

Place & Sustainability

Table 1: Revenue - Summary of Net Budget by Operational Division

Budget Period: 2023-24 to 2027-28

Net Revised Opening Budget 2022-23 £000	Policy Line	Gross Budget 2023-24 £000	Fees, Charges & Ring-fenced Grants 2023-24 £000	Net Budget 2023-24 £000	Net Budget 2024-25 £000	Net Budget 2025-26 £000	Net Budget 2026-27 £000	Net Budget 2027-28 £000
2,164	Executive Director	1,627	-1,132	495	-5	-5	6	-2
700	P&S Executive Director	-	-	-	-	-	-	-
	P&S Lost Sales, Fees & Charges Compensation	-	-	-	-	-	-	-
2,864	Subtotal Executive Director	1,627	-1,132	495	-5	-5	6	-2
159	Highways Maintenance	162	-	162	162	162	162	162
10,035	Asst Dir - Highways Maintenance	7,416	-153	7,263	7,023	11,023	11,023	11,023
487	Highway Maintenance	984	-505	479	1,479	1,479	1,479	1,479
2,833	Highways Asset Management	3,075	-	3,075	2,775	2,775	2,775	2,775
	Winter Maintenance	-	-	-	-	-	-	-
13,514	Subtotal Highways Maintenance	11,637	-658	10,979	11,439	15,439	15,439	15,439
200	Project Delivery	200	-	200	200	200	200	200
147	Asst Director - Project Delivery	147	-	147	147	147	147	147
7,961	Project Delivery	13,531	-3,988	9,543	7,895	6,877	6,869	7,268
	Street Lighting	-	-	-	-	-	-	-
8,308	Subtotal Project Delivery	13,878	-3,988	9,890	8,242	7,224	7,216	7,615
162	Transport, Strategy and Policy	166	-	166	166	166	166	166
-155	Asst Director - Transport, Strategy & Development	3,179	-3,202	-23	-23	-23	-23	-23
377	Traffic Management	779	-410	369	369	489	489	489
22	Road Safety	22	-	22	22	22	22	22
-	Transport Strategy and Policy	1,712	-1,712	-	-	-	-	-
-	Highways Development Management	898	-898	-	-	-	-	-
-	Park & Ride	7,003	-7,003	-	-	-	-	-
-	Parking Enforcement	-	-	-	-	-	-	-
406	Subtotal Transport, Strategy and Policy	13,759	-13,225	534	534	654	654	654
180	Planning, Growth & Environment	182	-	182	182	182	182	182
918	Asst Director - Planning, Growth & Environment	1,584	-695	889	889	889	889	889
722	Planning and Sustainable Growth	1,434	-717	717	717	717	717	717
41,026	Natural and Historic Environment	48,061	-4,098	43,963	44,786	45,033	45,282	45,517
	Waste Management	-	-	-	-	-	-	-
42,846	Subtotal Planning, Growth & Environment	51,261	-5,510	45,751	46,574	46,821	47,070	47,305

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Net Revised Opening Budget 2022-23 £000	Policy Line	Gross Budget 2023-24 £000	Fees, Charges & Ring-fenced Grants 2023-24 £000	Net Budget 2023-24 £000	Net Budget 2024-25 £000	Net Budget 2025-26 £000	Net Budget 2026-27 £000	Net Budget 2027-28 £000
	Regulatory Services							
-818	Registration & Citizenship Services	1,154	-2,038	-884	-884	-884	-884	-884
1,901	Coroners	3,087	-1,168	1,919	1,902	1,947	1,994	2,043
707	Trading Standards	732	-	732	732	732	732	732
2,007	Domestic Abuse and Sexual Violence Service	2,638	-633	2,005	2,005	2,005	2,005	2,005
3,797	Subtotal Regulatory Services	7,611	-3,839	3,772	3,755	3,800	3,847	3,896
	Climate Change & Energy Service							
-303	Energy Projects Director	2,017	-7,500	-5,483	-6,127	-5,011	-3,661	-2,629
118	Energy Programme Manager	303	-186	117	117	117	117	117
-185	Subtotal Climate Change & Energy Service	2,320	-7,686	-5,366	-6,010	-4,894	-3,544	-2,512
	Future Years							
-	Inflation	-	-	-	1,909	3,242	4,623	6,054
-	Savings	-	-	-	-	-	-	-
71,550	P&S BUDGET TOTAL	102,093	-36,038	66,055	66,438	72,281	75,311	78,449

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Table 2: Revenue - Net Budget Changes by Operational Division

