

CAMBRIDGESHIRE HEALTH AND WELLBEING BOARD: MINUTES OF EXTRADORDINARY MEETING

Date: 8 September 2017

Time: 9.45-10.30am: The start of the meeting was delayed by fifteen minutes due to the Chairman and several members of the Board being delayed by traffic incidents.

Venue: Kreis Viersen Room, Shire Hall, Cambridge

Present: Cambridgeshire County Council (CCC)
Councillors P Topping (Chairman), S Hoy, D Jenkins (substituting for S van de Ven), C Richards (from 10.15am) and D Wells
Dr Liz Robin, Director of Public Health (PH)

City and District Councils

Councillors M Abbott (Cambridge City) and A Dickinson (Huntingdonshire)

Cambridgeshire and Peterborough Clinical Commissioning Group (CCG)

J Bawden, C Mitchell (substituting for J Dunk)

Healthwatch

S Smith, Chief Executive

NHS Providers

K Reynolds (substituting for S Graves) (North West Anglia Foundation Trust), I Walker (Cambridge University Hospitals Foundation Trust) and M Winn, Cambridgeshire Community Services NHS Trust (CCS)

Voluntary and Community Sector (co-opted)

J Farrow, Chief Executive Officer, Hunts Forum of Voluntary Organisations

Also in attendance:

Geoff Hinkins, Transformation Manager, CCC
R Greenhill, Democratic Services Officer, CCC

Apologies:

T Dowling, Cambridgeshire and Peterborough Foundation Trust
J Dunk (substituted by C Mitchell), Clinical Commissioning Group
Councillor S Ellington, South Cambridgeshire District Council
S Graves (substituted by K Reynolds), North West Anglia Foundation Trust
C Malyon, Cambridgeshire County Council
W Ogle-Welbourn, Cambridgeshire County Council
Dr S Pai, Clinical Commissioning Group
S Posey, Papworth Hospital Foundation Trust
Councillor J Schumann, East Cambridgeshire District Council
V Stimpson, NHS England
Councillor S van de Ven (substituted by D Jenkins), Cambridgeshire County Council

15. NOTIFICATION OF THE APPOINTMENT OF THE CHAIRMAN

The Clerk reported that Councillor Peter Topping had been appointed chairman of the Cambridgeshire Health and Wellbeing Board at the meeting of Cambridgeshire County Council on 18 July 2017.

16. NOTIFICATION OF CHANGES OF MEMBERSHIP OF THE BOARD

The Chairman reported the following changes to membership of the Board and offered a warm welcome to all new and existing members:

- Jonathan Dunk, Acting Chief Officer, Cambridgeshire and Peterborough Clinical Commissioning Group
- Tracy Dowling, Chief Executive, Cambridgeshire and Peterborough NHS Foundation Trust
- Councillor Samantha Hoy, Cambridgeshire County Council
- Ian Walker, Cambridge University Hospitals Foundation Trust
- Councillor David Wells, Cambridgeshire County Council

17. APOLOGIES FOR ABSENCE AND DECLARATIONS OF INTEREST

Apologies were noted as recorded above. There were no declarations of interest.

18. BETTER CARE FUND PLAN 2017

The Board received a report from the Director of Commissioning, People and Communities Directorate at Cambridgeshire County Council and a presentation by the Transformation Manager (copy attached at Appendix 1). The following points were highlighted during the presentation:

- The Better Care Fund (BCF) was a national initiative designed to create a single pooled budget to support health and social care services in working more closely together in local areas;
- During the 2016/17 financial year a Section 75 pooled BCF budget had been established between Cambridgeshire County Council, Peterborough City Council and Cambridgeshire and Peterborough Clinical Commissioning Group. This was not new money, but represented a redistribution of existing sums from local health and social care budgets;
- Although significant, the sums of money included within the BCF represented a relatively small proportion of total health and social care expenditure by the three organisations;
- Largest expenditure from the BCF in 2016/17 related to Integrated Care Teams at just over £17 million and reflected a shift towards partner organisations working together to deliver preventative strategies to keep people well. This included work to identify needs early on, provide a common point of access to services and shared care plans for those identified as needing support to enable them to live as independently as possible and to reduce the need for more costly acute health care and long-term social care services;

