEND Specialist Services (0-25 years)						
0		SEND Specialist Services	7,280	2,054	0	0%
0		Funding for Special Schools and Units	34,846	8,129	0	0%
0		High Needs Top Up Funding	28,846	7,196	0	0%
0		Special Educational Needs Placements	13,846	4,816	0	0%
0		Out of School Tuition	3,834	1,122	0	0%
0		Alternative Provision and Inclusion	7,242	2,373	0	0%
11,244	14	SEND Financing – DSG	-11,244	0	11,244	100%
11,244		SEND Specialist Services (0 - 25 years) Total	84,649	25,690	11,244	13%
Infrastructure						
-0		0-19 Organisation & Planning	2,561	350	0	0%
0		Home to School Transport – Special	400	0	0	0%
-0		0-19 Place Planning & Organisation Service Total	2,961	350	-0	0%
11,244		Education Directorate Total	89,528	26,622	11,244	13%
11,244		Total	89,773	26,622	11,244	13%
0		Contribution to Combined Budgets	1,000	1,000	0	0%
Schools						
0		Primary and Secondary Schools	402,484	41,387	0	0%
0		Nursery Schools and PVI	36,692	14,546	0	0%
0		Schools Financing	-529,949	-86,622	0	0%
0		Pools and Contingencies	0	-219	0	0%
0		Schools Total	-90,773	-30,907	0	0%
11,244		Overall Net Total	0	-3,284	11,244	-%

Appendix 2 – Public Health Summary FMR

Forecast Outturn Variance (Previous) £'000	Ref	Service	Budget 2021/22 £'000	Actual July 21 £'000	Forecast Outturn Variance £'000	Forecast Outturn Variance %
Children Health						
0		Children 0-5 PH Programme	7,271	1,818	0	0%
0		Children 5-19 PH Programme - Non Prescribed	1,705	449	0	0%
0		Children Mental Health	341	0	0	0%
0		Children Health Total	9,317	2,267	0	0%
Drugs & Alcohol						
0		Drug & Alcohol Misuse	5,918	1,342	0	0%
0		Drug & Alcohol Misuse Total	5,918	1,342	0	0%
Sexual Health & Contraception						
0		SH STI testing & treatment - Prescribed	3,750	357	0	0%
-10	17	SH Contraception - Prescribed	1,096	154	-212	-19%
0		SH Services Advice Prevention/Promotion - Non-Prescribed	444	8	0	0%
-10		Sexual Health & Contraception Total	5,290	519	-212	-4%
Behaviour Change / Preventing Long Term Conditions						
0		Integrated Lifestyle Services	1,980	418	0	0%
0		Other Health Improvement	426	161	-0	0%
-10	18	Smoking Cessation GP & Pharmacy	683	19	-180	-26%
0	19	NHS Health Checks Programme - Prescribed	625	10	-198	-32%
-10		Behaviour Change / Preventing Long Term Conditions Total	3,714	607	-378	-10%
Falls Prevention						
-27		Falls Prevention	87	0	-27	-32%
-27		Falls Prevention Total	87	0	-27	-32%
General Prevention Activities						
0		General Prevention, Traveller Health	13	-1	0	0%
0		General Prevention Activities Total	13	-1	0	0%
Adult Mental Health & Community Safety						
0		Adult Mental Health & Community Safety	257	16	0	0%
0		Adult Mental Health & Community Safety Total	257	16	0	0%
Public Health Directorate						
-294	20	Public Health Strategic Management	457	0	-294	-64%
-38	21	Public Health Directorate Staffing & Running Costs	2,234	770	-116	-5%
0		Test and Trace Support Grant	1,064	331	0	0%
0		Enduring Transmission Grant	2,606	19	0	0%
0		Contain Outbreak Management Fund	15,590	188	0	0%
0		Lateral Flow Testing Grant	1,811	1,009	0	0%
-332		Public Health Directorate Total	23,761	2,318	-410	-2%
-380		Total Expenditure before Carry-forward	48,356	7,068	-1,027	-2%
Funding						
0		Public Health Grant	-26,787	-15,490	0	0%
0		Test and Trace Support Grant	-1,064	-1,064	0	0%
0		Enduring Transmission Grant	-2,606	-2,606	0	0%
0		Contain Outbreak Management Fund	-15,590	-15,590	0	0%
0		Community Testing Grant	-1,811	-300	0	0%
0		Other Grants	-498	-404	0	0%
0		Grant Funding Total	-48,355	-35,454	0	0%
-380		Overall Net Total	0	-28,386	-1,027	0%