Budget Period: 2023-24

Policy Line	Net Revised Opening Budget £000	Net Inflation £000	Demography & Demand £000	Pressures £000	Investments £000	Savings & Income Adjustments £000	Net Budget £000
Executive Director							
P&S Executive Director	2,164	-64	-	-1,680	98	-23	495
P&S Lost Sales, Fees & Charges Compensation	700	-	-	-	-	-700	-
Subtotal Executive Director	2,864	-64	-	-1,680	98	-723	495
Highways Maintenance							
Asst Dir - Highways Maintenance	159	-	-	-	3	-	162
Highway Maintenance	10,035	1,413	-	-	40	-4,225	7,263
Highways Asset Management	487	-8	-	-	-	-	479
Winter Maintenance	2,833	192	-	-	50	-	3,075
Subtotal Highways Maintenance	13,514	1,597	-	-	93	-4,225	10,979
Project Delivery							
Asst Director - Project Delivery	200	-	-	-	-	-	200
Project Delivery	147	-	-	-	-	-	147
Street Lighting	7,961	1,582	-	-	-	-	9,543
Subtotal Project Delivery	8,308	1,582	-	-	-	-	9,890
Transport, Strategy and Policy							
Asst Director - Transport, Strategy & Development	162	-	-	-	4	-	166
Traffic Management	-155	132	-	-	-	-	-23
Road Safety	377	-8	-	-	-	-	369
Transport Strategy and Policy	22	-	-	-	-	-	22
Highways Development Management	-	-	-	-	-	-	-
Park & Ride	-	-	-	-	-	-	-
Parking Enforcement	-	-	-	-	-	-	-
Subtotal Transport, Strategy and Policy	406	124	-	-	4	-	534

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Table 2: Revenue - Net Budget Changes by Operational Division

Budget Period: 2023-24

Policy Line	Net Revised Opening Budget £000	Net Inflation £000	Demography & Demand £000	Pressures £000	Investments £000	Savings & Income Adjustments £000	Net Budget £000
Planning, Growth & Environment							
Asst Director - Planning, Growth & Environment	180	-	-	-	2	-	182
Planning and Sustainable Growth	918	-29	-	-	-	-	889
Natural and Historic Environment	722	-5	-	-	-	-	717
Waste Management	41,026	3,599	239	-900	-	-	43,963
Subtotal Planning, Growth & Environment	42,846	3,565	239	-900	2	-	45,751
Regulatory Services							
Registration & Citizenship Services	-818	-1	-	-	-	-65	-884
Coroners	1,901	37	41	-	-60	-	1,919
Trading Standards	707	25	-	-	-	-	732
Domestic Abuse and Sexual Violence Service	2,007	-2	-	-	-	-	2,005
Subtotal Regulatory Services	3,797	59	41	-	-60	-65	3,772
Climate Change & Energy Service							
Energy Projects Director	-303	-	-	411	659	-6,251	-5,483
Energy Programme Manager	118	-1	-	-	-	-	117
Subtotal Climate Change & Energy Service	-185	-1	-	411	659	-6,251	-5,366
P&S BUDGET TOTAL	71,550	6,862	280	-2,169	796	-11,264	66,055

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Table 3: Revenue - Overview
Budget Period: 2023-24 to 2027-28