- Performance metrics had been broadly in line with targets during 2016/17 except in relation to delayed transfers of care (DTOCs). The complex reasons behind this had been the subject of detailed discussion previously by the Board and was a key area of focus within the 2017-19 BCF Plan, including a system commitment to delivering the national target of 3.5% by November 2017;
- The guidance for the 2017-19 Plan included a requirement to include an explicit local vision for achieving integration by 2020;
- The Improved Better Care Fund (iBCF) represented new funding in the form of a non-recurrent social care grant allocation to be used to:
 - Stabilise the local social care market;
 - Meet adult social care needs;
 - Reduce local pressures on the NHS;
 - Meet the High Impact Change model.
- Within the context of the iBCF in Cambridgeshire in 2017/18 it was proposed to invest:
 - £3 million to create new housing options for people with learning disabilities. This would be used to bring vulnerable residents currently housed out of county back into the local community whilst delivering longer term savings on the cost of their health and social care. This innovative approach had been agreed with NHS England and had attracted considerable interest from other local authorities;
 - £2.89 million in adult social care and social work;
 - £2.3 million in a costed plan to support delivery of the 3.5% national target for delayed transfers of care;
 - £150,000 to joint fund the Sustainability and Transformation Plan falls prevention and atrial fibrillation programme.
- The governance structure for the BCF in Cambridgeshire and Peterborough;
- The process of assurance at regional and national level following submission of the Plan on 11 September 2017. A response was expected during October 2017 and would be reported at the Board's meeting on 23 November 2017.

The following comments arose in discussion of the report and presentation and in response to questions from the Board:

- Officers confirmed that the proposed use of funds to create new housing options for people with learning disabilities would be written into both the Section 75 Agreements for BCF and Learning Disability Services. The savings this would deliver in the social care and healthcare system would be fed back into the BCF, but an exit strategy had also been discussed in case this did not generate the savings envisaged. Officers were also looking at mental health patients as another cohort of patients where the strategy might be used;
- A health service representative expressed support for the costed joint plan to continue to address delayed transfers of care, but emphasised that there was still significant work to do to meet the challenge presented by the 3.5% national target. Detailed work on this would continue at the Integrated Commissioning Board;

- Officers confirmed that workforce challenges continued to be recognised as a key issue, but that this was being addressed primarily through the Sustainability and Transformation Plan (STP);
- The Healthwatch representative stated that governance arrangements relating to the BCF and Sustainability and Transformation Plan (STP) were improving, but were still not entirely clear and they would welcome the opportunity to look at this and at the impact of the STP over time in more detail. The planned investment appeared to be broadly in the right areas, although the sum allocated to reducing falls appeared quite small. They felt that measuring patient experience required a more in-depth measure than the 'friends and family' test. Officers confirmed that BCF Funds to reduce falls represented only one element of a wider programme to address this issue;
- The voluntary sector representative felt that there was not much information about addressing inefficiencies in links with voluntary sector organisations and said that they would welcome greater clarity on this;
- An elected member welcomed the significant amount of work which had evidently gone into producing a structured and consistent Plan, describing this as a credit to officers and colleagues within partner organisations. They welcomed the innovative proposals relating to housing provision for vulnerable groups and questioned what other innovative solutions might be achieved if additional funds were available. They expressed the hope that funds would not be used as a subsidy to meet pressures arising from the National Living Wage, but as an investment to do things better. They expressed concern that the Plan appeared to be officer-led and felt that the covering report did not contain sufficient detail about exactly what was proposed. To address this going forward the member suggested that the BCF should be made a standing item on the Board's agenda, but stated that they would be abstaining from approving the report currently before the Board. The Chairman stated that responsibility for approving the BCF Plan rested with the Board. It was entirely appropriate for detailed monitoring of performance to be carried out in other forums, but for this to be reviewed by the Board in the public domain. He asked that the Health and Wellbeing Support Group discuss future reporting arrangements on the BCF and bring proposals back to the Board for consideration;
(**Action:** Transformation Manager)

Summing up, the Chairman thanked members for a good discussion of the important issues raised. He welcomed in particular the recognition of the need to address integration of systems, delayed transfers of care and the recycling of funds relating to the proposals on housing for vulnerable groups.

It was resolved by a majority to:

- a) consider and approve the Better Care Fund Plan for 2017/19 subject to final amendments;
- b) delegate authority to the Director of Public Health in consultation with the Chairman of the Board for any final amendments to be made to the Plan before submission.

19. DATE OF NEXT MEETING

The Board would meet next at 10.00am on Thursday 21 September 2017 in the Civic Suite, Pathfinder House, Huntingdon.

Chairman