

1. Strategy, Resources and Performance Committee

Membership

Fifteen members of the Council. The Chair and Vice-Chair of the Strategy, Resources and Performance Committee shall be appointed by Full Council and shall be, ex officio, the Council Leader and Deputy Council Leader.

Summary of Functions

The Strategy, Resources and Performance Committee is authorised by Full Council to co-ordinate the development to Full Council of the Strategic, Policy and Budget Framework, as described in Article 4 of the Constitution, including in-year adjustments.

The committee has delegated authority to exercise the County Council's functions in respect of the following:

- (a) Oversight of corporate functions, including those in the Finance and Resources, and Strategy and Partnerships Directorates, as well as the Chief Executive's office.
- (b) Development and performance management of the Council's IT and Digital Strategy.
- (c) Oversight of content and performance of the Council's portfolio of major projects.
- (d) Development and oversight of the Council's performance framework and risk strategies.
- (e) Development and oversight of the Council's People (workforce) Strategy.
- (f) Oversight of the Council's strategies and resources to ensure they support the improvement of health outcomes and a reduction in health inequalities.

In addition, the Strategy, Resources and Performance Committee is authorised to make decisions on the allocation of matters amongst committees where the function does not clearly fall within the remit of one particular committee.

Delegated Authority	Delegation/ Condition
Authority to lead the development of the Council's Strategic and Policy Framework and to recommend cross-cutting policies for approval by Full Council.	In consultation with relevant service committees
As part of the Council's strategic framework, authority to lead the development of the Council's draft Business Plan (budget), to consider responses to consultation on it, and inform the draft Business Plan to be submitted for approval by Full Council.	In consultation with relevant service committees
To lead the development of key relationships for the Council with external organisations and partners to enable the delivery of effective outcomes through new business ventures, collaborations, and delivery vehicles.	
To oversee the discharge of the Council's treasury management activity and to forward monitoring reports to the Full Council twice yearly.	
Authority for nine members of Strategy, Resources and Performance Committee to initiate a review of a decision taken by a Policy and Service Committee by submitting a request for review to the Service Director: Legal and Governance (Monitoring Officer) or Chief Executive before the expiry of three full working days from the date on which the decision notice was published.	
Authority to determine an appeal against any decision by or on behalf of the authority except for those appeals whose determination falls with the remit of another committee, officer, or panel of the Council.	
Authority to nominate representatives to outside bodies other than the Combined Authority, Greater Cambridge Partnership, Cambridgeshire and Peterborough Fire Authority, Cambridgeshire Police and Crime Panel, the County Councils Network Council and the Local Government Association.	
Authority to lead the Council's work to support sustainable economic growth across the County and through the partnership with the Cambridgeshire and Peterborough Combined Authority.	
Authority to determine the Council's involvement in and representation on County Advisory Groups. The Committee may add to, delete, or vary any of these advisory groups, or change their composition or terms of reference.	

Delegated Authority	Delegation/ Condition
Authority to review annual reports and inspection reports not within the remit of another committee.	
Authority for monitoring and ensuring that Policy and Service Committees operate within the policy direction of the County Council and making any appropriate recommendations.	
Authority for monitoring and reviewing the overall performance of the Council against its Business Plan.	
Authority to determine the most appropriate committee for considering any matter which falls within the remit of more than one committee.	
Authority to respond to any consultations within the remit of more than one committee as and when required.	
Authority for managing those functions relating to elections and local democracy which are not reserved to Full Council.	
<p>Authority for oversight and operation of ‘corporate’ services, for example:</p> <ul style="list-style-type: none"> (i) The Council’s Internal and External Communications Policy and its implementation; (ii) The Council’s portfolio of major projects and change initiatives; (iii) Information governance including but not limited to data protection and Freedom of Information; (iv) The Council’s Customer Strategy and any matters dealt with by the Contact Centre, via digital channels or face-to-face; (v) The Council’s Risk Management Strategy; (vi) The Council’s Performance Management Strategy; (vii) The Council’s IT and Digital Strategy; (viii) The Council’s People (workforce) Strategy; and (ix) The Council’s emergency planning and business continuity arrangements. 	

Delegated Authority	Delegation/ Condition
Authorising budget virement which is not covered within the limits of virement contained in the Council's financial rules, provided there is no change in the approved policy framework of the Council. Virement limits are set out in the Constitution in Part 3D (Scheme of Delegation to Officers) and Part 4-5 (Financial and Contract Procedure Rules).	
Authorising proposals which are not covered by the finance limits of the executive directors' delegated powers contained in A3 – A7, as set out in the table in section 7.2 of Part 3D (Scheme of Delegation to Officers), provided there is no change in the Council's approved Budget and Policy Framework.	
Responsibility for the discharge of all functions and exercise of all powers of the County Council not expressly reserved to the Full Council or to any other part of the County Council by statute or by the Constitution.	
Authority to contribute to the Council's duties relating to public health by assessing the health implications of decisions, seeking synergies and avoiding harmful health impacts, in order to improve population health and health equity.	