		Detailed Plans	Outline Plans					
Ref	Title	2023-24 £000	2024-25 £000	2025-26 £000	2026-27 £000	2027-28 £000	Description	Committee
1	OPENING GROSS EXPENDITURE	90,889	102,093	105,210	110,364	112,420		
B/R.1.001	Base Adjustments	31	-	-	-	-	- Adjustment for permanent changes to base budget from decisions made in 2022-23.	H&T
B/R.1.002	Permanent Virements	2,054	-	-	-	-	- Increase in expenditure budgets (compared to published 2022-27 Business Plan) as advised during the budget preparation period and permanent in-year changes made during 2022-23.	H&T
B/R.1.002	Base Adjustment - Restructure - Peoples to P&S	7,461	-	-	-	-	- Base adjustment following the CLT restructure, specifically the communities budgets from People Services to Place & Sustainability.	E&GI, H&T
1.999	REVISED OPENING GROSS EXPENDITURE	100,435	102,093	105,210	110,364	112,420		
2	INFLATION							
B/R.2.001	Inflation	6,108	2,066	1,483	1,541	1,598	The total inflation allocation is calculated based on the different inflation indicator estimates for each budget type – so pay awards, oil, gas, etc all have specific inflationary assumptions applied.	E&GI, H&T
B/R.2.002	Inflation - Highway Services	1,000	-	-	-	-	- Highways Services specific inflation	H&T
2.999	Subtotal Inflation	7,108	2,066	1,483	1,541	1,598		
3	DEMOGRAPHY AND DEMAND							
B/R.3.007	Waste Disposal	239	243	247	249	235	Extra cost of landfilling additional waste produced by an increasing population.	E&GI
B/R.3.018	Coroner Service	41	43	45	47	49	Demand for Coroner Services is expected to continue to rise due to the increasing population size, and the number of referrals increasing into the service.	CS&I
3.999	Subtotal Demography and Demand	280	286	292	296	284		
4	PRESSURES							
B/R.4.013	Guided Busway Defects	-1,610	-650	-	-	-	- The Council is in dispute with the contractor over defects in the busway construction. The original funding was to support repairs to defects and legal costs in support of the Council's legal action against the Contractor. This entry is the planned reversal of part of this funding.	H&T
B/R.4.014	Waterbeach Waste Facility	-900	580	-	-	-	- Potential revenue costs from work to conform with odour regulations. Partial reduction in the initial investment made in 2022/23 and permanent increased cost from 2024/25, as already agreed by Committee. One off costs to be met from reserves.	E&GI

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Table 3: Revenue - Overview

Budget Period: 2023-24 to 2027-28

		Detailed Plans		Outline Plans				
Ref	Title	2023-24 £000	2024-25 £000	2025-26 £000	2026-27 £000	2027-28 £000	Description	Committee
B/R.4.018	Reversal of Increase in National Insurance - Council Staff	-70	-	-	-	-	Reversal of impact on P&S of the £998k increase on national insurance for council staff	E&GI, H&T
B/R.4.020	Stanground Closed Landfill Site - operating costs	-	120	3	3	3	The Council is installing a solar park facility and battery storage system at the Stanground closed landfill site, capital project reference F/C.2.121. These are the expected operating costs.	E&GI
B/R.4.022	Swaffham Prior Community Heat Scheme - operating costs	36	30	-55	34	34	The Council is building an energy centre in Swaffham Prior that will use ground source and air source heat pumps to provide heat to people's homes via a heat network. The heat network has been built via a wholly owned Special Purpose Vehicle, which is funded through a mixture of external grant and direct grant from CCC. The network is intended to provide heat to some 300 houses in Swaffham Prior. The electricity for the heat pumps will mainly come from North Angle Solar Farm via a private wire connection. These are the operating costs for project.	E&GI
B/R.4.023	Babraham Smart Energy Grid - operating costs	49	1	19	22	-37	The Council is building a Smart Energy Grid at the Babraham Park & Ride site, capital project reference F/C.2.119. These are the expected operating costs.	E&GI
B/R.4.024	St Ives Smart Energy Grid - operating costs	16	1	13	-13	-13	The Council is building a Smart Energy Grid at the St Ives Park & Ride site, capital project reference F/C.2.118. These are the expected operating costs.	E&GI
B/R.4.026	North Angle Solar Farm, Soham - operating costs	310	87	10	11	11	The proposal is to construct a 39MW DC / 29.4MW AC solar farm on an area of approximately 200 acres of Rural Estate property in Soham. Members approved the progression of the project from the initial outline business case to the development of an Investment Grade Proposal. These are the operating costs for the project.	E&GI
4.999	Subtotal Pressures	-2,169	169	-10	57	-2		
5	INVESTMENTS							
B/R.5.104	Investment in Highways Services	-	1,000	-	-	-	Investment in Highways Services to increase funding for proactive treatment and maintenance of roads, bridges and footpaths.	H&T
B/R.5.110	County Biodiversity Enhancements	40	-	-	-	-	Additional funding to develop the actions required for the biodiversity commitments within the Climate Change & Environment Strategy and to ensure the best biodiversity and natural capital benefits are gained from CCC owned public assets.	E&GI
B/R.5.115	St Ives Smart Energy Grid - Interest Costs	-	306	-4	-4	-4	The Council is building a Smart Energy Grid at St Ives Park & Ride site, capital project reference F/C.2.118. These are the expected borrowing costs associated with the scheme to be repaid using income from the sale of energy.	E&GI
B/R.5.116	Babraham Smart Energy Grid - Interest Costs	33	376	-5	-4	-4	The Council is building a Smart Energy Grid at the Babraham Park & Ride site, capital project reference F/C.2.119. These are the expected borrowing costs associated with the scheme to be repaid using income from the sale of energy.	E&GI
B/R.5.117	Stanground Closed Landfill Site - Interest costs	-	-	434	-4	-5	The Council is installing a solar park facility and battery storage system at the Stanground closed landfill site, capital project reference F/C.2.121. These are the expected borrowing costs	E&GI