Appendix 3 – Service Commentaries on Forecast Outturn Position

Narrative is given below where there is an adverse/positive variance greater than 2% of annual budget or £100,000 whichever is greater for a service area.

1) Strategic Management - Adults

Budget 2021/22	Actual July 21	Forecast Outturn Variance	Forecast Outturn Variance
£'000	£'000	£'000	%
-6,243	-9,111	-471	-8%

Funding from government grants for Adult Social Care is held centrally and is offsetting increased pressures in Learning Disabilities which have emerged this month.

2) Learning Disabilities

Budget 2021/22	Actual July 21	Forecast Outturn Variance	Forecast Outturn Variance
£'000	£'000	£'000	%
71,819	18,456	927	1%

The Learning Disability Partnership (LDP) budget is forecasting an overspend of £1,207k at the end of July. The Council's share of the overspend per the pooled arrangement with the NHS is £927k. This is an increase of £670k (£515k for the Council's share) on the position reported in June.

The overspend is largely due to the price of care packages for service users with very complex needs increasing well above the prices we have seen in previous years. We have had two people transition into Young Adults services with very complex health needs, requiring care packages costing significantly more than we have previously paid for similar packages. Additionally, one of our providers who offers specialist placements to service users who cannot easily be placed elsewhere has substantially increased their rates on care packages for our existing service users placed with them. This latter pressure has caused the majority of the increase in forecast outturn since June.

Previously we were reporting that the majority of the overspend was in Young Adults. However, in July there were a number of transfers from the Young Adults service to the other LDP teams, as well as an out of area case transferred to their host local authority. This has not affected the overall LDP forecast but means the overspend has shifted into the LDP locality budgets this month, although the cost of transitions from children's services could still cause us a pressure in this service if the trend for more costly placements for complex cases continues.

A Transitions Panel has recently been set up to discuss complex cases transferring from children's services, so all involved parties will be able to better plan and forecast for transitions. Primarily this should improve outcomes for service users, but an additional benefit will be to aid better budget planning.

Furthermore, the Young Adults team continues to have strengths-based conversations with service users, working on service users' independence and helping them to achieve their goals. They are on track to achieve a £200k preventative savings target, part of the Adults' Positive Challenge Programme. This is built into the forecast and mitigates some of the demand pressure.

Adults Commissioning are also developing an LD Accommodation Strategy that will enable them to work with the provider market to develop the provision needed for our service users, both now and looking to future needs. This should lead to more choice when placing service users with complex needs and consequently less cost pressure in this area.

3) Physical Disabilities

Budget 2021/22	Actual July 21	Forecast Outturn Variance	Forecast Outturn Variance
£'000	£'000	£'000	%
16,321	4,994	-300	-2%

Physical Disabilities are forecasting an underspend of -£300k for July.

Previously identified pressures resulting from increased demand for community-based care have been recognised through the business planning process and are manageable within current budget. A peak in demand for bed-based care in the last quarter of 2020/21 has now reversed, resulting in the reported underspend, in conjunction with an increase in income due from clients contributing towards the cost of their care.

