



Appendix 1B: Detailed Finance Tables

Revenue: 2024-29

Capital: 2024-34



Detailed Finance Tables

Introduction

There are five types of finance tables in our Business Plan. Tables 1-3 relate to all directorates for revenue, while only some directorates have tables 4 & 5 showing the capital programme. Tables 1, 2 & 3 show a directorate's revenue budget in different presentations.

- Table 1 shows the combined impact of budget changes on directorates and service budget line. over the five year medium-term.
- Table 2 shows the impact of changes in the first year on each directorate and service budget line.
- Table 3 shows the detailed changes, line-by-line, to each directorate's budget

Tables 4 and 5 outline directorates' capital budget, with Table 4 detailing capital expenditure for individual proposals, and Table 5 showing how individual capital proposals are funded.

Table 1

This presents the net budget split by service budget line for each of the five years of the Business Plan. It also shows the revised opening budget and the gross budget, together with fees, charges and ring-fenced grant income, for 2024-25 split by service budget line. The purpose of this table is to show how the budget for a directorate changes over the period of the Business Plan.

Table 2

This presents additional detail on the net budget for 2024-25 split by service budget line. The purpose of the table is to show how the budget for each line has been constructed: inflation, demography and demand, pressures, investments, savings and income are added to the opening budget to give the closing budget.

Table 3

Table 3 explains in detail the changes to the previous year's budget over the period of the Business Plan, in the form of individual proposals.

The numbers for proposals in table 3 need to be read recurrently – in other words a budget increase in a given year is taken to be permanent (because it adds to the closing budget, which becomes the next year's opening budget). A one-off or temporary budget change is shown with a number that contrasts the original entry. For example a one-off saving of £500k in 2024-25 would show as a -£500k in 2024-25 and a reversing entry of +£500k in 2025-26.

At the top Table 3 takes the previous year's gross budget and then adjusts for proposals, grouped together in sections, covering inflation, demography and demand, pressures, investments and savings to give the new gross budget. The gross budget is reconciled to the net budget in Section 7. Finally, the sources of funding are listed in Section 8. An explanation of each section is given below:

- **Opening Gross Expenditure:**

The amount of money available to spend at the start of the financial year and before any adjustments are made. This reflects the final budget for the previous year.

- **Revised Opening Gross Expenditure:**

Adjustments that are made to the base budget to reflect permanent changes in a directorate. This is often to reflect a transfer of services from one area to another, or budget changes made in-year in the previous year.

- **Inflation:**

Additional budget provided to allow for pressures created by inflation. These inflationary pressures are particular to the activities covered by the directorate, and also cover staffing inflation.

- **Demography and Demand:**

Additional budget provided to allow for pressures created by demography and increased demand. These demographic pressures are particular to the activities covered by the directorate. Demographic changes are backed up by a robust programme to challenge and verify requests for additional budget.

- **Pressures:**

These are specific additional pressures identified that require further budget to support.

- **Priorities & Investments:**

These are proposals where additional budget is provided to support the ambitions and priorities of the council

- **Savings:**

These are savings proposals that indicate services that will be reduced, stopped or delivered differently to reduce the costs of the service. They could be one-off entries or span several years.

- **Total Gross Expenditure:**

The newly calculated gross budget allocated to the directorate after allowing for all the changes indicated above. This becomes the Opening Gross Expenditure for the following year.

- **Fees, Charges & Ring-fenced Grants:**

This lists the fees, charges and grants that offset the directorate's gross budget. The section starts with the carried forward figure from the previous year and then lists changes applicable in the current year.

- **Total Net Expenditure:**

The net budget for the directorate after deducting fees, charges and ring-fenced grants from the gross budget.

- **Funding Sources:**

How the gross budget is funded – funding sources include cash limit funding (central funding from Council Tax, business rates and government grants), fees and charges, and individually listed ring-fenced grants.

Table 4

This presents a directorate’s capital schemes, across the ten-year period of the capital programme. The schemes are summarised by start year in the first table and listed individually, grouped together by category, in the second table. The third table identifies the funding sources used to fund the programme. These sources include prudential borrowing, which has a revenue impact for the Council.

Table 5

Table 5 lists a capital scheme and shows how each scheme is funded. The schemes are summarised by start year in the first table and listed individually, grouped together by category, in the second table.

Section 3 - A: Children, Education & Families

Table 1: Revenue - Summary of Net Budget by Operational Division

Budget Period: 2024-25 to 2028-29

Net Revised Opening Budget 2023-24 £000	Policy Line	Gross Budget 2024-25 £000	Fees, Charges & Ring-fenced Grants 2024-25 £000	Net Budget 2024-25 £000	Net Budget 2025-26 £000	Net Budget 2026-27 £000	Net Budget 2027-28 £000	Net Budget 2028-29 £000
26,285	Director of Commissioning							
615	Children in Care Placements	30,459	-1,097	29,362	36,620	41,028	46,073	51,158
	Commissioning Services	635	-20	615	615	615	615	615
26,900	Subtotal Director of Commissioning	31,094	-1,117	29,977	37,235	41,643	46,688	51,773
	Director of Children & Safeguarding							
3,523	Strategic Management - Children & Safeguarding	3,672	-	3,672	3,722	3,773	3,826	3,881
3,303	Safeguarding and Quality Assurance	3,978	-540	3,438	3,537	3,639	3,745	3,855
9,917	Fostering & Supervised Contact Services	10,571	-327	10,244	10,312	10,641	10,981	11,334
3,290	Corporate Parenting	10,556	-7,014	3,542	3,653	3,768	3,887	4,010
4,488	Integrated Front Door	5,038	-345	4,693	4,844	5,000	5,162	5,329
8,245	Children's Disability Service	9,722	-782	8,939	9,317	9,707	10,111	10,539
181	Support to Parents	2,214	-2,019	195	205	216	227	238
5,435	Adoption	6,405	-649	5,756	5,952	6,155	6,364	6,581
2,050	Legal Proceedings	2,132	-	2,132	2,218	2,307	2,399	2,495
1,443	Youth Offending Service	2,869	-1,338	1,531	1,595	1,662	1,731	1,802
5,228	Family Safeguarding	5,616	-184	5,432	5,773	5,935	6,103	6,276
9,392	Targetted Support Service	10,023	-328	9,696	10,238	10,540	10,851	11,173
56,497	Subtotal Director of Children & Safeguarding	72,796	-13,525	59,271	61,366	63,342	65,386	67,513
	Director of Education							
1,161	Strategic Management - Education	3,048	-112	2,936	2,755	4,296	4,340	4,385
912	Early Years Service	3,063	-2,143	921	947	973	1,000	1,028
967	School Improvement Service	1,537	-665	873	990	1,026	1,062	1,100
459	Virtual School	1,922	-1,421	501	531	562	594	627
-77	Outdoor Education (includes Grafham Water)	2,140	-2,216	-77	-77	-77	-77	-77
-32	Cambridgeshire Music	1,702	-1,727	-25	-25	-25	-25	-25
-300	ICT Service (Education)	1,999	-2,299	-300	-300	-300	-300	-300
3,991	Redundancy & Teachers Pensions	4,860	-605	4,255	4,353	4,453	4,555	4,659
	<i>SEND Specialist Services (0 - 25 years)</i>							
4,530	SEND Specialist Services	4,828	-92	4,736	4,890	5,048	5,211	5,381
5	Alternative Provision and Inclusion	741	-	741	744	746	749	751
	<i>0-19 Place Planning & Organisation Service</i>							
755	0-19 Organisation & Planning	1,750	-992	758	796	826	848	879
184	Education Capital	188	-	188	190	193	196	199
20,801	Home to School Transport - Special	25,786	-191	25,595	28,722	32,242	36,069	40,235
1,946	Children in Care Transport	2,299	-	2,299	2,338	2,424	2,512	2,603
11,197	Home to School Transport - Mainstream	12,824	-169	12,654	13,182	13,805	14,447	15,113

Section 3 - A: Children, Education & Families

Table 1: Revenue - Summary of Net Budget by Operational Division

Budget Period: 2024-25 to 2028-29

Net Revised Opening Budget 2023-24 £000	Policy Line	Gross Budget 2024-25 £000	Fees, Charges & Ring-fenced Grants 2024-25 £000	Net Budget 2024-25 £000	Net Budget 2025-26 £000	Net Budget 2026-27 £000	Net Budget 2027-28 £000	Net Budget 2028-29 £000
-945	<i>Executive Director</i> Executive Director CEF	-489	-85	-574	-462	-434	-405	-375
	- Central Financing	-	-	-	-	-	-	-
	- Schools Financing	4	-	4	7	10	13	16
45,556	Subtotal Director of Education	68,202	-12,717	55,485	59,581	65,768	70,789	76,201
128,953	Children, Education & Families Budget Total	172,092	-27,359	144,733	158,182	170,754	182,863	195,487

Section 3 - A: Children, Education & Families

Table 2: Revenue - Net Budget Changes by Operational Division

Budget Period: 2024-25

Policy Line	Net Revised Opening Budget £000	Net Inflation £000	Demography & Demand £000	Pressures £000	Investments £000	Savings £000	Income Adjustments £000	Net Budget £000
Director of Commissioning								
Children in Care Placements	26,285	2,002	2,214	-	546	-1,685	-	29,362
Commissioning Services	615	-	-	-	-	-	-	615
Subtotal Director of Commissioning	26,900	2,002	2,214	-	546	-1,685	-	29,977
Director of Children & Safeguarding								
Strategic Management - Children & Safeguarding	3,523	149	-	-	-	-	-	3,672
Safeguarding and Quality Assurance	3,303	135	-	-	-	-	-	3,438
Fostering & Supervised Contact Services	9,917	527	-	-	-	-200	-	10,244
Corporate Parenting	3,290	151	-	-	100	-	-	3,542
Integrated Front Door	4,488	205	-	-	-	-	-	4,693
Children's Disability Service	8,245	343	140	318	-	-96	-10	8,939
Support to Parents	181	14	-	-	-	-	-	195
Adoption	5,435	321	-	-	-	-	-	5,756
Legal Proceedings	2,050	82	-	-	-	-	-	2,132
Youth Offending Service	1,443	88	-	-	-	-	-	1,531
Family Safeguarding	5,228	213	-	200	-	-200	-9	5,432
Targetted Support Service	9,392	396	-	-	-	-65	-27	9,696
Subtotal Director of Children & Safeguarding	56,497	2,623	140	518	100	-561	-46	59,271
Director of Education								
Strategic Management - Education	1,161	53	-	-	1,500	223	-	2,936
Early Years Service	912	32	-	-	-	-19	-4	921
School Improvement Service	967	43	-	-	-	-49	-89	873
Virtual School	459	41	-	-	-	-	-	501
Outdoor Education (includes Grafham Water)	-77	-	-	-	-	-	-	-77
Cambridgeshire Music	-32	-	-	-	-	-	7	-25
ICT Service (Education)	-300	-	-	-	-	-	-	-300
Redundancy & Teachers Pensions	3,991	264	-	-	-	-	-	4,255
<i>SEND Specialist Services (0 - 25 years)</i>								
SEND Specialist Services	4,530	206	-	-	-	-	-	4,736
Alternative Provision and Inclusion	5	3	-	733	-	-	-	741
<i>0-19 Place Planning & Organisation Service</i>								
0-19 Organisation & Planning	755	10	-	-	-	-	-7	758
Education Capital	184	4	-	-	-	-	-	188
Home to School Transport - Special	20,801	1,648	2,210	1,327	-	-390	-	25,595
Children in Care Transport	1,946	170	-	250	-	-67	-	2,299
Home to School Transport - Mainstream	11,197	821	195	653	-	-212	-	12,654

Section 3 - A: Children, Education & Families

Table 2: Revenue - Net Budget Changes by Operational Division

Budget Period: 2024-25

Policy Line	Net Revised Opening Budget £000	Net Inflation £000	Demography & Demand £000	Pressures £000	Investments £000	Savings £000	Income Adjustments £000	Net Budget £000
<i>Executive Director</i>								
Executive Director CEF	-945	-44	-	500	-	-	-85	-574
Central Financing	-	-	-	-	-	-	-	-
Schools Financing	-	4	-	-	-	-	-	4
Subtotal Director of Education	45,556	3,254	2,405	3,463	1,500	-514	-178	55,485
Children, Education & Families Budget Total	128,953	7,878	4,759	3,981	2,146	-2,760	-224	144,733

Section 3 - A: Children Education and Families

Table 3: Revenue - Overview

Budget Period: 2024-25 to 2028-29

Ref	Title	2024-25 £000	2025-26 £000	2026-27 £000	2027-28 £000	2028-29 £000	Description
1	OPENING GROSS EXPENDITURE	259,287	172,092	184,955	197,567	209,736	
A/R.1.001	Budget Preparation Adjustments	-103,856	-	-	-	-	Adjustments to budgets made as a result of splitting out any Dedicated Schools Grant budgets from these tables. They will instead form a separate budget table.
A/R.1.003	Permanent Virement - PVs	409	-	-	-	-	Change in expenditure budgets (compared to published 2023-28 Business Plan) as advised during the budget preparation period and permanent in-year changes made during 2023-24.
A/R.1.005	Arts Council Grant decrease	-7	-	-	-	-	Decrease in spend funded from Arts Council (Music Grant) for 2024-25 as a result of changes to grant level.
A/R.1.006	Public health grant Increase	161	-	-	-	-	Change in the budget for CEF that is funded by public health grant
1.99	REVISED OPENING GROSS EXPENDITURE	155,994	172,092	184,955	197,567	209,736	
2	INFLATION						
A/R.2.001	Children in Care placements inflation	2,696	1,432	1,482	1,533	1,587	Net inflation across the relevant Children in Care budgets is currently forecast at 7% for 2024/25.
A/R.2.002	Home to School Transport inflation	2,627	1,270	1,315	1,361	1,408	Forecast pressure for inflation relating to transport. This is estimated at 8% for 2024/25
A/R.2.003	CEF inflation - miscellaneous other budgets	290	143	147	151	155	Forecast pressure from inflation relating to miscellaneous other budgets.
A/R.2.004	Staff pay inflation	2,359	1,748	1,809	1,872	1,938	Assumed 5% increase for 2024-25 and 3.5% per annum thereafter
2.99	Subtotal Inflation	7,972	4,593	4,753	4,917	5,088	
3	DEMOGRAPHY AND DEMAND						
A/R.3.001	Funding for rising numbers and need of Children in Care	2,214	3,897	3,897	3,897	3,897	Additional budget required to provide care for children who become looked after due to an increase in the complexity of need and shortage of suitable placements.
A/R.3.002	Children with Disabilities	140	150	160	170	182	Additional funding required for the increase in Direct Payment packages provided for children and young people with disabilities under the age of 18 years.

Section 3 - A: Children Education and Families

Table 3: Revenue - Overview

Budget Period: 2024-25 to 2028-29

Ref	Title	2024-25 £000	2025-26 £000	2026-27 £000	2027-28 £000	2028-29 £000	Description
A/R.3.003	Home to school transport mainstream	195	201	207	214	221	Additional funding required to provide home to school transport for pupils attending mainstream schools. This additional funding is required due to the anticipated increase in the number of pupils attending Cambridgeshire's schools in 2024-25.
A/R.3.004	Funding for Home to School Special Transport demand	2,210	2,439	2,692	2,971	3,279	Additional funding required to provide transport to education provision for children and young people with special educational needs (SEN). The additional funding is needed as there are increasing numbers of children with SEN and there is a trend towards increasingly complex needs, often requiring bespoke transport solutions.
3.99	Subtotal Demography and Demand	4,759	6,687	6,956	7,252	7,579	
4	PRESSURES						
A/R.4.001	Additional residential disability in house provision	241	-	-	-	-	Funding for increased capacity within in house residential disability service.
A/R.4.002	Employee costs in Community Support Services	77	-	-	-	-	Funding to support increased staffing costs within the Community Support Service in Children's Disability.
A/R.4.004	Contract costs previously grant funded	200	-	-	-	-	Funding for Family Safeguarding services previously funded from grant which has now ceased.
A/R.4.006	Children in Care (CiC) Transport	250	-	-	-	-	Additional funding to reflect in year pressures on CiC Transport.
A/R.4.007	Dedicated Schools Grant Contribution to Combined Budgets	733	-	-	-	-	Based on historic levels of spend, an element of the Dedicated Schools Grant (DSG) spend is retained centrally and contributes to the overall funding for the LA. Following national changes, these historic commitments/arrangements have been reduced over time. This pressure removes the final remaining contribution to combined budgets.
A/R.4.008	SEND Capacity	310	-51	-68	-191	-	Additional capacity in Statutory Assessment Team and SEND Admissions to meet statutory responsibilities.
A/R.4.009	SEND Capacity - Funded through Reserves	-310	51	68	191	-	Above proposal funded through reserves.

Section 3 - A: Children Education and Families

Table 3: Revenue - Overview

Budget Period: 2024-25 to 2028-29

Ref	Title	2024-25 £000	2025-26 £000	2026-27 £000	2027-28 £000	2028-29 £000	Description
A/R.4.010	Children's Social Care Capacity and Decoupling	500	-	-	-	-	- Additional investment to support required structure post decoupling and to increase capacity in Integrated Front Door.
A/R.4.011	Children in Care Placements Pressure	3,100	-	-	-	-	- Additional funding to reflect in year pressures on CiC Placements.
A/R.4.012	Children in Care Placements pressure - reserves funding	-3,100	3,100	-	-	-	- Reserves funding for CiC pressure.
A/R.4.013	Home to School Transport Pressure	1,980	-	-	-	-	- Additional funding to reflect in year pressures on Home to School Transport
4.99	Subtotal Pressures	3,981	3,100	-	-	-	
5	PRIORITIES & INVESTMENTS						
A/R.5.001	Leaving Care Local Offer	100	-	-	-	-	- Local offer to support Cambridgeshire care leavers.
A/R.5.002	Residential Strategy	546	1,365	273	-	-	We will be developing a residential strategy that will enable us to better meet the needs of children coming into our care. The priority will be to increase local capacity for children in care through a combined approach of commissioning, market engagement, needs analysis and investment in Council provided homes. Aimed at reducing the numbers of children looked after in high cost independent homes and those that are looked after outside the Local Authority area. Linked to Savings proposal A/R.6.011.
A/R.5.003	Free School Meals holiday voucher scheme	3,000	-	-	-	-	Since December 2020, the council has funded (via grant and core funding) a holiday voucher scheme to support families on low income to feed their children during the holidays. The investment of £3m will mean that annually 21,000 eligible children will receive up to £135 over the 6 holidays of the academic year. This represents a £45 reduction from previous rounds where we funded £180. The scheme will continue to support those children age 2 to 19 who meet our low income criteria – typically those families accessing universal credit earning less than £7,400. We will provide a supermarket voucher which will allow parents to select one of 10 supermarkets. Part funded from reserves see A/R.5.004
A/R.5.004	Free School Meals holiday voucher scheme - reserves funding	-1,500	-	1,500	-	-	- Reserves part funding for extension of Free School Meal holiday voucher scheme (see A/R.5.003)
5.99	Subtotal Priorities & Investments	2,146	1,365	1,773	-	-	

Section 3 - A: Children Education and Families

Table 3: Revenue - Overview

Budget Period: 2024-25 to 2028-29

Ref	Title	2024-25 £000	2025-26 £000	2026-27 £000	2027-28 £000	2028-29 £000	Description
6	SAVINGS						
A/R.6.001	Children's Disability operational savings	-96	-	-	-	-	- Operational savings across Children's Disability
A/R.6.003	Targeted Support operational savings	-65	-	-	-	-	- Operational savings across Targeted Support services.
A/R.6.004	Family Safeguarding Service	-200	-	-	-	-	- Operational savings in non-staffing budgets across the Family Safeguarding service.
A/R.6.005	Social Care and Education Transport	-582	-171	-	-	-	- Due to the increasing costs of providing social and education transport, the Passenger Transport team will produce savings by reviewing high-cost single routes and moving them to shared travel arrangements where suitable, optimising high volume routes to ensure best value and consistent management of decision making through policy.
A/R.6.006	Efficiencies resulting from implementation of new IT system	223	-223	-	-	-	- Deferred saving as a result of delay in implementation of a new IT system within Education.
A/R.6.007	Children in Care Placements High-Cost Placements Review	-1,000	-	-	-	-	- Due to a lack of suitable and local placements for our children in care, particularly those with more complex needs, there is a forecast overspend on our budget of 3.1m. We will carry out reviews of the high-cost placements with a focus on step-down provision where needed / appropriate and carry out negotiations with providers. Alongside this, we will invest in training, to support social workers and foster carers, around challenging and complex behaviour and develop a programme to recruit emergency foster carers.
A/R.6.008	Children in Care Placements Unregulated Placements reduction in costs	-250	-	-	-	-	- Review commissioning processes for unregulated placements.
A/R.6.009	Early Years Service contract savings	-19	-	-	-	-	- Savings will arise from the retendering of a contract from April 2024.
A/R.6.010	Home to School Transport	-87	-63	-	-	-	- Additional savings target added to workstream 4 of the Transport Transformation Strategy (Policy and Decision Making) directly linked to a) the review and making safe of walking routes and b) the amendment of transport policy to align with statutory duties.