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Budget Period: 2023-24 to 2027-28

		Detailed Plans		Outline Plans				
Ref	Title	2023-24 £000	2024-25 £000	2025-26 £000	2026-27 £000	2027-28 £000	Description	Committee
B/R.5.119	Swaffham Prior Community Heat Scheme - Interest Costs	368	-4	-3	-4	-4	These are the expected borrowing costs associated with the scheme, to be repaid using income from the sale of renewable energy to homeowners and the sale of carbon credits.	E&GI
B/R.5.120	Trumpington Smart Energy Grid - Interest Costs	-	-	-	200	-3	The Council is building a Smart Energy Grid at the Trumpington & Ride site, capital project reference F/C.2.120. These are the expected borrowing costs associated with the scheme to be repaid using income from the sale of energy.	E&GI
B/R.5.121	North Angle Solar Farm, Soham - Interest Costs	218	1,166	-15	-14	-15	The Council is installing a solar park facility at North Angle Farm, Soham, capital project reference F/C.2.123. These are the expected borrowing costs associated with the scheme to be repaid using income from the sale of energy.	E&GI
B/R.5.124	Coroners service - reversal of temporary investment	-60	-60	-	-	-	- Reversal of temporary funded posts required to clear backlog of cases	CS&I
B/R.5.125	CLT restructure changes	107	-	-	-	-	- CLT restructure changes	H&T
B/R.5.130	Weedkilling	40	-40	-	-	-	- Investment to enable future years savings.	H&T
B/R.5.131	Gritting	50	-50	-	-	-	- Investment to enable future years savings.	H&T
5.999	Subtotal Investments	796	2,694	407	170	-35		
6	SAVINGS							
	H&T							
B/R.6.215	Recycle asphalt, aggregates and gully waste	-20	-	-	-	-	- Savings achieved through recycling and reuse of materials.	H&T
B/R.6.216	Capitalisation of Highways Investment	-4,000	-	4,000	-	-	- Short term capitalisation of Highways Investment	H&T
	E&GI, H&T							
B/R.6.217	Vacancy factor	-112	-	-	-	-	- At any given time, we expect some posts to be vacant due to recruitment timescales, and as such we will budget for a vacancy factor of around 2%	E&GI, H&T
	H&T							
B/R.6.218	Stop Weedkilling of Footways and Road Edges	-125	-	-	-	-	- Stop Weedkilling of Footways and Road Edges	H&T
B/R.6.219	Risk based review of Winter gritting network and spend	-	-300	-	-	-	- We will undertake a risk-based review of the network covered by Winter gritting to ensure it is optimised and giving value for money	H&T
B/R.6.220	Highways Materials Recycling	-100	-150	-	-	-	- Existing materials to be recycled for Highways work.	H&T
B/R.6.221	Street lighting Energy savings	-	-1,648	-1,018	-8	399	Expected savings from LED replacement of street lights	H&T
6.999	Subtotal Savings	-4,357	-2,098	2,982	-8	399		
	TOTAL GROSS EXPENDITURE	102,093	105,210	110,364	112,420	114,664		

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Table 3: Revenue - Overview
Budget Period: 2023-24 to 2027-28