4) Older People

Budget 2021/22	Actual July 21	Forecast Outturn Variance	Forecast Outturn Variance
£'000	£'000	£'000	%
61,916	17,188	-2,000	-3%

Older People's Services are forecasting an underspend of -£2.0m at the end of July. As was reported throughout 2020/21, the impact of the pandemic has led to a notable reduction in the number of people having their care and support needs met in care homes, and this short-term impact has carried forward into forecasting for 2021/22.

There is considerable risk and uncertainty around the impact the pandemic will have on both medium- and longer-term demand. There is a growing number of people who have survived Covid, being left with significant needs that we will need to meet, and many vulnerable adults have developed more complex needs as they have not accessed the usual community-based services or early help services due to lockdown. The impact on delayed health care treatments such as operations will impact individual needs and health inequalities negatively. CCG's are working through backlogs in continuing health care, the impacts of this are not yet fully in our system. As restrictions are ending, we are seeing a significant increase in the referrals reported by the Long-Term care teams, since the start of the year, and this is beginning to be reflected in reported commitments. The emerging demand for services has led to an increase in income due from clients contributing towards the cost of their care, improving the reported financial position.

There has also been an increase in referrals and requests to Adult Early Help, Safeguarding Referrals and Mental Health Act Assessments. Hospital Discharge systems continue to be pressured. We do expect some substantial cost increases as both NHS funding is unwound fully in 2021/22 and the medium-term recovery of clients assessed as having primary health needs upon hospital discharge returning to social care funding streams.

The reported financial position includes allowance for the above factors. We will continue to review in detail activity information and other cost drivers to validate this forecast position. This remains subject to variation as circumstances change and more data comes through the system.

5) Mental Health Services

Budget 2021/22	Actual July 21	Forecast Outturn Variance	Forecast Outturn Variance
£'000	£'000	£'000	%
14,401	4,639	867	6%

Mental Health Services are reporting an overspend of £867k for July.

It was reported last year that the Covid pandemic had a significant impact on elderly clients with the most acute needs in the short-term. However, there was a significant increase in placements into care homes over the final quarter of 2020/21, and this is continuing into 2021/22 with current placement numbers close to pre-pandemic levels. Similar to Older Peoples Services, there is considerable uncertainty around impact of the pandemic on longer-term demand for services, and so it is not yet clear whether the increase in placements is indicative of an emerging trend or a short-term outcome of the second wave.

In addition, pressure is emerging in community based-care with a number of high-cost supported living placements being made by Adult Mental Health services since the start of the year. It has previously been reported that Mental Health care teams are experiencing a significant increase in demand for AMHP services, and the anticipated increase in the provision of packages for working age adults with mental health needs may now be manifesting in reported commitment.

We will continue to review in detail the activity information and other cost drivers to validate this forecast position. This remains subject to variation as circumstances change and more data comes through the system.

6) Children in Care Placements

Budget 2021/22	Actual July 21	Forecast Outturn Variance	Forecast Outturn Variance
£'000	£'000	£'000	%
21,078	5,259	1,250	6%

External Placements Client Group	Budgeted Packages	31 July 2021 Packages	Variance from Budget
Residential Disability – Children	7	8	+1
Child Homes – Secure Accommodation	1	0	-1
Child Homes – Educational	10	7	-3
Child Homes – General	35	42	+7
Independent Fostering	230	221	-9
Tier 4 Step down	0	1	+1
Supported Living	3	4	+1
Supported Accommodation	20	22	+2
16+	8	4	-4
TOTAL	314	309	-5

External Placements is currently forecasting an overall pressure of £1.25m. Despite a relatively stable position in the number of CiC, we are seeing increasing cost pressures due to changes in complexity of need, and continuing cost inflation within the sector. Since April we have seen a rise of 7 young people in residential homes, representing a 20% increase in numbers, and a 33% increase in overall financial

commitment. Weekly cost for this type of provision is significantly higher than foster care, so any shift towards residential will have significant impact on the budgetary position. Higher cost placements are reviewed regularly to ensure they are the correct level and step downs can be initiated appropriately; however, we are continuing to see an increase in demand for this placement type. We are also seeing the impact of Tier 4 step-downs which can lead to high placement costs, and demand for this placement type is also expected to rise.

