## **RISK SCORING MATRIX**

VERY HIGH (V)	5	10	15	20	25
HIGH (H)	4	8	12	16	20
MEDIUM (M)	3	6	9	12	15
LOW (L)	2	4	6	8	10
NEGLIGIBLE	1	2	3	4	5
IMPACT LIKELIHOOD	VERY RARE	UNLIKELY	POSSIBLE	LIKELY	VERY LIKELY

Red scores - excess of Council's risk appetite – action needed to redress, quarterly monitoring Amber scores – likely to cause the Council some difficulties – quarterly monitoring Green scores – monitor as necessary

Descriptors to assist in the scoring of risk impact are on the following page.

Likelihood scores are left to the discretion of managers as it is very subjective.

**IMPACT DESCRIPTORS** The following descriptors are designed to assist the scoring of the impact of a risk:

Negligible (1)	Low (2)	Medium (3)	High (4)	Very High (5)
Minor civil litigation or regulatory criticism	Minor regulatory enforcement	Major civil litigation and/or local public enquiry	Major civil litigation setting precedent and/or national public enquiry	Section 151 or government intervention or criminal charges
<£0.5m	<£1m	<£5m	<£10m	>£10m
Insignificant disruption to service delivery	Minor disruption to service delivery	Moderate direct effect on service delivery	Major disruption to service delivery	Critical long term disruption to service delivery
No injuries	Low level of minor injuries	Significant level of minor injuries of employees and/or instances of mistreatment or abuse of individuals for whom the Council has a responsibility	Serious injury of an employee and/or serious mistreatment or abuse of an individual for whom the Council has a responsibility	Death of an employee or individual for whom the Council has a responsibility or serious mistreatment or abuse resulting in criminal charges
No reputational impact	Minimal negative local media reporting	Significant negative front page reports/editorial comment in the local media	Sustained negative coverage in local media or negative reporting in the national media	Significant and sustained local opposition to the Council's policies
	Minor civil litigation or regulatory criticism <£0.5m Insignificant disruption to service delivery No injuries No reputational	Minor civil litigation or regulatory criticismMinor regulatory enforcement<£0.5m	Minor civil litigation or regulatory criticismMinor regulatory enforcementMajor civil litigation and/or local public enquiry<£0.5m	Minor civil litigation or regulatory criticismMinor regulatory enforcementMajor civil litigation and/or local public enquiryMajor civil litigation setting precedent and/or national public enquiry<£0.5m