		Detailed Plans					Outline Plans		Committee
Ref	Title	2023-24 £000	2024-25 £000	2025-26 £000	2026-27 £000	2027-28 £000	Description		
7	FEES, CHARGES & RING-FENCED GRANTS								
B/R.7.001	Previous year's fees, charges & ring-fenced grants	-24,788	-36,038	-38,772	-38,083	-37,109	Previous year's fees and charges for the provision of services and ring-fenced grant funding rolled forward.		E&GI, H&T
B/R.7.002	Fees and charges inflation	-246	-157	-150	-160	-167	Additional income for increases to fees and charges in line with inflation.		E&GI, H&T
B/R.7.006	Changes to fees, charges & ring-fenced grants	779	-	-	-	-	- Adjustment for changes to fees, charges & ring-fenced grants reflecting decisions made in 2022-23.		E&GI, H&T
B/R.7.007	Changes to Fees and Charges - Restructure - Peoples to P&S	-4,876	-	-	-	-	- Changes to Fees and Charges - Restructure - Peoples to P&S		E&GI, H&T
	Changes to fees & charges								
B/R.7.102	Review and re-baselining of P&E income	100	150	-	-	-	- Review and re-baselining of P&E income		H&T
B/R.7.110	COVID Impact - Registration Service	-65	-	-	-	-	- Reversal of funding to support a reduced level of income in the early part of 2021-22.		CS&I
B/R.7.121	COVID Impact - Park & Ride	-150	-	-	-	-	- Removal of covid financial support as no longer required.		H&T
B/R.7.122	COVID Impact - Guided Busway	-200	-	-	-	-	- Removal of covid financial support as no longer required.		H&T
B/R.7.124	COVID Impact - Parking	-300	-	-	-	-	- Removal of covid financial support as no longer required.		H&T
B/R.7.126	COVID Impact - Other	-50	-	-	-	-	- Removal of covid financial support as no longer required.		E&GI
B/R.7.128	St Ives Smart Energy Grid - Income Generation	-133	-5	-6	-6	-6	-6 This is the revenue expected to be generated from the Smart Energy Grid at St Ives Park & Ride site, through the sale of energy to customers.		E&GI
B/R.7.129	Babraham Smart Energy Grid - Income Generation	-335	-295	28	45	3	3 The Council is building a Smart Energy Grid at the Babraham Park & Ride site, capital project reference F/C.2.119. This is the expected revenue generation from selling electricity to customers.		E&GI
B/R.7.131	Stanground Closed Landfill Site - Income Generation	-	-510	-23	-24	-24	-24 The Council is installing a solar park facility and battery storage system at the Stanground closed landfill site, capital project reference F/C.2.121. This is the revenue expected to be generated from the sale of energy and provision of grid services.		E&GI
B/R.7.132	Swaffham Prior Community Heat Scheme - Income Generation	-274	-35	-120	-121	-121	-121 This is the expected revenue to be generated from the sale of renewable energy to homeowners and the sale of carbon credits.		E&GI
B/R.7.133	North Angle Solar Farm, Soham - Income Generation	-5,509	-1,882	840	1,229	1,217	1,217 The proposal is to construct a 39MW DC / 29.4MW AC solar farm on an area of approximately 200 acres of Rural Estate property in Soham. Members approved the progression of the project from the initial outline business case to the development of an Investment Grade Proposal. This is the revenue expected to be generated from selling electricity to the national grid.		E&GI
B/R.7.134	Light blue fibre income	-11	-	-	11	-8	-8 Light blue fibre anticipated income.		E&GI
B/R.7.135	Parking Services income	20	-	-	-	-	- Reduction in anticipated parking income.		H&T
	Changes to ring-fenced grants								
B/R.7.202	Change in Public Health Grant	-	-	120	-	-	- Change in ring-fenced Public Health grant to reflect change of function and expected treatment as a corporate grant from 2022-23 due to removal of ring-fence.		H&T
7.999	Subtotal Fees, Charges & Ring-fenced Grants	-36,038	-38,772	-38,083	-37,109	-36,215			

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		Detailed Plans		Outline Plans				
Ref	Title	2023-24 £000	2024-25 £000	2025-26 £000	2026-27 £000	2027-28 £000	Description	Committee
	TOTAL NET EXPENDITURE	66,055	66,438	72,281	75,311	78,449		
FUNDING SOURCES								
8	FUNDING OF GROSS EXPENDITURE							
B/R.8.001	Budget Allocation	-66,055	-66,438	-72,281	-75,311	-78,449	Net spend funded from general grants, business rates and Council Tax.	E&GI, H&T
B/R.8.002	Public Health Grant	-120	-120	-	-	-	Funding transferred to Service areas where the management of Public Health functions will be undertaken by other County Council officers, rather than directly by the Public Health Team.	H&T
B/R.8.003	Fees & Charges	-29,150	-31,884	-31,315	-30,341	-29,447	Fees and charges for the provision of services.	E&GI, H&T
B/R.8.004	PFI Grant - Street Lighting	-3,944	-3,944	-3,944	-3,944	-3,944	PFI Grant from DfT for the life of the project.	H&T
B/R.8.005	PFI Grant - Waste	-2,611	-2,611	-2,611	-2,611	-2,611	PFI Grant from DEFRA for the life of the project.	E&GI
B/R.8.007	Bikeability Grant	-213	-213	-213	-213	-213	DfT funding for the Bikeability cycle training programme.	H&T
8.999	TOTAL FUNDING OF GROSS EXPENDITURE	-102,093	-105,210	-110,364	-112,420	-114,664		