7) Public Library Services

Budget 2021/22	Actual July 21	Forecast Outturn Variance	Forecast Outturn Variance
£'000	£'000	£'000	%
3,741	1,275	333	9%

The Public Library service is forecasting an overall £333k overspend. This is a £83k increase on last month and represents the change in advice in relation to Covid and venue use.

The remaining restrictions likely until December mean we are unlikely to see the return to anywhere near pre-pandemic booking levels and so forecasts have been adjusted to represent maintaining the income we have been able to achieve until resumption of services in January allow for slightly more optimistic income forecasts.

We continue to seek new revenue lines with some bright spots such as the Visa service, income from Bus pass applications and the use of the library in Ramsey as local bank offer, as well as the resumption of a project to roll out card payments to more libraries.

However, the service is already managing budget pressures unrelated to Covid through the management of vacancies to reduce our staff spend by £160k from the full budgeted amount as well as a reduction in the stock fund and other expenses. So further mitigation would require a review of service provision.

8) Coroners

Budget 2021/22	Actual July 21	Forecast Outturn Variance	Forecast Outturn Variance
£'000	£'000	£'000	%
1,808	621	175	10%

The Coroners Service is forecasting a pressure of £175k which can be attributed to Covid-19. This is a result of:

- Required changes to venues to make them Covid-19 compliant.
- Increased costs of postmortems owing to additional Personal Protective Equipment (PPE) and more staff required to reflect the high risk nature of potential Covid-19 related deaths.

This is an improvement on the previous month due to additional budget being agreed to address the underlying pressures in the service caused by the increasing complexity of cases referred to the Coroner in the jurisdiction, leading to longer investigation and inquest durations.

9) Fostering and Supervised Contact Services

Budget 2021/22	Actual July 21	Forecast Outturn Variance	Forecast Outturn Variance
£'000	£'000	£'000	%
10,000	2,792	-884	-9%

The Fostering and Supervised Contact service is forecasting an underspend of -£884k

The foster carer budget is under spending by £802k, this is due to the budget being built for a higher number of placements (236) than the service currently holds (208) and also a lower average cost than budgeted. Associated Foster carer mileage claims are also down mainly impacted by Covid. There is a further £82k underspend across the Link carers, Supported Lodgings and Staying Put budget lines.

10) Corporate Parenting

Budget 2021/22	Actual July 21	Forecast Outturn Variance	Forecast Outturn Variance
£'000	£'000	£'000	%
7,794	1,821	-400	-5%

Corporate Parenting are forecasting an underspend of -£400k

In the UASC/Leaving Care budgets activity undertaken in the service to support moves for unaccompanied young people to lower cost but appropriate accommodation and the decision by the Home Office to increase grant allowances from 1 April 2020 has contributed to an improved budget position.

11) Children's Disability Service

Budget 2021/22	Actual July 21	Forecast Outturn Variance	Forecast Outturn Variance
£'000	£'000	£'000	%
6,775	2,765	400	6%

Disability Social Care is forecasting an overspend of £400k.

This is due to the in-sourcing of Children's Homes which was taken on with a known £300k pressure from the previous provider. In addition to this, staff who TUPE'd over on the previous provider's Terms and Conditions, are opting to apply for new vacancies which are being advertised under CCC Terms and Conditions, causing additional budget pressures. Furthermore, under CCC Terms and Conditions certain posts (e.g. night support staff) are entitled to 'enhancements' at an additional cost to the service.

Actions being taken:

The position remains under review and future funding requirements are being explored.

12) Adoption

Budget 2021/22	Actual July 21	Forecast Outturn Variance	Forecast Outturn Variance
£'000	£'000	£'000	%
5,588	1,063	-375	-7%

The Adoption Allowances budget is forecasting an underspend of -£375k.