Section 3 - A: Children Education and Families

Table 3: Revenue - Overview

Budget Period: 2024-25 to 2028-29

Ref	Title	2024-25 £000	2025-26 £000	2026-27 £000	2027-28 £000	2028-29 £000	Description
A/R.6.011	Residential Strategy - Children in Care placements Saving	-435	-2,175	-870	-	-	We will be developing a residential strategy that will enable us to better meet the needs of children coming into our care. The priority will be to increase local capacity for children in care through a combined approach of commissioning, market engagement, needs analysis and investment in Council provided homes. Aimed at reducing the numbers of children looked after in high cost independent homes and those that are looked after outside the Local Authority area. Linked to Investment proposal A/R.5.002.
A/R.6.012	School Improvement Service operational savings	-49	-	-	-	-	Operational savings as a result of review and reduction of vacant post.
A/R.6.013	Corporate Parenting	-200	-250	-	-	-	Work to be undertaken within other teams, with members of staff moved to vacancies within these teams. This service is not one that exists in a standalone way in other councils. The saving is phased to allow a temporary investment in front door services to manage demand.
6.99	Subtotal Savings	-2,760	-2,882	-870	-	-	
	TOTAL GROSS EXPENDITURE	172,092	184,955	197,567	209,736	222,403	
7	FEES, CHARGES & RING-FENCED GRANTS						
A/R.7.001	Previous year's fees, charges & ring-fenced grants	-198,202	-27,359	-26,773	-26,813	-26,873	Previous year's fees and charges for the provision of services and ring-fenced grant funding rolled forward.
A/R.7.002	Changes to Fees and Charges from previous year	171,322	-	-	-	-	Adjustment for permanent changes to income expectation from decisions made in 2023-24, and adjustments to budgets made as a result of splitting out any Dedicated Schools Grant budgets from these tables. They will instead form a separate budget table.
A/R.7.004	Fees and charges inflation	-94	-16	-40	-60	-43	Increase in external charges to reflect inflationary increases.
A/R.7.101	Early Years additional income	-4	-	-	-	-	Increase in subscription income
A/R.7.102	School Improvement Service	-47	-	-	-	-	Increased subscription income
A/R.7.103	Children's Targeted Support	-15	-	-	-	-	Additional income target

Section 3 - A: Children Education and Families

Table 3: Revenue - Overview

Budget Period: 2024-25 to 2028-29

Ref	Title	2024-25 £000	2025-26 £000	2026-27 £000	2027-28 £000	2028-29 £000	Description
A/R.7.104	Children's Disability - increase in external income	-10	-	-	-	-	- Income from training to external providers
A/R.7.105	Educational Safeguarding additional income	-7	-	-	-	-	- Additional income from subscriptions
A/R.7.201	Change in Public Health Grant	-309	602	-	-	-	- Change in ring-fenced Public Health grant, including reflecting expected treatment as a corporate grant from 2025-26, due to anticipated removal of ring-fence.
A/R.7.202	Arts Council Funding (Music Grant)	7	-	-	-	-	- Arts Council Funding (Music Grant) anticipated decrease in revenue grant for 2024-25
7.99	Subtotal Fees, Charges & Ring-fenced Grants	-27,359	-26,773	-26,813	-26,873	-26,916	
	TOTAL NET EXPENDITURE	144,733	158,182	170,754	182,863	195,487	

FUNDING SOURCES							
8	FUNDING OF GROSS EXPENDITURE						
A/R.8.001	Budget Allocation	-144,733	-158,182	-170,754	-182,863	-195,487	Net spend funded from general grants, business rates and Council Tax.
A/R.8.002	Fees & Charges	-20,173	-20,189	-20,229	-20,289	-20,332	Fees and charges for the provision of services.
A/R.8.007	Youth Justice Board Good Practice Grant	-500	-500	-500	-500	-500	Youth Justice Board Good Practice Grant.
A/R.8.015	Staying Put Implementation Grant	-210	-210	-210	-210	-210	DfE funding to support young people to continue to live with their former foster carers once they turn 18
A/R.8.016	Unaccompanied Asylum Seeking Children (UASC)	-3,700	-3,700	-3,700	-3,700	-3,700	Home Office funding to reimburse costs incurred in supporting and caring for unaccompanied asylum seeking children
A/R.8.018	Pupil Premium Grant	-1,364	-1,364	-1,364	-1,364	-1,364	Deployment of Pupil Premium Grant to support the learning outcomes of care experienced children
A/R.8.019	Arts Council Grant (Music)	-810	-810	-810	-810	-810	Cambridgeshire Music grant from the Arts Council

Section 3 - A: Children Education and Families

Table 3: Revenue - Overview

Budget Period: 2024-25 to 2028-29

Ref	Title	2024-25 £000	2025-26 £000	2026-27 £000	2027-28 £000	2028-29 £000	Description
A/R.8.401	Public Health Funding	-602	-	-	-	-	Funding transferred to Service areas where the management of Public Health functions is undertaken by other County Council officers, rather than directly by the Public Health Team.
8.99	TOTAL FUNDING OF GROSS EXPENDITURE	-172,092	-184,955	-197,567	-209,736	-222,403	

Section 3 - A: Children, Education and Families

Table 4: Capital Programme
Budget Period: 2024-25 to 2033-34

Ref	Scheme	Description	Linked Revenue Proposal	Scheme Start	Total Cost £000	Previous Years £000	2024-25 £000	2025-26 £000	2026-27 £000	2027-28 £000	2028-29 £000	Later Years £000
A/C.01	Basic Need - Primary											
A/C.01.021	Confidential Scheme	Confidential Scheme		Committed	19,748	751	12,000	6,600	397	-	-	-
A/C.01.029	Confidential Scheme	Confidential Scheme		Committed	11,800	384	7,600	3,600	216	-	-	-
A/C.01.040	Ermine Street Primary, Alconbury, Phase 2	Expansion to 3 form entry school (Phase 2): Basic Need requirement 210 places		Committed	4,086	1,516	2,446	124	-	-	-	-
A/C.01.043	Confidential Scheme	Confidential Scheme		Committed	6,000	641	2,997	2,005	357	-	-	-
A/C.01.044	Confidential Scheme	Confidential Scheme		2028-29	12,030	-	-	-	-	-	340	11,690
A/C.01.056	Confidential Scheme	Confidential Scheme		2025-26	13,500	-	-	400	8,900	3,900	300	-
A/C.01.069	Confidential Scheme	Confidential Scheme		Committed	1,000	10	-	-	50	940	-	-
A/C.01.071	Kennett Primary School	Relocation of existing provision. Includes expansion of 1 form of entry with 2 form entry core. Basic Need requirement 210 places Early Years requirement 26 places		Committed	10,123	5,419	4,500	204	-	-	-	-
A/C.01.073	Confidential Scheme	Confidential Scheme		Committed	4,250	425	3,600	225	-	-	-	-
A/C.01.077	Confidential Scheme	Confidential Scheme		Committed	19,521	1,472	500	11,000	6,100	449	-	-
A/C.01.080	Confidential Scheme	Confidential Scheme		Committed	1,898	274	1,500	124	-	-	-	-
A/C.01.081	Confidential Scheme	Confidential Scheme		Committed	2,500	50	1,100	1,300	50	-	-	-
A/C.01.083	Confidential Scheme	Confidential Scheme		2024-25	9,657	-	20	250	6,000	3,200	187	-
A/C.01.084	Confidential Scheme	Confidential Scheme		Committed	4,000	50	750	3,100	100	-	-	-
	Total - Basic Need - Primary				120,113	10,992	37,013	28,932	22,170	8,489	827	11,690
A/C.02	Basic Need - Secondary											
A/C.02.007	Confidential Scheme	Confidential Scheme		Committed	34,680	350	1,200	25,000	7,700	430	-	-
A/C.02.009	Confidential Scheme	Confidential Scheme		Committed	37,027	500	15,000	20,800	727	-	-	-
A/C.02.014	Northstowe Secondary, phase 2	Additional capacity for Northstowe as all through age range school: Basic Need secondary requirement 600 places Post 16 provision 400 places Basic Need primary requirement 630 places Early Years requirement 78 places		Committed	53,450	24,114	24,100	5,236	-	-	-	-
A/C.02.015	Sir Harry Smith Community College	Expansion of 2 form entry: Basic Need requirement 300 places		Committed	9,991	9,921	70	-	-	-	-	-
A/C.02.016	Cambourne Village College Phase 3b	New 2 form entry secondary places with new 350 place sixth form provision: Basic Need requirement 650 places		Committed	35,820	34,802	1,018	-	-	-	-	-
A/C.02.017	Confidential Scheme	Confidential Scheme		Committed	1,000	250	745	5	-	-	-	-

Section 3 - A: Children, Education and Families

Table 4: Capital Programme
Budget Period: 2024-25 to 2033-34

Ref	Scheme	Description	Linked Revenue Proposal	Scheme Start	Total Cost £000	Previous Years £000	2024-25 £000	2025-26 £000	2026-27 £000	2027-28 £000	2028-29 £000	Later Years £000
A/C.08 A/C.08.003	Specialist Provision SEND Pupil Adaptations	This budget is to fund child specific adaptations to facilitate the placement of children with Special Educational Needs and Disabilities (SEND) in line with decisions taken by the County Resourcing Panel.		Ongoing	150	-	150	-	-	-	-	-
A/C.08.004 A/C.08.007	Confidential Scheme Samuel Pepys Special School	Confidential Scheme Expansion to 165 places.		2025-26 Committed	4,000 10,720	- 5,528	- 4,947	50 245	2,970	950	30	-
A/C.08.010 A/C.08.011	Confidential Scheme New SEMH Provision Wisbech	Confidential Scheme Social Emotional Mental Health (SEMH) provision: SEMH Provision 30 additional places		2024-25 Committed	2,535 17,785	- 16,801	355 984	2,155	25	-	-	-
A/C.08.012 A/C.08.013	Confidential Scheme Swavesey Village College - Martin Bacon Academy satellite	Confidential Scheme Provision of 40 spaces at the Swavesey Village College site.		Committed Committed	8,000 1,300	303 590	4,800 710	2,850	47	-	-	-
A/C.08.014 A/C.08.015 A/C.08.016	Confidential Scheme Confidential Scheme Alconbury Weald Prestley Wood SEND	Confidential Scheme Confidential Scheme Provision of new 150 place Area Special School, co-located with the new Alconbury Weald Secondary Academy.		Committed Committed Committed	1,740 4,674 37,800	300 250 32,518	905 3,100 5,000	535 1,308	- 16	- -	- -	-
	Total - Specialist Provision				88,704	56,290	20,951	7,425	3,058	950	30	-
A/C.09 A/C.09.001	Site Acquisition & Development Site Acquisition, Development, Analysis and Investigations	Funding which enables the Council to undertake investigations and feasibility studies into potential land acquisitions to determine their suitability for future school development sites.		Ongoing	750	-	150	150	150	150	150	-
	Total - Site Acquisition & Development				750	-	150	150	150	150	150	-

Section 3 - A: Children, Education and Families

Table 4: Capital Programme

Budget Period: 2024-25 to 2033-34

Ref	Scheme	Description	Linked Revenue Proposal	Scheme Start	Total Cost £000	Previous Years £000	2024-25 £000	2025-26 £000	2026-27 £000	2027-28 £000	2028-29 £000	Later Years £000
A/C.10 A/C.10.001	Temporary Accommodation Temporary Accommodation	Funding which enables the Council to increase the number of school places provided through use of mobile accommodation. This scheme covers the cost of purchasing new mobiles and the transportation of provision across the county to meet demand.		Ongoing	6,300	-	550	550	550	550	550	3,550
	Total - Temporary Accommodation				6,300	-	550	550	550	550	550	3,550
A/C.11 A/C.11.003	Children Support Services Buildings & Capital Team Capitalisation	Salaries for the Buildings and Capital Team are to be capitalised on an ongoing basis. These are budgeted as one line, but are eventually capitalised against individual schemes.		Ongoing	6,650	-	850	850	850	850	650	2,600
A/C.11.004	Housing Adaptations - Disabled Facilities Grant top up	Contribution of funding towards high-cost housing adaptations to assist families with a disabled child / children and where an adaptation is required in the family home in order to meet the children's assessed housing needs.		2024-25	1,128	-	113	203	203	203	203	203
A/C.11.005	Children's Residential Services Capacity	A phased development of four residential children's homes (providing up to 10 placements), for direct access by Cambridgeshire County Council, for our children and young people in care.		2024-25	3,626	-	814	1,951	861	-	-	-
	Total - Children Support Services				11,404	-	1,777	3,004	1,914	1,053	853	2,803
A/C.14 A/C.14.001	Capital Programme Variation Variation Budget	The Council includes a service allowance for likely Capital Programme slippage, as it can sometimes be difficult to allocate this to individual schemes due to unforeseen circumstances. This budget is continuously under review, taking into account recent trends on slippage on a service by service basis.		Ongoing	-44,905	-	-16,707	-14,500	-5,933	-2,235	-854	-4,676

Section 3 - A: Children, Education and Families

Table 4: Capital Programme
Budget Period: 2024-25 to 2033-34

Ref	Scheme	Description	Linked Revenue Proposal	Scheme Start	Total Cost £000	Previous Years £000	2024-25 £000	2025-26 £000	2026-27 £000	2027-28 £000	2028-29 £000	Later Years £000
A/C.14.002	Capitalisation of Interest Costs	The capitalisation of borrowing costs helps to better reflect the costs of undertaking a capital project. Although this budget is initially held on a service basis, the funding will ultimately be moved to the appropriate schemes once exact figures have been calculated each year.		Ongoing	2,844	-	1,213	1,061	512	58	-	-
A/C.14.003	Environment Fund Transfer	Reallocation of Environment Fund in order to support some of the Net Zero-Emission Building (NZEB) costs incurred by school schemes.		Committed	-3,499	-3,499	-	-	-	-	-	-
	Total - Capital Programme Variation				-45,560	-3,499	-15,494	-13,439	-5,421	-2,177	-854	-4,676
	TOTAL BUDGET				405,455	148,167	95,885	83,227	34,128	12,725	4,836	26,487

Funding	Total Funding £000	Previous Years £000	2024-25 £000	2025-26 £000	2026-27 £000	2027-28 £000	2028-29 £000	Later Years £000
Government Approved Funding								
Basic Need	42,475	18,151	12,479	9,599	150	940	-	1,156
Capital Maintenance	24,800	600	3,450	3,250	2,500	2,500	2,500	10,000
Devolved Formula Capital	7,020	-	780	780	780	780	780	3,120
Specific Grants	33,532	20,364	9,312	3,793	63	-	-	-
Total - Government Approved Funding	107,827	39,115	26,021	17,422	3,493	4,220	3,280	14,276
Locally Generated Funding								
Agreed Developer Contributions	113,921	46,470	29,803	11,910	12,418	4,512	409	8,399
Anticipated Developer Contributions	6,598	18	902	4,130	1,532	16	-	-
Prudential Borrowing	174,980	61,017	39,477	48,865	16,685	3,977	1,147	3,812
Prudential Borrowing (Repayable)	-	318	-318	-	-	-	-	-
Other Contributions	2,129	1,229	-	900	-	-	-	-
Total - Locally Generated Funding	297,628	109,052	69,864	65,805	30,635	8,505	1,556	12,211
TOTAL FUNDING	405,455	148,167	95,885	83,227	34,128	12,725	4,836	26,487

Section 3 - A: Children, Education and Families

Table 5: Capital Programme - Funding

Budget Period: 2024-25 to 2033-34

Ref	Scheme	Linked Revenue Proposal	Net Revenue Impact	Scheme Start	Total Funding £000	Grants £000	Develop. Contr. £000	Other Contr. £000	Capital Receipts £000	Prud. Borr. £000
A/C.01	Basic Need - Primary									
A/C.01.021	Confidential Scheme			Committed	19,748	90	9,083	-	-	10,575
A/C.01.029	Confidential Scheme			Committed	11,800	3,990	2,029	-	-	5,781
A/C.01.040	Ermine Street Primary, Alconbury, Phase 2			Committed	4,086	-	3,356	-	-	730
A/C.01.043	Confidential Scheme			Committed	6,000	237	728	-	-	5,035
A/C.01.044	Confidential Scheme			2028-29	12,030	1,156	10,874	-	-	-
A/C.01.056	Confidential Scheme			2025-26	13,500	-	13,500	-	-	-
A/C.01.069	Confidential Scheme			Committed	1,000	990	-	-	-	10
A/C.01.071	Kennett Primary School			Committed	10,123	2,240	4,090	-	-	3,793
A/C.01.073	Confidential Scheme			Committed	4,250	1,603	171	-	-	2,476
A/C.01.077	Confidential Scheme			Committed	19,521	842	10,591	-	-	8,088
A/C.01.080	Confidential Scheme			Committed	1,898	674	-	-	-	1,224
A/C.01.081	Confidential Scheme			Committed	2,500	1,000	39	-	-	1,461
A/C.01.083	Confidential Scheme			2024-25	9,657	300	7,789	-	-	1,568
A/C.01.084	Confidential Scheme			Committed	4,000	-	2,176	-	-	1,824
	Total - Basic Need - Primary				120,113	13,122	64,426	-	-	42,565
A/C.02	Basic Need - Secondary									
A/C.02.007	Confidential Scheme			Committed	34,680	2,060	6,863	-	-	25,757
A/C.02.009	Confidential Scheme			Committed	37,027	-	16,257	-	-	20,770
A/C.02.014	Northstowe Secondary, phase 2			Committed	53,450	11,660	26,100	-	-	15,690
A/C.02.015	Sir Harry Smith Community College			Committed	9,991	2,393	3,338	-	-	4,260
A/C.02.016	Cambourne Village College Phase 3b			Committed	35,820	12,441	14,100	-	-	9,279
A/C.02.017	Confidential Scheme			Committed	1,000	-	-	-	-	1,000
A/C.02.018	Confidential Scheme			Committed	1,380	30	1,069	-	-	281
	Total - Basic Need - Secondary				173,348	28,584	67,727	-	-	77,037
A/C.03	Basic Need - Early Years									
A/C.03.003	Confidential Scheme			Ongoing	8,531	1,600	346	168	-	6,417
	Total - Basic Need - Early Years				8,531	1,600	346	168	-	6,417
A/C.04	Adaptations									
A/C.04.008	Duxford Community C of E Primary School Rebuild			Committed	7,953	-	6	1,061	-	6,886
A/C.04.010	Townley Primary Permanent Accommodation			Committed	1,600	800	-	-	-	800
A/C.04.012	Confidential Scheme			2024-25	400	-	400	-	-	-
A/C.04.013	Confidential Scheme			Committed	892	-	892	-	-	-
	Total - Adaptations				10,845	800	1,298	1,061	-	7,686

Section 3 - A: Children, Education and Families

Table 5: Capital Programme - Funding

Budget Period: 2024-25 to 2033-34

Ref	Scheme	Linked Revenue Proposal	Net Revenue Impact	Scheme Start	Total Funding £000	Grants £000	Develop. Contr. £000	Other Contr. £000	Capital Receipts £000	Prud. Borr. £000
A/C.05	Condition & Maintenance									
A/C.05.001	School Condition, Maintenance & Suitability			Ongoing	24,000	24,000	-	-	-	-
	Total - Condition & Maintenance				24,000	24,000	-	-	-	-
A/C.07	Schools Managed Capital									
A/C.07.001	School Devolved Formula Capital			Ongoing	7,020	7,020	-	-	-	-
	Total - Schools Managed Capital				7,020	7,020	-	-	-	-
A/C.08	Specialist Provision									
A/C.08.003	SEND Pupil Adaptations			Ongoing	150	-	-	-	-	150
A/C.08.004	Confidential Scheme			2025-26	4,000	-	-	-	-	4,000
A/C.08.007	Samuel Pepys Special School			Committed	10,720	2,812	-	-	-	7,908
A/C.08.010	Confidential Scheme			2024-25	2,535	-	-	-	-	2,535
A/C.08.011	New SEMH Provision Wisbech			Committed	17,785	4,914	-	-	-	12,871
A/C.08.012	Confidential Scheme			Committed	8,000	8,000	-	-	-	-
A/C.08.013	Swavesey Village College - Martin Bacon Academy satellite			Committed	1,300	1,300	-	-	-	-
A/C.08.014	Confidential Scheme			Committed	1,740	1,740	-	-	-	-
A/C.08.015	Confidential Scheme			Committed	4,674	3,571	-	900	-	203
A/C.08.016	Alconbury Weald Prestley Wood SEND			Committed	37,800	10,364	4,000	-	-	23,436
	Total - Specialist Provision				88,704	32,701	4,000	900	-	51,103
A/C.09	Site Acquisition & Development									
A/C.09.001	Site Acquisition, Development, Analysis and Investigations			Ongoing	750	-	-	-	-	750
	Total - Site Acquisition & Development				750	-	-	-	-	750
A/C.10	Temporary Accommodation									
A/C.10.001	Temporary Accommodation			Ongoing	6,300	-	-	-	-	6,300
	Total - Temporary Accommodation				6,300	-	-	-	-	6,300
A/C.11	Children Support Services									
A/C.11.003	Buildings & Capital Team Capitalisation			Ongoing	6,650	-	-	-	-	6,650
A/C.11.004	Housing Adaptations - Disabled Facilities Grant top up			2024-25	1,128	-	-	-	-	1,128
A/C.11.005	Children's Residential Services Capacity			2024-25	3,626	-	-	-	-	3,626
	Total - Children Support Services				11,404	-	-	-	-	11,404

Section 3 - A: Children, Education and Families

Table 5: Capital Programme - Funding

Budget Period: 2024-25 to 2033-34

Ref	Scheme	Linked Revenue Proposal	Net Revenue Impact	Scheme Start	Total Funding £000	Grants £000	Develop. Contr. £000	Other Contr. £000	Capital Receipts £000	Prud. Borr. £000
A/C.14	Capital Programme Variation									
A/C.14.001	Variation Budget			Ongoing	-44,905	-	-17,278	-	-	-27,627
A/C.14.002	Capitalisation of Interest Costs			Ongoing	2,844	-	-	-	-	2,844
A/C.14.003	Environment Fund Transfer			Committed	-3,499	-	-	-	-	-3,499
	Total - Capital Programme Variation			-	-45,560	-	-17,278	-	-	-28,282
	TOTAL BUDGET				405,455	107,827	120,519	2,129	-	174,980

Section 3 - B: Adults, Health & Commissioning

Table 1: Revenue - Summary of Net Budget by Operational Division

Budget Period: 2024-25 to 2028-29

Net Revised Opening Budget 2023-24 £000	Policy Line	Gross Budget 2024-25 £000	Fees, Charges & Ring-fenced Grants 2024-25 £000	Net Budget 2024-25 £000	Net Budget 2025-26 £000	Net Budget 2026-27 £000	Net Budget 2027-28 £000	Net Budget 2028-29 £000
	Executive Director							
-33,122	Executive Director - Adults, Health & Commissioning	14,055	-52,924	-38,869	-39,563	-40,234	-40,202	-40,168
3,114	Performance & Strategic Development	3,245	-16	3,229	3,313	3,400	3,490	3,583
481	Principal Social Worker	503	-	503	519	536	553	571
-29,526	Subtotal Executive Director	17,803	-52,940	-35,137	-35,730	-36,298	-36,159	-36,014
	Service Director – LDP and Prevention							
371	Service Director – LDP and Prevention	344	-28	316	234	241	248	255
10,249	Prevention & Early Intervention	11,602	-1,085	10,517	10,863	11,219	11,588	11,971
2,205	Transfers of Care	2,315	-	2,315	2,396	2,479	2,565	2,654
2,871	Autism and Adult Support <i>Learning Disabilities</i>	4,269	-137	4,132	4,815	5,437	6,109	6,837
7,095	Head of Service	7,315	-309	7,005	1,243	1,169	1,104	1,048
46,496	LD - City, South and East Localities	53,030	-2,584	50,445	39,726	41,818	44,754	48,065
44,044	LD - Hunts and Fenland Localities	49,981	-2,216	47,765	37,521	39,508	42,301	45,450
15,095	LD - Young Adults Team	16,951	-392	16,560	12,952	13,395	14,336	15,396
9,316	In House Provider Services	9,923	-285	9,638	8,380	8,628	8,883	9,149
-28,828	NHS Contribution to Pooled Budget	-	-33,353	-33,353	-0	-0	-0	-0
108,915	Subtotal Service Director – LDP and Prevention	155,729	-40,389	115,340	118,128	123,893	131,889	140,825
	Service Director – Care & Assessment							
857	Service Director - Care & Assessment	897	-	897	927	958	990	1,023
4,963	Assessment & Care Management	5,210	-43	5,167	5,317	5,472	5,633	5,799
1,474	Safeguarding	1,528	-	1,528	1,568	1,609	1,652	1,696
1,867	Adults Finance Operations	1,955	-10	1,945	2,002	2,062	2,123	2,187
	<i>Older People's and Physical Disabilities Services</i>							
33,791	Older Peoples Services - North	53,507	-15,009	38,498	42,132	46,403	50,965	55,836
37,161	Older Peoples Services - South	60,046	-17,653	42,393	46,333	50,691	55,480	60,604
5,667	Physical Disabilities - North	7,317	-758	6,560	7,203	7,896	8,628	9,399
6,466	Physical Disabilities - South	8,593	-1,120	7,473	8,193	8,969	9,788	10,653
92,247	Subtotal Service Director – Care & Assessment	139,054	-34,594	104,460	113,675	124,058	135,258	147,195
	Service Director - Commissioning							
1,048	Service Director - Commissioning	1,015	-21	994	1,113	1,297	1,486	1,680
2,481	Adults Commissioning - Staffing	2,797	-	2,797	2,876	2,958	3,042	3,129

Section 3 - B: Adults, Health & Commissioning

Table 1: Revenue - Summary of Net Budget by Operational Division

Budget Period: 2024-25 to 2028-29

Net Revised Opening Budget 2023-24 £000	Policy Line	Gross Budget 2024-25 £000	Fees, Charges & Ring-fenced Grants 2024-25 £000	Net Budget 2024-25 £000	Net Budget 2025-26 £000	Net Budget 2026-27 £000	Net Budget 2027-28 £000	Net Budget 2028-29 £000
7,312	Adults Commissioning - Contracts	10,747	-5,803	4,943	5,099	5,193	5,291	5,392
1,300	Children's Commissioning - Staffing	1,359	-	1,359	1,403	1,449	1,496	1,544
5,909	Housing Related Support	7,110	-596	6,513	6,738	6,968	7,205	7,448
2,101	Integrated Community Equipment Service	8,297	-6,059	2,239	2,383	2,468	2,557	2,647
	<i>Mental Health</i>							
3,617	Mental Health - Staffing	3,932	-57	3,875	3,992	4,113	4,238	4,367
2,775	Mental Health Commissioning	3,321	-549	2,772	3,013	3,121	3,233	3,347
6,967	Adult Mental Health	8,574	-432	8,143	8,849	9,845	10,865	11,911
8,464	Older People Mental Health	10,931	-1,549	9,382	9,972	10,694	11,720	12,789
41,975	Subtotal Service Director - Commissioning	58,083	-15,065	43,018	45,438	48,106	51,134	54,256
213,610	Adults, Health & Commissioning Budget Total	370,670	-142,988	227,682	241,511	259,760	282,123	306,263