During this reporting year the service has, and will continue to have, a number of young people in care turning 18 years old and for the majority of children this will see the special guardianship allowances paid to their carers ceasing. The Council also introduced a new allowance policy in April 2020 which clearly set out the parameters for new allowances and introduced a new means test in line with DfE recommendations that is broadly lower than the previous means test utilised by the Council. We are however recently starting to see more challenge in the court process with regard to allowances post order so will continue to focus on this area of activity to ensure allowances received by carers are in line with children's needs and family circumstances.

13) Outdoor Education (includes Grafham Water)

Budget 2021/22	Actual July 21	Forecast Outturn Variance	Forecast Outturn Variance
£'000	£'000	£'000	%
-77	309	681	-%

The Outdoor Centres outturn forecast is a £681k pressure. This is due to the loss of income as a result of school residential visits not being allowed until mid-May and a reduction in numbers following the relaxation of lockdown in order to adhere to Covid-19 guidance. More than 50% of the centres' income is generated over the summer term and so the restricted business at the start of the financial year has a significant impact on the financial outlook for the year. Approximately 70% of the lost income until June can be claimed back through the local Government lost fees and charges compensation scheme. The figures above also allow for the small number of staff still being furloughed.

14) SEND Financing DSG

Budget 2021/22	Actual July 21	Forecast Outturn Variance	Forecast Outturn Variance
£'000	£'000	£'000	%
-11,244	0	11,244	100%

Due to the continuing increase in the number of children and young people with Education, Health and Care Plans (EHCPs), and the complexity of need of these young people the overall spend on the High Needs Block element of the DSG funded budgets has continued to rise. The current forecast in-year pressure reflects the initial identified shortfall between available funding and existing budget requirements.

15) Executive Director

Budget 2021/22	Actual July 21	Forecast Outturn Variance	Forecast Outturn Variance
£'000	£'000	£'000	%
1,793	277	-644	-36%

A provision of £900k was made against this budget line on a one-off basis in 2021/22 for the costs of Personal Protective Equipment (PPE) that is needed to deliver a variety of services across social care and education services. When budgets were agreed for 2021/22 there was uncertainty about what, if any, PPE would be provided directly by government rather than having to purchase it ourselves. The government subsequently confirmed that their PPE scheme would continue, and therefore over the first quarter of the year PPE spend by the Council will be minimal. As infection control measures are expected to decrease over the rest of the year, we expect to underspend by at least this much on PPE.

16) Financing DSG

Budget 2021/22	Actual July 21	Forecast Outturn Variance	Forecast Outturn Variance
£'000	£'000	£'000	%
-90,773	-26,441	-11,244	-12%

Above the line within P&C, £90.8m is funded from the ring-fenced DSG. Net pressures will be carried forward as part of the overall deficit on the DSG.

17) SH Contraception - Prescribed

Budget 2021/22	Actual July 21	Forecast Outturn Variance	Forecast Outturn Variance
£'000	£'000	£'000	%
1,096	154	-212	-19%

This includes Long Acting Reversible Contraception that is commissioned from GPs whose payments are based on unit cost and activity. Due to the ongoing impact of the pandemic and the GP involvement in the Vaccination Programme activity has remained lower than planned.

18) Smoking Cessation GP & Pharmacy

Budget 2021/22	Actual July 21	Forecast Outturn Variance	Forecast Outturn Variance
£'000	£'000	£'000	%
683	19	-180	-26%

Planned activity and spend for Stop Smoking Services has not been achieved due to the ongoing impact of the pandemic and the GP involvement in the Vaccination Programme activity has remained lower than planned. GP payments are made based on unit cost and activity.

19) NHS Health Checks Programme - Prescribed

Budget 2021/22	Actual July 21	Forecast Outturn Variance	Forecast Outturn Variance
£'000	£'000	£'000	%
625	10	-198	-32%

GP Health Checks are commissioned from GPs and as with other GP commissioned services payment is based on unit cost and activity. Planned activity has not been achieved due to the ongoing impact of the pandemic and the GP involvement in the Vaccination Programme activity.