Section 3 - B: Adults, Health & Commissioning

Table 2: Revenue - Net Budget Changes by Operational Division

Budget Period: 2024-25

Policy Line	Net Revised Opening Budget £000	Net Inflation £000	Demography & Demand £000	Pressures £000	Investments £000	Savings £000	Income Adjustments £000	Net Budget £000
Executive Director								
Executive Director - Adults, Health & Commissioning	-33,122	69	-	-	110	-3,136	-2,790	-38,869
Performance & Strategic Development	3,114	114	-	-	-	-	-	3,229
Principal Social Worker	481	22	-	-	-	-	-	503
Subtotal Executive Director	-29,526	206	-	-	110	-3,136	-2,790	-35,137
Service Director – LDP and Prevention								
Service Director – LDP and Prevention	371	9	-	-64	-	-	-	316
Prevention & Early Intervention	10,249	474	-	-	-	-161	-45	10,517
Transfers of Care	2,205	110	-	-	-	-	-	2,315
Autism and Adult Support	2,871	215	1,058	-	6	-5	-13	4,132
<i>Learning Disabilities</i>								
Head of Service	7,095	9	-	-	-99	-	-	7,005
LD - City, South and East Localities	46,496	3,421	1,890	-	-	-1,361	-	50,445
LD - Hunts and Fenland Localities	44,044	3,250	1,804	-	-	-1,333	-	47,765
LD - Young Adults Team	15,095	1,094	601	-	-	-231	-	16,560
In House Provider Services	9,316	321	-	-	-	-	-	9,638
NHS Contribution to Pooled Budget	-28,828	-	-	-	-	-	-4,525	-33,353
Subtotal Service Director – LDP and Prevention	108,915	8,903	5,353	-64	-93	-3,091	-4,583	115,340
Service Director – Care & Assessment								
Service Director - Care & Assessment	857	40	-	-	-	-	-	897
Assessment & Care Management	4,963	204	-	-	-	-	-	5,167
Safeguarding	1,474	54	-	-	-	-	-	1,528
Adults Finance Operations	1,867	78	-	-	-	-	-	1,945
<i>Older People's and Physical Disabilities Services</i>								
Older Peoples Services - North	33,791	2,531	2,235	1,396	100	-1,147	-408	38,498
Older Peoples Services - South	37,161	2,706	2,327	1,799	110	-1,327	-384	42,393
Physical Disabilities - North	5,667	542	396	-	17	-34	-28	6,560
Physical Disabilities - South	6,466	614	443	-	19	-37	-32	7,473
Subtotal Service Director – Care & Assessment	92,247	6,768	5,401	3,195	246	-2,545	-852	104,460
Service Director - Commissioning								
Service Director - Commissioning	1,048	443	-	-	12	-509	-	994
Adults Commissioning - Staffing	2,481	107	-	-	209	-	-	2,797
Adults Commissioning - Contracts	7,312	124	-	-	-	-1,011	-1,482	4,943
Children's Commissioning - Staffing	1,300	60	-	-	-	-	-	1,359
Housing Related Support	5,909	587	-	-	17	-	-	6,513
Integrated Community Equipment Service	2,101	106	34	-	-	-	-2	2,239
<i>Mental Health</i>								
Mental Health - Staffing	3,617	158	-	-	-	100	-	3,875
Mental Health Commissioning	2,775	275	-	-	8	-75	-210	2,772

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Table 2: Revenue - Net Budget Changes by Operational Division

Budget Period: 2024-25

Policy Line	Net Revised Opening Budget £000	Net Inflation £000	Demography & Demand £000	Pressures £000	Investments £000	Savings £000	Income Adjustments £000	Net Budget £000
Adult Mental Health	6,967	567	758	-	18	-157	-10	8,143
Older People Mental Health	8,464	777	523	-	21	-382	-21	9,382
Subtotal Service Director - Commissioning	41,975	3,203	1,315	-	285	-2,034	-1,725	43,018
Adults, Health & Commissioning Budget Total	213,610	19,080	12,069	3,131	548	-10,806	-9,950	227,682

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Table 3: Revenue - Overview

Budget Period: 2024-25 to 2028-29

Ref	Title	2024-25 £000	2025-26 £000	2026-27 £000	2027-28 £000	2028-29 £000	Description
1	OPENING GROSS EXPENDITURE	339,882	370,670	352,877	372,989	396,573	
B/R.1.001	Permanent Virements - PVs	1,780	-	-	-	-	- Virements making permanent changes to budgets during 2023-24
B/R.1.002	Transfer of Function - Local Assistance Scheme	-300	-	-	-	-	- The movement of services between Directorates during 2023-24.
B/R.1.004	Adult Social Care Discharge Fund	1,418	-	-	-	-	- Increased expenditure budget relating to this ringfenced grant
B/R.1.005	Public Health Grant	53	-	-	-	-	- Change in base budget relating to the costs funded by the Public Health grant.
B/R.1.006	Social Care in Prisons Grant	-29	-	-	-	-	- Reduction in Social Care in Prisons grant received in 2022-23 and impact on future year assumptions.
B/R.1.007	Improved Better Care Fund	-1	-	-	-	-	- Minor adjustment in system budget for this grant
B/R.1.008	Base adjustment for ending of Learning Disability Partnership pooled budget	-	-33,353	-	-	-	- Base adjustment for ending of Learning Disability Partnership pooled budget
1.99	REVISED OPENING GROSS EXPENDITURE	342,803	337,317	352,877	372,989	396,573	
2	INFLATION						
B/R.2.001	Adult social care providers inflation	1,950	2,581	2,802	3,041	3,296	Forecast pressure from general inflation relating to care providers.
B/R.2.002	Impact of increases in the National Living Wage (NLW) on Adult Social Care Contracts	16,351	5,388	5,816	6,297	6,809	The National Living Wage will rise to £11.44 in 2024-25. This will have an impact on the cost of purchasing care from external providers. Increases in the NLW will also drive up the Real Living Wage which the Council has committed to fund. Pressures in later years follow OBR estimates and assume a 3% increase each year.
B/R.2.003	AHC inflation - miscellaneous other budgets	435	214	201	215	219	Forecast pressure for inflation relating to miscellaneous other budgets
B/R.2.004	Staff pay inflation	2,319	1,777	1,839	1,904	1,970	Assumed 5% increase for 2024-25 and 3.5% thereafter

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Table 3: Revenue - Overview

Budget Period: 2024-25 to 2028-29

Ref	Title	2024-25 £000	2025-26 £000	2026-27 £000	2027-28 £000	2028-29 £000	Description
B/R.2.005	Provider inflation on Learning Disability services attributable to Cambridgeshire and Peterborough Integrated Care Board	1,771	-	-	-	-	Provider inflation on services for people with learning disabilities attributable to C&P ICB in line with the current Learning Disability Partnership pooled budget arrangements
B/R.2.006	Staffing and other inflation on Learning Disability services attributable to C&P ICB	99	-	-	-	-	Staffing inflation on services for people with learning disabilities attributable to C&P ICB in line with the current Learning Disability Partnership pooled budget arrangements
2.99	Subtotal Inflation	22,925	9,960	10,658	11,457	12,294	
3	DEMOGRAPHY AND DEMAND						
B/R.3.001	Additional funding for Older People demand	4,562	4,960	5,162	5,372	5,590	Additional funding to ensure we meet the demand for care amongst older people providing care at home as well as residential and nursing placements. In recent years the impact of Covid-19 resulted in a shift away from bed based care. However, we have seen demand rise again in 2023-24 at the sort of levels we were seeing pre-pandemic. This activity is expected to continue and current patterns of activity and expenditure is modelled forward, with account being taken of increasing complexity of cases coming through the service. B/R.4.002 reflects the pressure we will see in 2024-25 from increased service user numbers in 2023-24 which were not budgeted for.
B/R.3.002	Funding for additional Physical Disabilities demand	839	943	971	1,001	1,031	Additional funding to ensure we meet the increased demand for care for people with physical disabilities. The current pattern of activity and expenditure is modelled forward using population forecasts and activity data. Account is then taken of increasing complexity as a result of increasing need, in particular, more hours of domiciliary care are being provided per person. This work has supported the case for additional funding of £839k in 2024-25 to ensure we can continue to provide the care for people who need it.
B/R.3.003	Additional funding for Autism and Adult Support demand	1,058	585	505	539	576	Additional funding to ensure we are able to support the increasing number of autistic adults. Demand funding reflects both expected increases in numbers of people being supported, and increasing needs of the existing cohort.
B/R.3.004a	Additional funding for Learning Disability demand	3,297	3,665	4,200	4,311	4,555	Additional funding to ensure we meet the rising level of needs amongst people with learning disabilities.

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Table 3: Revenue - Overview

Budget Period: 2024-25 to 2028-29

Ref	Title	2024-25 £000	2025-26 £000	2026-27 £000	2027-28 £000	2028-29 £000	Description
B/R.3.004b	Additional funding for Learning Disability demand attributable to C&P ICB	998	-	-	-	-	Additional funding from C&P ICB to meet the rising needs amongst people with learning disabilities in line with the current Learning Disability Partnership pooled budget arrangements.
B/R.3.005	Funding for Older People Mental Health Demand	523	523	523	523	523	Additional funding to ensure we meet the increased demand for care amongst older people with mental health needs, providing care at home as well as residential and nursing placements. The current pattern of activity and expenditure is modelled forward using population forecasts to estimate the additional budget requirement for each age group and type of care. This work has supported the case for additional funding of £523k in 2024-25 to ensure we can continue to provide the care for people who need it.
B/R.3.006	Funding for Adult Mental Health Demand	758	758	758	758	758	Additional funding to ensure we meet the increased demand for care amongst working age adults with mental health needs. The current pattern of activity and expenditure is modelled forward using population forecasts and data relating to the prevalence of mental health needs. This data is showing particular growth in supported living placements. This work has supported the case for additional funding of £758k in 2024-25 to ensure we can continue to provide the care for people who need it.
B/R.3.007	Funding for additional demand for Community Equipment	34	35	35	35	35	Over the last five years, our social work strategy has been successful in supporting a higher proportion of older people and people with disabilities to live at home (rather than requiring residential care). Additional funding is required to maintain the proportion of people supported to live independently, through the provision of community equipment and home adaptations. This requirement is important in the context of a rising population and the increasing complexity of the needs of the people in question.
3.99	Subtotal Demography and Demand	12,069	11,469	12,154	12,539	13,068	
4	PRESSURES						
B/R.4.001	Adult Social Care market pressures - workforce development	-64	-88	-	-	-	Ending of one off funding to support workforce development in the Adult Social Care market. Total investment £240k over 2 years.
B/R.4.002	Older People pressure from additional growth in 2023-24	3,195	-	-	-	-	Full year impact of unexpectedly high growth in Older People placement numbers in 2023-24
4.99	Subtotal Pressures	3,131	-88	-	-	-	

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Table 3: Revenue - Overview

Budget Period: 2024-25 to 2028-29

Ref	Title	2024-25 £000	2025-26 £000	2026-27 £000	2027-28 £000	2028-29 £000	Description
5	PRIORITIES & INVESTMENTS						
B/R.5.001	Adults Retention Payments	-62	10	-49	-	-	An investment was made into retention payments in a previous year; this line reflects the planned reduction of the new budget required for that over time as other costs come down
B/R.5.002	Reviews of Learning Disability packages	-280	-	-	-	-	Repayment of one-off investment for reviews of the care and support provided to people with learning disabilities to ensure the right level of care is provided (links to B/R.6.005)
B/R.5.003a	Investment in commissioners to support development of supported living offer	108	-	-	-	-	Investment in 2 full-time equivalent (FTE) commissioners to support development of supported living offer to manage future demand - links to saving B/R.6.014
B/R.5.003b	C&P ICB share of costs of commissioners to support development of supported living offer	32	-	-	-	-	Investment in 2 full time equivalent (FTE) commissioners to support development of supported living offer to manage future demand attributable to C&P ICB in line with the current Learning Disability Partnership pooled budget arrangements - links to saving B/R.6.014.
B/R.5.004a	Commissioning manager to manage Learning Disability voids	53	-	-	-	-	Investment in commissioning manager to deliver savings from voids in properties where people with learning disabilities have tenancies - links to saving B/R.6.007
B/R.5.004b	C&P ICB share of costs of commissioning manager for LD voids	16	-	-	-	-	Investment in commissioning manager to deliver savings from voids in properties where people with learning disabilities have tenancies attributable to C&P ICB in line with the current Learning Disability pooled budget arrangements - links to saving B/R.6.007.
B/R.5.005a	Investment in staffing to deliver cost avoidance savings	150	-	-	-150	-	Investment from reserves to support Residential / nursing project - investment in 1 commissioner / Broker, and 2 social worker posts into Duty team to deliver cost avoidance by increasing independence for mental health placements. - links to saving B/R.6.009
B/R.5.005b	Investment into review of In house provision and opportunities	100	-100	-	-	-	One off investment funded from reserves to support scoping of opportunities associated with delivery of in-house services savings - links to savings B/R.6.030 - B/R.6.032
B/R.5.005c	Investment into review of Discharge pathways	500	-500	-	-	-	One off investment funded from reserves to undertake a diagnostic review of local hospital discharge pathways to ensure we are embedding the home first approach and maximising opportunities for people to support people to optimise their recovery and independence post discharge. Links to savings B/R.6.027 - B/R.6.029.

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Budget Period: 2024-25 to 2028-29

Ref	Title	2024-25 £000	2025-26 £000	2026-27 £000	2027-28 £000	2028-29 £000	Description
B/R.5.005d	Investment into review of prevention agenda	363	-305	-58	-	-	One off investment funded from reserves to support expansion of Care Together programme to deliver an all age locality prevention strategy to manage demand. Links to saving B/R.6.024.
B/R.5.005e	Investment into review of Learning Disability spend	498	-498	-	-	-	One off investment funded from reserves to ensure capacity and resource to support delivery of change in services for people with learning disabilities. Links to savings B/R.6.016 - B/R.6.019.
B/R.5.005f	Investment in expansion of LD Shared Lives outreach	104	-58	-46	-	-	One off investment funded from reserves in additional resource to support the expansion of the outreach service for people with learning disabilities. Links to saving B/R.6.020a.
B/R.5.005g	Investment required for decoupling of Learning Disability pooled budget	1,115	-1,115	-	-	-	One off investment funded from reserves in capacity and resource to support the work needed to decouple the Learning Disability Partnership pooled budget arrangement with C&P ICB. Links to saving B/R.6.038
B/R.5.005h	Funding from Adults reserves for invest to save schemes	-510	256	104	150	-	Investment from Adults reserves funding to contribute towards the cost of one off investments to support delivery of adults savings. Links to investments B/R.5.005a-g.
B/R.5.005i	Funding from Just Transition Fund for invest to save schemes	-2,320	2,320	-	-	-	Investment from Just Transition funding to contribute towards the cost of one off investments to support delivery of adults savings. Links to investments B/R.5.005a-g.
B/R.5.006	C&P ICB share of investment into review of learning Disability spend	150	-150	-	-	-	One off investment to ensure capacity and resource to support delivery of change in services for people with learning disabilities. Saving attributable to C&P ICB in line with the current Learning Disability partnership pooled budget arrangements. Links to savings B/R.6.016-B/R.6.019
B/R.5.007	C&P ICB share of investment in LD Shared Lives outreach	31	-31	-	-	-	One off investment in additional resource to support the expansion of the outreach service for people with learning disabilities attributable to C&P ICB in line with the current Learning Disabilities pooled budget arrangements. Links to saving B/R.6.020a.
B/R.5.008	Investment to support continuing payment of the Real Living Wage	500	-	-	-	-	We are making specific investment to enable providers to pay their staff the Real Living Wage. This will enable providers to increase staff pay in line with the increase in Real Living Wage to £12 per hour for 2024/25.
5.99	Subtotal Priorities & Investments	548	-171	-49	-	-	

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Table 3: Revenue - Overview

Budget Period: 2024-25 to 2028-29

Ref	Title	2024-25 £000	2025-26 £000	2026-27 £000	2027-28 £000	2028-29 £000	Description
6	SAVINGS						
B/R.6.001	Independent Living Service - Huntingdonshire	-	-114	-	-	-	We are exploring alternative models of delivery for residential and nursing care provision, including a tenancy based model that offers more choice and control for people at a lower cost to the council.
B/R.6.002	Expansion of Direct Payments	-32	-60	-	-	-	Savings generated by investment in 2022-23 to increase the uptake of Direct Payments
B/R.6.003	Decommissioning of block contracts for car rounds providing homecare	-2,473	-100	-	-	-	We currently have provision to deliver homecare in the county using cars, enabling people to return from hospital, and providing care for people in hard-to-reach places. However, with demand being met by mainstream homecare providers, the 26 homecare cars have a very low level of use and are no longer cost effective. Decommissioning of these contracts will be phased from January onwards. Due to good capacity in the market to meet demand, alongside local models of delivery being developed through our Care Together programme, the decommissioning should have no negative impacts for people requiring home care.
B/R.6.004	Mental Health section 75 vacancy factor	100	-	-	-	-	Savings from vacant posts due to staff turnover in our section 75 agreement with health partners were taken on a one-off basis in 2023-24. This aligned with the vacancy factors we carry across our own staffing teams recognising that there will always be some posts vacant as people leave and new people are recruited. But in the longer term we are looking to full recruitment for this team.
B/R.6.005a	Learning Disability mid-cost range placement review	-203	-	-	-	-	Review of the care and support provided to people with learning disabilities packages to ensure the right level and type of support is provided to allow people to be as independent and connected to their own communities as possible - links to B/R.5.002
B/R.6.005b	ICB share of Learning Disability mid-cost placement reviews	-61	-	-	-	-	Review of the care and support provided to people with learning disabilities to ensure the right level and type of support is provided to allow people to be as independent and connected to their own communities as possible. Saving attributable to C&P ICB in line with the current Learning Disability pooled budget arrangements - links to B/R.5.002
B/R.6.006	Mental Health supported accommodation	-137	-267	-	-	-	Savings on retendering and restructuring of mental health supported accommodation provision.

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Budget Period: 2024-25 to 2028-29

Ref	Title	2024-25 £000	2025-26 £000	2026-27 £000	2027-28 £000	2028-29 £000	Description
B/R.6.007a	Learning Disability Voids Saving	-230	-	-	-	-	Savings from ensuring best use of pre-paid contracted capacity when finding accommodation for people with learning disabilities, reducing void rates and the use of spot placements - links to investment B/R.5.004
B/R.6.007b	ICB share of LD voids saving	-70	-	-	-	-	Savings from ensuring best use of pre-paid contracted capacity when finding accommodation for people with learning disabilities, reducing void rates and the use of spot placements. Saving attributable to C&P ICB in line with the current Learning Disability Pooled budget arrangements - links to investment B/R.5.004.
B/R.6.008a	Reduction in 1 day of care	-398	-	-	-	-	Reduction in 1 day of care from 366 day year in 2023-24 and creation of sinking fund to accommodate future leap year increases in costs
B/R.6.008b	ICB share of reduction of 1 day of care (day 366)	-58	-	-	-	-	Reduction in 1 day of care from 366 day year in 2023-24 and creation of sinking fund to accommodate future leap year increases in costs. Saving attributable to C&P ICB for Learning Disability packages.
B/R.6.009	Mental Health residential and community	-357	-357	-262	-	-	A three-year investment to deliver savings, focused on three key areas for improvements in the current commissioned provision of mental health social care services: Sharing resources with existing residential or nursing placements, for example adding one-to-one care in addition, where required, rather than isolated packages; Greater focus, and management of, identifying providers who deliver mental health support and maximising this capacity when making placements; Rolling out the Step Care model for early intervention to promote independence and help reduce escalation in needs - links to investment B/R.5.005
B/R.6.010	Block beds void management	-380	-	-	-	-	Making best use of block contract capacity when making placements, reducing the rate of voids and the number of spot placements being made.
B/R.6.011	Reablement surplus following restructure	-91	-	-	-	-	Surplus budget following restructure of teams
B/R.6.012	Historic saving from ending of Lifelines service	-70	-	-	-	-	Historic savings target now achievable

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Budget Period: 2024-25 to 2028-29

Ref	Title	2024-25 £000	2025-26 £000	2026-27 £000	2027-28 £000	2028-29 £000	Description
B/R.6.013a	Prevent, reduce and delay needs presenting - reablement	-480	-465	-	-	-	Our reablement service provides short term support for up to six weeks to help people regain their independence, for example after an illness or a stay in hospital, preventing the need to go into longer term care support. Due to challenges with recruitment of staff we have not been able to operate at full capacity. We propose to improve recruitment and retention and review the use of IT systems to ensure efficiencies are maximised and that we can support more people with their reablement.
B/R.6.013b	ICB share of Prevent, reduce and delay needs presenting - reablement	-45	-	-	-	-	Savings in longer term care costs achieved by having a fully staffed reablement service. By delivering short term targeted reablement, we can support people to remain in their own homes and reduce the need for long term support services. Saving attributable to C&P ICB in line with the current Learning Disability pooled budget arrangements.
B/R.6.014	Accommodation - Supported Living, core and cluster capacity	-	-230	-230	-	-	Development of supported living offer to manage future demand. Ensuring local capacity to meet needs at sustainable costs, reducing the need for more costly out of area placements. - links to investment B/R.5.003.
B/R.6.015	Prevention Agenda - Digital Innovation	-300	-	-	-	-	Front door process and practice. Maximising opportunities for digitalisation, web based, self serve and Artificial Intelligence (AI) tools to support self-management and manage demand and support efficiencies in the service. This will build on a range on non-digital access options, so people feel supported with a range of options and are not digitally excluded.
B/R.6.016a	Learning Disability Low Cost placement review	-130	-130	-	-	-	Review of packages to ensure the right level of care is provided and people are supported to be as independent as possible in their own communities.
B/R.6.016b	ICB share of Learning Disability - low cost placement review	-39	-	-	-	-	Review of packages to ensure the right level of care is provided and people are supported to be as independent as possible in their own communities. Saving attributable to C&P ICB in line with the current Learning Disability pooled budget arrangements
B/R.6.017	Learning Disability Vehicle Fleet Reduction	-50	-	-	-	-	Vehicle reduction by centralising day services fleet
B/R.6.018a	Learning Disability Respite Utilisation	-190	-95	-	-	-	Increase respite utilisation rates by optimising scheduling
B/R.6.018b	ICB share of Learning Disability - respite utilisation	-57	-	-	-	-	Increase respite utilisation by optimising scheduling. Saving attributable to C&P ICB in line with the current Learning Disability pooled budget arrangements.

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Budget Period: 2024-25 to 2028-29

Ref	Title	2024-25 £000	2025-26 £000	2026-27 £000	2027-28 £000	2028-29 £000	Description
B/R.6.019a	Learning Disability Negotiation with providers	-449	-	-	-	-	Stronger contract management and relationships with providers to support more robust oversight of contract monitoring and performance. This will ensure that we maximise capacity and get the best value for money.
B/R.6.019b	ICB share of Learning Disability - negotiation with providers	-136	-	-	-	-	Stronger contract management and relationships with providers to support more robust oversight of contract monitoring and performance. This will ensure that we maximise capacity and get the best value for money. Saving attributable to the C&P ICB in line with the current Learning Disability pooled budget arrangements.
B/R.6.020a	Learning Disability Cambridgeshire Outreach	-200	-	-	-	-	Expand outreach services
B/R.6.020b	ICB share of Learning Disability - Cambridgeshire Outreach	-60	-	-	-	-	Expand outreach services. Savings attributable to C&P ICB in line with current Learning Disability pooled budget arrangements.
B/R.6.021a	Learning Disability Enablement	-300	-	-	-	-	Develop an enablement offer for people with learning disabilities to support the skills and technology needed for people to live their lives as independently as possible.
B/R.6.021b	ICB share of Learning Disability - Enablement	-91	-	-	-	-	Development of an enablement offer for people with learning disabilities to support the skills and technology needed for people to live their lives as independently as possible. Savings attributable to C&P ICB in line with current Learning Disability pooled budget arrangements.
B/R.6.024	Prevention Agenda - All Age Locality Strategy	-177	-	-	-	-	Improve commissioning opportunities, aligned to locality model to maximise delivery of home first model, and expansion of an all-age prevention and early intervention offer on a locality basis to manage future demand into services.
B/R.6.025	Mental Health Recommissioning Supported Accommodation	-75	-75	-	-	-	Savings on retendering and restructuring of Mental Health supported accommodation provision.
B/R.6.026	Independent Living Service - East Cambridgeshire	-	-	-119	-	-	We are exploring alternative models of delivery for residential and nursing care provision, including a tenancy based model that offers more choice and control for people at a lower cost to the council.