20) Public Health Strategic Management

Budget 2021/22	Actual July 21	Forecast Outturn Variance	Forecast Outturn Variance
£'000	£'000	£'000	%
457	0	-294	-64%

The budget for this service line consists of parts of the increase in Public Health Grant in both 2020/21 and 2021/22 where these have not yet been allocated to specific services (either because it remains unallocated or because the service has not yet started). The forecast underspend reflects the fact that the first part of the year has continued to be disrupted by Covid and therefore plans to spend this funding have been delayed. It also provides for a more general likelihood that there will be some underspend across Public Health over the remainder of the year even if services are not reporting that yet.

21) Public Health Directorate Staffing and Running Costs

Budget 2021/22	Actual July 21	Forecast Outturn Variance	Forecast Outturn Variance
£'000	£'000	£'000	%
2,234	770	-116	-5%

The underspend on staffing and running costs is due to vacant posts. The current national demand for public health specialists is making recruitment very difficult and repeat advertising is being required for some posts leading to the forecast underspend across the staffing budgets.

Appendix 4 – Capital Position

4.1 Capital Expenditure

Original 2021/22 Budget as per BP £'000	Scheme	Revised Budget for 2021/22 £'000	Actual Spend (July 21) £'000	Outturn Variance (July 21) £'000	Total Scheme Revised Budget £'000	Total Scheme Variance £'000
	Schools					
12,351	Basic Need - Primary	11,719	1,742	-649	199,036	-435
11,080	Basic Need - Secondary	5,822	427	-1,722	236,548	219
665	Basic Need - Early Years	1,578	2	-980	7,273	-300
1,475	Adaptations	1,141	137	-1	6,988	0
3,000	Conditions Maintenance	5,947	462	0	24,215	0
813	Devolved Formula Capital	2,036	0	0	7,286	0
2,894	Specialist Provision	3,367	720	-210	24,661	-134
305	Site Acquisition and Development	305	39	0	455	0
1,000	Temporary Accommodation	1,000	23	0	12,500	0
675	Children Support Services	675	0	0	5,925	0
12,029	Adult Social Care	10,719	7	0	51,511	0
3,353	Cultural and Community Services	4,064	756	70	6,285	0
-5,957	Capital Variation	-5,805	0	3,492	-52,416	0
905	Capitalised Interest	905	0	0	4,699	0
44,588	Total P&C Capital Spending	43,473	4,316	0	534,966	-651

The schemes with significant variances (>£250k) either due to changes in phasing or changes in overall scheme costs can be found below:

Northstowe Secondary

Revised Budget for 2021/22 £'000	Outturn (July 21) £'000	Outturn Variance (July 21) £'000	Variance Last Month (June 21) £'000	Movement £'000	Breakdown of Variance: Underspend/ Overspend £'000	Breakdown of Variance: Reprogramming / Slippage £'000
537	250	-287	-287	0		-287

Slippage due to further review and decision that the build element including the 6th Form provision is no longer required until 2024.

New secondary capacity to serve Wisbech

Revised Budget for 2021/22 £'000	Outturn (July 21) £'000	Outturn Variance (July 21) £'000	Variance Last Month (June 21) £'000	Movement £'000	Breakdown of Variance: Underspend/ Overspend £'000	Breakdown of Variance: Reprogramming / Slippage £'000
1,984	600	-1,384	-1,384	0		-1,384

Slippage in the project after significant delays in the announcement by the Department for Education of the outcome of Wave 14 free school applications. Design work expected in 2021/22 with building work starting on site late March 22.