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Budget Period: 2024-25 to 2028-29

Ref	Title	2024-25 £000	2025-26 £000	2026-27 £000	2027-28 £000	2028-29 £000	Description
B/R.6.027	Review discharge pathways - Pathway 3, Reduce bed based care	-400	-	-	-	-	In line with the national NHS England guidance on hospital discharge to assess protocols, if you are discharged on pathway 3 then long term care support will be put in place to meet your care needs. This may be either a discharge to a care home or returning to your own home with homecare support being put in place. Opportunity to undertake a diagnostic of our hospital discharge pathways to ensure we are maximising opportunities for independence prior to assessment and ensuring that health are contributing effectively to deliver health outcomes, with a focus on reducing reliance on referrals into long term bed-based care.
B/R.6.028	Review discharge pathways - Pathway 3, Reduce homecare	-400	-	-	-	-	In line with the national NHS England guidance on hospital discharge to assess protocols, if you are discharged on pathway 3 then long term care support will be put in place to meet your care needs. This may be either a discharge to a care home or returning to your own home with homecare support being put in place. Opportunity to undertake a diagnostic of our hospital discharge pathways to ensure we are maximising opportunities for independence prior to assessment and ensuring that health are contributing effectively to deliver health outcomes, with a focus on reducing reliance on referrals into long term homecare.
B/R.6.029	Review discharge pathways - Pathway 2, Reduce bed based care	-400	-	-	-	-	In line with the national NHS England guidance on hospital discharge to assess protocols, if you are discharged on pathway 2 you will be discharged to a bedded setting to receive rehabilitative support for a short period of time, usually up to 6 weeks, until you are safe to return to your own home. Opportunity to undertake a diagnostic of our hospital discharge pathways to ensure we are maximising opportunities for independence prior to assessment and ensuring that health are contributing effectively to deliver health outcomes, with a focus on reducing reliance on referrals into interim bed-based care.
B/R.6.030	Review in house services - Cost avoidance / efficiencies and new opportunities	-300	-	-	-	-	To include exploration of efficiencies in operations and opportunities for growth in in-house services, with a focus on maximising independence to deliver cost-avoidance and demand management savings and diversification of new opportunities.
B/R.6.031	Review in house services - supported living	-400	-	-	-	-	To include exploration of efficiencies in operations and opportunities for growth in in-house services, with a focus on supported living.
B/R.6.032	Review in house services - Respite / residential	-300	-	-	-	-	To include exploration of efficiencies in operations and opportunities for growth in in-house services, with a focus on respite and residential services.
B/R.6.033	Extra Care	-350	-	-	-	-	Savings due to recurring budget underspend. Budget has been reviewed in line with current forecast demand for services.

Section 3 - B: Adults, Health & Commissioning

Table 3: Revenue - Overview

Budget Period: 2024-25 to 2028-29

Ref	Title	2024-25 £000	2025-26 £000	2026-27 £000	2027-28 £000	2028-29 £000	Description
B/R.6.034	Advocacy contract recommissioning	-128	-	-	-	-	- Savings on retendering and restructuring of advocacy contract.
B/R.6.035	Care Home Trusted Assessor service	-69	-	-	-	-	- Savings on decommissioning of current service provision and restructuring to an in-house delivery model.
B/R.6.036	Adult Social Care Organisational Design	-560	-	-	-	-	Like other areas of the Council there is a level of underspending in staffing budgets across Adults, Health and Commissioning due to a variety of factors, such as a time lag between resignations and appointments, as well as recruitment difficulties and delays. Every year we have had a vacancy budget applied to AHC budgets to reflect this position, and we have repeatedly over delivered on this saving for the past few years. To reflect this, we have offered an additional vacancy saving for 2024/25 onwards.
B/R.6.037a	Day Opportunities	-200	-	-	-	-	Review of day opportunities for people with learning disabilities to ensure services represent an up to date offer that supports people to achieve their individual outcomes drawing on strengths and community assets as well as paid services where needed.
B/R.6.037b	ICB share of Day Opportunities	-60	-	-	-	-	Review of day opportunities for people with learning disabilities to ensure services represent an up to date offer that supports people to achieve their individual outcomes drawing on strengths and community assets as well as paid services where needed. Saving attributable to C&P ICB in line with the current Learning Disability pooled budget arrangements.
B/R.6.038	Savings from ending of Learning Disability pooled budget arrangements	-	-3,717	-2,040	-412	-	Ensuring appropriate health contributions to packages of care jointly funded by the council and the ICB following the ending of the current Learning Disability Partnership pooled budget arrangement with C&P ICB.
6.99	Subtotal Savings	-10,806	-5,610	-2,651	-412	-	
	TOTAL GROSS EXPENDITURE	370,670	352,877	372,989	396,573	421,935	

Section 3 - B: Adults, Health & Commissioning

Table 3: Revenue - Overview

Budget Period: 2024-25 to 2028-29

Ref	Title	2024-25 £000	2025-26 £000	2026-27 £000	2027-28 £000	2028-29 £000	Description
7	FEES, CHARGES & RING-FENCED GRANTS						
B/R.7.001	Previous year's fees, charges & ring-fenced grants	-124,755	-142,988	-111,366	-113,229	-114,450	Previous year's fees and charges for the provision of services and ring-fenced grant funding rolled forward.
B/R.7.002	Changes to Fees and Charges from previous year	-5,021	-	-	-	-	Adjustment for permanent changes to income expectation from decisions made in 2023-24
B/R.7.003	Fees and charges inflation	-292	-149	-143	-154	-155	Increase in external charges to reflect inflationary increases
B/R.7.004	Client contributions inflation	-3,553	-1,067	-1,067	-1,067	-1,067	Increase in anticipated contributions paid for care in line with the current charging policy and national regulations
B/R.7.005a	Learning Disability Partnership Pooled Budget - cost share	-1,469	-	-	-	-	In Cambridgeshire most spend on care for people with learning disabilities is currently paid for from the Learning Disability Partnership Budget, to which both the council and NHS contribute. We are in the process of establishing the relative social care and health needs of the people supported by the Learning Disability Partnership to ensure that their care is funded by the correct organisation. Work on a sample of cases suggests a rebaselining will likely be in the council's favour. This line is based on the outcomes for that sample being representative, with some dampening.
B/R.7.005b	Increased ICB contributions - share of demand, inflation, investments and savings	-2,420	-	-	-	-	Contribution to Learning Disability demand, inflation, investments and savings attributable to C&P ICB in line with the current Learning Disability pooled budget arrangement.
B/R.7.006	Increased income from reducing Financial Assessments backlog	-931	-90	-	-	-	The financial assessments service currently has a significant number of backlog cases due to staff vacancies and increasing complexity of case management. We propose to invest in outsourcing a proportion of the case work to a third-party provider who can carry out the work on our behalf. In addition to reducing the uncertainty and stress for clients awaiting the assessment, it will positively address income to the council.
B/R.7.007	Increased Health income	-	-120	-	-	-	Increased CHC capacity generating additional Health income
B/R.7.008	Income for Prisons end of life care	-45	-	-	-	-	Health income for end of life care

Section 3 - B: Adults, Health & Commissioning

Table 3: Revenue - Overview

Budget Period: 2024-25 to 2028-29

Ref	Title	2024-25 £000	2025-26 £000	2026-27 £000	2027-28 £000	2028-29 £000	Description
B/R.7.101	Change in Public Health Grant	-329	329	-	-	-	Change in ring-fenced Public Health grant to reflect expected treatment as a corporate grant from 2025-26, due to anticipated removal of ring-fence.
B/R.7.102	Uplift in Better Care Fund	-1,637	-634	-653	-	-	The 2023-24 Better Care Fund uplift exceeded the budget set in the last Business Plan. In addition, an uplift for 2024-25 is anticipated. These annual uplifts enable us to utilise these funds to offset the demand pressures in Adult Social Care in line with the national conditions of the grant.
B/R.7.103	Adult Social Care Market Sustainability and Improvement Fund	-1,148	-	-	-	-	Increase in Adult Social Care Market Sustainability and Improvement Fund
B/R.7.104	Adult Social Care Discharge Fund	-1,418	-	-	-	-	Increase in Adult Social Care Discharge Fund
B/R.7.105	Reduction in Social Care in Prisons grant	29	-	-	-	-	Reduction in Social Care in Prisons grant received in 2022-23 and impact on future year assumptions
B/R.7.106	Adjustment to Improved Better Care Fund income	1	-	-	-	-	Technical adjustment relating to this grant for 2023-24.
B/R.7.107	Change in income reflecting end of Learning Disability pooled budget arrangements	-	33,353	-	-	-	Change in income reflecting end of Learning Disability pooled budget arrangements
7.99	Subtotal Fees, Charges & Ring-fenced Grants	-142,988	-111,366	-113,229	-114,450	-115,672	
	TOTAL NET EXPENDITURE	227,682	241,511	259,760	282,123	306,263	

FUNDING SOURCES							
8	FUNDING OF GROSS EXPENDITURE						
B/R.8.001	Budget Allocation	-227,682	-241,511	-259,760	-282,123	-306,263	Net spend funded from general grants, business rates and Council Tax.
B/R.8.002	Fees & Charges	-92,343	-60,416	-61,626	-62,847	-64,069	Fees and charges for the provision of services
B/R.8.003	Better Care Fund (BCF) Allocation for Social Care	-21,147	-21,781	-22,434	-22,434	-22,434	The NHS and County Council pool budgets through the Better Care Fund (BCF), promoting joint working. This line shows the revenue funding flowing from the BCF into Social Care.

Section 3 - B: Adults, Health & Commissioning

Table 3: Revenue - Overview

Budget Period: 2024-25 to 2028-29

Ref	Title	2024-25 £000	2025-26 £000	2026-27 £000	2027-28 £000	2028-29 £000	Description
B/R.8.004	Social Care in Prisons Grant	-330	-330	-330	-330	-330	Care Act New Burdens funding.
B/R.8.005	Improved Better Care Fund	-15,170	-15,170	-15,170	-15,170	-15,170	Improved Better Care Fund grant.
B/R.8.006	Adult Social Care Market Sustainability and Improvement Fund	-10,124	-10,124	-10,124	-10,124	-10,124	Adult Social Care Market Sustainability and Improvement Fund
B/R.8.007	Adult Social Care Discharge Fund	-3,545	-3,545	-3,545	-3,545	-3,545	Adult Social Care Discharge Fund
B/R.8.008	Public Health Funding	-329	-	-	-	-	Funding transferred to Service areas where the management of Public Health functions will be undertaken by other County Council officers, rather than directly by the Public Health Team.
8.99	TOTAL FUNDING OF GROSS EXPENDITURE	-370,670	-352,877	-372,989	-396,573	-421,935	

Section 3 - B: Adults, Health and Commissioning

Table 4: Capital Programme
Budget Period: 2024-25 to 2033-34

Ref	Scheme	Description	Linked Revenue Proposal	Scheme Start	Total Cost £000	Previous Years £000	2024-25 £000	2025-26 £000	2026-27 £000	2027-28 £000	2028-29 £000	Later Years £000
B/C.1 B/C.1.001	Adult Social Care Disabled Facilities Grant	Funding provided through the Better Care Fund, in partnership with local housing authorities. Disabled Facilities Grant enables accommodation adaptations so that people with disabilities can continue to live in their own homes.		Ongoing	45,630	-	5,070	5,070	5,070	5,070	5,070	20,280
B/C.1.002	Integrated Community Equipment Service	Funding to continue annual capital investment in community equipment that helps people to sustain their independence. The Council contributes to a pooled budget purchasing community equipment for health and social care needs for people of all ages.		Ongoing	3,600	-	400	400	400	400	400	1,600
B/C.1.003	Independent Living Service : East Cambridgeshire	Independent Living Service accommodation in Ely for 65 people and an additional 15 health beds.	B/R.6.023, D/R.7.119	Committed	22,200	816	10,384	11,000	-	-	-	-
B/C.1.004	Independent Living Services	Independent Living Service accommodation in Fenland, Huntingdonshire and South Cambridgeshire, providing accommodation for 80 people in total across the three schemes.	TBC	2027-28	22,000	-	-	-	-	11,000	11,000	-
B/C.1.005	Specialist Accommodation Schemes	Specialist accommodation service providing accommodation for people with complex or challenging needs who have to be accommodated in single service accommodation or settings with a small number of other people.	TBC	2025-26	12,000	-	-	6,000	6,000	-	-	-
	Total - Adult Social Care				105,430	816	15,854	22,470	11,470	16,470	16,470	21,880
B/C.2 B/C.7.001	Capital Programme Variation Variation Budget	The Council includes a service allowance for likely Capital Programme slippage, as it can sometimes be difficult to allocate this to individual schemes due to unforeseen circumstances. This budget is continuously under review, taking into account recent trends on slippage on a service by service basis.		Ongoing	-9,747	-	-2,132	-1,076	-433	-1,397	-3,583	-1,126

Section 3 - B: Adults, Health and Commissioning

Table 4: Capital Programme
Budget Period: 2024-25 to 2033-34

Ref	Scheme	Description	Linked Revenue Proposal	Scheme Start	Total Cost £000	Previous Years £000	2024-25 £000	2025-26 £000	2026-27 £000	2027-28 £000	2028-29 £000	Later Years £000
B/C.7.002	Capitalisation of Interest Costs	The capitalisation of borrowing costs helps to better reflect the costs of undertaking a capital project. Although this budget is initially held on a service basis, the funding will ultimately be moved to the appropriate schemes once exact figures have been calculated each year.		Ongoing	1,865	-	185	285	33	185	604	573
	Total - Capital Programme Variation				-7,882	-	-1,947	-791	-400	-1,212	-2,979	-553
	TOTAL BUDGET				97,548	816	13,907	21,679	11,070	15,258	13,491	21,327

Funding	Total Funding £000	Previous Years £000	2024-25 £000	2025-26 £000	2026-27 £000	2027-28 £000	2028-29 £000	Later Years £000
Government Approved Funding								
Specific Grants	45,630	-	5,070	5,070	5,070	5,070	5,070	20,280
Total - Government Approved Funding	45,630	-	5,070	5,070	5,070	5,070	5,070	20,280
Locally Generated Funding								
Prudential Borrowing	51,918	816	8,837	16,609	6,000	10,188	8,421	1,047
Total - Locally Generated Funding	51,918	816	8,837	16,609	6,000	10,188	8,421	1,047
TOTAL FUNDING	97,548	816	13,907	21,679	11,070	15,258	13,491	21,327

Section 3 - B: Adults, Health and Commissioning

Table 5: Capital Programme - Funding

Budget Period: 2024-25 to 2033-34

Ref	Scheme	Linked Revenue Proposal	Net Revenue Impact	Scheme Start	Total Funding £000	Grants £000	Develop. Contr. £000	Other Contr. £000	Capital Receipts £000	Prud. Borr. £000
B/C.1	Adult Social Care									
B/C.1.001	Disabled Facilities Grant			Ongoing	45,630	45,630	-	-	-	-
B/C.1.002	Integrated Community Equipment Service			Ongoing	3,600	-	-	-	-	3,600
B/C.1.003	Independent Living Service : East Cambridgeshire	B/R.6.023, D/R.7.119		Committed	22,200	-	-	-	-	22,200
B/C.1.004	Independent Living Services	TBC		2027-28	22,000	-	-	-	-	22,000
B/C.1.005	Specialist Accommodation Schemes	TBC		2025-26	12,000	-	-	-	-	12,000
	Total - Adult Social Care				105,430	45,630	-	-	-	59,800
B/C.2	Capital Programme Variation									
B/C.7.001	Variation Budget			Ongoing	-9,747	-	-	-	-	-9,747
B/C.7.002	Capitalisation of Interest Costs			Ongoing	1,865	-	-	-	-	1,865
	Total - Capital Programme Variation				-7,882	-	-	-	-	-7,882
	TOTAL BUDGET				97,548	45,630	-	-	-	51,918

Section 3 - C: Place & Sustainability

Table 1: Revenue - Summary of Net Budget by Operational Division

Budget Period: 2024-25 to 2028-29

Net Revised Opening Budget 2023-24 £000	Policy Line	Gross Budget 2024-25 £000	Fees, Charges & Ring-fenced Grants 2024-25 £000	Net Budget 2024-25 £000	Net Budget 2025-26 £000	Net Budget 2026-27 £000	Net Budget 2027-28 £000	Net Budget 2028-29 £000
-266	Executive Director Executive Director P&S	671	-1,442	-771	-703	-666	-679	-531
-266	Subtotal Executive Director	671	-1,442	-771	-703	-666	-679	-531
71	Highways & Transport Asst Dir - Highways Maintenance	76	-	76	80	84	88	92
7,140	Highways Maintenance	11,523	-186	11,337	18,405	19,107	19,514	19,985
495	Highways Asset Management	960	-456	504	511	517	523	530
3,075	Winter Maintenance	3,262	-	3,262	3,339	3,450	3,552	3,671
10,781	Subtotal Highways & Transport	15,822	-643	15,179	22,335	23,157	23,676	24,277
-	Project Delivery Asst Dir - Project Delivery	-1	-	-1	-2	-2	-3	-4
491	Project Delivery	561	-61	500	507	515	522	530
10,144	Street Lighting	13,042	-3,990	9,053	7,806	7,403	7,505	7,625
10,635	Subtotal Project Delivery	13,603	-4,050	9,552	8,311	7,916	8,024	8,152
778	Transport, Strategy and Policy Asst Dir - Transport, Strategy & Development	153	-	153	175	198	222	248
255	Traffic Management	3,511	-4,068	-557	-667	-671	-670	-662
404	Road Safety	988	-536	453	588	608	628	650
63	Transport Strategy and Policy	59	-	59	57	54	52	49
-	- Highways Development Management	1,736	-1,736	-	-	-	-	-
300	Park & Ride	1,249	-949	300	300	300	1,375	1,375
-	- Parking Enforcement	7,003	-7,003	-	-	-	-	-
1,799	Subtotal Transport, Strategy and Policy	14,700	-14,292	408	452	489	1,608	1,659
185	Planning, Growth & Environment Service Director - Planning, Growth & Environment	192	-	192	198	204	210	217
1,082	Planning and Sustainable Growth	1,941	-710	1,230	1,260	1,297	1,332	1,271
779	Natural and Historic Environment	1,523	-580	943	910	946	981	1,019
44,880	Waste Management	50,420	-4,191	46,229	46,447	46,921	48,174	49,184
46,925	Subtotal Planning, Growth & Environment	54,076	-5,481	48,595	48,816	49,369	50,697	51,692

Section 3 - C: Place & Sustainability

Table 1: Revenue - Summary of Net Budget by Operational Division

Budget Period: 2024-25 to 2028-29

Net Revised Opening Budget 2023-24 £000	Policy Line	Gross Budget 2024-25 £000	Fees, Charges & Ring-fenced Grants 2024-25 £000	Net Budget 2024-25 £000	Net Budget 2025-26 £000	Net Budget 2026-27 £000	Net Budget 2027-28 £000	Net Budget 2028-29 £000
	Community Safety and Regulatory Service							
-807	Registration & Citizenship Services	1,203	-1,964	-761	-739	-738	-755	-752
2,080	Coroners	3,517	-1,284	2,233	2,289	2,404	2,552	2,664
715	Trading Standards	739	-27	713	770	770	770	770
1,988	Subtotal Community Safety and Regulatory Service	5,460	-3,275	2,185	2,320	2,435	2,567	2,681
	Climate Change & Energy Service							
121	Climate and Energy Services	349	-194	155	180	206	233	261
-3,818	Energy Services	2,210	-5,278	-3,068	-5,341	-4,159	-3,084	-3,172
-3,698	Subtotal Climate Change & Energy Service	2,559	-5,472	-2,913	-5,161	-3,953	-2,851	-2,912
68,164	Place & Sustainability Budget Total	106,890	-34,654	72,236	76,369	78,747	83,042	85,019

Section 3 - C: Place & Sustainability

Table 2: Revenue - Net Budget Changes by Operational Division

Budget Period: 2024-25

Policy Line	Net Revised Opening Budget £000	Net Inflation £000	Demography & Demand £000	Pressures £000	Investments £000	Savings £000	Income Adjustments £000	Net Budget £000
Executive Director								
Executive Director P&S	-266	-14	-	-	-	-75	-416	-771
Subtotal Executive Director	-266	-14	-	-	-	-75	-416	-771
Highways & Transport								
Asst Dir - Highways Maintenance	71	5	-	-	-	-	-	76
Highways Maintenance	7,140	1,041	-	396	2,910	-150	-	11,337
Highways Asset Management	495	9	-	-	-	-	-	504
Winter Maintenance	3,075	187	-	-	-	-	-	3,262
Subtotal Highways & Transport	10,781	1,243	-	396	2,910	-150	-	15,179
Project Delivery								
Asst Dir - Project Delivery	-	-1	-	-	-	-	-	-1
Project Delivery	491	10	-	-	-	-	-	500
Street Lighting	10,144	-163	-	48	-	-977	-	9,053
Subtotal Project Delivery	10,635	-154	-	48	-	-977	-	9,552
Transport, Strategy and Policy								
Asst Dir - Transport, Strategy & Development	778	25	-	-650	-	-	-	153
Traffic Management	255	-12	-	-	-	-	-799	-557
Road Safety	404	54	-	-	-	-	-5	453
Transport Strategy and Policy	63	-3	-	-	-	-	-	59
Highways Development Management	-	-	-	-	-	-	-	-
Park & Ride	300	-	-	-	-	-	-	300
Parking Enforcement	-	-	-	-	-	-	-	-
Subtotal Transport, Strategy and Policy	1,799	63	-	-650	-	-	-804	408
Planning, Growth & Environment								
Asst Dir - Planning, Growth & Environment	185	8	-	-	-	-	-	192
Planning and Sustainable Growth	1,082	48	-	100	-	-	-	1,230
Natural and Historic Environment	779	40	-	125	-	-	-	943
Waste Management	44,880	770	-	580	-	-	-	46,229
Subtotal Planning, Growth & Environment	46,925	865	-	805	-	-	-	48,595
Community Safety and Regulatory Service								
Registration & Citizenship Services	-807	-54	-	-	-	-	100	-761
Coroners	2,080	236	45	-	-60	-	-68	2,233

Section 3 - C: Place & Sustainability

Table 2: Revenue - Net Budget Changes by Operational Division

Budget Period: 2024-25

Policy Line	Net Revised Opening Budget £000	Net Inflation £000	Demography & Demand £000	Pressures £000	Investments £000	Savings £000	Income Adjustments £000	Net Budget £000
Trading Standards	715	-	-	-	-	-	-3	713
Subtotal Community Safety and Regulatory Service	1,988	183	45	-	-60	-	29	2,185
Climate Change & Energy Service								
Climate and Energy Services	121	34	-	-	-	-	-	155
Energy Services	-3,818	6	-	-278	561	-	462	-3,068
Subtotal Climate Change & Energy Service	-3,698	40	-	-278	561	-	462	-2,913
Place & Sustainability Budget Total	68,164	2,226	45	321	3,411	-1,202	-729	72,236

Section 3 - C: Place and Sustainability

Table 3: Revenue - Overview

Budget Period: 2024-25 to 2028-29

Ref	Title	2024-25 £000	2025-26 £000	2026-27 £000	2027-28 £000	2028-29 £000	Description
1	OPENING GROSS EXPENDITURE	105,757	106,890	114,187	115,541	118,816	
C/R.1.001	Base Adjustments	511	-	-	-	-	- Adjustment for permanent changes to base budget from decisions made in 2023-24.
C/R.1.002	Permanent Virements	-1,126	-	-	-	-	- Virements making permanent changes to budgets during 2023-24
C/R.1.003	Transfer of Function - Domestic Violence Services	-3,357	-	-	-	-	- The movement of services between Directorates during 2023-24.
C/R.1.004	Public Health Grant Uplift	89	-	-	-	-	- The increase in base budget relating to the increase in Public Health grant.
C/R.1.005	Traveller Liaison Post Adjustment	-50	-	-	-	-	- Moving Budget for Traveller Liaison post to S&P
1.99	REVISED OPENING GROSS EXPENDITURE	101,824	106,890	114,187	115,541	118,816	
2	INFLATION						
C/R.2.001	P&S Inflation - miscellaneous other budgets	938	559	854	1,419	1,179	Inflation calculated for other budgets not separately listed
C/R.2.002	Electricity Inflation	-286	-1,031	-176	-61	-97	Corporate assumption on electricity inflation applied.
C/R.2.003	Highways Contract Inflation	1,050	285	411	379	444	Update to previous estimate for 24/25 based on the latest inflation figures.
C/R.2.004	Staff pay inflation	633	465	482	499	516	Assumed 5% increase for 2024-25 and 3.5% thereafter
C/R.2.005	Additional inflation relating to Coroner contracts for body transportation	126	-	-	-	-	Coroner's transportation contract procured every three years and this reflects a one off adjustment for the new contract.
C/R.2.006	Real Living Wage for Place and Sustainability staff	30	-	-	-	-	Estimate of the impact of the Real Living Wage.
2.99	Subtotal Inflation	2,491	278	1,571	2,236	2,042	

Section 3 - C: Place and Sustainability

Table 3: Revenue - Overview

Budget Period: 2024-25 to 2028-29

Ref	Title	2024-25 £000	2025-26 £000	2026-27 £000	2027-28 £000	2028-29 £000	Description
3	DEMOGRAPHY AND DEMAND						
C/R.3.001	Coroner Service - Pathologist demand referrals	45	47	51	51	51	Demand for Coroner Services is expected to continue to rise due to the increasing population size, and the number of referrals increasing into the service.
3.99	Subtotal Demography and Demand	45	47	51	51	51	
4	PRESSURES						
C/R.4.012	Additional waste disposal costs due to enhanced environmental requirements	3,311	-2,353	-933	-	-	Additional waste disposal costs due to enhanced environmental requirements. £2.731m of this pressure funding comes from reserves as shown below at C/R.4.050
C/R.4.022	Swaffham Prior Community Heat Scheme - operating costs	-129	-73	11	-	7	The Council has built a community heat scheme using ground source and air source heat pumps to provide renewable heat to homes and buildings in Swaffham Prior and cut carbon emissions. Capital Project reference C/C.5.013. These are the operating costs for the project.
C/R.4.023	Babraham Smart Energy Grid - operating costs	8	19	22	-37	9	The Council is building a Smart Energy Grid at the Babraham Park & Ride site, capital project reference C/C.5.015. These are the expected operating costs.
C/R.4.024	St Ives Smart Energy Grid - operating costs	16	1	13	-13	10	The Council is building a Smart Energy Grid at the St Ives Park & Ride site. These are the expected operating costs.
C/R.4.026	North Angle Solar Farm, Soham - operating costs	-173	10	10	-34	-3	The proposal is to construct a 39MW DC / 29.4MW AC solar farm on an area of approximately 200 acres of Rural Estate property in Soham. Capital project reference C/C.5.019. These are the operating costs for the project.
C/R.4.032	Guided Busway 5 yearly maintenance	-	-	-	1,075	-	Guided Busway 5 yearly maintenance - this includes work on white lining, resurfacing, anti skid and solar studs.
C/R.4.033	Streetlighting - Illuminated bollards and signs	36	-	-	-	-	There has been a requirement to update the street lighting stock since the contract was let. This required some changes to our assets resulting in a new pressure.

Section 3 - C: Place and Sustainability

Table 3: Revenue - Overview

Budget Period: 2024-25 to 2028-29

Ref	Title	2024-25 £000	2025-26 £000	2026-27 £000	2027-28 £000	2028-29 £000	Description
C/R.4.034	PFI streetlighting contractual energy adjustment	12	-9	-42	-	-	- Following changes to the street lighting stock since the contract was let, it is required to re-adjust the energy calculation linked to the number of assets on the network.
C/R.4.035	Highways Maintenance Demand Growth due to network extension through development and transport infrastructure	196	65	65	-	-	- Highways - New Road adoptions and active travel support
C/R.4.036	Highways - Safety & reactive Maintenance	200	200	200	-	-	- Increasing safety and reactive maintenance as the asset deteriorates as a result of aging infrastructure and increasing wear.
C/R.4.038	Removal of temporary funding for Busway defects	-650	-	-	-	-	- Guided Busway defects - reversal of temporary funding allocated in 2022-23.
C/R.4.050	Waste disposal costs due to enhanced environmental requirements - Transfer from Reserves	-2,731	2,048	683	-	-	- Funding from earmarked and specific risk reserves to meet the pressure in C/R.4.012
C/R.4.051	Archaeological Service - revision of base budget to reflect net cost of service	125	-	-	-	-	- Addressing underlying pressure due to reduction in income and increase in demand and services.
C/R.4.052	Minerals and Waste Local Plan review	100	-	-	-	-100	Required to produce and review a Minerals and Waste Local Plan.
4.99	Subtotal Pressures	321	-92	29	991	-77	
5	PRIORITIES & INVESTMENTS						
C/R.5.044	Removal of temporary funding for Coroner staff to address the backlog	-60	-	-	-	-	- Planned reversal of temporary funding in the 2022-27 business plan.
C/R.5.115	St Ives Smart Energy Grid - Interest Costs	347	-5	-5	-5	-6	-6 The Council is building a Smart Energy Grid at St Ives Park & Ride site. These are the expected borrowing costs associated with the scheme to be repaid using income from the sale of energy.
C/R.5.116	Babraham Smart Energy Grid - Interest Costs	225	-5	-4	-4	-5	-5 The Council is building a Smart Energy Grid at the Babraham Park & Ride site, capital project reference C/C.5.015. These are the expected borrowing costs associated with the scheme to be repaid using income from the sale of energy.

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Table 3: Revenue - Overview

Budget Period: 2024-25 to 2028-29

Ref	Title	2024-25 £000	2025-26 £000	2026-27 £000	2027-28 £000	2028-29 £000	Description
C/R.5.119	Swaffham Prior Community Heat Scheme - Interest Costs	149	-5	-4	-5	-4	These are the expected borrowing costs associated with the scheme, to be repaid using income from the sale of renewable energy to homeowners and the sale of carbon credits. Capital project reference C/C.5.013
C/R.5.121	North Angle Solar Farm, Soham - Interest Costs	-160	1,168	-16	-15	-16	The Council is installing a solar park facility at North Angle Farm, Soham, capital project reference C/C.5.019. These are the expected borrowing costs associated with the scheme to be repaid using income from the sale of energy.
C/R.5.130	Removal of 2023/24 investment for Weedkilling savings	-40	-	-	-	-	Planned reversal of a temporary investment in 2023-24
C/R.5.131	Removal of 2023/24 investment for gritting savings	-50	-	-	-	-	Planned reversal of a temporary investment in 2023-24
C/R.5.133	Climate Change and Net Zero Programme Phase 2	855	-855	-	-	-	The Climate Change and Environment Strategy covers three key themes: mitigation (which includes our Net Zero ambition), adaptation to climate change, and enhancing natural assets. The enabling work for the programme is funded through the Just Transition Fund which has brought
C/R.5.134	Climate Change and Net Zero - Just Transition funding	-855	855	-	-	-	Just Transition Fund funding for Climate Change and Net Zero Programme Phase 2
C/R.5.135	Investment in highways including footpaths, roads, drainage, lighting, signals, signage, lining and structures	3,000	3,000	-	-	-	Our recent Quality of Life survey highlighted the importance of our highways to local residents, but also showed a very low level of satisfaction with the state of roads, pavements and cycleways. We are proposing to invest 3m to target roads, pavements and cycleways in poor repair, making improvements for road users, businesses and communities. This will be focussing on improving safety, the road user experience and supporting active travel. £1m new revenue investment in 24/25 and £2m in 25/26 onwards plus £2m in 24/25 and £4m in 25/26 onwards to fund the capital financing costs of the £40m capital investment in Highways maintenance. Linked to capital proposal C/C.3.025.
5.99	Subtotal Priorities & Investments	3,411	4,153	-29	-29	-31	

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Table 3: Revenue - Overview

Budget Period: 2024-25 to 2028-29

Ref	Title	2024-25 £000	2025-26 £000	2026-27 £000	2027-28 £000	2028-29 £000	Description
6	SAVINGS						
C/R.6.060	Reversal of Capitalisation of highways investment	-	3,500	-	-	-	- Planned reversal back to revenue of costs that were capitalised for several years in the 2022-27 business plan
C/R.6.220	Highways recycling of waste to reduce waste disposal costs	-150	-	-	-	-	- Develop and implement a materials recycling facility for highways.
C/R.6.221	Street lighting energy savings	-977	-414	-268	26	41	Capital investment has been made for an LED replacement programme that will save on energy costs
C/R.6.231	Management efficiencies	-75	-175	-	-	-	Review to identify management efficiencies
6.99	Subtotal Savings	-1,202	2,911	-268	26	41	
	TOTAL GROSS EXPENDITURE	106,890	114,187	115,541	118,816	120,842	
7	FEES, CHARGES & RING-FENCED GRANTS						
C/R.7.001	Previous year's fees, charges & ring-fenced grants	-34,431	-34,654	-37,818	-36,794	-35,774	Previous year's fees and charges for the provision of services and ring-fenced grant funding rolled forward.
C/R.7.002	Fees and charges inflation	-265	-49	-105	-155	-114	Additional income for increases to fees and charges in line with inflation.
C/R.7.006	Changes to fees, charges & ring-fenced grants	816	-	-	-	-	Adjustment for changes to fees, charges & ring-fenced grants reflecting decisions made in 2023-24.
C/R.7.102	Review and re-baselining of P&S income	-400	250	-	-	150	Ensuring our income budgets match expected income over the five year medium-term
C/R.7.128	St Ives Smart Energy Grid - Income Generation	14	-76	15	8	7	This is the revenue expected to be generated from the Smart Energy Grid at St Ives Park & Ride site, through the sale of energy to customers.
C/R.7.129	Babraham Smart Energy Grid - Income Generation	-79	-141	45	3	-55	The Council is building a Smart Energy Grid at the Babraham Park & Ride site, capital project reference C/C.5.015. This is the expected revenue generation from selling electricity to customers.

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Table 3: Revenue - Overview

Budget Period: 2024-25 to 2028-29

Ref	Title	2024-25 £000	2025-26 £000	2026-27 £000	2027-28 £000	2028-29 £000	Description
C/R.7.132	Swaffham Prior Community Heat Scheme - Income Generation	-65	74	-138	-45	32	Swaffham Prior Community Heating Scheme will generate income from clean heat sales to customers and income from renewable heat incentive. Capital scheme reference C/C.5.013.
C/R.7.133	North Angle Solar Farm, Soham - Income Generation	592	-3,245	1,229	1,217	-69	The proposal is to construct a 39MW DC / 29.4MW AC solar farm on an area of approximately 200 acres of Rural Estate property in Soham. This is the revenue expected to be generated from selling electricity to the national grid. Capital scheme reference C/C.5.019.
C/R.7.134	Income from the Light Blue Fibre Company	-	-	11	-8	-	- Contribution to running costs.
C/R.7.140	Recharge for shared regulatory services with Peterborough City Council	-68	-46	-58	-	-	- A recharge is made to Peterborough City Council for the cost of these services, which is increased in line with inflation.
C/R.7.141	Registration - Ceremony Refunds	25	-3	-2	-	-	- We expect to need to provide some refunds for ceremony bookings.
C/R.7.143	Increased income from registration services	-125	-	-	-	-	- Increased income resulting from higher capacity for ceremonies.
C/R.7.145	Planning Performance income / Pre-application income	-	-10	-	-	-	- Increase of pre-application charges and additional service level agreement (SLA) income.
C/R.7.146	Archaeological service income	-	-70	-	-	-	- SLAs with district councils to reflect changes following Levelling Up Bill.
C/R.7.147	Connecting Cambridgeshire - additional funding	-16	-11	27	-	-	- Funding to cover overhead and staffing costs
C/R.7.148	Review of services at the household Recycling Centres	-	-10	-	-	-	- Review of Services at the Household Recycling Centres to include potential trade waste options.
C/R.7.150	Application of Parking Surplus	-512	-	-	-	-	- Parking surplus to support effective traffic management.
C/R.7.202	Change in Public Health Grant	-53	173	-	-	-	- Change in ring-fenced Public Health grant to reflect change of function and expected treatment as a corporate grant from 2024-25 due to assumed removal of ring-fence.

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Table 3: Revenue - Overview

Budget Period: 2024-25 to 2028-29

Ref	Title	2024-25 £000	2025-26 £000	2026-27 £000	2027-28 £000	2028-29 £000	Description
C/R.7.203	Surplus income other parking fees and permits	-129	-	-	-	-	- Additional income from updated parking fees and permit charges.
C/R.7.204	Street works permitting fees	-158	-	-	-	-	- Increased number of applications for Temporary Traffic Regulation Orders (TTROs).
C/R.7.205	Registrars	200	-	-	-	-	- Reduction in income due to statutory fees not being uplifted for several years, reduction in customers due to the financial climate and suitability of venues.
7.99	Subtotal Fees, Charges & Ring-fenced Grants	-34,654	-37,818	-36,794	-35,774	-35,823	
	TOTAL NET EXPENDITURE	72,236	76,369	78,747	83,042	85,019	

FUNDING SOURCES							
8	FUNDING OF GROSS EXPENDITURE						
C/R.8.001	Budget Allocation	-72,236	-76,369	-78,747	-83,042	-85,019	Net spend funded from general grants, business rates and Council Tax.
C/R.8.002	Fees & Charges	-27,707	-31,044	-30,020	-29,000	-29,049	Fees and charges for the provision of services.
C/R.8.003	PFI Grant - Street Lighting	-3,944	-3,944	-3,944	-3,944	-3,944	PFI Grant from DfT for the life of the project.
C/R.8.004	PFI Grant - Waste	-2,570	-2,570	-2,570	-2,570	-2,570	PFI Grant from DEFRA for the life of the project.
C/R.8.005	Bikeability Grant	-260	-260	-260	-260	-260	DfT funding for the Bikeability cycle training programme.
C/R.8.006	Public Health Grant	-173	-	-	-	-	Funding transferred to Service areas where the management of Public Health functions will be undertaken by other County Council officers, rather than directly by the Public Health Team.
8.99	TOTAL FUNDING OF GROSS EXPENDITURE	-106,890	-114,187	-115,541	-118,816	-120,842	

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Table 4: Capital Programme

Budget Period: 2024-25 to 2033-34

Ref	Scheme	Description	Linked Revenue Proposal	Scheme Start	Total Cost £000	Previous Years £000	2024-25 £000	2025-26 £000	2026-27 £000	2027-28 £000	2028-29 £000	Later Years £000
C/C.1	Integrated Transport											
C/C.1.002	Air Quality Monitoring	Funding towards supporting air quality monitoring work in relation to the road network with local authority partners across the county.		Ongoing	125	-	25	25	25	25	25	-
C/C.1.011	Local Infrastructure Improvements	Provision of the Local Highway Improvement Initiative across the county, providing accessibility works such as disabled parking bays and provision of improvements to the Public Rights of Way network.		Ongoing	4,475	-	895	895	895	895	895	-
C/C.1.012	Safety Schemes	Investment in road safety engineering work at locations where there is strong evidence of a significantly high risk of injury crashes.		Ongoing	3,000	-	600	600	600	600	600	-
C/C.1.015	Strategy and Scheme Development work	Resources to support Transport & Infrastructure strategy and related work across the county, including long term strategies and District and Market Town Transport Strategies, as well as funding towards scheme development work.		Ongoing	2,725	-	545	545	545	545	545	-
C/C.1.019	Delivering the Transport Strategy Aims	Supporting the delivery of Transport Strategies and Market Town Transport Strategies to help improve accessibility and mitigate the impacts of growth.		Ongoing	6,750	-	1,350	1,350	1,350	1,350	1,350	-
C/C.1.020	Bar Hill to Northstowe cycle route	Bar Hill to Longstanton cycle route.		Committed	1,279	287	992	-	-	-	-	-
C/C.1.021	A14 - Local Authority contribution	CCC's £26m funding agreement with Department for Transport for the A14 upgrade.		Committed	26,000	2,080	1,040	1,040	1,040	1,040	1,040	18,720
C/C.1.024	Dry Drayton to A1307 link cycle route	Provision of a non-motorised user (NMU) cycle route, linking up the village of Dry Drayton with the NMU routes alongside the new stretch of the A1307.		Committed	300	104	196	-	-	-	-	-
	Total - Integrated Transport				44,654	2,471	5,643	4,455	4,455	4,455	4,455	18,720

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Table 4: Capital Programme

Budget Period: 2024-25 to 2033-34

Ref	Scheme	Description	Linked Revenue Proposal	Scheme Start	Total Cost £000	Previous Years £000	2024-25 £000	2025-26 £000	2026-27 £000	2027-28 £000	2028-29 £000	Later Years £000
C/C.2	Operating the Network											
C/C.2.001	Carriageway & Footway Maintenance including Cycle Paths	Allows the highway network throughout the county to be maintained. With the significant backlog of works to our highways well documented, this fund is crucial in ensuring that we are able to maintain our transport links.		Ongoing	35,250	-	7,050	7,050	7,050	7,050	7,050	-
C/C.2.002	Rights of Way	Allows improvements to our Rights of Way network which provides an important local link in our transport network for communities.		Ongoing	1,175	-	235	235	235	235	235	-
C/C.2.004	Bridge strengthening	Bridges form a vital part of the transport network. With many structures to maintain across the county it is important that we continue to ensure that the overall transport network can operate and our bridges are maintained.		Ongoing	11,735	-	2,347	2,347	2,347	2,347	2,347	-
C/C.2.005	Traffic Signal Replacement	Traffic signals are a vital part of managing traffic throughout the county. Many signals require to be upgraded to help improve traffic flow and ensure that all road users are able to safely use the transport network.		Ongoing	3,890	-	778	778	778	778	778	-
C/C.2.006	Smarter Travel Management - Integrated Highways Management Centre	The Integrated Highways Management Centre (IHMC) collects, processes and shares real time travel information to local residents, businesses and communities within Cambridgeshire. In emergency situations the IHMC provides information to ensure that the impact on our transport network is mitigated and managed.		Ongoing	915	-	183	183	183	183	183	-
	Total - Operating the Network				52,965	-	10,593	10,593	10,593	10,593	10,593	-
C/C.3	Highways & Transport											
C/C.3.002	Footpaths and Pavements	Additional funding for surface treatments, such as footway repairs, and deeper treatments, including resurfacing and reconstruction.		Ongoing	20,000	-	4,000	4,000	4,000	4,000	4,000	-
C/C.3.004	Pothole Funding	Additional funding for Potholes.		Ongoing	45,713	18,204	10,193	4,329	4,329	4,329	4,329	-
C/C.3.006	Guided Busway	Guided Busway construction contract retention payments.		Committed	149,791	149,791	-	-	-	-	-	-

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Table 4: Capital Programme
Budget Period: 2024-25 to 2033-34

Ref	Scheme	Description	Linked Revenue Proposal	Scheme Start	Total Cost £000	Previous Years £000	2024-25 £000	2025-26 £000	2026-27 £000	2027-28 £000	2028-29 £000	Later Years £000
C/C.3.009	Wheatsheaf Crossroads	Scheme to deliver traffic signals at the Wheatsheaf Crossroads, Bluntisham.		Committed	6,795	1,775	5,020	-	-	-	-	-
C/C.3.010	St Neots Future High Street Fund	St Neots Future High Street Fund.		Committed	7,905	2,381	5,524	-	-	-	-	-
C/C.3.011	March Future High Street Fund	March Future High Street Fund.		Committed	6,853	4,857	1,996	-	-	-	-	-
C/C.3.012	Cambridge Cycling Infrastructure	Cambridge Cycling Infrastructure.		Committed	4,690	4,487	203	-	-	-	-	-
C/C.3.014	St Ives local improvements	Delivery of St Ives local improvement schemes.		Committed	2,300	1,285	1,015	-	-	-	-	-
C/C.3.015	A141 and St Ives Improvements Scheme	Funding is being provided by the CPCA to CCC for the delivery of the Outline Business Case to further investigate and develop options for improvements to the A141 in the area of St Ives.		Committed	5,805	2,733	3,072	-	-	-	-	-
C/C.3.016	A10 Ely to A14 Improvement Scheme	Funding is being provided by the CPCA to CCC for the delivery of the Outline Business Case to further investigate and develop options for improvements to the A10 between Ely and A14.		Committed	3,803	2,271	1,532	-	-	-	-	-
C/C.3.017	A14 De-trunking	Funding allocated to fund the on-going costs of the former parts of the A14.		Committed	24,750	750	4,000	4,000	4,000	4,000	4,000	4,000
C/C.3.018	Street Lighting LED	Scheme to reduce street lighting energy costs.		Committed	13,283	100	7,099	6,084	-	-	-	-
C/C.3.019	Highways materials recycling	Capital investment to achieve savings on material recycling.		Committed	2,500	300	2,200	-	-	-	-	-
C/C.3.021	March Area Transport Study	Identification and delivery of transport improvement in March.		Committed	3,329	2,952	377	-	-	-	-	-
C/C.3.023	Southern Busway Widening	Improvements to the southern section of the Cambridgeshire Guided Busway.		Committed	2,891	450	2,441	-	-	-	-	-
C/C.3.024	Soham-Wicken travel link	Active travel link between Wicken and Soham for non-motorised users.		Committed	1,230	306	924	-	-	-	-	-

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Table 4: Capital Programme

Budget Period: 2024-25 to 2033-34

Ref	Scheme	Description	Linked Revenue Proposal	Scheme Start	Total Cost £000	Previous Years £000	2024-25 £000	2025-26 £000	2026-27 £000	2027-28 £000	2028-29 £000	Later Years £000
C/C.3.025	Further Highways Prioritisation	Prioritisation of resources to target assets in poor repair directly affecting road user safety, improving road user experience, and targeting assets that support active travel. Carriageway preventative treatments to reduce need for more costly interventions in future years for the roads treated.	C/R.5.135	2024-25	40,000	-	20,000	20,000	-	-	-	-
	Total - Highways & Transport				341,638	192,642	69,596	38,413	12,329	12,329	12,329	4,000
C/C.4	Planning Growth and Environment											
C/C.4.002	Waste – Household Recycling Centre (HRC) Improvements	To deliver Household Recycling Centre (HRC) improvements by acquiring appropriate sites, gaining planning permission, designing and building new or upgraded facilities. New facilities are proposed in the Greater Cambridge area and in March where planning permissions for the existing sites are due to expire. Capital works are required to maintain/upgrade other HRCs in the network as population growth places additional pressure on the existing facilities.		Committed	7,424	1,140	5,521	763	-	-	-	-
C/C.4.003	Waterbeach Waste Treatment Facilities	Amendments to the Waterbeach waste treatment facilities following changes to the Industrial Emissions Directive to reduce emissions to levels which are able to meet the sector specific Best Available Technique conclusions (BATc) and comply with new Environmental Permit conditions issued by the Environment Agency.		Committed	20,367	2,029	18,338	-	-	-	-	-
C/C.4.004	Reallocation and funding of cost cap for Northstowe Phase 1	Reallocation and funding of cost cap for Northstowe Phase 1.		2024-25	834	-	834	-	-	-	-	-
	Total - Planning Growth and Environment				28,625	3,169	24,693	763	-	-	-	-
C/C.5	Climate Change & Energy Service											
C/C.5.013	Swaffham Prior Community Heat Scheme	A ground breaking scheme enabling the residents of Swaffham Prior to decarbonise their heating and hot water. The project comprises an energy centre located at Goodwin Farm supplying heat via a network of underground pipes that runs through the village connecting to homes and businesses.	C/R.4.022, C/R.5.119, C/R.7.132	Committed	14,170	11,440	2,730	-	-	-	-	-

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Table 4: Capital Programme

Budget Period: 2024-25 to 2033-34

Ref	Scheme	Description	Linked Revenue Proposal	Scheme Start	Total Cost £000	Previous Years £000	2024-25 £000	2025-26 £000	2026-27 £000	2027-28 £000	2028-29 £000	Later Years £000
C/C.5.015	Babraham Smart Energy Grid	The project is to develop a high level assessment, then an Investment Grade Proposal for a renewable energy scheme on the Babraham Park and Ride site. This project at Babraham will look to build on the skills developed in the St Ives project to replicate on other Park and Ride sites. A 2.1 MW solar canopy project is proposed at the High Level Assessment stage.	C/R.4.023, C/R.5.116, C/R.7.129	Committed	8,596	7,309	1,287	-	-	-	-	-
C/C.5.019	North Angle Solar Farm	40 MW Solar Farm located at North Angle, to sell directly to the grid and provide energy to the local Swaffham Prior Heat Network.		Committed	30,849	27,371	3,478	-	-	-	-	-
C/C.5.021	Decarbonisation Fund	An investment in the decarbonisation of Council owned and occupied buildings (approximately 69 buildings). All Council buildings will be taken off fossil fuels (primarily oil and gas) and will be replaced with low carbon heating solutions such as Air or Ground Source Heat Pumps. This investment is expected to be recouped in full from savings delivered on the Council's energy bills.		Committed	11,664	6,606	495	4,563	-	-	-	-
C/C.5.021a	Decarbonisation Fund - School low carbon heating programme	School low carbon heating element of the decarbonisation fund - see decarbonisation fund for more detailed description.		Committed	3,047	748	1,919	380	-	-	-	-
C/C.5.021b	Decarbonisation Fund - Education Capital	Education capital element of the decarbonisation fund - see main decarbonisation fund project for more details.		Committed	3,499	3,499	-	-	-	-	-	-
C/C.5.023	Oil Dependency Fund	Provision of financial support for oil dependent schools and communities to come off oil and onto renewable sources of energy. The initial investment of £500k will be paid back through business case investments into heat infrastructure.		Committed	500	167	167	166	-	-	-	-
	Total - Climate Change & Energy Service				72,325	57,140	10,076	5,109	-	-	-	-
C/C.6 C/C.6.002	Connecting Cambridgeshire Investment in Connecting Cambridgeshire - Fixed Connectivity	Promoting and facilitating commercial coverage and managing gap funded intervention contract to increase full fibre and Superfast broadband coverage across Cambridgeshire and Peterborough.		Committed	10,875	9,890	985	-	-	-	-	-