LA Early Years Provision

Revised Budget for 2021/22 £'000	Outturn (July 21) £'000	Outturn Variance (July 21) £'000	Variance Last Month (June 21) £'000	Movement £'000	Breakdown of Variance: Underspend/ Overspend £'000	Breakdown of Variance: Reprogramming / Slippage £'000
1,365	100	-1,265	0	-1,265	-300	-965

Slippage as a number of schemes have been delayed with works now expected in 2022/23. The scheme is expecting a £300k underspend which offsets the additional funding request for conversion of the former Melbourn caretaker's accommodation for early years provision.

Meldreth Caretaker House

Revised Budget for 2021/22 £'000	Outturn (July 21) £'000	Outturn Variance (July 21) £'000	Variance Last Month (June 21) £'000	Movement £'000	Breakdown of Variance: Underspend/ Overspend £'000	Breakdown of Variance: Reprogramming / Slippage £'000
15	300	285	0	285	0	285

Slippage in the scheme as work is expected to progress and complete earlier than anticipated.

Other changes across all schemes (<250k)

Revised Budget for 2021/22 £'000	Outturn (July 21) £'000	Outturn Variance (July 21) £'000	Variance Last Month (June 21) £'000	Movement £'000	Breakdown of Variance: Underspend/ Overspend £'000	Breakdown of Variance: Reprogramming / Slippage £'000
		-839	-949	110	-281	-558

Other changes below £250k make up the remainder of the scheme variances

P&C Capital Variation

The Capital Programme Board recommended that services include a variations budget to account for likely slippage in the capital programme, as it is sometimes difficult to allocate this to individual schemes in advance. The allocation for P&C's negative budget has been revised and calculated using the revised budget for 2021/22 as below. Slippage and underspends in 2021/22 resulted in the capital variations budget being fully utilised.

Service	Capital Programme Variations Budget £000	Forecast Outturn Variance (July 21) £000	Capital Programme Variations Budget Used £000	Capital Programme Variations Budget Used %	Revised Outturn Variance (July 21) £000
P&C	-5,805	-5,805	3,492	60.2%	0
Total Spending	-5,805	-5,805	3,492	60.2%	0

4.2 Capital Funding

Original 2021/22 Funding Allocation as per BP £'000	Source of Funding	Revised Funding for 2021/22 £'000	Spend - Outturn (July 21) £'000	Funding Variance – Outturn (July 21) £'000
0	Basic Need	976	976	0
3,113	Capital maintenance	6,060	6,060	0
813	Devolved Formula Capital	2,036	2,036	0
0	Schools Capital	0	0	0
5,699	Adult specific Grants	4,699	4,699	0
16,409	S106 contributions	16,409	16,479	70
0	Other Specific Grants	2,709	0	-2,709
0	Other Contributions	0	0	0
0	Capital Receipts	0	0	0
21,175	Prudential Borrowing	13,205	15,844	2,639
-2,621	Prudential Borrowing (Repayable)	-2,621	-2,621	0
44,588	Total Funding	43,473	43,473	0

Appendix 5 – Savings Tracker

The savings tracker is reviewed quarterly and measures the delivery of the savings below. Most of these are new savings for 2021/22 agreed by Council in the business plan, but the pandemic interrupted delivery of some savings in 2020/21 which are still deliverable and so have been retained.

Savings Tracker 2021-22

Quarter 1

	Forecast Savings 2021-22 £000						
	-7,837	-1,070	-1,642	-1,657	-1,663	-6,031	1,806