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Table 4: Capital Programme

Budget Period: 2024-25 to 2033-34

Ref	Scheme	Description	Linked Revenue Proposal	Scheme Start	Total Cost £000	Previous Years £000	2024-25 £000	2025-26 £000	2026-27 £000	2027-28 £000	2028-29 £000	Later Years £000
C/C.6.003	Investment in Connecting Cambridgeshire - Mobile Connectivity	Working with government and commercial operators to improve 2G, 4G and 5G coverage across the county.		Committed	1,365	1,150	215	-	-	-	-	-
C/C.6.004	Investment in Connecting Cambridgeshire - Public Access WiFi	Increasing the provision of free public access Wi-fi in public buildings, community and village halls and in city and town centres across Cambridgeshire and Peterborough.		Committed	605	480	125	-	-	-	-	-
C/C.6.005	Investment in Connecting Cambridgeshire - Smart Work Streams	Using connectivity, advanced data techniques and emerging technologies across a range of work streams in Cambridgeshire and Peterborough to help meet growth and sustainability challenges and support the local economy.		Committed	1,702	1,647	55	-	-	-	-	-
C/C.6.006	Investment in Connecting Cambridgeshire - Programme Delivery	"Keeping Everyone Connected" Covid-19 response and recovery programme supporting businesses and communities to access connectivity and digital technologies. Staff and support costs (including specialist legal, technical and data services) to deliver all elements of the Connecting Cambridgeshire programme.		Committed	4,728	4,168	560	-	-	-	-	-
C/C.6.007	Investment in Connecting Cambridgeshire - CORE Project	Open Networks Ecosystem funding for a £10m project to help the county to be at the forefront of 5G technology, to drive economic prosperity and benefit our communities.		Committed	7,014	3,500	3,514	-	-	-	-	-
	Total - Connecting Cambridgeshire				26,289	20,835	5,454	-	-	-	-	-
C/C.7 C/C.7.001	Capital Programme Variation Variation Budget	The Council includes a service allowance for likely Capital Programme slippage, as it can sometimes be difficult to allocate this to individual schemes due to unforeseen circumstances. This budget is continuously under review, taking into account recent trends on slippage on a service by service basis.		Ongoing	-76,105	-	-30,810	-13,840	-8,213	-8,213	-8,213	-6,816

Section 3 - C: Place and Sustainability

Table 4: Capital Programme

Budget Period: 2024-25 to 2033-34

Ref	Scheme	Description	Linked Revenue Proposal	Scheme Start	Total Cost £000	Previous Years £000	2024-25 £000	2025-26 £000	2026-27 £000	2027-28 £000	2028-29 £000	Later Years £000
C/C.7.002	Capitalisation of Interest Costs	The capitalisation of borrowing costs helps to better reflect the costs of undertaking a capital project. Although this budget is initially held on a service basis, the funding will ultimately be moved to the appropriate schemes once exact figures have been calculated each year.		Ongoing	3,162	-	984	284	120	147	170	1,457
	Total - Capital Programme Variation				-72,943	-	-29,826	-13,556	-8,093	-8,066	-8,043	-5,359
	TOTAL BUDGET				493,553	276,257	96,229	45,777	19,284	19,311	19,334	17,361

Funding	Total Funding £000	Previous Years £000	2024-25 £000	2025-26 £000	2026-27 £000	2027-28 £000	2028-29 £000	Later Years £000
Government Approved Funding								
Department for Transport Specific Grants	221,334	109,975	28,365	25,837	18,117	18,117	18,117	2,806
	37,120	25,366	10,911	843	-	-	-	-
Total - Government Approved Funding	258,454	135,341	39,276	26,680	18,117	18,117	18,117	2,806
Locally Generated Funding								
Agreed Developer Contributions	20,891	19,489	1,402	-	-	-	-	-
Anticipated Developer Contributions	12,020	6,665	384	308	671	671	-	3,321
Prudential Borrowing	170,544	90,598	48,756	18,687	338	365	1,059	10,741
Other Contributions	31,644	24,164	6,411	102	158	158	158	493
Total - Locally Generated Funding	235,099	140,916	56,953	19,097	1,167	1,194	1,217	14,555
TOTAL FUNDING	493,553	276,257	96,229	45,777	19,284	19,311	19,334	17,361

Section 3 - C: Place and Sustainability

Table 5: Capital Programme - Funding

Budget Period: 2024-25 to 2033-34

Ref	Scheme	Linked Revenue Proposal	Net Revenue Impact	Scheme Start	Total Funding £000	Grants £000	Develop. Contr. £000	Other Contr. £000	Capital Receipts £000	Prud. Borr. £000
C/C.1	Integrated Transport									
C/C.1.002	Air Quality Monitoring			Ongoing	125	125	-	-	-	-
C/C.1.011	Local Infrastructure Improvements			Ongoing	4,475	3,475	-	1,000	-	-
C/C.1.012	Safety Schemes			Ongoing	3,000	3,000	-	-	-	-
C/C.1.015	Strategy and Scheme Development work			Ongoing	2,725	2,725	-	-	-	-
C/C.1.019	Delivering the Transport Strategy Aims			Ongoing	6,750	6,750	-	-	-	-
C/C.1.020	Bar Hill to Northstowe cycle route			Committed	1,279	43	1,236	-	-	-
C/C.1.021	A14 - Local Authority contribution			Committed	26,000	-	-	1,000	-	25,000
C/C.1.024	Dry Drayton to A1307 link cycle route			Committed	300	175	-	125	-	-
	Total - Integrated Transport			-	44,654	16,293	1,236	2,125	-	25,000
C/C.2	Operating the Network									
C/C.2.001	Carriageway & Footway Maintenance including Cycle Paths			Ongoing	35,250	33,750	-	-	-	1,500
C/C.2.002	Rights of Way			Ongoing	1,175	1,175	-	-	-	-
C/C.2.004	Bridge strengthening			Ongoing	11,735	11,735	-	-	-	-
C/C.2.005	Traffic Signal Replacement			Ongoing	3,890	3,890	-	-	-	-
C/C.2.006	Smarter Travel Management - Integrated Highways Management Centre			Ongoing	915	915	-	-	-	-
	Total - Operating the Network			-	52,965	51,465	-	-	-	1,500
C/C.3	Highways & Transport									
C/C.3.002	Footpaths and Pavements			Ongoing	20,000	20,000	-	-	-	-
C/C.3.004	Pothole Funding			Ongoing	45,713	38,363	-	-	-	7,350
C/C.3.006	Guided Busway			Committed	149,791	94,667	29,488	9,282	-	16,354
C/C.3.009	Wheatsheaf Crossroads			Committed	6,795	-	500	250	-	6,045
C/C.3.010	St Neots Future High Street Fund			Committed	7,905	-	-	7,905	-	-
C/C.3.011	March Future High Street Fund			Committed	6,853	-	-	6,853	-	-
C/C.3.012	Cambridge Cycling Infrastructure			Committed	4,690	93	4,597	-	-	-
C/C.3.014	St Ives local improvements			Committed	2,300	-	-	2,300	-	-
C/C.3.015	A141 and St Ives Improvements Scheme			Committed	5,805	5,805	-	-	-	-
C/C.3.016	A10 Ely to A14 Improvement Scheme			Committed	3,803	3,803	-	-	-	-
C/C.3.017	A14 De-trunking			Committed	24,750	24,750	-	-	-	-
C/C.3.018	Street Lighting LED			Committed	13,283	-	-	-	-	13,283
C/C.3.019	Highways materials recycling			Committed	2,500	-	-	-	-	2,500
C/C.3.021	March Area Transport Study			Committed	3,329	3,329	-	-	-	-
C/C.3.023	Southern Busway Widening			Committed	2,891	-	-	2,891	-	-
C/C.3.024	Soham-Wicken travel link			Committed	1,230	100	-	1,130	-	-
C/C.3.025	Further Highways Prioritisation	C/R.5.135		2024-25	40,000	-	-	-	-	40,000
	Total - Highways & Transport			-	341,638	190,910	34,585	30,611	-	85,532

Section 3 - C: Place and Sustainability

Table 5: Capital Programme - Funding

Budget Period: 2024-25 to 2033-34

Ref	Scheme	Linked Revenue Proposal	Net Revenue Impact	Scheme Start	Total Funding £000	Grants £000	Develop. Contr. £000	Other Contr. £000	Capital Receipts £000	Prud. Borr. £000
C/C.4	Planning Growth and Environment									
C/C.4.002	Waste – Household Recycling Centre (HRC) Improvements			Committed	7,424	-	435	-	-	6,989
C/C.4.003	Waterbeach Waste Treatment Facilities			Committed	20,367	-	-	-	-	20,367
C/C.4.004	Reallocation and funding of cost cap for Northstowe Phase 1			2024-25	834	-	-	-	-	834
	Total - Planning Growth and Environment				28,625	-	435	-	-	28,190
C/C.5	Climate Change & Energy Service									
C/C.5.013	Swaffham Prior Community Heat Scheme	C/R.4.022, C/R.5.119, C/R.7.132		Committed	14,170	608	-	-	-	13,562
C/C.5.015	Babraham Smart Energy Grid	C/R.4.023, C/R.5.116, C/R.7.129		Committed	8,596	193	-	-	-	8,403
C/C.5.019	North Angle Solar Farm			Committed	30,849	-	-	-	-	30,849
C/C.5.021	Decarbonisation Fund			Committed	11,664	4,723	-	-	-	6,941
C/C.5.021a	Decarbonisation Fund - School low carbon heating programme			Committed	3,047	-	-	-	-	3,047
C/C.5.021b	Decarbonisation Fund - Education Capital			Committed	3,499	-	-	-	-	3,499
C/C.5.023	Oil Dependency Fund			Committed	500	-	-	-	-	500
	Total - Climate Change & Energy Service				72,325	5,524	-	-	-	66,801
C/C.6	Connecting Cambridgeshire									
C/C.6.002	Investment in Connecting Cambridgeshire - Fixed Connectivity			Committed	10,875	6,067	-	3,108	-	1,700
C/C.6.003	Investment in Connecting Cambridgeshire - Mobile Connectivity			Committed	1,365	1,365	-	-	-	-
C/C.6.004	Investment in Connecting Cambridgeshire - Public Access WiFi			Committed	605	605	-	-	-	-
C/C.6.005	Investment in Connecting Cambridgeshire - Smart Work Streams			Committed	1,702	1,702	-	-	-	-
C/C.6.006	Investment in Connecting Cambridgeshire - Programme Delivery			Committed	4,728	1,863	-	2,265	-	600
C/C.6.007	Investment in Connecting Cambridgeshire - CORE Project			Committed	7,014	7,014	-	-	-	-
	Total - Connecting Cambridgeshire				26,289	18,616	-	5,373	-	2,300
C/C.7	Capital Programme Variation									
C/C.7.001	Variation Budget			Ongoing	-76,105	-24,354	-3,345	-6,465	-	-41,941
C/C.7.002	Capitalisation of Interest Costs			Ongoing	3,162	-	-	-	-	3,162
	Total - Capital Programme Variation				-72,943	-24,354	-3,345	-6,465	-	-38,779
	TOTAL BUDGET				493,553	258,454	32,911	31,644	-	170,544

Section 3 - D: Finance & Resources

Table 1: Revenue - Summary of Net Budget by Operational Division

Budget Period: 2024-25 to 2028-29

Net Revised Opening Budget 2023-24 £000	Policy Line	Gross Budget 2024-25 £000	Fees, Charges & Ring-fenced Grants 2024-25 £000	Net Budget 2024-25 £000	Net Budget 2025-26 £000	Net Budget 2026-27 £000	Net Budget 2027-28 £000	Net Budget 2028-29 £000
-101	Executive Director of Finance & Resources							
	Executive Director	-80	-1	-81	-65	-50	-34	-17
173	Finance & Resources Miscellaneous	190	-	190	191	194	198	198
72	Subtotal Executive Director of Finance & Resources	110	-1	109	126	144	164	181
	Customer & Digital Services							
2,244	Customer Services	2,674	-306	2,368	2,363	2,408	2,487	2,571
11,960	IT Services	12,787	-1,085	11,702	12,342	13,800	14,051	14,262
14,204	Subtotal Customer & Digital Services	15,461	-1,391	14,070	14,705	16,208	16,538	16,834
	Finance & Procurement							
329	Service Director of Finance & Procurement	329	-	329	329	329	329	329
2,396	Professional Finance	2,910	-323	2,587	2,666	2,745	2,823	2,907
879	Procurement	1,053	-44	1,009	1,039	1,045	1,076	1,109
63	CCC Finance Operations	173	-107	66	71	76	79	84
2,421	Insurance Fund	2,611	-67	2,544	2,140	2,288	2,736	2,786
2,138	Lead Authority Services	4,469	-2,197	2,272	2,345	2,441	2,542	2,644
202	External Audit	202	-	202	202	202	202	202
8,429	Subtotal Finance & Procurement	11,747	-2,738	9,009	8,794	9,126	9,788	10,061
	Property Services							
7,291	Facilities Management	9,392	-2,599	6,793	4,804	3,978	4,027	4,066
1,010	Property Services	1,051	-	1,051	1,086	1,123	1,161	1,201
360	Property Compliance	392	-14	378	386	394	403	412
-5,010	County Farms	786	-5,509	-4,723	-4,736	-4,801	-4,870	-4,935
873	Strategic Assets	1,027	-18	1,009	986	1,013	1,042	1,071
4,524	Subtotal Property Services	12,647	-8,140	4,508	2,526	1,707	1,763	1,814
	Investment Activity							
-4,825	Property Investments	4,515	-9,695	-5,179	-5,406	-5,633	-5,824	-6,019
-574	Company Dividends & Fees	-	-574	-574	-574	-574	-574	-574
-6,133	This Land	2,437	-8,628	-6,191	-6,220	-5,617	-4,305	-1,695
-214	Contract Efficiencies & Other Income	-214	-	-214	-274	-364	-364	-364
-1,078	Collective Investment Funds	-1,078	-100	-1,178	-1,213	-1,248	-1,283	-1,318

Section 3 - D: Finance & Resources

Table 1: Revenue - Summary of Net Budget by Operational Division

Budget Period: 2024-25 to 2028-29

Net Revised Opening Budget 2023-24 £000	Policy Line	Gross Budget 2024-25 £000	Fees, Charges & Ring-fenced Grants 2024-25 £000	Net Budget 2024-25 £000	Net Budget 2025-26 £000	Net Budget 2026-27 £000	Net Budget 2027-28 £000	Net Budget 2028-29 £000
-239	Renewable Energy Investments	885	-1,310	-425	-370	-346	-346	-346
-13,062	Subtotal Investment Activity	6,546	-20,306	-13,760	-14,056	-13,781	-12,695	-10,315
	Greater Cambridge Partnership							
-	City Deal with Greater Cambridge Partnership	431	-431	-	-	-	-	-
-	Subtotal Greater Cambridge Partnership	431	-431	-	-	-	-	-
14,167	Finance & Resources Budget Total	46,942	-33,006	13,936	12,093	13,404	15,559	18,575

Section 3 - D: Finance & Resources

Table 2: Revenue - Net Budget Changes by Operational Division

Budget Period: 2024-25

Policy Line	Net Revised Opening Budget £000	Net Inflation £000	Demography & Demand £000	Pressures £000	Investments £000	Savings £000	Income Adjustments £000	Net Budget £000
Executive Director of Finance & Resources								
Executive Director	-101	20	-	-	-	-	-	-81
Finance & Resources Miscellaneous	173	17	-	-	-	-	-	190
Subtotal Executive Director of Finance & Resources	72	37	-	-	-	-	-	109
Customer & Digital Services								
Customer Services	2,244	106	-	-	96	-138	60	2,368
IT Services	11,960	391	-	-	40	-572	-117	11,702
Subtotal Customer & Digital Services	14,204	498	-	-	136	-710	-57	14,070
Finance & Procurement								
Service Director of Finance & Procurement	329	0	-	-	-	-	-	329
Professional Finance	2,396	93	-	98	-	-	-	2,587
Procurement	879	39	-	-	69	22	-	1,009
CCC Finance Operations	63	3	-	-	-	-	-	66
Insurance Fund	2,421	173	-	-	-	-50	-	2,544
Lead Authority Services	2,138	126	-	38	-	-30	-	2,272
External Audit	202	-	-	-	-	-	-	202
Subtotal Finance & Procurement	8,429	433	-	136	69	-58	-	9,009
Property Services								
Facilities Management	7,291	108	-	208	-	-514	-300	6,793
Property Services	1,010	41	-	-	-	-	-	1,051
Property Compliance	360	18	-	-	-	-	-	378
County Farms	-5,010	45	-	-	-	-	242	-4,723
Strategic Assets	873	36	-	-	100	-	-	1,009
Subtotal Property Services	4,524	248	-	208	100	-514	-58	4,508
Investment Activity								
Property Investments	-4,825	-	-	-	-35	-	-319	-5,179
Company Dividends & Fees	-574	-	-	-	-	-	-	-574
This Land	-6,133	-	-	-	-	-	-58	-6,191
Contract Efficiencies & Other Income	-214	-	-	-	-	-	-	-214
Collective Investment Funds	-1,078	-	-	-	-	-	-100	-1,178
Renewable Energy Investments	-239	-	-	-	-10	-	-176	-425
Subtotal Investment Activity	-13,062	-	-	-	-45	-	-653	-13,760
Greater Cambridge Partnership								
City Deal with Greater Cambridge Partnership	-	-	-	-	-	-	-	-
Subtotal Greater Cambridge Partnership	-	-	-	-	-	-	-	-
Finance & Resources Budget Total	14,167	1,215	-	344	260	-1,282	-768	13,936

Section 3 - D: Finance and Resources

Table 3: Revenue - Overview

Budget Period: 2024-25 to 2028-29

Ref	Title	2024-25 £000	2025-26 £000	2026-27 £000	2027-28 £000	2028-29 £000	Description
1	OPENING GROSS EXPENDITURE	55,354	46,942	45,326	47,183	48,380	
D/R.1.001	Base Adjustments in 2023-24	-8,128	-	-	-	-	- Adjustments in budget preparation stage for 2023-24.
D/R.1.002	Permanent virements in 2023-24	-955	-	-	-	-	- Permanent virements carried out during 2023-24 since the last business plan exercise.
1.99	REVISED OPENING GROSS EXPENDITURE	46,271	46,942	45,326	47,183	48,380	
2	INFLATION						
D/R.2.001	General inflation F&R	826	202	234	267	213	The total non staffing expenditure inflation allocation is based on different inflation indicators for each budget type.
D/R.2.002	Staffing inflation	737	541	560	580	600	Staff inflation estimated as 5% in 2024-25 and 3.5% thereafter.
D/R.2.003	Gas & Electricity inflation	-214	-476	-93	-15	-31	Future expectations for gas and electricity inflation: Year1: -5.3%, Year 2: -20%, Year 3: -4.3%, Year 4: -1.6%, Year5: -2.5%
2.99	Subtotal Inflation	1,349	267	701	832	782	
3	DEMOGRAPHY AND DEMAND						
3.99	Subtotal Demography and Demand	-	-	-	-	-	
4	PRESSURES						
D/R.4.001	Insurance - claims management capacity	38	-5	-	-	-	- The claims management capacity needs increasing in order to process the influx of recent claims.
D/R.4.002	Finance staffing - responding to statutory duties	98	-	-	-	-	- Enhanced corporate finance capacity to meet statutory duties and compliance in VAT and statutory accounts (aligned to auditor changeover).
D/R.4.003	New Shire Hall electricity re-basing	208	-	-	-	-	- Higher than budgeted electricity costs are being incurred for New Shire Hall
4.99	Subtotal Pressures	344	-5	-	-	-	

Section 3 - D: Finance and Resources

Table 3: Revenue - Overview

Budget Period: 2024-25 to 2028-29

Ref	Title	2024-25 £000	2025-26 £000	2026-27 £000	2027-28 £000	2028-29 £000	Description
5	PRIORITIES & INVESTMENTS						
D/R.5.001	Procurement Capacity	69	-	-25	-	-	- Continuous development and workforce succession planning opportunities, especially linked to Procurement policy changes nationally.
D/R.5.003	Signal Boost at New Shire Hall	40	-	-	-	-	- The mobile phone signal in New Shire Hall is not sufficient in order to use mobile phone handsets.
D/R.5.004	Increased demand upon the corporate contact centre	96	-30	-32	-	-	- Additional staffing is required for the increasing use of the contact centre.
D/R.5.005	Renewable energy interest costs	-10	-	-	-	-	- This change is required in order to amend the associated borrowing costs to be repaid as per the original investment.
D/R.5.006	Commercial Investments - Interest Costs	-35	-35	-35	-35	-35	- The Council has a portfolio of commercial property investments. This change is required in order to amend the associated borrowing costs to be repaid using rental income generated from the leases of these properties.
D/R.5.007	Property data functions	50	-	-	-	-	- Investment is required for improving data functions
D/R.5.008	Enhancing the new property database	50	-50	-	-	-	- Redesign and develop property systems in Concerto.
D/R.5.009	ITDS Capital to Revenue Funding	-	500	1,300	-	-	- A shift from capital to revenue funding is required for Information Technology & Digital Service (ITDS) programmes over the next 3 financial years, due to the nature of IT services changing to cloud based systems.
5.99	Subtotal Priorities & Investments	260	385	1,208	-35	-35	
6	SAVINGS						
D/R.6.001	Mobile phone re-procurement	-200	-	-	-	-	- Savings due to the recent re-procurement of the mobile phone contract.
D/R.6.002	Systems & Licences efficiencies	-161	-	-	-	-	- Savings are expected from re-procurement and review pf budget for licenses and purchased systems

Section 3 - D: Finance and Resources

Table 3: Revenue - Overview

Budget Period: 2024-25 to 2028-29

Ref	Title	2024-25 £000	2025-26 £000	2026-27 £000	2027-28 £000	2028-29 £000	Description
D/R.6.003	Contact Centre staff working on PCC Children's Social Care	-138	-	-	-	-	- Peterborough City Council children's social care contract ends- 4FTE roles to be deleted.
D/R.6.004	IT & Digital staff reduction	-126	-52	-62	-	-	- A reduction in staffing is expected over the next 3 years.
D/R.6.006	Multi Functional Device re-procurement	-40	-	-	-	-	- Saving from the recent re-procurement of the MFD contract.
D/R.6.008	Insurance provision adjustment	-50	-450	100	400	-	- Temporarily adjusting the Insurance fund to reflect actuarial assessment, with the expectation it will increase in later years.
D/R.6.009	Shared services - automation and system benefits	-	-14	-	-	-	- Savings from increased automation are expected
D/R.6.010	Salary sacrifice	-30	-	-	-	-	- Following review of payroll impact of salary sacrifice schemes.
D/R.6.011	Property rationalisation	-414	-1,787	-	-	-	- Savings expected in property services following the review of office accommodation.
D/R.6.013	Telephony	-45	-	-	-	-	- Savings made from recent re-procurement of the telephone contract.
D/R.6.014	Contract Savings	-	-60	-90	-	-	- The ability to renegotiate or procure to achieve contractual savings is expected over the medium term.
D/R.6.015	Procurement	22	-	-	-	-	- Removal of 2023-24 £22k saving in Procurement budget.
D/R.6.016	Property - facilities management	-100	100	-	-	-	- Reduction of maintenance versus plans across our whole estate for one year.
6.99	Subtotal Savings	-1,282	-2,263	-52	400	-	
	TOTAL GROSS EXPENDITURE	46,942	45,326	47,183	48,380	49,127	

Section 3 - D: Finance and Resources

Table 3: Revenue - Overview

Budget Period: 2024-25 to 2028-29

Ref	Title	2024-25 £000	2025-26 £000	2026-27 £000	2027-28 £000	2028-29 £000	Description
7	FEES, CHARGES & RING-FENCED GRANTS						
D/R.7.001	Previous Year's Fees and Charges & Ring-Fenced Grants	-36,029	-33,006	-33,233	-33,779	-32,821	Opening income budget
D/R.7.002	Fees and charges inflation	-134	-48	-139	-86	-71	Uplift in external charges to reflect inflation pressures on the costs of services.
D/R.7.003	Changes to Fees and Charges from previous year	3,925	-	-	-	-	Adjustments during detailed budget build and permanent virements made in 2023-24
D/R.7.004	Treasury financial investments	-100	-	-	-	-	An increase in return in investments is expected to continue, therefore a budget adjustment is required to increase the income.
D/R.7.005	IT & Digital Service - shared service saving	-117	-	-	-	-	Additional income received from PCC as a result of the 2022 restructure to a shared service.
D/R.7.006	Blue Badge scheme	-53	-53	-2	-2	-	Additional income received above the budget for the Blue Badge scheme.
D/R.7.007	This Land	-58	-29	603	1,312	2,610	Between 2018 and 2021 the council advanced loans to its wholly owned housing company This Land Ltd to enable that business to purchase and develop land to benefit the residents of Cambridgeshire. The loans are due to be repaid, in line with the loan agreements, Over the period that the loans have been repaid, the council has received a net income of around £6m per year., without which further savings would have had to have been found from other council services.
D/R.7.008	Castle Court car park income	-300	100	-	-	-	Re-instating the budget for the car park. The car park has continued to be provided since we vacated the site and with the expansion of the underground car park are receiving additional income.
D/R.7.009	Customer Services PCC Children's Social Care	113	-	-	-	-	Income received from Peterborough City Council will end due to the contact ending for Children's Social Care.
D/R.7.105	Renewable Energy Soham - Income Generation	-176	55	24	-	-	Income generation resulting from capital investment in solar farm at Soham.
D/R.7.115	Student Accommodation - Income Generation	-62	-65	-65	-65	-65	Estimated annual rent increase.

Section 3 - D: Finance and Resources

Table 3: Revenue - Overview

Budget Period: 2024-25 to 2028-29

Ref	Title	2024-25 £000	2025-26 £000	2026-27 £000	2027-28 £000	2028-29 £000	Description
D/R.7.116	Leisure Park - Income Generation	-146	-	-	-	-	Estimated change in annual rent.
D/R.7.117	Supermarket Site - Income Generation	-71	-116	-121	-126	-130	Estimated annual change in rent income
D/R.7.118	Business Park - Income Generation	-40	-34	-29	-	-	Estimated annual change in rent income
D/R.7.119	Independent Living Service: East Cambridgeshire	-	-	-730	-	-	Rent received from the lease of the new building.
D/R.7.155	Kingsbridge - Income Generation	-	-12	-12	-	-	Estimated annual change in rent income.
D/R.7.156	Biodiversity Net Gain Offset	242	-25	-75	-75	-75	A temporary income stream was included in 2023-24's budget that is partly reversed here. Alongside this, a smaller, ongoing income stream is expected from biodiversity net gain work on the council's property estate.
7.99	Subtotal Fees, Charges & Ring-fenced Grants	-33,006	-33,233	-33,779	-32,821	-30,552	
	TOTAL NET EXPENDITURE	13,936	12,093	13,404	15,559	18,575	

FUNDING SOURCES							
8	FUNDING OF GROSS EXPENDITURE						
D/R.8.001	Budget Allocation	-13,936	-12,093	-13,404	-15,559	-18,575	Net spend funded from general grants, business rates and Council Tax.
D/R.8.002	Fees & Charges	-33,006	-33,233	-33,779	-32,821	-30,552	Fees and charges for the provision of services
8.99	TOTAL FUNDING OF GROSS EXPENDITURE	-46,942	-45,326	-47,183	-48,380	-49,127	

Section 3 - D: Finance and Resources

Table 4: Capital Programme
Budget Period: 2024-25 to 2033-34

Ref	Scheme	Description	Linked Revenue Proposal	Scheme Start	Total Cost £000	Previous Years £000	2024-25 £000	2025-26 £000	2026-27 £000	2027-28 £000	2028-29 £000	Later Years £000
D/D.1 D/C.1.007	Information Technology IT Strategy	Implementation of the IT Strategy to support sharing of services across Cambridgeshire and Peterborough. To include:- Operations- Business Systems- Digital Engagement		Committed	5,939	4,939	1,000	-	-	-	-	-
D/C.1.008	IT Digital Service	Funding for IT and Digital capital projects. The list of projects include those for Operations, Digital and Business Systems (DBS), and Customer Optimisation and Digital Engagement (CODE). Each project is required to have a business case which outlines what will be delivered, estimated cost, anticipated resource requirements, and timescale. The projects are presented to the ITDS Gating meeting for approval to proceed once SRO approval is gained.		2024-25	2,500	-	1,000	1,500	-	-	-	-
Total - Information Technology					8,439	4,939	2,000	1,500	-	-	-	-
D/D.3 D/C.3.003	Property Services Building Maintenance	This budget is used to carry out replacement of failed elements and maintenance refurbishments.		Ongoing	6,000	-	600	600	600	600	600	3,000
D/C.3.004	Condition Survey Works	Condition surveys have reviewed the structural, mechanical & electrical and internal finishes of corporate buildings. The surveys are reviewed by the Property Services team to determine priority and criticality. Indicative costs are applied to each element of work. The scheme intends to make the necessary repairs to bring buildings back to a decent standard, taking into account statutory requirements, property health & safety and compliance.		Committed	2,836	1,686	1,150	-	-	-	-	-
D/C.3.013	Wisbech Adventure Playground	Funding received from the Youth Investment Fund Pilot Grant (DCMS) for costs associated with site preparation and construction of a youth & community centre.		Committed	915	150	765	-	-	-	-	-
Total - Property Services					9,751	1,836	2,515	600	600	600	600	3,000

Section 3 - D: Finance and Resources

Table 4: Capital Programme
Budget Period: 2024-25 to 2033-34

Ref	Scheme	Description	Linked Revenue Proposal	Scheme Start	Total Cost £000	Previous Years £000	2024-25 £000	2025-26 £000	2026-27 £000	2027-28 £000	2028-29 £000	Later Years £000
D/D.4 D/C.2.001	Strategic Assets Housing schemes	The Council is a major landowner in Cambridgeshire and this provides an asset capable of generating both revenue and capital returns. CCC has moved from being not only a seller of sites, but also a developer of sites, through a Housing Company. CCC is continuing to make the best use of its sites with development potential in a co-ordinated and planned manner, developing them for a range of options, generating capital receipts to support site development and also significant revenue and capital income to support services and communities.	D/R.7.007	Committed	135,720	135,720	-	-	-	-	-	-
D/C.4.001	Lower Portland Farm	To replenish the rural portfolio with agricultural land that has the opportunity for diversification in renewable energy projects, commercial and residential development whilst receiving regular income from agricultural land let to tenant farmers. Long term (10 years) plan to obtain planning permissions for development leading to a significant increase in value across 68 acres of agricultural land.		Committed	3,741	3,644	-	97	-	-	-	-
D/C.4.006	County Farms investment (Viability)	To invest in projects which protect and improve the County Farms Estate's revenue potential, asset value and long term viability.		Ongoing	5,000	-	500	500	500	500	500	2,500
D/C.4.008	Community Hubs - East Barnwell	Provision of a replacement community centre, children's nursery and library on a site owned by Cambridge City Council in the Abbey ward as part of a regeneration project led by the City Council which includes the existing community centre and library.		Committed	1,259	481	778	-	-	-	-	-
D/C.4.013	Local Plans & Development	Promotion of sites through the Local Development Framework process: investigating site options including feasibilities, option appraisals and obtain outline planning permission (where appropriate) as part of maximising the value of a property asset prior to disposal.		Ongoing	3,137	537	450	450	450	450	300	500
D/C.4.014	Confidential Scheme	Confidential Scheme		Committed	450	20	430	-	-	-	-	-
D/C.4.015	Confidential Scheme	Confidential Scheme		Committed	563	7	556	-	-	-	-	-
D/C.4.016	Confidential Scheme	Confidential Scheme		2024-25	350	-	350	-	-	-	-	-
	Total - Strategic Assets				150,220	140,409	3,064	1,047	950	950	800	3,000

Section 3 - D: Finance and Resources

Table 4: Capital Programme
Budget Period: 2024-25 to 2033-34

Ref	Scheme	Description	Linked Revenue Proposal	Scheme Start	Total Cost £000	Previous Years £000	2024-25 £000	2025-26 £000	2026-27 £000	2027-28 £000	2028-29 £000	Later Years £000
D/D.6 D/C.6.001	Capital Programme Variation Variation Budget	The Council includes a service allowance for likely Capital Programme slippage, as it can sometimes be difficult to allocate this to individual schemes due to unforeseen circumstances. This budget is continuously under review, taking into account recent trends on slippage on a service by service basis.		Ongoing	-5,943	-	-2,122	-881	-434	-434	-392	-1,680
D/C.6.002	Capitalisation of Interest Costs	The capitalisation of borrowing costs helps to better reflect the costs of undertaking a capital project. Although this budget is initially held on a service basis, the funding will ultimately be moved to the appropriate schemes once exact figures have been calculated each year.		Ongoing	112	-	90	22	-	-	-	-
	Total - Capital Programme Variation				-5,831	-	-2,032	-859	-434	-434	-392	-1,680
	TOTAL BUDGET				162,579	147,184	5,547	2,288	1,116	1,116	1,008	4,320

Funding	Total Funding £000	Previous Years £000	2024-25 £000	2025-26 £000	2026-27 £000	2027-28 £000	2028-29 £000	Later Years £000
Government Approved Funding								
Specific Grants	915	150	765	-	-	-	-	-
Total - Government Approved Funding	915	150	765	-	-	-	-	-
Locally Generated Funding								
Capital Receipts	46,251	5,851	-	400	4,000	4,000	4,000	28,000
Prudential Borrowing	-11,778	13,992	4,782	1,888	-2,884	-2,884	-2,992	-23,680
Prudential Borrowing (Repayable)	-	113,851	-	-	-27,879	-36,846	-49,126	-
Other Contributions	127,191	13,340	-	-	27,879	36,846	49,126	-
Total - Locally Generated Funding	161,664	147,034	4,782	2,288	1,116	1,116	1,008	4,320
TOTAL FUNDING	162,579	147,184	5,547	2,288	1,116	1,116	1,008	4,320

Section 3 - D: Finance and Resources

Table 5: Capital Programme - Funding

Budget Period: 2024-25 to 2033-34

Ref	Scheme	Linked Revenue Proposal	Net Revenue Impact	Scheme Start	Total Funding £000	Grants £000	Develop. Contr. £000	Other Contr. £000	Capital Receipts £000	Prud. Borr. £000
D/D.1	Information Technology									
D/C.1.007	IT Strategy			Committed	5,939	-	-	-	-	5,939
D/C.1.008	IT Digital Service			2024-25	2,500	-	-	-	-	2,500
	Total - Information Technology		-		8,439	-	-	-	-	8,439
D/D.3	Property Services									
D/C.3.003	Building Maintenance			Ongoing	6,000	-	-	-	-	6,000
D/C.3.004	Condition Survey Works			Committed	2,836	-	-	-	-	2,836
D/C.3.013	Wisbech Adventure Playground			Committed	915	915	-	-	-	-
	Total - Property Services		-		9,751	915	-	-	-	8,836
D/D.4	Strategic Assets									
D/C.2.001	Housing schemes	D/R.7.007		Committed	135,720	-	-	127,191	5,851	2,678
D/C.4.001	Lower Portland Farm			Committed	3,741	-	-	-	-	3,741
D/C.4.006	County Farms investment (Viability)			Ongoing	5,000	-	-	-	-	5,000
D/C.4.008	Community Hubs - East Barnwell			Committed	1,259	-	-	-	-	1,259
D/C.4.013	Local Plans & Development			Ongoing	3,137	-	-	-	-	3,137
D/C.4.014	Confidential Scheme			Committed	450	-	-	-	-	450
D/C.4.015	Confidential Scheme			Committed	563	-	-	-	-	563
D/C.4.016	Confidential Scheme			2024-25	350	-	-	-	-	350
	Total - Strategic Assets		-		150,220	-	-	127,191	5,851	17,178
D/D.6	Capital Programme Variation									
D/C.6.001	Variation Budget			Ongoing	-5,943	-	-	-	-	-5,943
D/C.6.002	Capitalisation of Interest Costs			Ongoing	112	-	-	-	-	112
	Total - Capital Programme Variation		-		-5,831	-	-	-	-	-5,831
D/C.9.001	Excess Corporate Services capital receipts used to reduce total prudential borrowing			Ongoing	-	-	-	-	40,400	-40,400
	TOTAL BUDGET				162,579	915	-	127,191	46,251	-11,778

Section 3 - E: Strategy & Partnerships

Table 1: Revenue - Summary of Net Budget by Operational Division

Budget Period: 2024-25 to 2028-29

Net Revised Opening Budget 2023-24 £000	Policy Line	Gross Budget 2024-25 £000	Fees, Charges & Ring-fenced Grants 2024-25 £000	Net Budget 2024-25 £000	Net Budget 2025-26 £000	Net Budget 2026-27 £000	Net Budget 2027-28 £000	Net Budget 2028-29 £000
	Executive Director: Strategy & Partnerships							
148	Executive Director: Strategy & Partnerships	-10	-	-10	-11	-12	-14	-17
244	Chief Executive's Office	259	-4	255	265	274	282	292
781	Communications	884	-87	797	831	866	902	940
190	Elections	190	-	190	190	190	190	190
1,990	Human Resources	2,200	-123	2,077	2,140	2,206	2,274	2,345
2,013	Learning & Development	2,260	-159	2,102	2,461	2,420	2,492	2,566
300	Local Assistance Scheme	300	-	300	300	300	300	300
5,666	Subtotal Executive Director: Strategy & Partnerships	6,084	-373	5,711	6,177	6,245	6,427	6,617
	Legal & Governance							
466	Internal Audit	622	-14	608	627	647	665	686
1,414	Legal & Governance Services	1,330	-	1,330	1,248	1,169	1,216	1,265
1,009	Information Management	1,114	-39	1,075	1,134	1,200	1,272	1,352
435	Democratic & Member Services	479	-23	456	506	558	611	667
1,035	Members' Allowances	1,115	-	1,115	1,115	1,115	1,115	1,115
4,359	Subtotal Legal & Governance	4,660	-76	4,584	4,631	4,687	4,880	5,084
	Policy & Communities							
1,635	Policy, Insight & Programmes	1,915	-246	1,669	3,435	3,548	3,666	3,788
154	Emergency Planning	230	-68	163	169	176	183	190
1,789	Subtotal Policy & Communities	2,146	-314	1,832	3,604	3,724	3,848	3,977
	Communities Employment & Skills							
32	Strategic management - Communities and Partnerships	-280	-	-280	-246	-210	177	216
3,841	Public Library Services	4,769	-784	3,986	4,095	4,259	4,367	4,483
	- Cambridgeshire Skills	2,300	-2,300	-	-	-	-	-
400	Archives	447	-52	396	394	393	406	420
118	Cultural Services	357	-233	123	127	131	135	139
1,238	Communities Service	1,259	-55	1,204	1,204	1,204	1,204	1,204
68	Changing Futures	799	-722	77	83	89	96	103
2,003	Domestic Abuse and Sexual Violence Service	3,224	-1,163	2,061	2,152	2,198	2,245	2,294
7,700	Subtotal Communities Employment & Skills	12,876	-5,309	7,567	7,810	8,064	8,631	8,859
19,514	Strategy & Partnerships Budget Total	25,764	-6,071	19,693	22,221	22,720	23,786	24,538

Section 3 - E: Strategy & Partnerships

Table 2: Revenue - Net Budget Changes by Operational Division

Budget Period: 2024-25

Policy Line	Net Revised Opening Budget £000	Net Inflation £000	Demography & Demand £000	Pressures £000	Investments £000	Savings £000	Income Adjustments £000	Net Budget £000
Executive Director: Strategy & Partnerships								
Executive Director: Strategy & Partnerships	147	-3	-	-	-	-154	-	-11
Chief Executive's Office	244	11	-	-	-	-	-	256
Communications	781	48	-	-	-	-32	-	797
Elections	190	-	-	-	-	-	-	190
Human Resources	1,990	87	-	-	-	-	-	2,077
Learning & Development	2,013	89	-	-	-	-	-	2,102
Local Assistance Scheme	300	-	-	-	-	-	-	300
Subtotal Executive Director: Strategy & Partnerships	5,665	232	-	-	-	-186	-	5,711
Legal & Governance								
Internal Audit	466	24	-	-	60	-	58	608
Legal & Governance Services	1,414	59	-	-	-	-143	-	1,330
Information Management	1,009	65	-	-	-	-	-	1,075
Democratic & Member Services	435	21	-	-	-	-	-	456
Members' Allowances	1,035	47	-	33	-	-	-	1,115
Subtotal Legal & Governance	4,359	217	-	33	60	-143	58	4,584
Policy & Communities								
Policy, Insight & Programmes	1,635	149	-	-	-	-115	-	1,669
Emergency Planning	154	9	-	-	-	-	-	163
Subtotal Policy & Communities	1,789	158	-	-	-	-115	-	1,832
Communities Employment & Skills								
Strategic management - Communities and Partnerships	32	48	-	-	-	-360	-	-280
Public Library Services	3,841	145	-	-	-	-	-	3,986
Cambridgeshire Skills	-	-	-	-	-	-	-	-
Archives	400	16	-	-	-	-	-20	396
Cultural Services	118	5	-	-	-	-	-	123
Communities Service	1,238	-0	-	-	-	-34	-	1,204
Changing Futures	68	9	-	-	-	-	-	77
Domestic Abuse and Sexual Violence Service	2,003	60	-	-	-	-	-2	2,061
Subtotal Communities Employment & Skills	7,700	282	-	-	-	-394	-22	7,567
Strategy & Partnerships Budget Total	19,513	889	-	33	60	-838	36	19,693

Section 3 - E: Strategy and Partnerships

Table 3: Revenue - Overview

Budget Period: 2024-25 to 2028-29

Ref	Title	2024-25 £000	2025-26 £000	2026-27 £000	2027-28 £000	2028-29 £000	Description
1	OPENING GROSS EXPENDITURE	21,521	25,764	27,987	28,513	29,598	
E/R.1.001	Base Adjustments	-591	-	-	-	-	- Adjustments made to budgets to correct the baseline position
E/R.1.002	Transfers of Function - Domestic Violence Services and Local Assistance Scheme	3,657	-	-	-	-	- The movement of services between Directorates, agreed in 2023-24.
E/R.1.003	Permanent Virements - PVs	948	-	-	-	-	- Permanent changes to budgets agreed in 2023-24
E/R.1.004	Base funding for teams funded by capital receipts	-	1,656	-	-	-	- We can currently fund some posts from capital receipts if they are undertaking work that results in transformation of services. The rules that enable this are expected to expire in 2025-26 and so these teams will need base budget.
E/R.1.005	Traveller Liaison Post Adjustment	50	-	-	-	-	- Moving of function between services
1.99	REVISED OPENING GROSS EXPENDITURE	25,585	27,420	27,987	28,513	29,598	
2	INFLATION						
E/R.2.001	General inflation S&P	45	44	49	55	62	The total non staffing expenditure inflation allocation is based on different inflation indicators for each budget type.
E/R.2.002	Staff pay inflation	864	635	657	680	704	Staff inflation estimated as 5% in 2024-25 and 3.5% thereafter
E/R.2.003	Real living wage for CCC staff in S&P	15	-	-	-	-	- Additional cost for real living wage increase in S&P.
2.99	Subtotal Inflation	924	679	706	735	766	
3	DEMOGRAPHY AND DEMAND						
3.99	Subtotal Demography and Demand	-	-	-	-	-	
4	PRESSURES						
E/R.4.001	Democratic Services - additional committee	33	-	-	-	-	- Costs associated with the new Assets and Procurement Committee.

Section 3 - E: Strategy and Partnerships

Table 3: Revenue - Overview

Budget Period: 2024-25 to 2028-29

Ref	Title	2024-25 £000	2025-26 £000	2026-27 £000	2027-28 £000	2028-29 £000	Description
E/R.4.002	Libraries - Impact of new communities	-	-	55	-	-	Growth reflecting increased demand in South Cambs from new development in Waterbeach where a new library is estimated to open in 2026-27.
4.99	Subtotal Pressures	33	-	55	-	-	
5	PRIORITIES & INVESTMENTS						
E/R.5.001	Internal Audit - establishment	60	-	-	-	-	Investment is required to fund the internal audit function.
E/R.5.002	Learning & Development - Children's Academy	400	-	-	-	-	Continuation of the academy in year 2 funded from reserves and in year 3 to continue with base budget. The academy is designed to strengthen our approach to recruitment and retention of social workers and our commitment to establishing excellent practice in our current and future workforce and is considered as part of the improvement programme of work within Children's Services. Links to E/R.5.003
E/R.5.003	Learning & Development - Children's Academy funding from reserves	-400	400	-	-	-	Funding from reserves to continue the academy in 2024-25. Links to E/R.5.002
E/R.5.004	Communities - Migration post and Communities	150	-	-	-150	-	Temporary investment in Communities team funded from reserves. Links to E/R.5.005
E/R.5.005	Communities investments funding from reserves.	-150	-	-	150	-	Communities drawdown from Ukraine grant reserve. Links to E/R.5.004
E/R.5.006	Anti poverty investment	2,191	-2,191	-	-	-	In the light of the expected ending of the Household Support Fund by Government this investment will be used to develop an Anti-Poverty Strategy and action plan. This will target investment where it can be most effective in helping people out of poverty including ensuring people can take full advantage of the range of support that continues to be available to them, simplifying processes and removing organisational barriers so people can access support more easily
E/R.5.007	Anti poverty draw down from reserves	-2,191	2,191	-	-	-	Drawdown from reserves for anti-poverty work. Links to E/R.5.006
E/R.5.008	Libraries Plus	1,320	-1,320	-	-	-	To invest in creating suitable spaces to deliver a broader range of services from our libraries to meet the needs of our communities and employees: making them more accessible; creating trusted spaces that wider services can utilise to further enhance engagement with local communities; improving health, well-being, literacy and access to skills, information and advice.
E/R.5.009	Just Transition Funding - Libraries Plus	-1,320	1,320	-	-	-	Funding from reserves for investment E/R.5.008
5.99	Subtotal Priorities & Investments	60	400	-	-	-	

Section 3 - E: Strategy and Partnerships

Table 3: Revenue - Overview

Budget Period: 2024-25 to 2028-29

Ref	Title	2024-25 £000	2025-26 £000	2026-27 £000	2027-28 £000	2028-29 £000	Description
6	SAVINGS						
E/R.6.001	Deletion of vacant posts in Policy, Insight & Programmes	-115	-	-	-	-	- Vacant posts following the restructure of services. It is proposed not to recruit to these posts.
E/R.6.002	Legal Services efficiencies	-125	-125	-125	-	-	We expect to be able to deliver savings across all legal services spend throughout the council with more active contract management and oversight. This may involve centralising the legal budgets to some degree.
E/R.6.003	Time Credits contract	-34	-	-	-	-	- Completing the ending of the Council's support for this scheme
E/R.6.004	Communication - staff and media system	-32	-	-	-	-	- Deletion of a post and small reduction in media monitoring system
E/R.6.005	Review of service delivery aligned to grant income	-	-277	-	-	-	- Restructuring to account for significant reduction in grant funding
E/R.6.006	Use of grant reserve	-350	-	-	350	-	Contribution from Ukraine grant reserve to the costs faced by this directorate in managing the Homes for Ukraine scheme locally and providing additional support. Totals £1.05m over three years.
E/R.6.007	S&P Assistant Director budget	-10	-	-	-	-	- Reduction in management costs.
E/R.6.008	Support arrangements review	-18	-	-	-	-	- We have consolidated support for directors into a single service, which has resulted in a small efficiency.
E/R.6.009	Management graduate trainee scheme	-	-110	-110	-	-	- End this general management graduate scheme, phased to allow existing cohorts to finish.
E/R.6.010	Service Director: Policy & Communities post	-154	-	-	-	-	- Remove vacant Service Director of Policy & Communities post.
6.99	Subtotal Savings	-838	-512	-235	350	-	
	TOTAL GROSS EXPENDITURE	25,764	27,987	28,513	29,598	30,364	

Section 3 - E: Strategy and Partnerships

Table 3: Revenue - Overview

Budget Period: 2024-25 to 2028-29

Ref	Title	2024-25 £000	2025-26 £000	2026-27 £000	2027-28 £000	2028-29 £000	Description
7	FEES, CHARGES & RING-FENCED GRANTS						
E/R.7.001	Previous year's fees, charges & ring-fenced grants	-5,251	-6,071	-5,766	-5,793	-5,812	Previous year's fees and charges for the provision of services and ring-fenced grant funding rolled forward.
E/R.7.002	Fees & Charges inflation (S&P)	-35	-5	-13	-19	-14	Increase in external charges to reflect inflationary increases.
E/R.7.003	Changes to Fees and Charges from previous year PVs	-821	-	-	-	-	Adjustment for changes to fees, charges & ring-fenced grants reflecting decisions made in 2023-24.
E/R.7.004	Partnership income	-20	-14	-14	-	-	New income generation from a partnership with ancestry.com.
E/R.7.005	Internal Audit reduction in income	58	-	-	-	-	Insecure income from Pathfinder Legal and Lead Authorities audit work.
E/R.7.006	Victim services grant ending	-	277	-	-	-	Victim Service grant is due to cease.
E/R.7.007	Change in Public Health Grant	-2	47	-	-	-	Change in ring-fenced Public Health grant to reflect expected contribution from Public Health to budget gap.
7.99	Subtotal Fees, Charges & Ring-fenced Grants	-6,071	-5,766	-5,793	-5,812	-5,826	
	TOTAL NET EXPENDITURE	19,693	22,221	22,720	23,786	24,538	