RAG	Reference	Title	Committee	Original Saving 21-22	Current Forecast Phasing - Q1	Current Forecast Phasing - Q2	Current Forecast Phasing - Q3	Current Forecast Phasing - Q4	Forecast Saving 21-22	Variance from Plan £000	% Variance	Direction of travel	Forecast Commentary
Green	A/R.6.114	Learning Disabilities Commissioning	Adults & Health	-250	0	-62	-62	-126	-250	0	0.00	↔	On track
Red	A/R.6.176	Adults Positive Challenge Programme - demand management	Adults & Health	-2,339	-125	-585	-585	-585	-1,879	460	19.67	↓	The pandemic continues to impact on the delivery of this demand management saving, particularly in the Reablement workstream as that service continues to support the NHS
Green	A/R.6.179	Mental Health Commissioning	Adults & Health	-24	-6	-6	-6	-6	-24	0	0.00	↔	On track.
Green	A/R.6.185	Additional block beds - inflation saving	Adults & Health	-606	-152	-151	-152	-151	-606	0	0.00	↔	On track
Green	A/R.6.186	Adult Social Care Transport	Adults & Health	-250	0	-100	-100	-50	-250	0	0.00	↔	On track
Green	A/R.6.187	Additional vacancy factor	Adults & Health	-150	-40	-40	-40	-30	-150	0	0.00	↔	On track.
Green	A/R.6.188	Micro-enterprises Support	Adults & Health	-30	0	0	-15	-15	-30	0	0.00	↔	On track
Green	A/R.6.210	Unaccompanied Asylum Seeking Young People: Support Costs	C&YP	-300	-75	-75	-75	-75	-300	0	0.00	↔	On track
Green	A/R.6.211	Adoption and Special Guardianship Order Allowances	C&YP	-500	-125	-125	-125	-125	-500	0	0.00	↔	On track
Green	A/R.6.212	Clinical Services; Children and young people	C&YP	-250	-62	-62	-62	-64	-250	0	0.00	↔	On track
Black	A/R.6.255	Children in Care - Placement composition and reduction in numbers	C&YP	-246	0	0	0	0	0	246	100.00	↔	Due to increasing pressure around placement mix and complexity of need, we do not anticipate meeting this saving target.
Black	A/R.6.266	Children in Care Stretch Target - Demand Management	C&YP	-1,000	0	0	0	0	0	1,000	100.00	↓	Due to increasing pressure around changes in placement mix and complexity of need, we do not anticipate meeting this saving target
Green	A/R.6.267	Children's Disability: Reduce overprescribing	C&YP	-50	-50	0	0	0	-50	0	0.00	↑	On track
Green	A/R.6.268	Transport - Children in Care	C&YP	-300	-75	-75	-75	-75	-300	0	0.00	↔	On track
Amber	A/R.6.269	Communities and Partnership Review	CSMI	-200	-25	-25	-25	-25	-100	100	50.00	↓	Under review
Green	A/R.7.105	Income from utilisation of vacant block care provision by self-funders	Adults & Health	-150	-37	-38	-37	-38	-150	0	0.00	↔	On track
Green	A/R.7.106	Client Contributions Policy Change	Adults & Health	-1,192	-298	-298	-298	-298	-1,192	0	0.00	↔	On track

Quarter 1

Forecast Savings 2021-22 £000						
-7,837	-1,070	-1,642	-1,657	-1,663	-6,031	1,806

RAG	Reference	Title	Committee	Original Saving 21-22	Current Forecast Phasing - Q1	Current Forecast Phasing - Q2	Current Forecast Phasing - Q3	Current Forecast Phasing - Q4	Forecast Saving 21-22	Variance from Plan £000	% Variance	Direction of travel	Forecast Commentary
Green	E/R.6.033	Drug & Alcohol service - funding reduction built in to new service contract	Adults & Health	-63	-16	-16	-16	-16	-63	0	0.00	↔	On track
Green	E/R.6.043	Joint re-procurement of Integrated Lifestyle Services	Adults & Health	-17	-4	-4	-4	-4	-17	0	0.00	↔	On track

Key to RAG ratings:

Total saving	Over £500k	100-500k	Below 100k
Black	100% non-achieving	100% non-achieving	100% non-achieving
Red	% variance more than 19%	-	-
Amber	Underachieving by 14% to 19%	% variance more than 19%	% variance more than 19%
Green	% variance less than 14%	% variance less than 19%	% variance less than 19%
Blue	Over-achieving	Over-achieving	Over-achieving