FUNDING SOURCES							
8	FUNDING OF GROSS EXPENDITURE						
E/R.8.001	Budget Allocation	-19,693	-22,221	-22,720	-23,786	-24,538	Net spend funded from general grants, business rates and council tax
E/R.8.002	Fees and Charges	-3,944	-3,686	-3,713	-3,732	-3,746	Fees and charges made for the provision of services
E/R.8.003	Adult Learning and Skills SFA Grant	-2,080	-2,080	-2,080	-2,080	-2,080	Ringfenced contribution for the provision of skills services
E/R.8.004	Public Health Grant	-47	-	-	-	-	Funding transferred to Service areas where the management of Public Health functions will be undertaken by other County Council officers, rather than directly by the Public Health Team.
8.99	TOTAL FUNDING OF GROSS EXPENDITURE	-25,764	-27,987	-28,513	-29,598	-30,364	

Section 3 - E: Strategy and Partnerships

Table 4: Capital Programme
Budget Period: 2024-25 to 2033-34

Ref	Scheme	Description	Linked Revenue Proposal	Scheme Start	Total Cost £000	Previous Years £000	2024-25 £000	2025-26 £000	2026-27 £000	2027-28 £000	2028-29 £000	Later Years £000
E/C.1	Policy & Communities											
E/C.1.001	Capitalisation of Policy, Design and Delivery Team	Funding the Policy, Design and Delivery Team from capital instead of revenue, by using the flexibility of capital receipts direction.		Ongoing	11,889	10,207	1,682	-	-	-	-	-
E/C.1.009	Confidential Scheme	Confidential Scheme		Committed	389	209	173	7	-	-	-	-
E/C.1.010	Confidential Scheme	Confidential Scheme		Committed	152	52	100	-	-	-	-	-
E/C.1.011	Sackville House Library Expansion	This capital scheme will help to provide an efficient and excellent library service to the people of Cambourne that reflects the growing size of the community and the varied uses libraries play. Enhancing the use of Sackville house and adapting to meet the needs of the current workforce.		Committed	582	61	521	-	-	-	-	-
E/C.1.012	Cherry Hinton Library	Improvements to Cherry Hinton Library.		Committed	55	10	45	-	-	-	-	-
E/C.1.013	Library Minor Works	Minor upgrade works needed to existing libraries across the county.		Committed	85	23	62	-	-	-	-	-
	Total - Policy & Communities				13,152	10,562	2,583	7	-	-	-	-
E/C.6	Capital Programme Variation											
E/C.6.001	Variation Budget	The Council includes a service allowance for likely Capital Programme slippage, as it can sometimes be difficult to allocate this to individual schemes due to unforeseen circumstances. This budget is continuously under review, taking into account recent trends on slippage on a service by service basis.		Ongoing	-773	-	-773	-	-	-	-	-

Section 3 - E: Strategy and Partnerships

Table 4: Capital Programme
Budget Period: 2024-25 to 2033-34

Ref	Scheme	Description	Linked Revenue Proposal	Scheme Start	Total Cost £000	Previous Years £000	2024-25 £000	2025-26 £000	2026-27 £000	2027-28 £000	2028-29 £000	Later Years £000
E/C.6.002	Capitalisation of Interest Costs	The capitalisation of borrowing costs helps to better reflect the costs of undertaking a capital project. Although this budget is initially held on a service basis, the funding will ultimately be moved to the appropriate schemes once exact figures have been calculated each year.		Ongoing	-	-	-	-	-	-	-	-
	Total - Capital Programme Variation				-773	-	-773	-	-	-	-	-
	TOTAL BUDGET				12,379	10,562	1,810	7	-	-	-	-

Funding	Total Funding £000	Previous Years £000	2024-25 £000	2025-26 £000	2026-27 £000	2027-28 £000	2028-29 £000	Later Years £000
Government Approved Funding								
Specific Grants	373	193	173	7	-	-	-	-
Total - Government Approved Funding	373	193	173	7	-	-	-	-
Locally Generated Funding								
Agreed Developer Contributions	292	85	207	-	-	-	-	-
Anticipated Developer Contributions	396	61	335	-	-	-	-	-
Ring-Fenced Capital Receipts	11,302	10,207	1,095	-	-	-	-	-
Other Contributions	16	16	-	-	-	-	-	-
Total - Locally Generated Funding	12,006	10,369	1,637	-	-	-	-	-
TOTAL FUNDING	12,379	10,562	1,810	7	-	-	-	-

Section 3 - E: Strategy and Partnerships

Table 5: Capital Programme - Funding

Budget Period: 2024-25 to 2033-34

Ref	Scheme	Linked Revenue Proposal	Net Revenue Impact	Scheme Start	Total Funding £000	Grants £000	Develop. Contr. £000	Other Contr. £000	Capital Receipts £000	Prud. Borr. £000
E/C.1	Policy & Communities									
E/C.1.001	Capitalisation of Policy, Design and Delivery Team			Ongoing	11,889	-	-	-	11,889	-
E/C.1.009	Confidential Scheme			Committed	389	373	-	16	-	-
E/C.1.010	Confidential Scheme			Committed	152	-	152	-	-	-
E/C.1.011	Sackville House Library Expansion			Committed	582	-	582	-	-	-
E/C.1.012	Cherry Hinton Library			Committed	55	-	55	-	-	-
E/C.1.013	Library Minor Works			Committed	85	-	85	-	-	-
	Total - Policy & Communities			-	13,152	373	874	16	11,889	-
E/C.6	Capital Programme Variation									
E/C.6.001	Variation Budget			Ongoing	-773	-	-186	-	-587	-
E/C.6.002	Capitalisation of Interest Costs			Ongoing	-	-	-	-	-	-
	Total - Capital Programme Variation			-	-773	-	-186	-	-587	-
	TOTAL BUDGET				12,379	373	688	16	11,302	-

Section 3 - F: Public Health

Table 1: Revenue - Summary of Net Budget by Operational Division

Budget Period: 2024-25 to 2028-29

Net Revised Opening Budget 2023-24 £000	Policy Line	Gross Budget 2024-25 £000	Fees, Charges & Ring-fenced Grants 2024-25 £000	Net Budget 2024-25 £000	Net Budget 2025-26 £000	Net Budget 2026-27 £000	Net Budget 2027-28 £000	Net Budget 2028-29 £000
	Children Health							
7,632	Children 0-5 PH Programme	11,375	-3,315	8,060	8,060	8,060	8,060	8,060
1,734	Children 5-19 PH Programme - Non Prescribed	2,511	-778	1,734	1,734	1,734	1,734	1,734
341	Children Mental Health	341	-	341	341	341	341	341
441	Drug & Alcohol Misuse – Young People	479	-	479	479	479	479	479
350	Children's Weight Management	328	-	328	328	328	328	328
169	Childrens Integrated Lifestyles	227	-58	169	169	169	169	169
10,667	Subtotal Children Health	15,261	-4,150	11,111	11,111	11,111	11,111	11,111
	Drugs & Alcohol							
4,939	Drug & Alcohol Misuse	6,118	-1,179	4,939	4,939	4,939	4,939	4,939
4,939	Subtotal Drugs & Alcohol	6,118	-1,179	4,939	4,939	4,939	4,939	4,939
	Sexual Health & Contraception							
3,720	SH STI testing & treatment - Prescribed	5,677	-1,816	3,861	3,861	3,861	3,861	3,861
1,086	SH Contraception - Prescribed	1,086	-	1,086	1,086	1,086	1,086	1,086
392	SH Services Advice Prevention/Promotion - Non-Prescribed	423	-31	392	392	392	392	392
5,198	Subtotal Sexual Health & Contraception	7,186	-1,847	5,339	5,339	5,339	5,339	5,339
	Behaviour Change / Preventing Long Term Conditions							
2,219	Integrated Lifestyle Services	3,087	-867	2,219	2,219	2,219	2,219	2,219
-	Post Covid weight management services	-	-	-	-	-	-	-
664	Smoking Cessation GP & Pharmacy	664	-	664	664	664	664	664
704	NHS Health Checks Programme - Prescribed	704	-	704	704	704	704	704
242	Other Health Improvement	246	-4	242	242	242	242	242
3,830	Subtotal Behaviour Change / Preventing Long Term Conditions	4,701	-871	3,830	3,830	3,830	3,830	3,830
	General Prevention Activities							
1	General Prevention Activities	1	-	1	1	1	1	1
87	Falls Prevention	87	-	87	87	87	87	87
88	Subtotal General Prevention Activities	88	-	88	88	88	88	88

Section 3 - F: Public Health

Table 1: Revenue - Summary of Net Budget by Operational Division

Budget Period: 2024-25 to 2028-29

Net Revised Opening Budget 2023-24 £000	Policy Line	Gross Budget 2024-25 £000	Fees, Charges & Ring-fenced Grants 2024-25 £000	Net Budget 2024-25 £000	Net Budget 2025-26 £000	Net Budget 2026-27 £000	Net Budget 2027-28 £000	Net Budget 2028-29 £000
214	Adult Mental Health & Community Safety Adult Mental Health & Community Safety	417	-203	214	214	214	214	214
214	Subtotal Adult Mental Health & Community Safety	417	-203	214	214	214	214	214
-25,060	Public Health Directorate Public Health Directorate Staffing and Running Costs	3,220	-28,741	-25,520	2,509	2,509	2,509	2,509
125	Health in All Policies	-	-	-	-	-	-	-
	- Household Health & Wellbeing Survey	-	-	-	-	-	-	-
	- Social Marketing Research and Campaigns	-	-	-	-	-	-	-
	- Enduring Transmission Grant	-	-	-	-	-	-	-
	- Contain Outbreak Management Fund	-	-	-	-	-	-	-
-24,935	Subtotal Public Health Directorate	3,220	-28,741	-25,520	2,509	2,509	2,509	2,509
0	Public Health Budget Total	36,990	-36,990	-0	28,029	28,029	28,029	28,029

Section 3 - F: Public Health

Table 2: Revenue - Net Budget Changes by Operational Division

Budget Period: 2024-25

Policy Line	Net Revised Opening Budget £000	Net Inflation £000	Demography & Demand £000	Pressures £000	Investments £000	Savings £000	Income Adjustments £000	Net Budget £000
Public Health Directorate								
Public Health Directorate Staffing and Running Costs	-25,060	178	-	-	-	-27	-611	-25,520
Health in All Policies	125	-	-	-	-	-125	-	-
Household Health & Wellbeing Survey	-	-	-	-	-	-	-	-
Social Marketing Research and Campaigns	-	-	-	-	-	-	-	-
Enduring Transmission Grant	-	-	-	-	-	-	-	-
Contain Outbreak Management Fund	-	-	-	-	-	-	-	-
Public Health Budget Total	0	785	-	-	-	-174	-611	0

Section 3 - F: Public Health

Table 3: Revenue - Overview

Budget Period: 2024-25 to 2028-29

Ref	Title	2024-25 £000	2025-26 £000	2026-27 £000	2027-28 £000	2028-29 £000	Description
5	PRIORITIES & INVESTMENTS						
5.99	Subtotal Priorities & Investments	-	-	-	-	-	
6	SAVINGS						
F/R.6.001	Health in all Policies	-125	-	-	-	-	The additional budget requirement added in the previous business plan is not needed to deliver on Health in All Policies as it is being addressed through existing capacity
F/R.6.002	Public Health savings	-27	-	-	-	-	Public Health business planning for 2024-25 pulls together outstanding underspends and options for savings across several service areas. These will have minimal disruption as they are largely from services which are already underspending as a result of savings already made.
F/R.6.003	Savings from recommissioning of contracts	-22	-106	-110	-115	-120	Savings from recommissioning of contracts.
6.99	Subtotal Savings	-174	-106	-110	-115	-120	
TOTAL GROSS EXPENDITURE		36,990	37,015	37,040	37,065	37,090	
7	FEES, CHARGES & RING-FENCED GRANTS						
F/R.7.001	Previous year's fees, charges, other income & ring-fenced grants	-34,488	-36,990	-8,986	-9,011	-9,036	Fees and charges expected to be received for services provided and Public Health ring-fenced grant from Government.
F/R.7.002	Fees, Charges & Ring-fenced Grants base adjustments	-2,338	-	-	-	-	Base adjustments advised through the budget preparation process and increase in Public Health Grant 2023-24
F/R.7.003	Base Adjustments	447	-	-	-	-	Increase in 2023-24 Public Health grant to be spent outside of the Public Health Directorate
F/R.7.200	Increased contribution from PCC	-25	-25	-25	-25	-25	Inflation on shared posts costs with Peterborough City Council

Section 3 - F: Public Health

Table 3: Revenue - Overview

Budget Period: 2024-25 to 2028-29

Ref	Title	2024-25 £000	2025-26 £000	2026-27 £000	2027-28 £000	2028-29 £000	Description
F/R.7.201	Increase in Public Health grant	-608	-	-	-	-	The increase in the Public Health grant for 2024-25 has not yet been announced but is assumed to cover Agenda for Change uplifts that the Council will be expected to fund in 2024-25. This includes 2023-24 uplift amounts funded by the ICB in 2023-24, and an estimate for 2024-25 uplift amounts to be funded by the Council.
F/R.7.202	Change in spend funded by Public Health Grant	22	28,029	-	-	-	Reduction in spend within the Public Health Directorate in 2024-25, and assumption that the Public Health grant ring-fence will remain in place until 2024-25 but be removed thereafter.
7.99	Subtotal Fees, Charges & Ring-fenced Grants	-36,990	-8,986	-9,011	-9,036	-9,061	
	TOTAL NET EXPENDITURE	-	28,029	28,029	28,029	28,029	

FUNDING SOURCES							
8	FUNDING OF GROSS EXPENDITURE						
F/R.8.001	Budget Allocation	-	-28,029	-28,029	-28,029	-28,029	Net spend funded from general grants, business rates and Council Tax or reserves.
F/R.8.101	Public Health Grant	-28,029	-	-	-	-	Direct expenditure funded from Public Health grant. As the ring-fence is assumed to be removed in 2025-26, the grant will be treated corporately and replaced with budget allocation for Public Health services.
F/R.8.102	Fees, Charges and Other Income	-8,961	-8,986	-9,011	-9,036	-9,061	Income generation (various sources).
8.99	TOTAL FUNDING OF GROSS EXPENDITURE	-36,990	-37,015	-37,040	-37,065	-37,090	

Section 3 - G: Capital Financing

Table 1: Revenue - Summary of Net Budget by Operational Division

Budget Period: 2024-25 to 2028-29

Net Revised Opening Budget 2023-24 £000	Policy Line	Gross Budget 2024-25 £000	Fees, Charges & Ring-fenced Grants 2024-25 £000	Net Budget 2024-25 £000	Net Budget 2025-26 £000	Net Budget 2026-27 £000	Net Budget 2027-28 £000	Net Budget 2028-29 £000
38,142	Capital Financing Costs Capital Financing Costs	55,746	-13,752	41,993	45,038	47,823	45,213	41,686
38,142	Subtotal Capital Financing Costs	55,746	-13,752	41,993	45,038	47,823	45,213	41,686
38,142	Capital Financing Budget Total	55,746	-13,752	41,993	45,038	47,823	45,213	41,686

Section 3 - G: Capital Financing

Table 2: Revenue - Net Budget Changes by Operational Division

Budget Period: 2024-25

Policy Line	Net Revised Opening Budget £000	Net Inflation £000	Demography & Demand £000	Pressures £000	Investments £000	Savings £000	Income Adjustments £000	Net Budget £000
Capital Financing Costs								
Capital Financing Costs	38,142	-	-	2,719	3,364	-	-2,232	41,993
Subtotal Capital Financing Costs	38,142	-	-	2,719	3,364	-	-2,232	41,993
Capital Financing Budget Total	38,142	-	-	2,719	3,364	-	-2,232	41,993

Section 3 - G: Capital Financing

Table 3: Revenue - Overview

Budget Period: 2024-25 to 2028-29

Ref	Title	2024-25 £000	2025-26 £000	2026-27 £000	2027-28 £000	2028-29 £000	Description
	TOTAL GROSS EXPENDITURE	55,745	58,135	59,577	54,818	47,079	
7	FEES, CHARGES & RING-FENCED GRANTS						
G/R.7.001	Previous year's fees & charges	-11,520	-13,752	-13,097	-11,754	-9,605	Previous year's fees and charges for the provision of services rolled forward.
G/R.7.002	Interest receivable	-2,232	655	1,343	2,149	4,212	We receive interest on cash balances we hold. Over time we expect this to go down due to interest rates reducing and us using up excess cash in place of borrowing.
7.99	Subtotal Fees, Charges & Ring-fenced Grants	-13,752	-13,097	-11,754	-9,605	-5,393	
	TOTAL NET EXPENDITURE	41,993	45,038	47,823	45,213	41,686	

FUNDING SOURCES							
8	FUNDING OF GROSS EXPENDITURE						
G/R.8.101	Budget Allocation	-41,993	-45,038	-47,823	-45,213	-41,686	Net spend funded from general grants, business rates and Council Tax.
G/R.8.102	Fees and Charges	-13,752	-13,097	-11,754	-9,605	-5,393	Income from interest receivable
8.99	TOTAL FUNDING OF GROSS EXPENDITURE	-55,745	-58,135	-59,577	-54,818	-47,079	

Section 3 - H: Corporate & Funding Items

Table 1: Revenue - Summary of Net Budget by Operational Division

Budget Period: 2024-25 to 2028-29

Net Revised Opening Budget 2023-24 £000	Policy Line	Gross Budget 2024-25 £000	Fees, Charges & Ring-fenced Grants 2024-25 £000	Net Budget 2024-25 £000	Net Budget 2025-26 £000	Net Budget 2026-27 £000	Net Budget 2027-28 £000	Net Budget 2028-29 £000
	Corporate Items							
9,879	Cambridgeshire and Peterborough Combined Authority levy	10,077	-	10,077	10,279	10,485	10,695	10,905
442	Environment Agency levy	454	-	454	466	478	490	502
1,661	Corporate reserves contributions	-4,878	-200	-5,078	-720	-778	1,370	2,315
8,326	Central holding and miscellaneous accounts	8,894	-739	8,155	9,144	9,394	9,394	9,394
20,308	Subtotal Corporate Items	14,547	-939	13,608	19,169	19,579	21,949	23,116
	<i>UNIDENTIFIED SAVINGS REQUIRED TO BALANCE BUDGET</i>	-2,013		-2,013	-24,897	-45,530	-69,456	-91,146
20,308	Corporate & Funding Items Budget Total	12,534	-939	11,595	-5,728	-25,951	-47,507	-68,030

Section 3 - H: Corporate & Funding Items

Table 2: Revenue - Net Budget Changes by Operational Division

Budget Period: 2024-25

Policy Line	Net Revised Opening Budget £000	Net Inflation £000	Demography & Demand £000	Pressures £000	Investments £000	Savings £000	Income Adjustments £000	Net Budget £000
Corporate Items								
Cambridgeshire and Peterborough Combined Authority levy	9,879	198	-	-	-	-	-	10,077
Environment Agency levy	442	12	-	-	-	-	-	454
Corporate reserves contributions	1,661		-	-6,539	-	-	-200	-5,078
Central holding and miscellaneous accounts	8,326	450	-	-	-92	-500	-29	8,155
UNIDENTIFIED SAVINGS REQUIRED TO BALANCE BUDGET						-2,013		-2,013
								-
Subtotal Corporate Items	20,308	660	-	-6,539	-92	-2,513	-229	11,595
Corporate & Funding Items Budget Total	20,308	660	-	-6,539	-92	-2,513	-229	11,595

Section 3 - H: Corporate & Funding Items

Table 3: Revenue - Overview

Budget Period: 2024-25 to 2028-29

Ref	Title	2024-25 £000	2025-26 £000	2026-27 £000	2027-28 £000	2028-29 £000	Description
1	OPENING GROSS EXPENDITURE	11,691	12,534	-5,728	-25,951	-47,507	
H/R.1.001	Corporate items base adjustments	6,732	-	-	-	-	- Adjustments to the base budget from cost centres that previously sat in Finance and Resources,
H/R.1.002	Permanent Virements - PVs	930	-	-	-	-	- Permanent changes to budgets agreed in 2023-24.
H/R.1.003	Reversing previous year's reserves	1,665	6,539	2,381	2,439	291	Adjustments to the base budget, including the unwinding of the previous year's corporate reserves movement in order to transparently show the current year's contribution below
1.99	REVISED OPENING GROSS EXPENDITURE	21,018	19,073	-3,347	-23,512	-47,216	
2	INFLATION						
H/R.2.001	Combined Authority levy Inflation	198	202	206	210	210	Assumed 2% inflation per year
H/R.2.002	Environment Agency levy inflation	12	12	12	12	12	Assumed 2% inflation per year on the levy that funds regional flood and coastal committees within the county
H/R.2.003	Further cross council staffing inflation	450	-	-	-	-	This line provides for the effect of compounding of staffing inflation projections following the agreement of the staff pay award for 2023-24. The exact effect of that is uncertain and so this line provides some additional support to ensure funding is available.
2.99	Subtotal Inflation	660	214	218	222	222	
3	DEMOGRAPHY AND DEMAND						
3.99	Subtotal Demography and Demand	-	-	-	-	-	
4	PRESSURES						
H/R.4.001	Use of corporate reserves	-6,539	-2,381	-2,439	-291	655	Corporate use of reserves towards budget gap
4.99	Subtotal Pressures	-6,539	-2,381	-2,439	-291	655	

Section 3 - H: Corporate & Funding Items

Table 3: Revenue - Overview

Budget Period: 2024-25 to 2028-29

Ref	Title	2024-25 £000	2025-26 £000	2026-27 £000	2027-28 £000	2028-29 £000	Description
5	PRIORITIES & INVESTMENTS						
H/R.5.001	Legacy transformation funded schemes	-92	-	-	-	-	The final unwinding of funding for schemes that were transformation funded in previous business plans
5.99	Subtotal Priorities & Investments	-92	-	-	-	-	
6	SAVINGS						
H/R.6.001	Reducing the level of bad debt provision	-500	250	250	-	-	Temporarily reducing the level of bad debt provision by investment in debt recovery capacity.
6.99	Subtotal Savings	-500	250	250	-	-	
	UNIDENTIFIED SAVINGS REQUIRED TO BALANCE BUDGET	-2,013	-22,884	-20,633	-23,926	-21,691	
	TOTAL GROSS EXPENDITURE	12,534	-5,728	-25,951	-47,507	-68,030	
7	FEES, CHARGES & RING-FENCED GRANTS						
H/R.7.001	Previous year's fees, charges & ring-fenced grants	-	939	-	-	-	Previous year's fees and charges for the provision of services and ring-fenced grant funding rolled forward.
H/R.7.002	Public Health Reserve Drawdown	-200	200	-	-	-	A contribution from the Public Health grant reserve is made for eligible services
H/R.7.003	Change in Public Health Grant 2023-24	-710	-	-	-	-	Change in Public Health Grant 2023-24
H/R.7.004	Change in Public Health Grant	-29	739	-	-	-	Change in ring-fenced Public Health grant to reflect expected contribution from Public Health to budget gap, and thereafter the expected removal of the grant ringfence.
	TOTAL NET EXPENDITURE	11,595	-3,850	-25,951	-47,507	-68,030	

Section 3 - H: Corporate & Funding Items

Table 3: Revenue - Overview

Budget Period: 2024-25 to 2028-29

Ref	Title	2024-25 £000	2025-26 £000	2026-27 £000	2027-28 £000	2028-29 £000	Description
FUNDING SOURCES							
8	FUNDING OF GROSS EXPENDITURE						
H/R.8.001	Budget Allocation	-11,595	5,728	25,951	47,507	68,030	Budget allocation for these lines
H/R.8.002	Public Health Funding	-739	-	-	-	-	Funding transferred to Service areas where the management of Public Health functions will be undertaken by other County Council officers, rather than directly by the Public Health Team.
H/R.8.004	Public Health Reserve	-200	-	-	-	-	A contribution from the Public Health grant reserve is made for eligible services
8.99	TOTAL FUNDING OF GROSS EXPENDITURE	-12,534	5,728	25,951	47,507	68,030	